

PRELIMINARY **FINANCIAL STATEMENTS**



SAHA | SAN ANTONIO
HOUSING AUTHORITY
Opportunity Lives Here

PRELIMINARY FINANCIAL STATEMENTS

For the Month and Year-to Date Ended **March 31, 2021**

Issue Date: April 12, 2021

(Unaudited and Subject to Review)

SAHA COMBINED

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ED HINOJOSA
Chief Financial Officer

DIANA K. FIEDLER
Director of Finance
and Accounting

LINDA LE
Controller

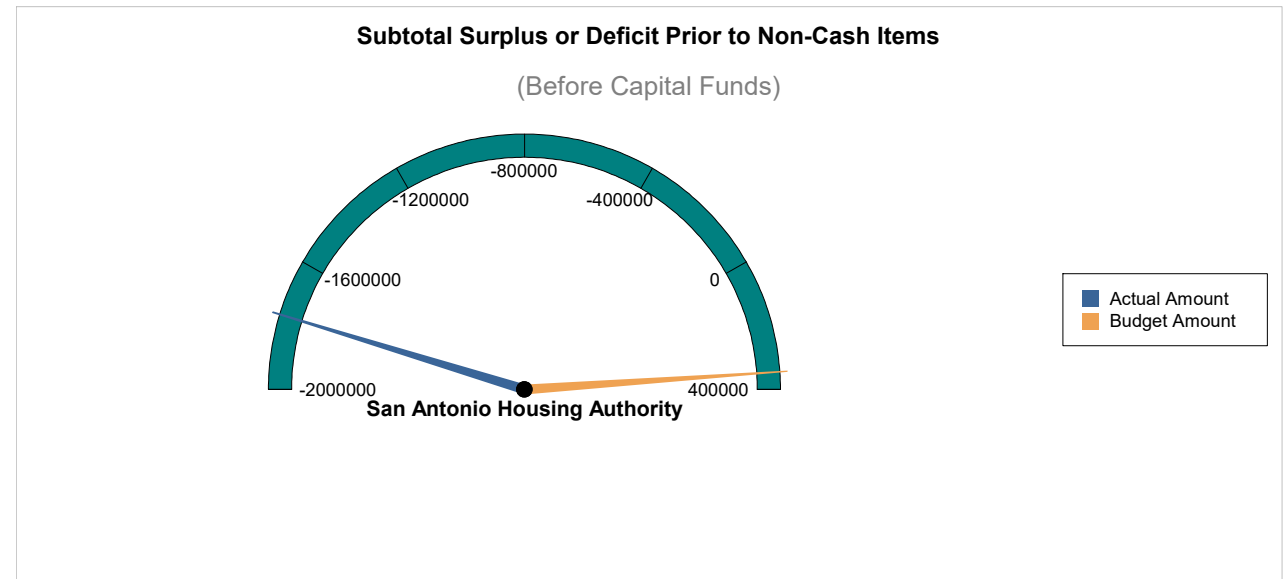
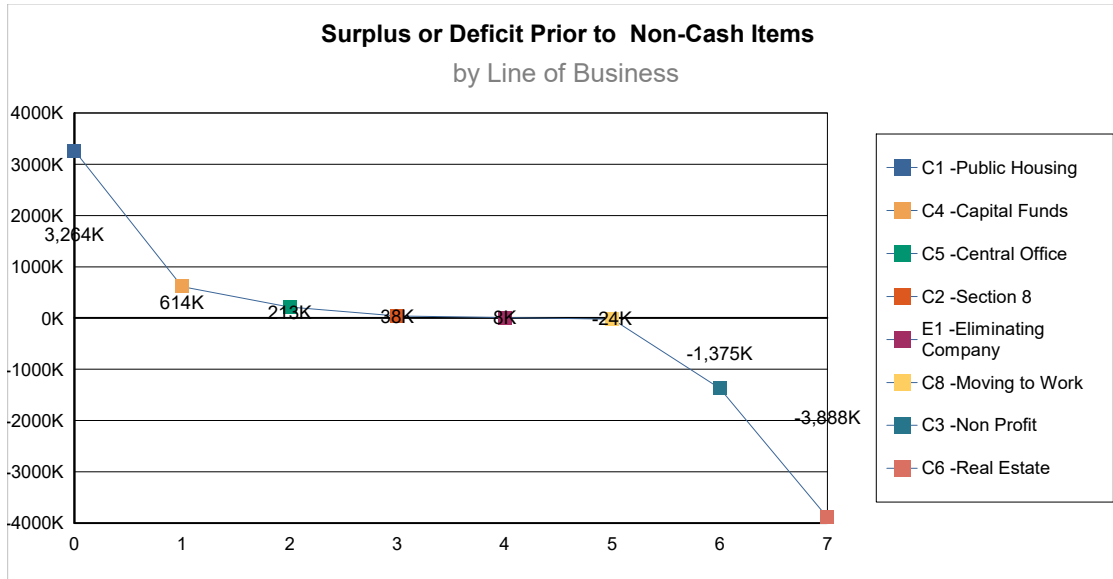
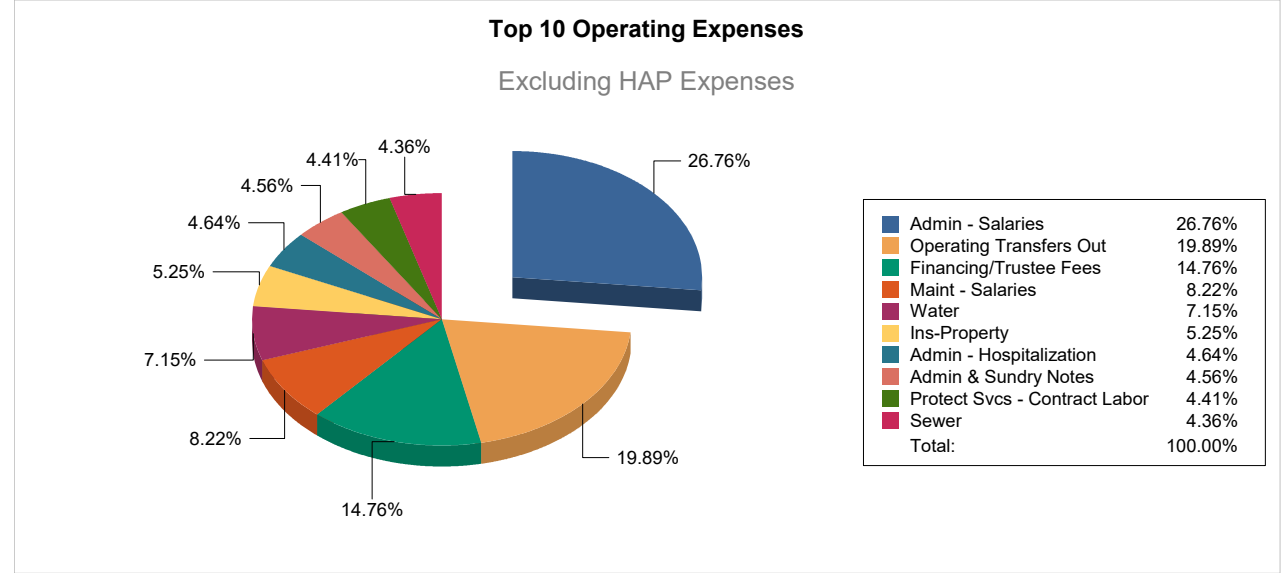
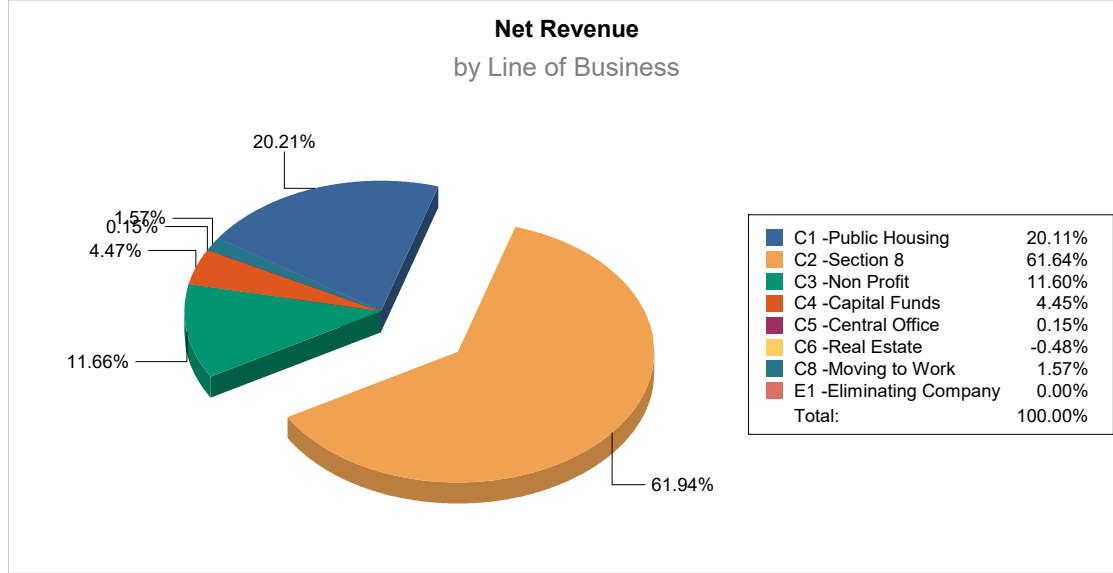
JENNIFER MIRELES
Budget Manager





San Antonio Housing Authority
Combined Income Statement - Current Month
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

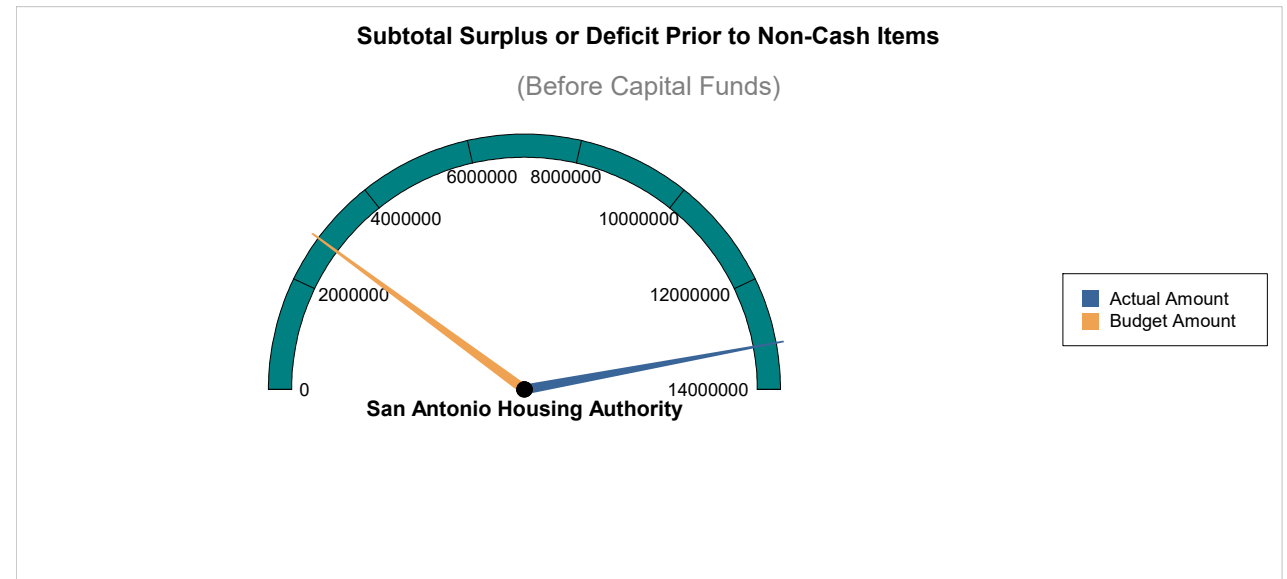
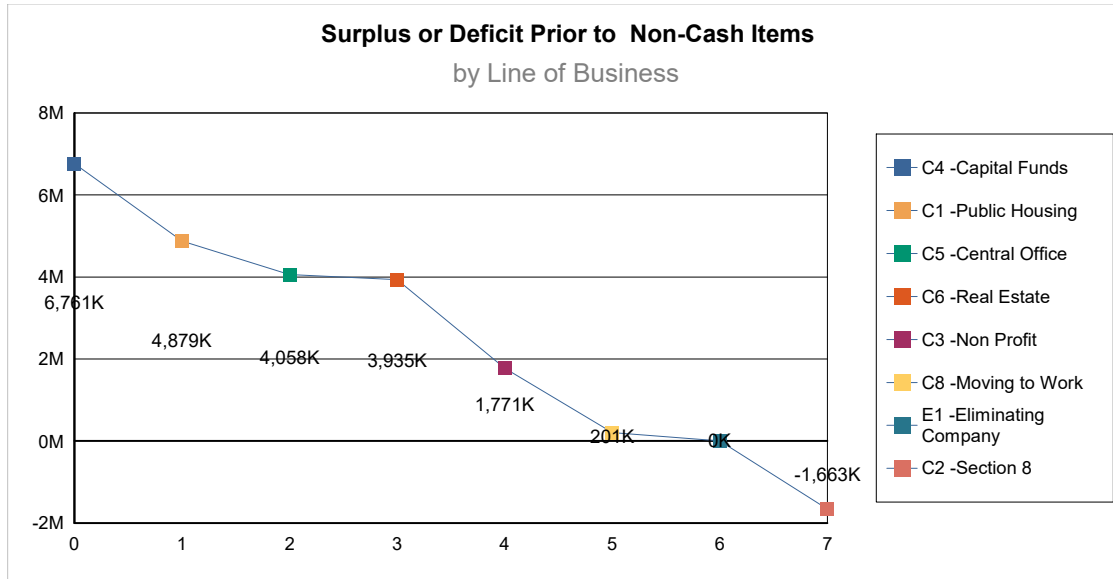
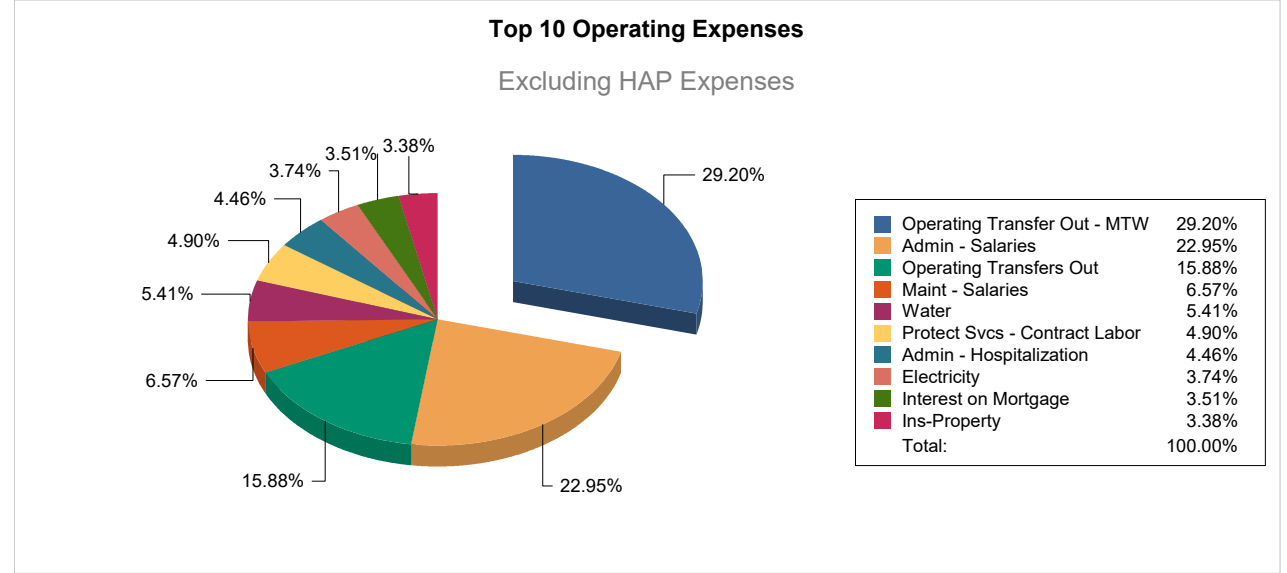
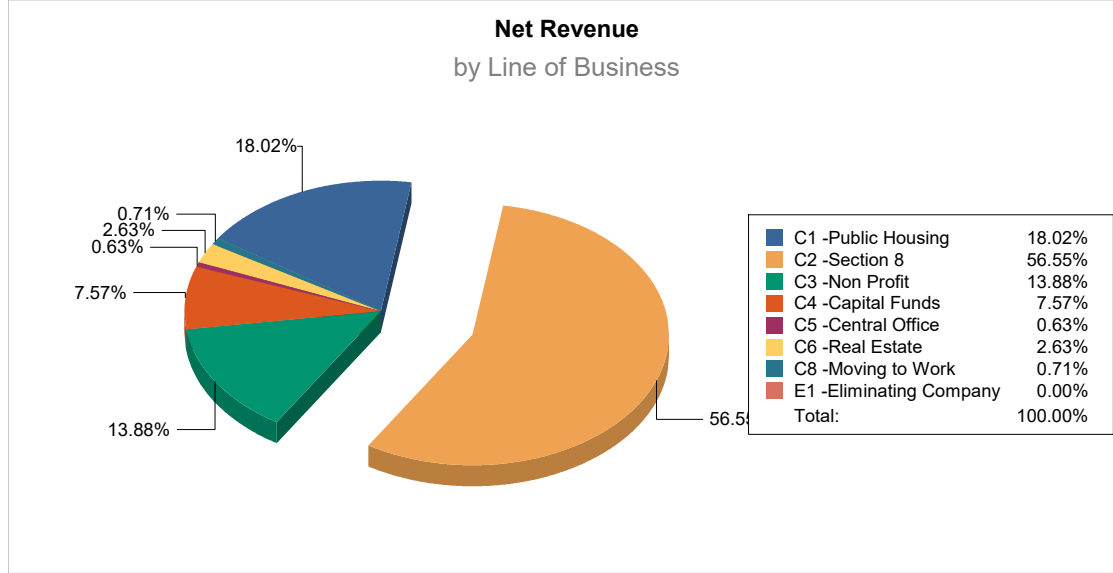
Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total		
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	
Revenue																					
Rental Revenue	863,646	731,192			2,191,469	2,369,010							3,055,115	3,100,202					3,055,115	3,100,202	
Bad Debt, Net of Collections	4,846	10,892			(719,200)	(36,906)							(714,354)	(26,014)					(714,354)	(26,014)	
Other Tenant Revenue	11,178	33,952			83,157	84,001							94,335	117,954			(688)		93,648	117,954	
Grants	2,263,286	1,967,617	1,010,865	767,708	258,576	236,020					92,801	89,946	3,625,528	3,061,292	700,400	664,448	(23,850)	(15,121)	4,302,078	3,710,619	
HAP Revenue			8,697,872	9,047,011									8,697,872	9,047,011					8,697,872	9,047,011	
Miscellaneous Revenue	24,652	23,795		3,434	13,287	14,820	(75,557)	718,708	24,111	119,392	153,745	39,242	140,238	919,392			(74,732)	(89,183)	65,506	830,209	
Net Revenue	3,167,607	2,767,449	9,708,737	9,818,152	1,827,289	2,666,946	(75,557)	718,708	24,111	119,392	246,546	129,188	14,898,734	16,219,836	700,400	664,448	(99,269)	(104,303)	15,499,865	16,779,981	
Operating Expense																					
Salaries and Benefits	1,029,066	1,021,168	404,866	427,546	607,970	612,006	94,323	83,864	771,704	878,239	293,660	194,986	3,201,589	3,217,808		13,425			3,201,589	3,231,233	
Supplies and Materials	260,379	176,722			88,314	97,663			995	3,334			349,688	277,720					349,688	277,720	
Fleet Costs	10,852	12,637	412	3,049	751	2,104	43	784	2,267	2,577		241	14,325	21,392					14,325	21,392	
Outside Services	757,162	622,518		146	364,911	304,294	5,271	5,724	17,524	18,428			1,144,869	951,109					1,144,869	951,109	
Utilities	646,547	424,515			245,778	239,944	354	228	10,203	16,100			902,882	680,787					902,882	680,787	
Protective Services	212,140	17,696		170	17,177	20,293		417	20,390	19,126		340	249,707	58,042					249,707	58,042	
Insurance	250,908	136,539	(830)	15,978	67,766	126,589	(3,282)	1,143	(33,394)	12,921	(5,769)	4,368	275,400	297,538					275,400	297,538	
HAP Expense			8,605,202	9,137,861									8,605,202	9,137,861					8,605,202	9,137,861	
Other Expenses	191,685	179,375	88,867	140,883	106,205	156,167	1,907	67,775	132,621	193,108	39,301	57,654	560,586	794,962			(82,243)	(85,387)	478,344	709,574	
Total Operating Expense	3,358,740	2,591,170	9,098,518	9,725,632	1,498,873	1,559,060	98,616	159,934	922,310	1,143,833	327,192	257,589	15,304,249	15,437,218		13,425	(82,243)	(85,387)	15,222,006	15,365,256	
Total Operating Income	(191,133)	176,279	610,219	92,521	328,416	1,107,886	(174,173)	558,774	(898,199)	(1,024,441)	(80,646)	(128,401)	(405,515)	782,617	700,400	651,024	(17,027)	(18,916)	277,859	1,414,725	
Non-Operating Income (Expense)																					
Interest Expense	67,761	(6,534)			(1,463,984)	(389,642)		(1,428)					(1,396,224)	(397,604)	(38,389)	(38,389)	312,938	86,289	(1,121,675)	(349,704)	
Interest Income	298,528	80,912	40	1,845	21,072	64,456	84,369	105,582	401	13,732	6	63	404,416	266,589	30	1,918	(305,438)	(85,196)	99,009	183,310	
Replacement/Extraordinary Item	(116,504)	(85,378)			(124,004)	(117,027)			(11)	(817)			(240,519)	(203,221)					(240,519)	(203,221)	
Other Income (Expense)	(248,068)	(168,185)		725	(5,075)	(1,712)				1,092			(253,143)	(168,080)			23,850	15,121	(229,293)	(152,960)	
Management Fees	(457,818)	(441,518)	(269,659)	(275,961)	(174,953)	(182,871)	(415)	(518)	1,083,587	935,915	(913)	(1,698)	179,829	33,349	(108,723)	(33,222)	(6,823)	3,796	64,283	3,922	
Transfers	3,910,775	22,904	(302,899)		43,936		(3,798,179)		27,535		58,035	10,318	(60,797)	33,222	60,797	(33,222)			1	0	
Total Non-Operating Income (Expense)	3,454,674	(597,798)	(572,518)	(273,391)	(1,703,009)	(626,796)	(3,714,225)	103,636	1,111,512	949,922	57,128	8,683	(1,366,438)	(435,745)	(86,284)	(102,916)	24,527	20,009	(1,428,195)	(518,652)	
Surplus or Deficit Prior to Non-Cash Items	3,263,541	(421,520)	37,701	(180,871)	(1,374,592)	481,090	(3,888,397)	662,410	213,313	(74,519)	(23,518)	(119,718)	(1,771,953)	346,873	614,116	548,107	7,500	1,093	(1,150,337)	896,073	
Non-Cash Items																					
Depreciation & Amortization	(770,598)	(764,028)	(1,466)	(179)	(396,486)	(342,548)	(1,166)	(779)	(12,540)	(9,117)	(268)	(268)	(1,182,524)	(1,116,919)					(1,182,524)	(1,116,919)	
Non-Oper Income (Expense)	102,077	822,529					(109)	79	(121,162)		19,085		(109)	822,608		(401,744)			(109)	420,864	
Total Non-Cash Items	(668,521)	58,501	(1,466)	(179)	(396,486)	(342,548)	(1,275)	(701)	(133,702)	(9,117)	18,818	(268)	(1,182,633)	(294,311)		(401,744)			(1,182,633)	(696,055)	
Change In Net Assets	2,595,020	(363,019)	36,235	(181,049)	(1,771,078)	138,542	(3,889,672)	661,709	79,611	(83,635)	(4,701)	(119,986)	(2,954,586)	52,562	614,116	146,364	7,500	1,093	(2,332,970)	200,018	





**San Antonio Housing Authority
 Combined Income Statement - Year-To-Date
 Period Ending March 31, 2021
 Actual Amounts Vs. Approved Budget Comparison**

Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue																				
Rental Revenue	7,874,094	6,607,877			19,489,838	20,653,586							27,363,932	27,261,463					27,363,932	27,261,463
Bad Debt, Net of Collections	(381,970)	98,029			(1,056,512)	(332,156)							(1,438,482)	(234,127)					(1,438,482)	(234,127)
Other Tenant Revenue	120,995	306,217			849,513	756,012							970,508	1,062,230			(6,188)		964,321	1,062,230
Grants	20,560,206	18,364,400	8,228,274	6,909,371	2,444,900	2,124,184					827,623	809,517	32,061,004	28,207,472	11,917,811	5,980,034	(189,683)	(136,085)	43,789,132	34,051,420
HAP Revenue			80,761,213	81,423,095									80,761,213	81,423,095					80,761,213	81,423,095
Miscellaneous Revenue	191,118	214,158	4,653	30,906	124,874	133,384	4,141,948	6,531,608	994,159	1,074,526	292,677	353,177	5,749,429	8,337,758			(701,617)	(802,645)	5,047,811	7,535,113
Net Revenue	28,364,443	25,590,682	88,994,140	88,363,372	21,852,613	23,335,010	4,141,948	6,531,608	994,159	1,074,526	1,120,300	1,162,694	145,467,604	146,057,892	11,917,811	5,980,034	(897,488)	(938,731)	156,487,927	151,099,194
Operating Expense																				
Salaries and Benefits	8,325,306	9,190,509	3,361,311	3,847,910	5,403,837	5,508,056	624,990	754,775	7,274,134	7,904,047	1,689,818	1,754,875	26,679,396	28,960,172		120,821			26,679,396	29,080,993
Supplies and Materials	1,522,156	1,595,008			760,992	878,971			13,065	30,009			2,296,212	2,503,988					2,296,212	2,503,988
Fleet Costs	148,176	113,730	11,885	27,438	16,461	18,938	1,423	7,053	32,504	23,196	2,169		210,450	192,524					210,450	192,524
Outside Services	5,080,098	5,602,663	115	1,311	2,929,044	2,739,124	71,846	51,513	151,966	165,850			8,233,068	8,560,461					8,233,068	8,560,461
Utilities	4,039,227	3,821,292			2,237,344	2,159,493	1,503	2,052	109,961	144,900			6,388,034	6,127,738					6,388,034	6,127,738
Protective Services	1,959,018	159,267		1,532	385,066	182,640		3,750	127,639	172,314	2,586	3,059	2,474,309	522,562					2,474,309	522,562
Insurance	1,257,034	1,250,875	94,448	152,500	1,079,820	1,150,330	18,926	11,106	124,004	130,038	33,198	43,668	2,607,430	2,738,517					2,607,430	2,738,517
HAP Expense			75,813,136	82,240,747									75,813,136	82,240,747					75,813,136	82,240,747
Other Expenses	1,063,518	1,695,362	862,425	1,284,372	1,083,735	1,448,874	297,648	612,805	1,386,479	1,752,205	398,093	524,833	5,091,897	7,318,452	61,385		(753,542)	(768,484)	4,399,740	6,549,967
Total Operating Expense	23,394,531	23,428,707	80,143,320	87,555,810	13,896,299	14,086,425	1,016,337	1,443,055	9,219,751	10,322,558	2,123,695	2,328,604	129,793,933	139,165,160	61,385	120,821	(753,542)	(768,484)	129,101,776	138,517,497
Total Operating Income	4,969,912	2,161,974	8,850,820	807,563	7,956,315	9,248,585	3,125,611	5,088,553	(8,225,592)	(9,248,033)	(1,003,394)	(1,165,910)	15,673,671	6,892,731	11,856,426	5,859,212	(143,946)	(170,246)	27,386,151	12,581,697
Non-Operating Income (Expense)																				
Interest Expense	(95,705)	(58,806)			(4,613,177)	(3,579,421)	(621)	(17,682)					(4,709,504)	(3,655,909)	(366,220)	(366,220)	979,505	756,874	(4,096,219)	(3,265,255)
Interest Income	922,889	728,208	357	16,605	180,304	580,100	749,108	942,271	3,751	123,589	54	1,069	1,856,462	2,391,842	113	17,258	(972,005)	(758,843)	884,570	1,650,257
Replacement/Extraordinary Item	(1,151,191)	(769,840)			(1,102,103)	(1,053,239)			(431)	(7,350)			(2,253,725)	(1,830,429)					(2,253,725)	(1,830,429)
Other Income (Expense)	(1,719,133)	(1,570,023)	258	6,525	(18,288)	(15,407)			13,325	9,828			(1,723,838)	(1,569,077)			189,683	136,085	(1,534,154)	(1,432,992)
Management Fees	(4,101,957)	(3,973,658)	(2,499,965)	(2,483,652)	(1,592,493)	(1,645,837)	(6,131)	(4,664)	12,244,514	8,425,994	(12,893)	(15,284)	4,031,075	302,899	(4,421,198)	(299,002)	(53,237)	34,162	(443,360)	38,059
Transfers	6,054,380	202,702	(8,014,480)		960,258		67,192		22,756				1,217,597	96,300	307,703	299,002	(307,703)	(299,002)		0
Total Non-Operating Income (Expense)	(90,717)	(5,441,417)	(10,513,830)	(2,460,522)	(6,185,499)	(5,713,805)	809,548	919,926	12,283,914	8,552,060	1,204,758	82,085	(2,491,827)	(4,061,672)	(5,095,008)	(946,966)	143,946	168,278	(7,442,888)	(4,840,360)
Surplus or Deficit Prior to Non-Cash Items	4,879,195	(3,279,443)	(1,663,010)	(1,652,959)	1,770,816	3,534,780	3,935,159	6,008,478	4,058,322	(695,972)	201,363	(1,083,825)	13,181,844	2,831,059	6,761,419	4,912,247		(1,968)	19,943,263	7,741,338
Non-Cash Items																				
Depreciation & Amortization	(7,212,720)	(7,106,125)	(13,196)	(1,609)	(3,537,264)	(3,088,855)	(10,496)	(7,015)	(108,582)	(85,258)	(2,408)	(2,414)	(10,884,665)	(10,291,276)					(10,884,665)	(10,291,276)
Non-Oper Income (Expense)	5,074,178	7,402,760			4,912,424		(2,406,603)	709	(2,309,567)				(231,188)	5,039,244	7,403,469	(1,979,753)	(3,615,692)		3,059,491	3,787,777
Total Non-Cash Items	(2,138,541)	296,635	(13,196)	(1,609)	1,375,160	(3,088,855)	(2,417,099)	(6,306)	(2,418,149)	(85,258)	(233,596)	(2,414)	(5,845,422)	(2,887,807)	(1,979,753)	(3,615,692)			(7,825,175)	(6,503,499)
Change In Net Assets	2,740,654	(2,982,808)	(1,676,207)	(1,654,569)	3,145,976	445,925	1,518,060	6,002,173	1,640,172	(781,230)	(32,232)	(1,086,239)	7,336,423	(56,748)	4,781,666	1,296,554		(1,968)	12,118,088	1,237,839





San Antonio Housing Authority
Summarized Combined Balance Sheet
Amounts in Thousands
Period Ending March 31, 2021

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	Public Housing		Section 8		Beacon		Real Estate Services		Central Office		Community Initiatives		Capital Funds		Eliminating Company		Combined Total		
	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	
Assets																			
Current Assets																			
Cash & Investments, Unrestricted	7,300	5,305	5,060	4,267	21,177	18,809	3,239	2,171	12,170	10,287	125	55	973					50,043	40,893
Cash & Investments, Restricted	17,001	17,955	1,569	1,654	21,398	16,516	1,658	1,112	251		613	751	6,735	1,243				49,225	39,231
Accounts Receivable	649	298	34	40	6,191	3,562	253	292	1,822	2,902	137	139	1,368	939	(5,221)	(4,721)		5,231	3,452
Prepaid Expenses and Other Current Assets	270	211	8,137	8,107	755	512	6	4	63	26	9	1						9,239	8,860
Total Current Assets	25,219	23,769	14,800	14,068	49,521	39,399	5,156	3,578	14,305	13,215	884	946	9,076	2,182	(5,221)	(4,721)		113,739	92,437
Fixed Assets																			
Land, Buildings and Equipment	388,536	387,984	800	800	175,043	120,563	41,587	35,193	3,062	2,957	41	41		100				609,069	547,639
Construction In Progress	12,851	8,054			12,451	2,373	1,548	532	21	111			28,833	19,395				55,704	30,464
Accumulated Depreciation	(301,697)	(292,707)	(740)	(723)	(91,757)	(64,785)	(189)	(179)	(2,361)	(2,319)	(37)	(33)						(396,780)	(360,747)
Total Fixed Assets	99,691	103,331	60	78	95,737	58,151	42,946	35,546	722	749	4	7	28,833	19,495				267,993	217,356
Other Non-Current Assets																			
Other Non-Current Assets	45,691	35,157			8,804	3,578	46,642	45,590							(34,392)	(5,405)		66,745	78,921
Total Other Non-Current Assets	45,691	35,157			8,804	3,578	46,642	45,590							(34,392)	(5,405)		66,745	78,921
Deferred Outflow of Resources																			
Deferred Outflow of Resources					3,434	1,823												3,434	1,823
Total Deferred Outflow of Resources					3,434	1,823												3,434	1,823
Total Assets & Deferred Outflow of Resources	170,601	162,257	14,860	14,146	157,497	102,952	94,744	84,714	15,027	13,964	888	954	37,909	21,677	(39,613)	(10,126)		451,911	390,536
Deferred Inflow of Resources																			
Current Liabilities																			
Trade Payable & Accruals	3,283	2,564	397	443	3,811	3,547	34	29	295	1,123	130	117	1,575	815	(1,792)	(1,657)		7,734	6,980
Other Current Liabilities	1,260	1,506	1,992	3,314	5,271	4,824	620	468	604	279	351	519	2,718	2,015	(3,499)	(3,091)		9,316	9,834
Total Current Liabilities	4,543	4,071	2,389	3,757	9,082	8,370	653	497	899	1,402	481	636	4,293	2,830	(5,291)	(4,748)		17,049	16,814
Non-Current Liabilities																			
Non-Current Long Term Debt	5,837	1,771	1,131	1,381	110,231	57,694	21,757	14,852					16,718	9,414	(32,663)	(5,378)		123,011	79,734
Total Non-Current Liabilities	5,837	1,771	1,131	1,381	110,231	57,694	21,757	14,852					16,718	9,414	(32,663)	(5,378)		123,011	79,734
Total Liabilities	10,380	5,841	3,520	5,138	119,313	66,065	22,410	15,348	899	1,402	481	636	21,011	12,244	(37,953)	(10,126)		140,060	96,549
Equity																			
Equity																			
Invested In Capital Assets	99,691	101,923	60	78	(12,422)	280	41,479	34,079	722	749	4	7	10,400	8,446	27,670	5,382		167,604	150,944
Restricted Net Assets	17,001	17,955	1,569	1,654	21,398	16,516	1,658	1,112	251		613	751	6,735	1,243				49,225	39,231
Unrestricted Net Assets	43,529	36,537	9,710	7,276	29,207	20,091	29,197	34,175	13,156	11,813	(210)	(441)	(238)	(257)	(29,330)	(5,382)		95,021	103,812
Total Equity	160,220	156,415	11,340	9,008	38,184	36,887	72,334	69,366	14,128	12,562	407	317	16,898	9,433	(1,660)			311,851	293,988
Total Liabilities and Equity	170,601	162,257	14,860	14,146	157,497	102,952	94,744	84,714	15,027	13,964	888	954	37,909	21,677	(39,613)	(10,126)		451,911	390,536



**Asset Management
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	28,273	21,073	33,841	(12,768)	248,043	236,234	304,569	(68,335)	(22.44)
Insurance	(1,278)	(642)	302	(944)	2,115	3,153	3,127	26	.83
Other Expenses	3,861	3,134	4,923	(1,789)	26,997	34,989	44,310	(9,321)	(21.04)
Total Operating Expense	30,855	23,565	39,066	(15,501)	277,155	274,376	352,006	(77,630)	(22.05)
Total Operating Income	(30,855)	(23,565)	(39,066)	15,501	(277,155)	(274,376)	(352,006)	77,630	(22.05)
Non-Operating Income (Expense)									
Management Fees	(66)	(104)	(86)	(19)	(615)	(866)	(771)	(95)	12.38
Transfers	31,637	27,535		27,535	278,727	283,203		283,203	100.00
Total Non-Operating Income (Expense)	31,570	27,431	(86)	27,517	278,112	282,337	(771)	283,108	(36,739.55)
Surplus or Deficit Prior to Non-Cash Items	715	3,866	(39,152)	43,018	957	7,961	(352,777)	360,738	(102.26)
Non-Cash Items									
Depreciation & Amortization	(147)	(336)	(147)	(189)	(1,321)	(2,266)	(1,321)	(945)	71.56
Total Non-Cash Items	(147)	(336)	(147)	(189)	(1,321)	(2,266)	(1,321)	(945)	71.56
Change In Net Assets	568	3,530	(39,299)	42,829	(363)	5,696	(354,097)	359,793	(101.61)



Brazos Warehouse Building
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits					11				
Supplies and Materials	268				957	6		6	100.00
Fleet Costs	(87)				580	3,123		3,123	100.00
Outside Services	12,765				53,264	3,597		3,597	100.00
Utilities	1,461				20,977	4,066		4,066	100.00
Protective Services									
Insurance					21,578	1,983		1,983	100.00
Other Expenses	6,061				15,192	24		24	100.00
Total Operating Expense	20,468				112,558	12,800		12,800	100.00
Total Operating Income	(20,468)				(112,558)	(12,800)		(12,800)	0.00
Non-Operating Income (Expense)									
Other Income (Expense)						5,625		5,625	100.00
Management Fees	(5)				(49)				
Total Non-Operating Income (Expense)	(5)				(49)	5,625		5,625	100.00
Surplus or Deficit Prior to Non-Cash Items	(20,473)				(112,607)	(7,175)		(7,175)	0.00
Non-Cash Items									
Depreciation & Amortization	(1,476)				(13,282)	(77)		(77)	100.00
Non-Oper Income (Expense)						(3,515)		(3,515)	100.00
Total Non-Cash Items	(1,476)				(13,282)	(3,592)		(3,592)	100.00
Change In Net Assets	(21,949)				(125,889)	(10,767)		(10,767)	0.00



**Central Office Building
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue						13,140		13,140	100.00
Net Revenue						13,140		13,140	100.00
Operating Expense									
Salaries and Benefits	26,309	19,429	22,263	(2,834)	217,764	194,242	200,367	(6,126)	(3.06)
Supplies and Materials	5,625	905	3,276	(2,371)	22,711	12,872	29,487	(16,615)	(56.35)
Fleet Costs	130	37	808	(771)	2,928	7,609	7,272	337	4.64
Outside Services	14,667	7,011	17,965	(10,954)	92,101	101,097	161,683	(60,586)	(37.47)
Utilities	9,813	9,953	15,908	(5,955)	122,155	103,687	143,172	(39,485)	(27.58)
Protective Services	15,245	7,512	13,075	(5,563)	132,279	48,632	117,675	(69,043)	(58.67)
Insurance	(1,994)	(813)	1,819	(2,632)	13,764	23,062	16,900	6,162	36.46
Other Expenses	(97,695)	(101,345)	(100,267)	(1,077)	(902,179)	(864,043)	(902,407)	38,364	(4.25)
Total Operating Expense	(27,901)	(57,311)	(25,153)	(32,157)	(298,477)	(372,843)	(225,851)	(146,992)	65.08
Total Operating Income	27,901	57,311	25,153	32,157	298,477	385,983	225,851	160,132	70.90
Non-Operating Income (Expense)									
Replacement/Extraordinary Item		(11)	(817)	806		(267)	(7,350)	7,083	(96.37)
Other Income (Expense)			342	(342)	2,612	8,200	3,078	5,122	166.41
Management Fees	6,719	8,727	6,500	2,227	62,466	72,536	58,498	14,038	24.00
Total Non-Operating Income (Expense)	6,719	8,716	6,025	2,691	65,078	80,469	54,226	26,243	48.40
Surplus or Deficit Prior to Non-Cash Items	34,620	66,027	31,178	34,848	363,555	466,452	280,077	186,375	66.54
Non-Cash Items									
Depreciation & Amortization	(6,838)	(8,824)	(6,772)	(2,052)	(63,262)	(73,355)	(60,947)	(12,407)	20.36
Total Non-Cash Items	(6,838)	(8,824)	(6,772)	(2,052)	(63,262)	(73,355)	(60,947)	(12,407)	20.36
Change In Net Assets	27,781	57,203	24,407	32,796	300,293	393,098	219,130	173,968	79.39



**COCC Management Agent
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			333	(333)	3,810	100,000	3,000	97,000	3,233.37
Net Revenue			333	(333)	3,810	100,000	3,000	97,000	3,233.37
Operating Expense									
Salaries and Benefits	5,368	5,799	5,832	(33)	33,866	46,562	52,485	(5,923)	(11.29)
Outside Services		10,511		10,511	4,512	47,233		47,233	100.00
Insurance	(330)	(191)	113	(305)	714	970	1,164	(194)	(16.67)
Other Expenses	1,479	708	1,101	(393)	37,074	361,484	27,385	334,099	1,219.99
Total Operating Expense	6,517	16,826	7,045	9,780	76,166	456,249	81,034	375,214	463.03
Total Operating Income	(6,517)	(16,826)	(6,712)	(10,114)	(72,356)	(356,249)	(78,034)	(278,214)	356.53
Non-Operating Income (Expense)									
Interest Income	9,504	401	13,732	(13,331)	103,470	3,751	123,589	(119,838)	(96.97)
Management Fees	666,844	882,875	699,722	183,153	6,059,572	10,501,071	6,297,500	4,203,572	66.75
Transfers						(260,448)		(260,448)	100.00
Total Non-Operating Income (Expense)	676,347	883,275	713,454	169,821	6,163,042	10,244,375	6,421,088	3,823,286	59.54
Surplus or Deficit Prior to Non-Cash Items	669,830	866,450	706,742	159,708	6,090,686	9,888,126	6,343,054	3,545,072	55.89
Non-Cash Items									
Non-Oper Income (Expense)		(102,077)		(102,077)		(2,282,617)		(2,282,617)	100.00
Total Non-Cash Items		(102,077)		(102,077)		(2,282,617)		(2,282,617)	100.00
Change In Net Assets	669,830	764,372	706,742	57,630	6,090,686	7,605,509	6,343,054	1,262,455	19.90



**Construction Services
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	43,434	32,046	33,462	(1,416)	368,897	324,254	301,159	23,095	7.67
Supplies and Materials			50	(50)			450	(450)	(100.00)
Fleet Costs	1,767	548	1,083	(535)	8,554	14,103	9,750	4,353	44.65
Outside Services		3	4	(1)	172	17	36	(19)	(52.78)
Insurance	(2,706)	(698)	1,060	(1,759)	9,561	10,517	10,602	(85)	(.80)
Other Expenses	20,106	10,137	11,155	(1,017)	106,687	75,319	100,393	(25,074)	(24.98)
Total Operating Expense	62,601	42,036	46,815	(4,778)	493,871	424,210	422,390	1,820	.43
Total Operating Income	(62,601)	(42,036)	(46,815)	4,778	(493,871)	(424,210)	(422,390)	(1,820)	0.43
Non-Operating Income (Expense)									
Other Income (Expense)			750	(750)			6,750	(6,750)	(100.00)
Management Fees	(1,188)	(1,185)	(1,205)	20	(10,751)	(10,665)	(10,848)	182	(1.68)
Total Non-Operating Income (Expense)	(1,188)	(1,185)	(455)	(730)	(10,751)	(10,665)	(4,098)	(6,568)	160.28
Surplus or Deficit Prior to Non-Cash Items	(63,790)	(43,222)	(47,270)	4,048	(504,622)	(434,875)	(426,488)	(8,388)	1.97
Non-Cash Items									
Depreciation & Amortization	(1,516)	(709)		(709)	(7,961)	(9,603)	(3,209)	(6,394)	199.24
Total Non-Cash Items	(1,516)	(709)		(709)	(7,961)	(9,603)	(3,209)	(6,394)	199.24
Change In Net Assets	(65,306)	(43,930)	(47,270)	3,340	(512,583)	(444,478)	(429,697)	(14,781)	3.44



Executive Office
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	130,580	111,752	95,102	16,650	724,430	855,835	855,921	(87)	(.01)
Supplies and Materials									
Fleet Costs	15	1,596	158	1,438	478	2,752	1,422	1,330	93.50
Outside Services			1	(1)	10		9	(9)	(100.00)
Utilities	99	112	92	20	1,083	831	828	3	.41
Protective Services					141	4,089		4,089	100.00
Insurance	(2,981)	(2,803)	816	(3,620)	5,512	7,214	8,266	(1,052)	(12.72)
Other Expenses	14,273	14,548	36,556	(22,007)	273,857	155,109	329,002	(173,893)	(52.85)
Total Operating Expense	141,986	125,204	132,725	(7,521)	1,005,511	1,025,830	1,195,449	(169,619)	(14.19)
Total Operating Income	(141,986)	(125,204)	(132,725)	7,521	(1,005,511)	(1,025,830)	(1,195,449)	169,619	(14.19)
Non-Operating Income (Expense)									
Replacement/Extraordinary Item					(171)				
Management Fees	26,719	25,931	30,213	(4,282)	179,859	208,437	271,915	(63,478)	(23.34)
Total Non-Operating Income (Expense)	26,719	25,931	30,213	(4,282)	179,688	208,437	271,915	(63,478)	(23.34)
Surplus or Deficit Prior to Non-Cash Items	(115,267)	(99,274)	(102,513)	3,239	(825,823)	(817,393)	(923,534)	106,141	(11.49)
Non-Cash Items									
Depreciation & Amortization	(747)	(935)	(747)	(188)	(6,727)	(7,658)	(6,727)	(930)	13.83
Total Non-Cash Items	(747)	(935)	(747)	(188)	(6,727)	(7,658)	(6,727)	(930)	13.83
Change In Net Assets	(116,014)	(100,209)	(103,260)	3,051	(832,550)	(825,050)	(930,261)	105,211	(11.31)



Finance & Accounting
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue		83,025	7,925	75,100	3,642	84,516	71,325	13,191	18.49
Net Revenue		83,025	7,925	75,100	3,642	84,516	71,325	13,191	18.49
Operating Expense									
Salaries and Benefits	145,326	140,521	158,182	(17,662)	1,112,372	1,241,497	1,423,640	(182,143)	(12.79)
Insurance	(5,863)	(5,535)	1,980	(7,515)	16,254	17,380	20,275	(2,895)	(14.28)
Other Expenses	34,357	32,896	35,075	(2,179)	227,630	204,984	315,675	(110,691)	(35.06)
Total Operating Expense	173,820	167,881	195,237	(27,356)	1,356,256	1,463,862	1,759,591	(295,729)	(16.81)
Total Operating Income	(173,820)	(84,856)	(187,312)	102,457	(1,352,614)	(1,379,346)	(1,688,266)	308,919	(18.30)
Non-Operating Income (Expense)									
Management Fees	39,769	24,019	49,330	(25,311)	310,486	329,000	446,937	(117,937)	(26.39)
Total Non-Operating Income (Expense)	39,769	24,019	49,330	(25,311)	310,486	329,000	446,937	(117,937)	(26.39)
Surplus or Deficit Prior to Non-Cash Items	(134,051)	(60,837)	(137,982)	77,146	(1,042,128)	(1,050,346)	(1,241,329)	190,982	(15.39)



Human Resources
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	61,005	71,019	68,343	2,675	522,794	556,025	615,089	(59,063)	(9.60)
Outside Services			392	(392)			3,528	(3,528)	(100.00)
Protective Services			83	(83)	143		747	(747)	(100.00)
Insurance	(3,325)	(3,360)	805	(4,166)	6,791	8,090	8,330	(239)	(2.87)
Other Expenses	24,709	15,983	39,109	(23,125)	285,442	286,464	351,978	(65,515)	(18.61)
Total Operating Expense	82,389	83,642	108,732	(25,091)	815,169	850,579	979,671	(129,092)	(13.18)
Total Operating Income	(82,389)	(83,642)	(108,732)	25,091	(815,169)	(850,579)	(979,671)	129,092	(13.18)
Non-Operating Income (Expense)									
Replacement/Extraordinary Item						(165)		(165)	100.00
Management Fees	15,362	17,082	24,396	(7,314)	146,783	169,854	219,568	(49,714)	(22.64)
Total Non-Operating Income (Expense)	15,362	17,082	24,396	(7,314)	146,783	169,689	219,568	(49,879)	(22.72)
Surplus or Deficit Prior to Non-Cash Items	(67,027)	(66,559)	(84,336)	17,777	(668,387)	(680,891)	(760,104)	79,213	(10.42)



**Internal Audit
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	29,921	37,749	32,893	4,856	247,005	313,399	296,036	17,364	5.87
Fleet Costs	23	24	20	4	443	159	180	(21)	(11.49)
Outside Services									
Insurance	(1,624)	(1,449)	462	(1,910)	3,631	3,918	4,667	(749)	(16.06)
Other Expenses	4,974	4,099	8,544	(4,446)	52,205	38,898	76,898	(38,000)	(49.42)
Total Operating Expense	33,295	40,424	41,919	(1,495)	303,284	356,374	377,781	(21,407)	(5.67)
Total Operating Income	(33,295)	(40,424)	(41,919)	1,495	(303,284)	(356,374)	(377,781)	21,407	(5.67)
Non-Operating Income (Expense)									
Management Fees	6,283	8,426	9,624	(1,197)	55,298	72,689	86,612	(13,924)	(16.08)
Total Non-Operating Income (Expense)	6,283	8,426	9,624	(1,197)	55,298	72,689	86,612	(13,924)	(16.08)
Surplus or Deficit Prior to Non-Cash Items	(27,012)	(31,997)	(32,295)	298	(247,986)	(283,686)	(291,168)	7,483	(2.57)
Non-Cash Items									
Depreciation & Amortization	(308)	(307)	(308)	1	(2,772)	(2,764)	(2,772)	8	(.27)
Total Non-Cash Items	(308)	(307)	(308)	1	(2,772)	(2,764)	(2,772)	8	(.27)
Change In Net Assets	(27,320)	(32,304)	(32,603)	299	(250,758)	(286,450)	(293,940)	7,490	(2.55)



Legal Services
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	25,936	20,903	30,712	(9,809)	211,275	179,526	276,405	(96,879)	(35.05)
Net Revenue	25,936	20,903	30,712	(9,809)	211,275	179,526	276,405	(96,879)	(35.05)
Operating Expense									
Salaries and Benefits	18,432	18,477	17,215	1,262	156,719	156,812	154,937	1,875	1.21
Insurance	(814)	(607)	167	(774)	1,708	1,436	1,704	(268)	(15.71)
Other Expenses	8,824	11,390	12,924	(1,534)	104,375	100,849	116,316	(15,467)	(13.30)
Total Operating Expense	26,442	29,259	30,306	(1,047)	262,802	259,098	272,957	(13,859)	(5.08)
Total Operating Income	(506)	(8,356)	406	(8,762)	(51,528)	(79,572)	3,448	(83,020)	(2,407.58)
Non-Operating Income (Expense)									
Management Fees	(35)	1,614	(133)	1,747	8,038	15,215	(1,199)	16,414	(1,369.09)
Total Non-Operating Income (Expense)	(35)	1,614	(133)	1,747	8,038	15,215	(1,199)	16,414	(1,369.09)
Surplus or Deficit Prior to Non-Cash Items	(541)	(6,743)	273	(7,015)	(43,489)	(64,357)	2,249	(66,606)	(2,961.09)



Annie Casey
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			4,272	(4,272)	49,793	25,607	38,445	(12,838)	(33.39)
Net Revenue			4,272	(4,272)	49,793	25,607	38,445	(12,838)	(33.39)
Operating Expense									
Salaries and Benefits			4,252	(4,252)	49,605	25,607	38,266	(12,659)	(33.08)
Insurance			20	(20)	250		179	(179)	(100.00)
Other Expenses					(62)				
Total Operating Expense			4,272	(4,272)	49,793	25,607	38,445	(12,838)	(33.39)
Total Operating Income								0	0.00



Early Engagement
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	(114)				1,164				
Protective Services			250	(250)	1,105		2,250	(2,250)	(100.00)
Insurance					21				
Other Expenses	857		1,608	(1,608)	10,825		14,475	(14,475)	(100.00)
Total Operating Expense	743		1,858	(1,858)	13,114		16,725	(16,725)	(100.00)
Total Operating Income	(743)		(1,858)	1,858	(13,114)		(16,725)	16,725	(100.00)



Health and Wellness
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Other Expenses					44				
Total Operating Expense					44				
Total Operating Income					(44)			0	0.00



**MTW Program Administration
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue									
Net Revenue									
Operating Expense									
Salaries and Benefits	68,661	92,496	65,052	27,443	543,334	689,034	585,472	103,562	17.69
Fleet Costs	90		241	(241)	5,355		2,169	(2,169)	(100.00)
Outside Services									
Protective Services	76		17	(17)	1,060	2,586	153	2,433	1,590.03
Insurance	(5,664)	(2,517)	2,888	(5,406)	17,347	27,155	30,327	(3,172)	(10.46)
Other Expenses	22,554	37,357	35,922	1,435	305,047	261,598	326,749	(65,151)	(19.94)
Total Operating Expense	85,717	127,336	104,121	23,214	872,144	980,372	944,871	35,502	3.76
Total Operating Income	(85,717)	(127,336)	(104,121)	(23,214)	(872,144)	(980,372)	(944,871)	(35,502)	3.76
Non-Operating Income (Expense)									
Interest Income		1		1	500	6	500	(494)	(98.79)
Other Income (Expense)									
Management Fees	(637)	(908)	(865)	(43)	(8,390)	(7,737)	(7,787)	50	(.64)
Transfers	107,085	58,035	10,318	47,717	1,017,656	1,033,354	96,300	937,054	973.06
Total Non-Operating Income (Expense)	106,448	57,128	9,453	47,675	1,009,766	1,025,623	89,013	936,609	1,052.21
Surplus or Deficit Prior to Non-Cash Items	20,731	(70,208)	(94,668)	24,460	137,623	45,250	(855,857)	901,108	(105.29)



Res Ambassador Empowerment Pgm
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	2,950	1,524	7,337	(5,814)	38,288	27,114	66,037	(38,923)	(58.94)
Insurance	(256)	(53)	216	(269)	328	404	1,944	(1,540)	(79.21)
Other Expenses			8	(8)			75	(75)	(100.00)
Total Operating Expense	2,694	1,471	7,562	(6,091)	38,616	27,518	68,056	(40,538)	(59.57)
Total Operating Income	(2,694)	(1,471)	(7,562)	6,091	(38,616)	(27,518)	(68,056)	40,538	(59.57)



Summer Youth Program
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits			10,369	(10,369)	37,715		93,320	(93,320)	(100.00)
Insurance			960	(960)	44		8,640	(8,640)	(100.00)
Other Expenses			175	(175)	50		1,575	(1,575)	(100.00)
Total Operating Expense			11,504	(11,504)	37,809		103,535	(103,535)	(100.00)
Total Operating Income			(11,504)	11,504	(37,809)		(103,535)	103,535	(100.00)



**Policy And Planning
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue					5,247	1,000		1,000	100.00
Net Revenue					5,247	1,000		1,000	100.00
Operating Expense									
Salaries and Benefits	30,640	38,265	34,948	3,317	266,800	286,451	314,531	(28,080)	(8.93)
Insurance	(1,449)	(1,199)	406	(1,606)	3,146	3,514	4,138	(624)	(15.07)
Other Expenses	14,534	42,280	11,624	30,656	70,302	133,948	104,620	29,328	28.03
Total Operating Expense	43,724	79,345	46,979	32,367	340,247	423,914	423,289	625	.15
Total Operating Income	(43,724)	(79,345)	(46,979)	(32,367)	(335,000)	(422,914)	(423,289)	375	(0.09)
Non-Operating Income (Expense)									
Management Fees	8,197	16,491	10,660	5,831	60,739	86,765	95,939	(9,174)	(9.56)
Total Non-Operating Income (Expense)	8,197	16,491	10,660	5,831	60,739	86,765	95,939	(9,174)	(9.56)
Surplus or Deficit Prior to Non-Cash Items	(35,527)	(62,855)	(36,319)	(26,536)	(274,261)	(336,149)	(327,350)	(8,799)	2.69
Non-Cash Items									
Depreciation & Amortization					(552)				
Non-Oper Income (Expense)						(4,350)		(4,350)	100.00
Total Non-Cash Items					(552)	(4,350)		(4,350)	100.00
Change In Net Assets	(35,527)	(62,855)	(36,319)	(26,536)	(274,813)	(340,499)	(327,350)	(13,150)	4.02



Procurement
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue					56				
Net Revenue					56				
Operating Expense									
Salaries and Benefits	47,035	43,476	49,896	(6,419)	435,504	418,039	449,060	(31,021)	(6.91)
Insurance	(2,785)	(1,537)	595	(2,132)	4,962	6,153	6,095	57	.94
Other Expenses	4,885	6,920	9,726	(2,806)	65,833	63,010	87,533	(24,524)	(28.02)
Total Operating Expense	49,136	48,859	60,216	(11,357)	506,299	487,202	542,689	(55,487)	(10.22)
Total Operating Income	(49,136)	(48,859)	(60,216)	11,357	(506,243)	(487,202)	(542,689)	55,487	(10.22)
Non-Operating Income (Expense)									
Management Fees	9,031	9,906	13,579	(3,673)	90,718	97,830	122,211	(24,381)	(19.95)
Total Non-Operating Income (Expense)	9,031	9,906	13,579	(3,673)	90,718	97,830	122,211	(24,381)	(19.95)
Surplus or Deficit Prior to Non-Cash Items	(40,105)	(38,953)	(46,637)	7,684	(415,526)	(389,372)	(420,478)	31,106	(7.40)
Non-Cash Items									
Depreciation & Amortization	(313)	(312)	(313)	1	(2,817)	(2,809)	(2,817)	8	(.27)
Total Non-Cash Items	(313)	(312)	(313)	1	(2,817)	(2,809)	(2,817)	8	(.27)
Change In Net Assets	(40,418)	(39,265)	(46,950)	7,685	(418,342)	(392,181)	(423,295)	31,114	(7.35)



SAHFC Property Mgmt Admin
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	34,884	33,902	35,856	(1,953)	313,383	276,886	322,700	(45,814)	(14.20)
Fleet Costs			58	(58)	1,115	415	522	(107)	(20.41)
Outside Services			2	(2)			18	(18)	(100.00)
Insurance	(1,683)	(1,195)	388	(1,583)	2,911	2,980	3,956	(975)	(24.66)
Other Expenses	4,006	10,005	8,724	1,281	49,764	75,281	79,461	(4,180)	(5.26)
Total Operating Expense	37,207	42,712	45,028	(2,316)	367,173	355,563	406,657	(51,094)	(12.56)
Total Operating Income	(37,207)	(42,712)	(45,028)	2,316	(367,173)	(355,563)	(406,657)	51,094	(12.56)
Non-Operating Income (Expense)									
Interest Income		138		138		653		653	100.00
Other Income (Expense)						(6,040)		(6,040)	100.00
Management Fees	16,993	34,932	23,296	11,636	180,517	296,430	209,660	86,769	41.39
Total Non-Operating Income (Expense)	16,993	35,069	23,296	11,774	180,517	291,043	209,660	81,383	38.82
Surplus or Deficit Prior to Non-Cash Items	(20,214)	(7,643)	(21,732)	14,090	(186,656)	(64,520)	(196,996)	132,477	(67.25)
Non-Cash Items									
Depreciation & Amortization	(391)	(390)	(391)	1	(3,516)	(3,506)	(3,516)	10	(.27)
Total Non-Cash Items	(391)	(390)	(391)	1	(3,516)	(3,506)	(3,516)	10	(.27)
Change In Net Assets	(20,605)	(8,032)	(22,123)	14,091	(190,172)	(68,026)	(200,512)	132,486	(66.07)



Property Management - PH
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	80,684	97,620	102,302	(4,682)	713,069	825,410	920,717	(95,306)	(10.35)
Supplies and Materials		160		160		160		160	100.00
Fleet Costs	790		192	(192)	1,523	742	1,728	(986)	(57.04)
Outside Services					3				
Utilities						156		156	100.00
Protective Services					200	658		658	100.00
Insurance	(4,886)	(3,765)	1,361	(5,126)	10,242	12,479	13,944	(1,465)	(10.51)
Other Expenses	30,486	27,554	25,720	1,834	223,682	233,097	231,482	1,616	.70
Total Operating Expense	107,075	121,568	129,575	(8,006)	948,718	1,072,703	1,167,870	(95,167)	(8.15)
Total Operating Income	(107,075)	(121,568)	(129,575)	8,006	(948,718)	(1,072,703)	(1,167,870)	95,167	(8.15)
Non-Operating Income (Expense)									
Other Income (Expense)					1,756	(500)		(500)	100.00
Management Fees	(468)	(978)	(434)	(543)	(4,136)	(9,039)	(3,909)	(5,130)	131.23
Total Non-Operating Income (Expense)	(468)	(978)	(434)	(543)	(2,380)	(9,539)	(3,909)	(5,630)	144.02
Surplus or Deficit Prior to Non-Cash Items	(107,543)	(122,546)	(130,009)	7,463	(951,099)	(1,082,241)	(1,171,779)	89,538	(7.64)
Non-Cash Items									
Depreciation & Amortization	(244)	(243)	(244)	1	(2,195)	(2,189)	(2,195)	6	(.28)
Total Non-Cash Items	(244)	(243)	(244)	1	(2,195)	(2,189)	(2,195)	6	(.28)
Change In Net Assets	(107,787)	(122,789)	(130,253)	7,464	(953,294)	(1,084,431)	(1,173,974)	89,544	(7.63)



Public Affairs
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	694	2,024	3,798	(1,773)	18,556	22,556	34,179	(11,623)	(34.01)
Net Revenue	694	2,024	3,798	(1,773)	18,556	22,556	34,179	(11,623)	(34.01)
Operating Expense									
Salaries and Benefits	28,255	43,843	40,812	3,031	290,550	355,013	367,307	(12,294)	(3.35)
Utilities		138	100	38	819	1,220	900	320	35.60
Protective Services					741				
Insurance	(1,400)	(1,734)	523	(2,256)	4,024	4,438	5,351	(913)	(17.06)
Other Expenses	15,183	30,064	30,238	(174)	269,875	202,913	272,144	(69,231)	(25.44)
Total Operating Expense	42,038	72,311	71,673	638	566,010	563,584	645,702	(82,117)	(12.72)
Total Operating Income	(41,345)	(70,287)	(67,875)	(2,412)	(547,453)	(541,029)	(611,523)	70,494	(11.53)
Non-Operating Income (Expense)									
Management Fees	7,713	14,577	15,485	(908)	99,713	109,836	139,365	(29,529)	(21.19)
Total Non-Operating Income (Expense)	7,713	14,577	15,485	(908)	99,713	109,836	139,365	(29,529)	(21.19)
Surplus or Deficit Prior to Non-Cash Items	(33,632)	(55,711)	(52,390)	(3,320)	(447,740)	(431,193)	(472,158)	40,965	(8.68)



**Dev Svcs & Neighborhood Rev
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			608	(608)	100		5,472	(5,472)	(100.00)
Net Revenue			608	(608)	100		5,472	(5,472)	(100.00)
Operating Expense									
Salaries and Benefits	56,934	77,474	59,652	17,822	462,981	486,385	536,870	(50,485)	(9.40)
Supplies and Materials									
Fleet Costs	42	43	784	(741)	4,386	1,423	7,053	(5,630)	(79.82)
Outside Services	1,343		8	(8)	11,579	3,066	72	2,994	4,158.64
Utilities					445				
Protective Services			417	(417)	1,329		3,750	(3,750)	(100.00)
Insurance	(3,170)	(2,660)	748	(3,409)	7,590	6,946	7,554	(608)	(8.05)
Other Expenses	13,371	4,056	60,422	(56,366)	233,987	191,955	543,796	(351,841)	(64.70)
Total Operating Expense	68,519	78,913	122,031	(43,117)	722,297	689,776	1,099,095	(409,318)	(37.24)
Total Operating Income	(68,519)	(78,913)	(121,423)	42,509	(722,197)	(689,776)	(1,093,623)	403,846	(36.93)
Non-Operating Income (Expense)									
Interest Expense	(324)		(1,428)	1,428	(7,932)	(621)	(12,850)	12,228	(95.16)
Management Fees	(323)	(415)	(518)	103	(4,489)	(5,887)	(4,658)	(1,230)	26.40
Transfers	90,922	185,000		185,000	795,808	685,000		685,000	100.00
Total Non-Operating Income (Expense)	90,274	184,585	(1,945)	186,530	783,387	678,491	(17,508)	695,999	(3,975.43)
Surplus or Deficit Prior to Non-Cash Items	21,755	105,672	(123,368)	229,040	61,190	(11,285)	(1,111,130)	1,099,845	(98.98)
Non-Cash Items									
Depreciation & Amortization	(429)	(429)		(429)	(3,827)	(3,864)		(3,864)	100.00
Non-Oper Income (Expense)			156	(156)			1,405	(1,405)	(100.00)
Total Non-Cash Items	(429)	(429)	156	(585)	(3,827)	(3,864)	1,405	(5,268)	(375.07)
Change In Net Assets	21,327	105,242	(123,212)	228,454	57,363	(15,149)	(1,109,726)	1,094,577	(98.63)



**Receivable Transaction Process
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	523	502	454	48	4,136	3,196	4,088	(893)	(21.83)
Insurance	(32)	2	7	(5)	49	53	67	(14)	(21.53)
Other Expenses	1,446	9,197	4,555	4,642	28,207	51,458	40,992	10,466	25.53
Total Operating Expense	1,937	9,701	5,016	4,686	32,391	54,707	45,148	9,559	21.17
Total Operating Income	(1,937)	(9,701)	(5,016)	(4,686)	(32,391)	(54,707)	(45,148)	(9,559)	21.17
Non-Operating Income (Expense)									
Management Fees	1,937	9,701	5,017	4,685	32,391	54,707	45,149	9,558	21.17
Total Non-Operating Income (Expense)	1,937	9,701	5,017	4,685	32,391	54,707	45,149	9,558	21.17
Surplus or Deficit Prior to Non-Cash Items			1	(1)			1	(1)	(100.00)



**Regulatory Oversight
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	10,096	575	9,339	(8,764)	87,334	56,526	84,050	(27,525)	(32.75)
Fleet Costs									
Insurance	(677)	(11)	96	(107)	1,032	651	972	(321)	(33.01)
Other Expenses	505	1,072	3,091	(2,020)	11,653	14,437	27,823	(13,385)	(48.11)
Total Operating Expense	9,924	1,635	12,526	(10,890)	100,019	71,614	112,845	(41,231)	(36.54)
Total Operating Income	(9,924)	(1,635)	(12,526)	10,890	(100,019)	(71,614)	(112,845)	41,231	(36.54)
Non-Operating Income (Expense)									
Management Fees	1,881	310	2,858	(2,548)	18,363	14,527	25,721	(11,194)	(43.52)
Total Non-Operating Income (Expense)	1,881	310	2,858	(2,548)	18,363	14,527	25,721	(11,194)	(43.52)
Surplus or Deficit Prior to Non-Cash Items	(8,044)	(1,325)	(9,668)	8,343	(81,656)	(57,087)	(87,124)	30,037	(34.48)



Risk Management
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			10,767	(10,767)	125,655	126,512	96,903	29,609	30.56
Net Revenue			10,767	(10,767)	125,655	126,512	96,903	29,609	30.56
Operating Expense									
Salaries and Benefits	6,851	13,077	12,595	482	72,458	113,796	113,356	440	.39
Insurance	(403)	(599)	212	(811)	1,690	1,652	2,153	(501)	(23.28)
Other Expenses	997	931	2,991	(2,060)	19,967	15,033	26,918	(11,885)	(44.15)
Total Operating Expense	7,445	13,408	15,798	(2,390)	94,115	130,481	142,427	(11,946)	(8.39)
Total Operating Income	(7,445)	(13,408)	(5,031)	(8,377)	31,540	(3,969)	(45,524)	41,555	(91.28)
Non-Operating Income (Expense)									
Management Fees	1,384	2,785	1,132	1,654	15,492	23,556	10,187	13,369	131.25
Total Non-Operating Income (Expense)	1,384	2,785	1,132	1,654	15,492	23,556	10,187	13,369	131.25
Surplus or Deficit Prior to Non-Cash Items	(6,062)	(10,623)	(3,899)	(6,723)	47,032	19,587	(35,338)	54,925	(155.43)



Security Division - Admin
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	18,024	26,378	23,543	2,835	158,148	182,704	211,888	(29,184)	(13.77)
Fleet Costs	1,173	18	216	(198)	2,830	885	1,944	(1,059)	(54.50)
Outside Services	5		8	(8)	64	22	72	(50)	(69.44)
Protective Services	6,627	12,878	5,608	7,270	71,381	74,260	50,472	23,788	47.13
Insurance	(918)	(804)	369	(1,174)	2,581	3,299	3,689	(390)	(10.58)
Other Expenses	7,485	3,131	3,978	(847)	32,770	32,324	35,804	(3,480)	(9.72)
Total Operating Expense	32,396	41,601	33,723	7,878	267,776	293,494	303,869	(10,375)	(3.41)
Total Operating Income	(32,396)	(41,601)	(33,723)	(7,878)	(267,776)	(293,494)	(303,869)	10,375	(3.41)
Non-Operating Income (Expense)									
Management Fees	6,064	8,623	7,673	950	48,307	59,342	69,053	(9,710)	(14.06)
Total Non-Operating Income (Expense)	6,064	8,623	7,673	950	48,307	59,342	69,053	(9,710)	(14.06)
Surplus or Deficit Prior to Non-Cash Items	(26,331)	(32,978)	(26,050)	(6,928)	(219,469)	(234,151)	(234,816)	664	(0.28)



**Service Coordination
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			11,057	(11,057)	36,800		99,510	(99,510)	(100.00)
Net Revenue			11,057	(11,057)	36,800		99,510	(99,510)	(100.00)
Operating Expense									
Salaries and Benefits	9,698		10,754	(10,754)	42,583		96,783	(96,783)	(100.00)
Insurance	(576)		198	(198)	555		2,044	(2,044)	(100.00)
Other Expenses	85		93	(93)	925		836	(836)	(100.00)
Total Operating Expense	9,207		11,044	(11,044)	44,063		99,663	(99,663)	(100.00)
Total Operating Income	(9,207)		12	(12)	(7,263)		(153)	153	(100.00)
Non-Cash Items									
Non-Oper Income (Expense)		(19,085)		(19,085)		(19,085)		(19,085)	100.00
Total Non-Cash Items		(19,085)		(19,085)		(19,085)		(19,085)	100.00
Change In Net Assets	(9,207)	(19,085)	12	(19,098)	(7,263)	(19,085)	(153)	(18,932)	12,341.41



**Innovative Technology Services
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	37,297	47,768	54,800	(7,033)	372,929	466,910	493,204	(26,294)	(5.33)
Net Revenue	37,297	47,768	54,800	(7,033)	372,929	466,910	493,204	(26,294)	(5.33)
Operating Expense									
Salaries and Benefits	33,636	43,299	44,105	(806)	293,943	373,093	396,943	(23,850)	(6.01)
Supplies and Materials			8	(8)		27	72	(46)	(63.19)
Fleet Costs	296	43	100	(57)	680	3,131	900	2,231	247.83
Outside Services									
Insurance	(2,116)	(1,916)	713	(2,629)	5,489	5,942	7,174	(1,232)	(17.17)
Other Expenses	4,978	5,600	8,871	(3,271)	68,249	78,740	79,837	(1,098)	(1.37)
Total Operating Expense	36,794	47,026	53,797	(6,771)	368,360	460,931	484,926	(23,995)	(4.95)
Total Operating Income	502	742	1,004	(262)	4,569	5,978	8,278	(2,300)	(27.78)
Non-Operating Income (Expense)									
Other Income (Expense)									
Management Fees	(185)	(426)	(650)	224	(1,714)	(3,131)	(5,852)	2,721	(46.50)
Total Non-Operating Income (Expense)	(185)	(426)	(650)	224	(1,714)	(3,131)	(5,852)	2,721	(46.50)
Surplus or Deficit Prior to Non-Cash Items	317	316	354	(37)	2,855	2,847	2,426	421	17.38
Non-Cash Items									
Depreciation & Amortization	(317)	(316)	(317)	1	(2,855)	(2,847)	(2,855)	8	(.27)
Total Non-Cash Items	(317)	(316)	(317)	1	(2,855)	(2,847)	(2,855)	8	(.27)
Change In Net Assets			36	(36)			(429)	429	(100.00)



**Innovative Technology Admin
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue					1,500				
Net Revenue					1,500				
Operating Expense									
Salaries and Benefits	43,561	48,481	44,788	3,693	382,639	402,137	403,091	(955)	(.24)
Insurance	(1,705)	(1,489)	328	(1,818)	3,185	2,873	3,363	(490)	(14.57)
Other Expenses	4,100	2,912	12,636	(9,723)	67,209	38,215	113,724	(75,509)	(66.40)
Total Operating Expense	45,957	49,904	57,752	(7,848)	453,033	443,224	520,178	(76,954)	(14.79)
Total Operating Income	(45,957)	(49,904)	(57,752)	7,848	(451,533)	(443,224)	(520,178)	76,954	(14.79)
Non-Operating Income (Expense)									
Management Fees	8,625	10,416	13,256	(2,840)	82,151	90,695	119,304	(28,610)	(23.98)
Total Non-Operating Income (Expense)	8,625	10,416	13,256	(2,840)	82,151	90,695	119,304	(28,610)	(23.98)
Surplus or Deficit Prior to Non-Cash Items	(37,332)	(39,488)	(44,496)	5,008	(369,382)	(352,530)	(400,874)	48,344	(12.06)
Non-Cash Items									
Depreciation & Amortization	(268)	(268)	(268)	1	(2,414)	(2,408)	(2,414)	7	(.27)
Total Non-Cash Items	(268)	(268)	(268)	1	(2,414)	(2,408)	(2,414)	7	(.27)
Change In Net Assets	(37,601)	(39,756)	(44,764)	5,009	(371,796)	(354,937)	(403,288)	48,351	(11.99)



UAC (Formerly AOD)
Summarized Income Statement by Business Unit
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	27,933	34,889	32,103	2,786	252,322	276,666	288,929	(12,263)	(4.24)
Outside Services			58	(58)			522	(522)	(100.00)
Insurance	(1,810)	(1,405)	475	(1,880)	4,325	4,003	4,850	(847)	(17.46)
Other Expenses	3,109	9,164	7,873	1,291	27,924	52,137	70,853	(18,716)	(26.42)
Total Operating Expense	29,231	42,648	40,509	2,139	284,571	332,806	365,154	(32,349)	(8.86)
Total Operating Income	(29,231)	(42,648)	(40,509)	(2,139)	(284,571)	(332,806)	(365,154)	32,349	(8.86)
Non-Operating Income (Expense)									
Management Fees	29,522	42,938	40,537	2,401	287,184	335,412	364,833	(29,421)	(8.06)
Total Non-Operating Income (Expense)	29,522	42,938	40,537	2,401	287,184	335,412	364,833	(29,421)	(8.06)
Surplus or Deficit Prior to Non-Cash Items	290	290	28	262	2,614	2,607	(321)	2,928	(911.65)
Non-Cash Items									
Depreciation & Amortization	(290)	(290)		(290)	(2,614)	(2,607)		(2,607)	100.00
Total Non-Cash Items	(290)	(290)		(290)	(2,614)	(2,607)		(2,607)	100.00
Change In Net Assets			28	(28)			(321)	321	(100.00)

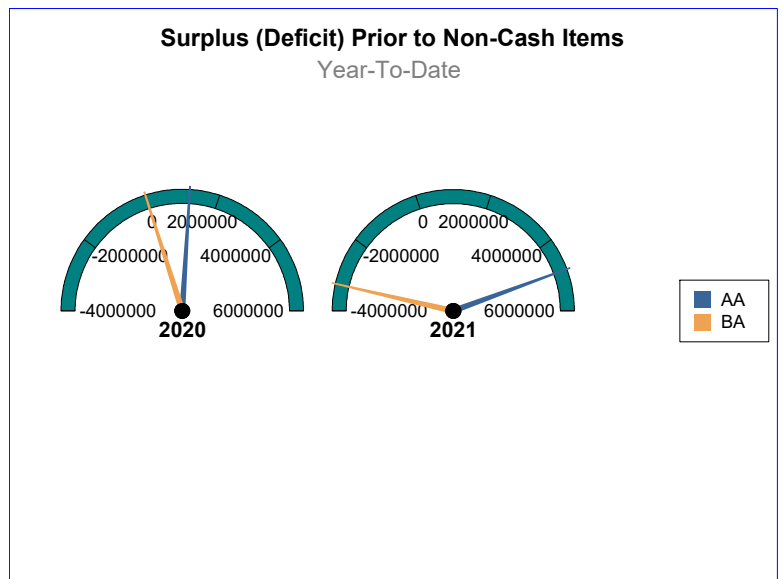
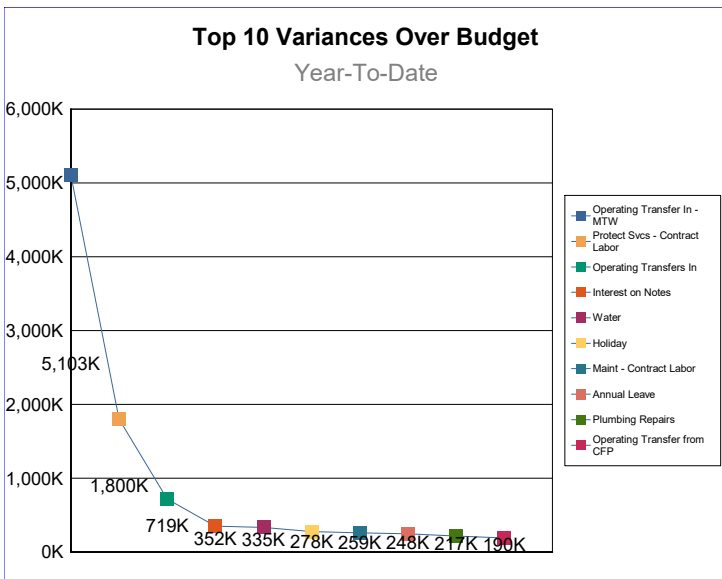
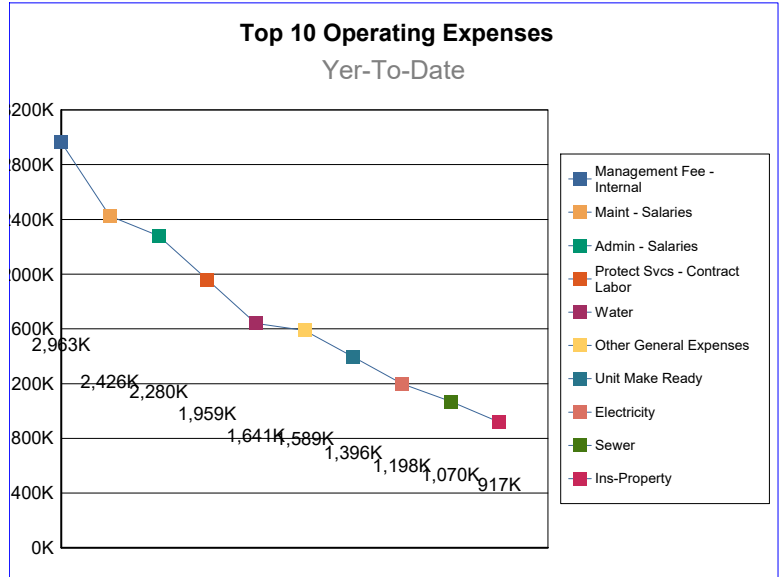
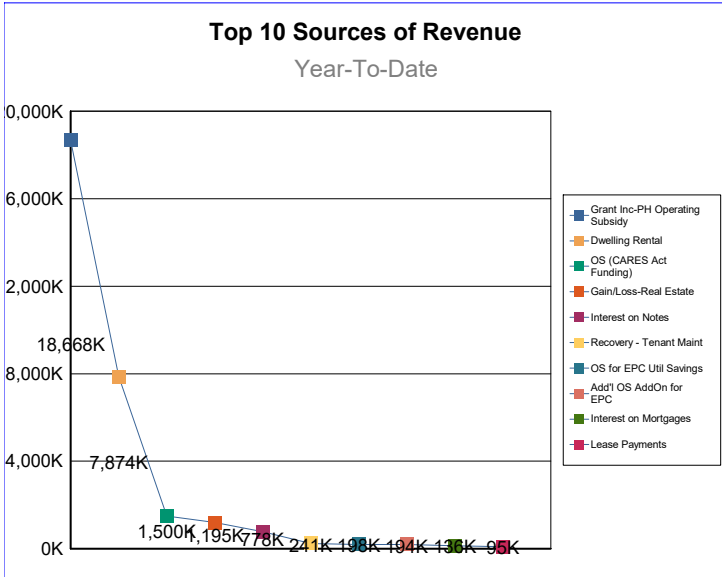


Public Housing
Summarized Income Statement by Line of Business, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Revenue				
Rental Revenue	7,874,094	6,607,877	1,266,217	19.16
Bad Debt, Net of Collections	(381,970)	98,029	(480,000)	-489.65
Other Tenant Revenue	120,995	306,217	(185,222)	-60.49
Grants	20,560,206	18,364,400	2,195,806	11.96
Miscellaneous Revenue	191,118	214,158	(23,040)	-10.76
Net Revenue	28,364,443	25,590,682	2,773,761	10.84
Operating Expense				
Salaries and Benefits	8,325,306	9,190,509	(865,203)	-9.41
Supplies and Materials	1,522,156	1,595,008	(72,852)	-4.57
Fleet Costs	148,176	113,730	34,445	30.29
Outside Services	5,080,098	5,602,663	(522,565)	-9.33
Utilities	4,039,227	3,821,292	217,934	5.70
Protective Services	1,959,018	159,267	1,799,751	1,130.02
Insurance	1,257,034	1,250,875	6,159	.49
Other Expenses	1,063,518	1,695,362	(631,844)	-37.27
Total Operating Expense	23,394,531	23,428,707	(34,176)	-.15
Total Operating Income	4,969,912	2,161,974	2,807,937	\$129.88
Non-Operating Income (Expense)				
Interest Expense	(95,705)	(58,806)	(36,899)	62.75
Interest Income	922,889	728,208	194,681	26.73
Replacement/Extraordinary Item	(1,151,191)	(769,840)	(381,351)	49.54
Other Income (Expense)	(1,719,133)	(1,570,023)	(149,110)	9.50
Management Fees	(4,101,957)	(3,973,658)	(128,299)	3.23
Transfers	6,054,380	202,702	5,851,678	2,886.84
Total Non-Operating Income (Expense)	(90,717)	(5,441,417)	5,350,700	-98.33
Surplus or Deficit Prior to Non-Cash Items	4,879,195	(3,279,443)	8,158,638	(\$248.78)
Non-Cash Items				
Depreciation & Amortization	(7,212,720)	(7,106,125)	(106,595)	1.50
Non-Oper Income (Expense)	5,074,178	7,402,760	(2,328,582)	-31.46
Total Non-Cash Items	(2,138,541)	296,635	(2,435,176)	-820.93

Account Description	Year-To-Date			
	Actual	Budget	Variance	%

Change In Net Assets	2,740,654	(2,982,808)	5,723,461	(\$191.88)
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Alazan/Guadalupe
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GIJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	107,157	83,409	67,987	15,421	981,834	800,017	611,886	188,131	30.75
Bad Debt, Net of Collections	14,050	5,312	(169)	5,481	(14,257)	(33,430)	(1,518)	(31,912)	2,102.22
Other Tenant Revenue	2,047	(4)	6,136	(6,140)	47,798	2,349	55,224	(52,875)	-95.75
Grants	284,863	307,588	294,375	13,213	2,751,685	4,552,318	2,747,496	1,804,822	65.69
Miscellaneous Revenue	0		4,087	(4,087)	19,581	21,517	36,785	(15,267)	-41.50
Net Revenue	408,116	396,305	372,417	23,888	3,786,641	5,342,772	3,449,873	1,892,899	54.87
Operating Expense									
Salaries and Benefits	119,497	131,729	132,273	(544)	1,046,654	1,042,188	1,190,456	(148,268)	-12.45
Supplies and Materials	34,985	46,616	32,175	14,440	281,448	240,813	289,578	(48,765)	-16.84
Fleet Costs	3,364	765	2,722	(1,957)	26,183	17,519	24,498	(6,979)	-28.49
Outside Services	96,415	107,778	94,659	13,119	907,803	702,409	851,934	(149,525)	-17.55
Utilities	40,408	99,892	44,258	55,633	409,091	455,753	398,324	57,428	14.42
Protective Services	10,458	6,183	3,833	2,350	47,165	70,352	34,497	35,855	103.94
Insurance	(7,393)	44,986	16,255	28,731	128,159	213,137	149,214	63,923	42.84
Other Expenses	7,641	25,772	14,414	11,359	125,287	116,332	140,250	(23,919)	-17.05
Total Operating Expense	305,374	463,721	340,590	123,131	2,971,790	2,858,503	3,078,752	(220,249)	-7.15
Total Operating Income	102,743	(67,416)	31,827	(99,243)	814,852	2,484,269	371,121	2,113,148	569.40
Non-Operating Income (Expense)									
Interest Expense	(1,059)	3,997	(1,475)	5,472	(10,386)	(12,348)	(13,275)	927	-6.98
Interest Income	1,338	115	1,842	(1,726)	13,729	1,755	16,574	(14,819)	-89.41
Replacement/Extraordinary Item	(9,868)	(8,379)	(27,066)	18,688	(184,309)	(126,005)	(243,597)	117,592	-48.27
Other Income (Expense)	0	(6,164)	267	(6,431)	14,125	(14,381)	2,403	(16,784)	-698.46
Management Fees	(43,993)	(54,391)	(55,754)	1,363	(417,406)	(501,414)	(501,786)	372	-.07
Transfers	5,806	5,941	3,174	2,767	102,829	205,583	28,138	177,446	630.63
Total Non-Operating Income (Expense)	(47,775)	(58,879)	(79,012)	20,133	(481,418)	(446,810)	(711,543)	264,733	-37.21
Income Before Non-Cash Items	54,968	(126,295)	(47,185)	(79,110)	333,433	2,037,459	(340,423)	2,377,882	(698.51)
Non-Cash Items									
Depreciation & Amortization	(68,139)	(38,623)	(38,634)	11	(631,515)	(356,629)	(355,690)	(939)	.26
Non-Oper Income (Expense)	2,000,000		16,667	(16,667)	2,000,000	179,856	150,000	29,856	19.90
Total Non-Cash Items	1,931,861	(38,623)	(21,967)	(16,656)	1,368,485	(176,773)	(205,690)	28,917	-14.06
Change In Net Assets	1,986,829	(164,918)	(69,153)	(95,765)	1,701,918	1,860,686	(546,113)	2,406,799	(440.71)



Blanco/San Pedro Arms
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	28,338	26,741	26,894	(153)	248,389	254,616	242,046	12,570	5.19
Bad Debt, Net of Collections	125	(3,249)	158	(3,407)	360	(18,399)	1,419	(19,818)	-1,396.56
Other Tenant Revenue	415	26	440	(414)	3,544	1,285	3,956	(2,671)	-67.52
Grants	25,568	33,299	25,290	8,009	246,128	390,108	236,040	154,068	65.27
Miscellaneous Revenue	1,946	2,134	1,844	290	17,381	17,777	16,599	1,178	7.09
Net Revenue	56,391	58,951	54,626	4,325	515,802	645,386	500,060	145,326	29.06
Operating Expense									
Salaries and Benefits	11,262	21,617	20,690	926	97,544	181,981	186,214	(4,233)	-2.27
Supplies and Materials	686	3,315	2,216	1,099	21,874	20,016	19,943	73	.37
Fleet Costs	0	601	58	543		601	522	79	15.11
Outside Services	11,487	37,084	13,502	23,582	142,280	155,500	121,518	33,982	27.96
Utilities	9,543	14,990	13,226	1,764	119,768	129,164	119,037	10,127	8.51
Protective Services	0	19,297		19,297		164,775		164,775	100.00
Insurance	(855)	3,822	1,610	2,212	11,739	20,765	14,976	5,789	38.65
Other Expenses	1,964	3,121	2,562	559	18,775	25,826	24,417	1,409	5.77
Total Operating Expense	34,086	103,847	53,865	49,982	411,979	698,629	486,628	212,002	43.57
Total Operating Income	22,305	(44,896)	761	(45,657)	103,822	(53,243)	13,433	(66,675)	(496.36)
Non-Operating Income (Expense)									
Interest Expense	0	15,883		15,883		(14,988)		(14,988)	100.00
Interest Income	218	8	302	(294)	2,122	69	2,719	(2,650)	-97.46
Replacement/Extraordinary Item	0	(1,612)	(141)	(1,471)	(5,555)	(30,889)	(1,272)	(29,617)	2,328.44
Management Fees	(8,352)	(9,494)	(8,698)	(795)	(77,879)	(84,142)	(78,284)	(5,858)	7.48
Transfers	899	(9,068)	487	(9,555)	8,054	10,915	4,312	6,603	153.14
Total Non-Operating Income (Expense)	(7,234)	(4,282)	(8,050)	3,768	(73,258)	(119,036)	(72,526)	(46,510)	64.13
Income Before Non-Cash Items	15,071	(49,179)	(7,290)	(41,889)	30,564	(172,279)	(59,093)	(113,186)	191.54
Non-Cash Items									
Depreciation & Amortization	(40,041)	(38,887)	(36,581)	(2,306)	(360,371)	(350,248)	(329,229)	(21,019)	6.38
Non-Oper Income (Expense)	0		8,729	(8,729)	552,773	14	78,564	(78,549)	-99.98
Total Non-Cash Items	(40,041)	(38,887)	(27,852)	(11,035)	192,402	(350,234)	(250,665)	(99,569)	39.72
Change In Net Assets	(24,970)	(88,065)	(35,141)	(52,924)	222,966	(522,513)	(309,758)	(212,754)	68.68



Blueridge/VF/SF/Palm Lake
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0		(1,566)		(1,566)	100.00
Bad Debt, Net of Collections	0			0	350	1,566		1,566	100.00
Other Tenant Revenue	0			0	(110)				
Grants	8,265	13,388	8,176	5,212	112,389	55,347	76,308	(20,961)	-27.47
Net Revenue	8,265	13,388	8,176	5,212	112,629	55,347	76,308	(20,961)	-27.47
Operating Expense									
Salaries and Benefits	275	288	334	(45)	2,736	2,736	3,003	(267)	-8.89
Outside Services	9		2,174	(2,174)	41,079	(145)	19,563	(19,708)	-100.74
Utilities	0			0	343				
Protective Services	0			0		21		21	100.00
Insurance	(19)	1,198	1,149	50	8,657	21,210	10,344	10,866	105.04
Other Expenses	14	118	62	55	1,036	585	651	(67)	-10.25
Total Operating Expense	278	1,604	3,718	(2,114)	53,851	24,406	33,562	(9,155)	-27.28
Total Operating Income	7,986	11,784	4,458	7,326	58,778	30,941	42,746	(11,805)	(27.62)
Non-Operating Income (Expense)									
Interest Income	95	7		7	652	37		37	100.00
Replacement/Extraordinary Item	0			0					
Management Fees	(208)	(78)	(221)	143	(3,011)	(1,491)	(1,987)	496	-24.95
Transfers	461	221	121	100	4,153	1,804	1,088	716	65.85
Total Non-Operating Income (Expense)	348	151	(100)	251	1,794	350	(899)	1,249	-138.90
Income Before Non-Cash Items	8,335	11,935	4,358	7,577	60,572	31,291	41,847	(10,556)	(25.23)
Non-Cash Items									
Depreciation & Amortization	(6,935)	(6,249)	(6,266)	17	(62,414)	(60,408)	(60,558)	151	-.25
Non-Oper Income (Expense)	0		420,785	(420,785)			3,787,068	(3,787,068)	-100.00
Total Non-Cash Items	(6,935)	(6,249)	414,520	(420,768)	(62,414)	(60,408)	3,726,509	(3,786,917)	-101.62
Change In Net Assets	1,400	5,686	418,878	(413,191)	(1,842)	(29,117)	3,768,356	(3,797,473)	(100.77)



Cassiano Homes
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	43,450	54,530	29,387	25,142	386,708	495,582	264,486	231,096	87.38
Bad Debt, Net of Collections	29,738	(2,090)	(3,170)	1,079	15,745	(26,472)	(28,528)	2,057	-7.21
Other Tenant Revenue	952	37	944	(907)	22,681	76	8,499	(8,423)	-99.10
Grants	227,049	250,736	231,587	19,148	2,170,322	1,954,524	2,161,480	(206,956)	-9.57
Miscellaneous Revenue	13,771		2,967	(2,967)	17,449	820	26,700	(25,880)	-96.93
Net Revenue	314,960	303,212	261,716	41,496	2,612,905	2,424,531	2,432,637	(8,105)	-0.33
Operating Expense									
Salaries and Benefits	83,484	95,674	86,860	8,814	715,318	798,758	781,738	17,020	2.18
Supplies and Materials	36,496	34,721	27,129	7,592	259,549	253,873	244,164	9,709	3.98
Fleet Costs	3,646	756	2,033	(1,277)	19,982	13,848	18,297	(4,449)	-24.31
Outside Services	92,369	111,137	107,213	3,924	772,016	826,778	964,919	(138,140)	-14.32
Utilities	34,195	38,908	38,074	833	381,471	440,687	342,667	98,021	28.61
Protective Services	9,071	7,633	3,270	4,363	44,838	82,926	29,430	53,496	181.77
Insurance	(3,777)	24,040	16,926	7,114	131,428	104,189	154,288	(50,099)	-32.47
Other Expenses	8,871	12,095	8,982	3,114	85,009	79,334	88,206	(8,872)	-10.06
Total Operating Expense	264,355	324,964	290,487	34,478	2,409,611	2,600,394	2,623,708	(23,314)	-0.89
Total Operating Income	50,605	(21,753)	(28,771)	7,018	203,294	(175,863)	(191,071)	15,208	(7.96)
Non-Operating Income (Expense)									
Interest Expense	(549)	1,777	(675)	2,452	(5,385)	(6,123)	(6,075)	(48)	.80
Interest Income	743	22	1,365	(1,343)	9,043	200	12,284	(12,085)	-98.37
Replacement/Extraordinary Item	(14,136)	(25,952)	(10,084)	(15,869)	(182,073)	(187,201)	(90,753)	(96,448)	106.28
Other Income (Expense)	(1,644)	(2,189)	200	(2,389)	5,134	(3,344)	1,800	(5,144)	-285.78
Management Fees	(29,790)	(36,296)	(37,742)	1,446	(287,571)	(338,571)	(339,674)	1,103	-.32
Transfers	84,031	2,285	2,150	136	277,679	225,001	19,060	205,940	1,080.46
Total Non-Operating Income (Expense)	38,655	(60,353)	(44,785)	(15,568)	(183,173)	(310,038)	(403,357)	93,319	-23.14
Income Before Non-Cash Items	89,260	(82,106)	(73,556)	(8,549)	20,121	(485,902)	(594,428)	108,527	(18.26)
Non-Cash Items									
Depreciation & Amortization	(58,773)	(55,484)	(55,502)	17	(529,787)	(519,917)	(501,513)	(18,404)	3.67
Non-Oper Income (Expense)	0		16,667	(16,667)		951,955	150,000	801,955	534.64
Total Non-Cash Items	(58,773)	(55,484)	(38,835)	(16,649)	(529,787)	432,038	(351,513)	783,551	-222.91
Change In Net Assets	30,487	(137,590)	(112,391)	(25,199)	(509,666)	(53,863)	(945,941)	892,078	(94.31)



Cheryl West/TL Shaley
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	21,107	17,256	15,811	1,445	195,929	159,214	142,302	16,912	11.88
Bad Debt, Net of Collections	(767)	637	709	(71)	10,448	(7,873)	6,378	(14,251)	-223.45
Other Tenant Revenue	543	(55)	429	(484)	8,714	142	3,862	(3,720)	-96.34
Grants	50,479	57,223	49,932	7,291	486,848	261,276	466,032	(204,756)	-43.94
Miscellaneous Revenue	0	7,919	542	7,377	5,712	9,278	4,878	4,400	90.20
Net Revenue	71,362	82,980	67,423	15,557	707,651	422,035	623,452	(201,416)	-32.31
Operating Expense									
Salaries and Benefits	30,537	30,894	32,805	(1,911)	254,825	278,677	295,249	(16,572)	-5.61
Supplies and Materials	16,441	9,689	7,025	2,664	91,467	50,313	63,228	(12,915)	-20.43
Fleet Costs	59	52	141	(89)	958	2,745	1,269	1,476	116.30
Outside Services	21,583	34,261	22,431	11,830	254,505	140,557	201,882	(61,326)	-30.38
Utilities	6,630	12,185	7,555	4,630	67,497	73,710	67,997	5,713	8.40
Protective Services	0	1,378	375	1,003	7,391	7,865	3,375	4,490	133.03
Insurance	(1,851)	6,848	5,046	1,802	39,587	35,673	46,070	(10,397)	-22.57
Other Expenses	1,541	3,585	4,164	(579)	23,672	30,068	39,538	(9,470)	-23.95
Total Operating Expense	74,940	98,892	79,543	19,350	739,901	619,607	718,608	(99,001)	-13.78
Total Operating Income	(3,579)	(15,912)	(12,120)	(3,792)	(32,250)	(197,572)	(95,156)	(102,415)	107.63
Non-Operating Income (Expense)									
Interest Expense	0	942		942		(889)		(889)	100.00
Interest Income	1	10	401	(391)	710	50	3,610	(3,560)	-98.61
Replacement/Extraordinary Item	(2,070)	(5,830)	(2,108)	(3,722)	(16,540)	(34,368)	(18,975)	(15,393)	81.12
Other Income (Expense)	(1,624)	(2,655)		(2,655)	15,027	(11,716)		(11,716)	100.00
Management Fees	(10,566)	(11,192)	(10,982)	(210)	(96,460)	(104,665)	(98,838)	(5,827)	5.90
Transfers	1,161	(69)	635	(704)	10,285	261,044	5,635	255,408	4,532.28
Total Non-Operating Income (Expense)	(13,096)	(18,795)	(12,054)	(6,741)	(86,977)	109,456	(108,568)	218,024	-200.82
Income Before Non-Cash Items	(16,675)	(34,707)	(24,173)	(10,534)	(119,228)	(88,115)	(203,724)	115,608	(56.75)
Non-Cash Items									
Depreciation & Amortization	(8,425)	(8,651)	(7,331)	(1,320)	(76,126)	(79,607)	(67,715)	(11,892)	17.56
Total Non-Cash Items	(8,425)	(8,651)	(7,331)	(1,320)	(76,126)	(79,607)	(67,715)	(11,892)	17.56
Change In Net Assets	(25,100)	(43,358)	(31,504)	(11,854)	(195,354)	(167,722)	(271,439)	103,717	(38.21)



**Cross Creek/Rutledge/Beldon
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	29,378	28,465	15,118	13,347	245,893	221,183	136,065	85,118	62.56
Bad Debt, Net of Collections	(2,035)	786	525	262	(227)	(11,108)	4,722	(15,830)	-335.23
Other Tenant Revenue	863	70	488	(418)	11,123	266	4,395	(4,129)	-93.96
Grants	57,499	64,798	56,876	7,922	555,252	554,298	530,844	23,454	4.42
Miscellaneous Revenue	18,882		583	(583)	20,058	9,553	5,250	4,303	81.97
Net Revenue	104,587	94,119	73,591	20,528	832,099	774,192	681,276	92,916	13.64
Operating Expense									
Salaries and Benefits	45,863	30,638	37,797	(7,159)	349,441	231,714	340,173	(108,459)	-31.88
Supplies and Materials	7,911	16,636	6,325	10,311	68,713	71,831	56,921	14,910	26.19
Fleet Costs	418	352	542	(190)	4,219	6,129	4,878	1,251	25.65
Outside Services	22,901	35,046	18,914	16,132	160,440	147,995	170,228	(22,233)	-13.06
Utilities	3,462	21,282	13,250	8,032	95,984	109,463	119,250	(9,787)	-8.21
Protective Services	1,528	1,338		1,338	3,649	10,247		10,247	100.00
Insurance	(2,560)	7,460	5,100	2,360	37,573	38,257	46,625	(8,369)	-17.95
Other Expenses	2,600	5,085	6,409	(1,323)	33,775	37,879	59,944	(22,065)	-36.81
Total Operating Expense	82,122	117,838	88,336	29,501	753,794	653,515	798,020	(144,505)	-18.11
Total Operating Income	22,465	(23,719)	(14,746)	(8,973)	78,304	120,678	(116,744)	237,421	(203.37)
Non-Operating Income (Expense)									
Interest Expense	0	1,464		1,464		(1,382)		(1,382)	100.00
Interest Income	172	4	469	(465)	2,248	95	4,221	(4,127)	-97.76
Replacement/Extraordinary Item	(3,220)	(2,102)	(3,596)	1,494	(14,430)	(17,474)	(32,362)	14,888	-46.00
Other Income (Expense)	(2,410)	(7,598)	325	(7,923)	19,515	29,581	2,925	26,656	911.32
Management Fees	(10,285)	(14,637)	(14,204)	(433)	(100,896)	(122,480)	(127,833)	5,352	-4.19
Transfers	1,308	1,585	715	870	11,580	19,943	6,336	13,607	214.76
Total Non-Operating Income (Expense)	(14,436)	(21,284)	(16,290)	(4,994)	(81,982)	(91,718)	(146,713)	54,995	-37.48
Income Before Non-Cash Items	8,029	(45,003)	(31,036)	(13,967)	(3,678)	28,960	(263,457)	292,416	(110.99)
Non-Cash Items									
Depreciation & Amortization	(17,576)	(14,155)	(11,902)	(2,253)	(154,434)	(133,674)	(113,300)	(20,374)	17.98
Non-Oper Income (Expense)	0	102,077		102,077		653,052		653,052	100.00
Total Non-Cash Items	(17,576)	87,922	(11,902)	99,825	(154,434)	519,378	(113,300)	632,677	-558.41
Change In Net Assets	(9,546)	42,920	(42,938)	85,858	(158,112)	548,337	(376,756)	925,094	(245.54)



F Furey/C Andrews/Pin Oak II
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	23,635	19,261	10,808	8,453	205,066	158,166	97,275	60,891	62.60
Bad Debt, Net of Collections	710	181	525	(344)	(5,513)	(2,262)	4,728	(6,990)	-147.85
Other Tenant Revenue	145	332	108	224	6,867	514	969	(455)	-46.95
Grants	51,289	59,739	50,733	9,006	495,211	517,749	473,505	44,244	9.34
Miscellaneous Revenue	20,723		459	(459)	28,526	1,500	4,128	(2,628)	-63.66
Net Revenue	96,501	79,513	62,633	16,880	730,157	675,667	580,605	95,062	16.37
Operating Expense									
Salaries and Benefits	18,235	27,439	23,019	4,420	204,977	167,026	207,172	(40,146)	-19.38
Supplies and Materials	3,505	7,886	4,614	3,272	38,516	28,288	41,522	(13,233)	-31.87
Fleet Costs	77	121	217	(96)	7,877	915	1,950	(1,035)	-53.07
Outside Services	17,970	18,204	21,701	(3,497)	222,010	102,405	195,306	(92,901)	-47.57
Utilities	9,792	19,253	14,155	5,099	113,166	121,059	127,391	(6,332)	-4.97
Protective Services	0	58		58	3,055	519		519	100.00
Insurance	(1,143)	6,034	4,308	1,726	34,149	29,606	39,210	(9,604)	-24.49
Other Expenses	1,967	3,661	5,309	(1,649)	25,854	24,304	49,663	(25,359)	-51.06
Total Operating Expense	50,404	82,656	73,322	9,334	649,604	474,122	662,213	(188,091)	-28.40
Total Operating Income	46,097	(3,143)	(10,689)	7,546	80,554	201,545	(81,608)	283,153	(346.97)
Non-Operating Income (Expense)									
Interest Expense	0	291		291		(275)		(275)	100.00
Interest Income	123	6	326	(320)	1,214	146	2,934	(2,788)	-95.02
Replacement/Extraordinary Item	(1,400)	(4,367)	(3,241)	(1,126)	(28,655)	(16,332)	(29,172)	12,840	-44.02
Other Income (Expense)	126,226	(6,867)	158	(7,025)	118,181	(12,899)	1,422	(14,321)	-1,007.11
Management Fees	(8,582)	(10,451)	(10,240)	(211)	(79,483)	(98,435)	(92,156)	(6,279)	6.81
Transfers	1,092	961	594	367	9,660	10,595	5,263	5,332	101.31
Total Non-Operating Income (Expense)	117,459	(20,426)	(12,403)	(8,023)	20,916	(117,200)	(111,709)	(5,490)	4.91
Income Before Non-Cash Items	163,556	(23,569)	(23,092)	(477)	101,470	84,345	(193,317)	277,663	(143.63)
Non-Cash Items									
Depreciation & Amortization	(37,585)	(37,432)	(37,530)	99	(338,434)	(337,214)	(338,100)	886	-.26
Non-Oper Income (Expense)	0			0		54		54	100.00
Total Non-Cash Items	(37,585)	(37,432)	(37,530)	99	(338,434)	(337,160)	(338,100)	940	-.28
Change In Net Assets	125,971	(61,001)	(60,622)	(379)	(236,964)	(252,815)	(531,417)	278,602	(52.43)



Fair Avenue/Matt Garcia
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	64,847	66,352	64,283	2,069	593,556	582,084	578,549	3,535	.61
Bad Debt, Net of Collections	266	142	(100)	242	(3,462)	(25,930)	(900)	(25,030)	2,781.08
Other Tenant Revenue	215	27	592	(565)	5,116	88	5,325	(5,237)	-98.35
Grants	55,391	74,524	61,171	13,353	535,310	698,732	570,932	127,800	22.38
Miscellaneous Revenue	1,660	1,760	1,686	74	18,902	14,824	15,174	(350)	-2.31
Net Revenue	122,379	142,805	127,632	15,173	1,149,421	1,269,797	1,169,080	100,717	8.62
Operating Expense									
Salaries and Benefits	45,188	55,081	51,826	3,255	376,627	441,386	466,435	(25,049)	-5.37
Supplies and Materials	13,185	12,817	6,667	6,150	67,727	72,331	60,000	12,331	20.55
Fleet Costs	54	2,922	492	2,430	7,629	4,333	4,425	(92)	-2.08
Outside Services	33,343	40,655	21,150	19,505	215,518	297,971	190,350	107,621	56.54
Utilities	1,071	43,197	18,810	24,386	185,351	191,656	169,292	22,364	13.21
Protective Services	0	37,839	525	37,314	6,706	334,051	4,725	329,326	6,969.86
Insurance	(2,310)	10,453	4,019	6,434	31,024	53,722	37,310	16,411	43.99
Other Expenses	3,522	14,793	8,706	6,086	57,615	60,050	81,548	(21,499)	-26.36
Total Operating Expense	94,052	217,754	112,195	105,559	948,197	1,455,499	1,014,086	441,413	43.53
Total Operating Income	28,327	(74,949)	15,437	(90,386)	201,224	(185,702)	154,994	(340,696)	(219.81)
Non-Operating Income (Expense)									
Interest Expense	(1,255)	4,720	(1,617)	6,337	(12,309)	(14,618)	(14,553)	(65)	.45
Interest Income	434	16	496	(480)	4,473	136	4,465	(4,330)	-96.96
Replacement/Extraordinary Item	(3,205)	(4,232)	(1,444)	(2,788)	(21,097)	(22,263)	(12,998)	(9,266)	71.29
Other Income (Expense)	0		83	(83)	12,948	960	747	213	28.51
Management Fees	(16,405)	(20,936)	(19,910)	(1,026)	(152,573)	(202,156)	(179,189)	(22,967)	12.82
Transfers	2,103	28,836	1,141	27,695	18,617	136,036	10,100	125,937	1,246.93
Total Non-Operating Income (Expense)	(18,327)	8,404	(21,251)	29,655	(149,942)	(101,906)	(191,427)	89,522	-46.77
Income Before Non-Cash Items	10,000	(66,545)	(5,814)	(60,731)	51,283	(287,607)	(36,433)	(251,174)	689.41
Non-Cash Items									
Depreciation & Amortization	(34,784)	(32,604)	(32,693)	89	(313,317)	(293,432)	(294,236)	804	-.27
Non-Oper Income (Expense)	0			0		446,555		446,555	100.00
Total Non-Cash Items	(34,784)	(32,604)	(32,693)	89	(313,317)	153,122	(294,236)	447,359	-152.04
Change In Net Assets	(24,784)	(99,149)	(38,507)	(60,642)	(262,034)	(134,485)	(330,669)	196,185	(59.33)



Highview/W Sinkin
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	22,650	24,998	19,236	5,762	200,553	214,122	173,124	40,998	23.68
Bad Debt, Net of Collections	205	499	392	107	(11,623)	(8,183)	3,525	(11,708)	-332.15
Other Tenant Revenue	416	152	1,150	(998)	12,489	6,611	10,350	(3,739)	-36.13
Grants	38,497	42,612	38,079	4,533	371,515	365,240	355,407	9,833	2.77
Miscellaneous Revenue	0		150	(150)	1,411		1,347	(1,347)	-100.00
Net Revenue	61,768	68,261	59,006	9,255	574,345	577,789	543,753	34,036	6.26
Operating Expense									
Salaries and Benefits	14,532	20,728	20,059	668	133,622	153,380	180,533	(27,153)	-15.04
Supplies and Materials	8,883	6,148	4,033	2,115	47,212	50,652	36,300	14,353	39.54
Fleet Costs	434	295	258	36	4,110	2,385	2,325	60	2.58
Outside Services	39,697	18,903	19,777	(874)	219,519	139,249	177,991	(38,742)	-21.77
Utilities	6,561	20,500	13,569	6,931	114,033	129,284	122,123	7,162	5.86
Protective Services	0	660	500	160	4,233	7,156	4,500	2,656	59.03
Insurance	(885)	4,743	3,360	1,383	26,406	24,065	30,672	(6,607)	-21.54
Other Expenses	1,366	2,676	3,381	(705)	20,168	17,286	32,101	(14,815)	-46.15
Total Operating Expense	70,589	74,653	64,938	9,715	569,302	523,458	586,545	(63,087)	-10.76
Total Operating Income	(8,820)	(6,392)	(5,932)	(460)	5,043	54,331	(42,792)	97,123	(226.97)
Non-Operating Income (Expense)									
Interest Expense	0	788		788		(744)		(744)	100.00
Interest Income	157	6	257	(252)	1,645	45	2,316	(2,272)	-98.08
Replacement/Extraordinary Item	(2,812)	(6,118)	(1,075)	(5,043)	(20,606)	(31,342)	(9,675)	(21,667)	223.95
Other Income (Expense)	(966)	(1,248)		(1,248)	(6,455)	(6,581)		(6,581)	100.00
Management Fees	(7,005)	(9,337)	(8,723)	(614)	(65,049)	(84,548)	(78,509)	(6,039)	7.69
Transfers	918	87	499	(412)	8,127	7,993	4,420	3,573	80.83
Total Non-Operating Income (Expense)	(9,708)	(15,822)	(9,042)	(6,781)	(82,338)	(115,176)	(81,447)	(33,729)	41.41
Income Before Non-Cash Items	(18,528)	(22,215)	(14,973)	(7,241)	(77,295)	(60,845)	(124,239)	63,394	(51.03)
Non-Cash Items									
Depreciation & Amortization	(7,557)	(6,966)	(6,985)	19	(68,016)	(62,697)	(62,869)	172	-.27
Non-Oper Income (Expense)	0		13,433	(13,433)		7	120,900	(120,893)	-99.99
Total Non-Cash Items	(7,557)	(6,966)	6,448	(13,414)	(68,016)	(62,690)	58,031	(120,721)	-208.03
Change In Net Assets	(26,086)	(29,181)	(8,526)	(20,655)	(145,311)	(123,535)	(66,208)	(57,327)	86.59



**Jewett Circle/G Cisneros
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	29,030	29,390	26,371	3,019	250,710	262,576	237,342	25,234	10.63
Bad Debt, Net of Collections	20	(411)	271	(682)	(794)	(14,702)	2,438	(17,139)	-703.13
Other Tenant Revenue	114	14	168	(154)	1,741	33	1,508	(1,475)	-97.80
Grants	28,019	36,415	27,716	8,699	270,685	310,586	258,678	51,908	20.07
Miscellaneous Revenue	0			0	75				
Net Revenue	57,183	65,407	54,526	10,882	522,417	558,493	499,966	58,528	11.71
Operating Expense									
Salaries and Benefits	20,669	27,745	30,496	(2,751)	213,701	219,068	274,465	(55,396)	-20.18
Supplies and Materials	796	3,967	311	3,655	6,200	11,285	2,802	8,483	302.72
Fleet Costs	92	72	83	(11)	2,874	2,728	750	1,978	263.79
Outside Services	10,280	16,707	5,149	11,558	75,500	78,249	46,345	31,905	68.84
Utilities	4,954	8,313	9,164	(852)	81,918	89,058	82,480	6,578	7.98
Protective Services	0	54		54		482		482	100.00
Insurance	(1,694)	3,867	3,064	803	24,220	23,273	28,262	(4,989)	-17.65
Other Expenses	2,010	3,754	3,659	95	22,270	24,534	34,277	(9,743)	-28.42
Total Operating Expense	37,108	64,479	51,928	12,551	426,683	448,677	469,380	(20,703)	-4.41
Total Operating Income	20,075	929	2,598	(1,670)	95,733	109,816	30,586	79,231	259.05
Non-Operating Income (Expense)									
Interest Expense	0	1,886		1,886		(1,780)		(1,780)	100.00
Interest Income	180	11	216	(205)	1,773	80	1,946	(1,866)	-95.90
Replacement/Extraordinary Item	0	(664)	(83)	(581)	(645)	(12,515)	(750)	(11,765)	1,568.49
Management Fees	(8,200)	(10,661)	(10,119)	(541)	(76,773)	(92,601)	(91,072)	(1,528)	1.68
Transfers	1,005	(1,626)	544	(2,170)	8,896	5,907	4,815	1,091	22.66
Total Non-Operating Income (Expense)	(7,014)	(11,053)	(9,443)	(1,610)	(66,748)	(100,909)	(85,062)	(15,847)	18.63
Income Before Non-Cash Items	13,061	(10,124)	(6,845)	(3,280)	28,985	8,907	(54,476)	63,383	(116.35)
Non-Cash Items									
Depreciation & Amortization	(14,067)	(13,097)	(13,132)	36	(126,602)	(119,738)	(120,048)	309	-.26
Non-Oper Income (Expense)	0			0		12		12	100.00
Total Non-Cash Items	(14,067)	(13,097)	(13,132)	36	(126,602)	(119,727)	(120,048)	321	-.27
Change In Net Assets	(1,006)	(23,221)	(19,977)	(3,244)	(97,617)	(110,819)	(174,524)	63,704	(36.50)



**Kenwood/Glen/Park Square
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	28,505	30,147	19,917	10,230	256,670	248,100	179,250	68,850	38.41
Bad Debt, Net of Collections	393	3	359	(356)	(161)	(17,577)	3,228	(20,805)	-644.54
Other Tenant Revenue	636	125	1,224	(1,099)	12,853	5,336	11,019	(5,683)	-51.58
Grants	29,794	35,150	29,473	5,677	287,646	416,328	275,073	141,255	51.35
Miscellaneous Revenue	0		83	(83)	1,818		750	(750)	-100.00
Net Revenue	59,328	65,425	51,056	14,369	558,827	652,187	469,320	182,867	38.96
Operating Expense									
Salaries and Benefits	18,714	19,124	21,520	(2,395)	179,677	171,799	193,679	(21,880)	-11.30
Supplies and Materials	2,803	4,913	2,539	2,374	32,943	22,742	22,847	(105)	-4.6
Fleet Costs	229	327	125	203	2,059	3,660	1,122	2,538	226.17
Outside Services	51,646	(1,402)	11,242	(12,644)	99,982	100,421	101,178	(757)	-7.5
Utilities	10,596	13,208	12,339	869	91,436	84,469	111,051	(26,582)	-23.94
Protective Services	0	19,136	167	18,969	2,922	168,157	1,503	166,654	11,088.10
Insurance	(1,588)	4,483	3,407	1,076	25,603	23,519	31,141	(7,622)	-24.47
Other Expenses	1,226	2,380	2,884	(504)	17,866	18,922	27,323	(8,401)	-30.75
Total Operating Expense	83,626	62,170	54,223	7,947	452,487	593,689	489,845	103,844	21.20
Total Operating Income	(24,298)	3,256	(3,167)	6,423	106,340	58,497	(20,525)	79,022	(385.01)
Non-Operating Income (Expense)									
Interest Income	180	7	246	(239)	1,869	54	2,218	(2,164)	-97.58
Replacement/Extraordinary Item	(417)	(4,068)	(2,559)	(1,510)	(20,653)	(33,734)	(23,028)	(10,706)	46.49
Other Income (Expense)	(7,642)	(1,147)		(1,147)	(12,519)	(2,218)		(2,218)	100.00
Management Fees	(6,940)	(11,910)	(8,251)	(3,659)	(63,674)	(84,788)	(74,262)	(10,526)	14.17
Transfers	884	18,335	478	17,857	7,831	52,507	4,230	48,277	1,141.33
Total Non-Operating Income (Expense)	(13,935)	1,217	(10,086)	11,302	(87,145)	(68,179)	(90,842)	22,663	-24.95
Income Before Non-Cash Items	(38,234)	4,472	(13,253)	17,725	19,195	(9,681)	(111,367)	101,686	(91.31)
Non-Cash Items									
Depreciation & Amortization	(5,289)	(4,251)	(4,263)	12	(48,427)	(38,967)	(39,185)	218	-5.6
Non-Oper Income (Expense)	0			0		8		8	100.00
Total Non-Cash Items	(5,289)	(4,251)	(4,263)	12	(48,427)	(38,959)	(39,185)	226	-.58
Change In Net Assets	(43,522)	221	(17,515)	17,736	(29,232)	(48,640)	(150,552)	101,912	(67.69)



Lewis Chatham
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	29,743	31,369	28,613	2,756	263,872	281,069	257,517	23,552	9.15
Bad Debt, Net of Collections	(2,644)	493	250	243	(638)	(11,450)	2,250	(13,700)	-608.92
Other Tenant Revenue	250	43	169	(127)	1,843	702	1,524	(822)	-53.94
Grants	24,763	32,419	24,494	7,925	238,891	362,512	228,612	133,900	58.57
Miscellaneous Revenue	0		209	(209)	1,480	63	1,878	(1,815)	-96.67
Net Revenue	52,111	64,323	53,735	10,588	505,448	632,895	491,781	141,114	28.69
Operating Expense									
Salaries and Benefits	13,576	20,138	21,853	(1,715)	125,910	152,629	196,675	(44,046)	-22.40
Supplies and Materials	2,870	2,443	3,200	(757)	28,942	34,371	28,800	5,571	19.34
Fleet Costs	7		217	(217)	1,500	201	1,953	(1,752)	-89.69
Outside Services	8,820	8,731	5,451	3,280	63,573	48,034	49,059	(1,025)	-2.09
Utilities	13,240	14,069	15,042	(973)	114,240	123,626	135,378	(11,752)	-8.68
Protective Services	0	18,250	375	17,875	3,984	164,037	3,375	160,662	4,760.36
Insurance	(879)	7,727	885	6,842	6,703	37,852	8,479	29,373	346.41
Other Expenses	1,195	2,684	3,550	(866)	20,880	24,220	33,282	(9,062)	-27.23
Total Operating Expense	38,828	74,041	50,572	23,468	365,732	584,969	457,001	127,968	28.00
Total Operating Income	13,283	(9,718)	3,163	(12,881)	139,716	47,926	34,780	13,145	37.80
Non-Operating Income (Expense)									
Interest Expense	0	1,167		1,167		(1,101)		(1,101)	100.00
Interest Income	229	15	272	(256)	2,110	106	2,446	(2,340)	-95.68
Replacement/Extraordinary Item	(493)		(116)	116	(423)	(1,685)	(1,044)	(641)	61.43
Management Fees	(8,383)	(9,754)	(8,820)	(934)	(78,380)	(84,432)	(79,384)	(5,047)	6.36
Transfers	924	16,307	501	15,806	8,291	69,949	4,439	65,510	1,475.85
Total Non-Operating Income (Expense)	(7,723)	7,735	(8,164)	15,899	(68,402)	(17,163)	(73,544)	56,381	-76.66
Income Before Non-Cash Items	5,560	(1,983)	(5,001)	3,018	71,314	30,763	(38,764)	69,526	(179.36)
Non-Cash Items									
Depreciation & Amortization	(41,222)	(41,110)	(41,222)	113	(371,002)	(369,988)	(371,002)	1,014	-.27
Non-Oper Income (Expense)	0			0		15		15	100.00
Total Non-Cash Items	(41,222)	(41,110)	(41,222)	113	(371,002)	(369,973)	(371,002)	1,029	-.28
Change In Net Assets	(35,662)	(43,093)	(46,223)	3,131	(299,688)	(339,210)	(409,765)	70,555	(17.22)



Lila Cockrell/South San
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	16,957	16,643	16,524	119	150,248	148,785	148,719	66	.04
Bad Debt, Net of Collections	230	(627)	(159)	(468)	(386)	(9,812)	(1,428)	(8,384)	587.17
Other Tenant Revenue	177		455	(455)	3,667	164	4,095	(3,931)	-95.99
Grants	21,547	27,061	21,313	5,748	208,110	228,291	198,921	29,370	14.76
Miscellaneous Revenue	0		196	(196)	430	300	1,766	(1,466)	-83.01
Net Revenue	38,910	43,077	38,330	4,748	362,070	367,727	352,072	15,655	4.45
Operating Expense									
Salaries and Benefits	13,987	14,889	18,571	(3,682)	115,468	135,992	167,139	(31,147)	-18.64
Supplies and Materials	1,625	1,036	2,338	(1,301)	16,585	8,360	21,038	(12,677)	-60.26
Fleet Costs	0		142	(142)	800	834	1,278	(444)	-34.75
Outside Services	3,970	1,275	9,523	(8,248)	69,943	38,671	85,710	(47,039)	-54.88
Utilities	3,816	6,906	4,432	2,474	34,316	50,164	39,891	10,273	25.75
Protective Services	0	42	42	0		371	378	(7)	-1.93
Insurance	(1,096)	3,179	3,264	(85)	24,556	15,274	29,786	(14,512)	-48.72
Other Expenses	1,248	2,306	3,487	(1,181)	20,258	22,751	32,278	(9,528)	-29.52
Total Operating Expense	23,550	29,633	41,799	(12,166)	281,925	272,416	377,498	(105,082)	-27.84
Total Operating Income	15,361	13,444	(3,469)	16,914	80,144	95,311	(25,426)	120,737	(474.86)
Non-Operating Income (Expense)									
Interest Expense	0	6,321		6,321		(5,965)		(5,965)	100.00
Interest Income	126	3	146	(143)	1,163	15	1,311	(1,296)	-98.85
Replacement/Extraordinary Item	(146)		(649)	649	(6,069)	(13,351)	(5,844)	(7,507)	128.46
Management Fees	(6,308)	(7,584)	(7,301)	(284)	(56,664)	(71,283)	(65,709)	(5,575)	8.48
Transfers	776	(9,510)	420	(9,930)	6,857	(9,086)	3,723	(12,809)	-344.03
Total Non-Operating Income (Expense)	(5,552)	(10,771)	(7,384)	(3,387)	(54,712)	(99,670)	(66,518)	(33,152)	49.84
Income Before Non-Cash Items	9,809	2,674	(10,854)	13,527	25,432	(4,359)	(91,944)	87,585	(95.26)
Non-Cash Items									
Depreciation & Amortization	(18,250)	(17,846)	(17,895)	49	(164,959)	(160,995)	(161,431)	435	-.27
Total Non-Cash Items	(18,250)	(17,846)	(17,895)	49	(164,959)	(160,995)	(161,431)	435	-.27
Change In Net Assets	(8,441)	(15,172)	(28,749)	13,576	(139,527)	(165,354)	(253,374)	88,020	(34.74)



Lincoln Heights
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	44,078	37,270	30,645	6,625	400,113	355,613	275,802	79,811	28.94
Bad Debt, Net of Collections	1,112	3,919	3,567	352	19,904	4,544	32,100	(27,556)	-85.84
Other Tenant Revenue	823	33	1,400	(1,367)	22,876	1,177	12,600	(11,423)	-90.66
Grants	115,714	130,518	119,090	11,428	1,117,585	1,164,023	1,111,505	52,518	4.72
Miscellaneous Revenue	335	286	842	(556)	4,299	2,786	7,578	(4,793)	-63.24
Net Revenue	162,063	172,026	155,543	16,482	1,564,778	1,528,143	1,439,585	88,558	6.15
Operating Expense									
Salaries and Benefits	58,864	65,405	63,050	2,355	467,898	469,421	567,453	(98,031)	-17.28
Supplies and Materials	14,775	21,603	14,976	6,628	161,577	128,037	134,781	(6,744)	-5.00
Fleet Costs	746	1,103	683	420	8,095	12,514	6,147	6,367	103.58
Outside Services	38,050	58,514	34,360	24,154	372,543	277,243	309,237	(31,994)	-10.35
Utilities	24,907	36,089	16,649	19,439	139,289	164,446	149,844	14,602	9.74
Protective Services	9,964	6,485	2,500	3,985	44,051	48,347	22,500	25,847	114.88
Insurance	(2,670)	18,639	6,926	11,713	53,357	87,149	63,642	23,507	36.94
Other Expenses	4,013	10,044	8,706	1,338	56,438	53,268	86,962	(33,694)	-38.75
Total Operating Expense	148,648	217,882	147,850	70,032	1,303,247	1,240,425	1,340,565	(100,140)	-7.47
Total Operating Income	13,415	(45,857)	7,693	(53,550)	261,531	287,718	99,020	188,698	190.57
Non-Operating Income (Expense)									
Interest Expense	(314)	1,134	(425)	1,559	(3,077)	(3,612)	(3,825)	213	-5.58
Interest Income	474	9	1,380	(1,371)	7,188	221	12,419	(12,199)	-98.22
Replacement/Extraordinary Item	(11,670)	(15,346)	(4,092)	(11,254)	(67,340)	(93,484)	(36,825)	(56,659)	153.86
Other Income (Expense)	(4,481)	(2,988)		(2,988)	(14,656)	(7,386)		(7,386)	100.00
Management Fees	(20,134)	(28,273)	(27,059)	(1,214)	(203,004)	(240,669)	(243,532)	2,863	-1.18
Transfers	2,681	1,644	1,480	164	23,705	119,402	13,132	106,270	809.24
Total Non-Operating Income (Expense)	(33,444)	(43,819)	(28,716)	(15,103)	(257,184)	(225,528)	(258,631)	33,102	-12.80
Income Before Non-Cash Items	(20,029)	(89,676)	(21,023)	(68,653)	4,347	62,190	(159,611)	221,800	(138.96)
Non-Cash Items									
Depreciation & Amortization	(79,314)	(50,708)	(50,376)	(332)	(713,273)	(479,912)	(472,862)	(7,050)	1.49
Non-Oper Income (Expense)	0			0		106,931		106,931	100.00
Total Non-Cash Items	(79,314)	(50,708)	(50,376)	(332)	(713,273)	(372,981)	(472,862)	99,881	-21.12
Change In Net Assets	(99,343)	(140,383)	(71,399)	(68,985)	(708,926)	(310,791)	(632,473)	321,682	(50.86)



Madonna/Sahara Ramsey
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	23,830	21,422	18,218	3,204	202,290	196,934	163,965	32,969	20.11
Bad Debt, Net of Collections	(4,376)	642	108	534	(4,412)	(10,362)	972	(11,334)	-1,166.07
Other Tenant Revenue	138	44	954	(910)	5,555	3,947	8,587	(4,640)	-54.04
Grants	16,543	21,480	16,364	5,116	158,486	175,897	152,730	23,167	15.17
Miscellaneous Revenue	0	126	92	34	8,078	998	828	170	20.53
Net Revenue	36,135	43,714	35,736	7,977	369,998	367,414	327,082	40,332	12.33
Operating Expense									
Salaries and Benefits	17,822	20,443	18,038	2,405	150,857	154,920	162,338	(7,418)	-4.57
Supplies and Materials	524	4,041	1,420	2,620	20,396	9,084	12,784	(3,700)	-28.94
Fleet Costs	56	100	92	8	1,286	4,943	825	4,118	499.15
Outside Services	16,018	4,310	5,642	(1,332)	81,352	55,516	50,775	4,741	9.34
Utilities	6,201	10,737	7,533	3,203	64,278	74,002	67,800	6,201	9.15
Protective Services	0	32		32	90	282		282	100.00
Insurance	(1,082)	2,140	1,392	748	10,941	13,400	12,906	494	3.83
Other Expenses	670	1,515	1,217	297	12,726	10,193	12,013	(1,820)	-15.15
Total Operating Expense	40,209	43,316	35,334	7,982	341,925	322,339	319,441	2,897	.91
Total Operating Income	(4,074)	398	403	(5)	28,072	45,075	7,641	37,434	489.89
Non-Operating Income (Expense)									
Interest Expense	0	643		643		(607)		(607)	100.00
Interest Income	233	4	429	(425)	2,706	80	3,859	(3,779)	-97.93
Replacement/Extraordinary Item	(5,392)		(533)	533	(11,121)	(8,390)	(4,800)	(3,590)	74.80
Management Fees	(5,554)	(7,503)	(5,802)	(1,701)	(51,095)	(56,524)	(52,220)	(4,304)	8.24
Transfers	588	(228)	318	(547)	5,228	4,277	2,823	1,454	51.52
Total Non-Operating Income (Expense)	(10,124)	(7,085)	(5,588)	(1,496)	(54,282)	(61,164)	(50,338)	(10,826)	21.51
Income Before Non-Cash Items	(14,198)	(6,687)	(5,186)	(1,501)	(26,210)	(16,088)	(42,697)	26,609	(62.32)
Non-Cash Items									
Depreciation & Amortization	(15,855)	(14,543)	(14,534)	(9)	(143,063)	(131,781)	(131,703)	(78)	.06
Non-Oper Income (Expense)	0		83,333	(83,333)		26	750,000	(749,974)	-100.00
Total Non-Cash Items	(15,855)	(14,543)	68,799	(83,342)	(143,063)	(131,755)	618,297	(750,052)	-121.31
Change In Net Assets	(30,054)	(21,229)	63,614	(84,843)	(169,273)	(147,843)	575,600	(723,444)	(125.69)



Mirasol/CTK/Rangel
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GIJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	36,759	29,735	17,542	12,193	324,146	279,125	157,881	121,244	76.79
Bad Debt, Net of Collections	(7,938)	2,484	816	1,669	(4,522)	(12,699)	7,341	(20,040)	-272.99
Other Tenant Revenue	6,771	5,359	6,237	(878)	60,656	49,364	56,133	(6,769)	-12.06
Grants	82,777	94,757	81,880	12,877	799,230	540,631	764,214	(223,583)	-29.26
Miscellaneous Revenue	20,739	16	925	(909)	34,387	(156)	8,322	(8,478)	-101.87
Net Revenue	139,108	132,351	107,400	24,951	1,213,897	856,265	993,891	(137,626)	-13.85
Operating Expense									
Salaries and Benefits	39,278	49,612	46,200	3,412	343,499	404,005	415,801	(11,796)	-2.84
Supplies and Materials	10,769	12,625	4,144	8,481	113,231	79,135	37,292	41,843	112.21
Fleet Costs	887	1,044	767	277	8,984	19,679	6,900	12,778	185.19
Outside Services	80,260	37,162	33,691	3,471	556,074	295,519	303,222	(7,703)	-2.54
Utilities	10,598	17,207	11,907	5,300	100,755	130,259	107,166	23,093	21.55
Protective Services	0	103	517	(414)	4,795	12,409	4,653	7,756	166.68
Insurance	(2,634)	11,347	7,747	3,600	60,647	57,150	70,711	(13,561)	-19.18
Other Expenses	3,909	6,419	7,442	(1,024)	37,359	44,325	69,925	(25,600)	-36.61
Total Operating Expense	143,066	135,519	112,416	23,103	1,225,343	1,042,481	1,015,669	26,811	2.64
Total Operating Income	(3,958)	(3,168)	(5,016)	1,848	(11,446)	(186,215)	(21,779)	(164,437)	755.04
Non-Operating Income (Expense)									
Interest Expense	0	4,892		4,892		(4,616)		(4,616)	100.00
Interest Income	209		410	(410)	2,597	15	3,692	(3,677)	-99.58
Replacement/Extraordinary Item	(8,390)	(6,550)	(3,275)	(3,275)	(74,419)	(126,542)	(29,478)	(97,063)	329.27
Other Income (Expense)	(3,390)	(3,531)		(3,531)	(5,097)	(12,708)		(12,708)	100.00
Management Fees	(15,393)	(18,776)	(18,922)	146	(142,011)	(173,428)	(170,298)	(3,130)	1.84
Transfers	1,922	(3,236)	1,041	(4,276)	16,995	51,763	9,212	42,551	461.93
Total Non-Operating Income (Expense)	(25,042)	(27,201)	(20,746)	(6,455)	(201,935)	(265,516)	(186,873)	(78,643)	42.08
Income Before Non-Cash Items	(29,000)	(30,369)	(25,762)	(4,606)	(213,381)	(451,731)	(208,651)	(243,079)	116.50
Non-Cash Items									
Depreciation & Amortization	(103,408)	(89,744)	(89,990)	246	(931,243)	(887,603)	(889,376)	1,773	-.20
Non-Oper Income (Expense)	0		47,810	(47,810)		8	430,292	(430,284)	-100.00
Total Non-Cash Items	(103,408)	(89,744)	(42,180)	(47,564)	(931,243)	(887,595)	(459,084)	(428,511)	93.34
Change In Net Assets	(132,408)	(120,113)	(67,942)	(52,171)	(1,144,625)	(1,339,326)	(667,735)	(671,590)	100.58



Mirasol/CTK/Rangel
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	36,759	29,735	17,542	12,193	324,146	279,125	157,881	121,244	76.79
Bad Debt, Net of Collections	(7,938)	2,484	816	1,669	(4,522)	(12,699)	7,341	(20,040)	-272.99
Other Tenant Revenue	6,771	5,359	6,237	(878)	60,656	49,364	56,133	(6,769)	-12.06
Grants	82,777	94,757	81,880	12,877	799,230	540,631	764,214	(223,583)	-29.26
Miscellaneous Revenue	20,739	16	925	(909)	34,387	(156)	8,322	(8,478)	-101.87
Net Revenue	139,108	132,351	107,400	24,951	1,213,897	856,265	993,891	(137,626)	-13.85
Operating Expense									
Salaries and Benefits	39,278	49,612	46,200	3,412	343,499	404,005	415,801	(11,796)	-2.84
Supplies and Materials	10,769	12,625	4,144	8,481	113,231	79,135	37,292	41,843	112.21
Fleet Costs	887	1,044	767	277	8,984	19,679	6,900	12,778	185.19
Outside Services	80,260	37,162	33,691	3,471	556,074	295,519	303,222	(7,703)	-2.54
Utilities	10,598	17,207	11,907	5,300	100,755	130,259	107,166	23,093	21.55
Protective Services	0	103	517	(414)	4,795	12,409	4,653	7,756	166.68
Insurance	(2,634)	11,347	7,747	3,600	60,647	57,150	70,711	(13,561)	-19.18
Other Expenses	3,909	6,419	7,442	(1,024)	37,359	44,325	69,925	(25,600)	-36.61
Total Operating Expense	143,066	135,519	112,416	23,103	1,225,343	1,042,481	1,015,669	26,811	2.64
Total Operating Income	(3,958)	(3,168)	(5,016)	1,848	(11,446)	(186,215)	(21,779)	(164,437)	755.04
Non-Operating Income (Expense)									
Interest Expense	0	4,892		4,892		(4,616)		(4,616)	100.00
Interest Income	209		410	(410)	2,597	15	3,692	(3,677)	-99.58
Replacement/Extraordinary Item	(8,390)	(6,550)	(3,275)	(3,275)	(74,419)	(126,542)	(29,478)	(97,063)	329.27
Other Income (Expense)	(3,390)	(3,531)		(3,531)	(5,097)	(12,708)		(12,708)	100.00
Management Fees	(15,393)	(18,776)	(18,922)	146	(142,011)	(173,428)	(170,298)	(3,130)	1.84
Transfers	1,922	(3,236)	1,041	(4,276)	16,995	51,763	9,212	42,551	461.93
Total Non-Operating Income (Expense)	(25,042)	(27,201)	(20,746)	(6,455)	(201,935)	(265,516)	(186,873)	(78,643)	42.08
Income Before Non-Cash Items	(29,000)	(30,369)	(25,762)	(4,606)	(213,381)	(451,731)	(208,651)	(243,079)	116.50
Non-Cash Items									
Depreciation & Amortization	(103,408)	(89,744)	(89,990)	246	(931,243)	(887,603)	(889,376)	1,773	-.20
Non-Oper Income (Expense)	0		47,810	(47,810)		8	430,292	(430,284)	-100.00
Total Non-Cash Items	(103,408)	(89,744)	(42,180)	(47,564)	(931,243)	(887,595)	(459,084)	(428,511)	93.34
Change In Net Assets	(132,408)	(120,113)	(67,942)	(52,171)	(1,144,625)	(1,339,326)	(667,735)	(671,590)	100.58



Mission Park
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	13,594	12,905	7,360	5,545	124,469	111,263	93,389	17,874	19.14
Bad Debt, Net of Collections	(1,086)	1,253	667	587	3,378	(11,990)	6,000	(17,990)	-299.84
Other Tenant Revenue	383	25	353	(328)	7,098	105	3,828	(3,723)	-97.27
Grants	44,954	50,743	44,467	6,276	430,004	368,270	415,023	(46,753)	-11.27
Miscellaneous Revenue	13,820		183	(183)	14,933	11,589	1,650	9,939	602.40
Net Revenue	71,665	64,926	53,030	11,895	579,882	479,237	519,890	(40,653)	-7.82
Operating Expense									
Salaries and Benefits	17,214	15,579	18,262	(2,683)	140,606	155,590	164,355	(8,765)	-5.33
Supplies and Materials	11,756	7,400	5,480	1,920	48,960	23,888	53,836	(29,948)	-55.63
Fleet Costs	0		58	(58)			522	(522)	-100.00
Outside Services	33,845	(2,512)	19,575	(22,087)	188,455	81,445	176,172	(94,727)	-53.77
Utilities	14,624	13,836	9,075	4,761	96,171	115,847	81,675	34,172	41.84
Protective Services	0	42	442	(400)	6,398	13,408	3,978	9,430	237.05
Insurance	(1,582)	4,662	4,948	(286)	35,680	31,331	44,913	(13,582)	-30.24
Other Expenses	2,027	2,288	2,467	(180)	20,151	14,690	23,613	(8,923)	-37.79
Total Operating Expense	77,883	41,295	60,307	(19,012)	536,422	436,198	549,064	(112,866)	-20.56
Total Operating Income	(6,218)	23,631	(7,277)	30,908	43,459	43,038	(29,174)	72,212	(247.52)
Non-Operating Income (Expense)									
Interest Expense	0	994		994		(938)		(938)	100.00
Interest Income	111	1		1	1,194	6		6	100.00
Replacement/Extraordinary Item	(4,318)		(3,858)	3,858	(29,092)	(12,549)	(36,162)	23,613	-65.30
Other Income (Expense)	(2,322)	(4,618)	83	(4,701)	(5,661)	(13,352)	747	(14,099)	-1,887.46
Management Fees	(6,058)	(7,391)	(7,192)	(199)	(55,409)	(69,290)	(64,729)	(4,560)	7.05
Transfers	776	437	420	16	6,883	6,060	3,723	2,337	62.76
Total Non-Operating Income (Expense)	(11,812)	(10,577)	(10,547)	(30)	(82,086)	(90,063)	(96,421)	6,358	-6.59
Income Before Non-Cash Items	(18,030)	13,054	(17,824)	30,878	(38,627)	(47,025)	(125,595)	78,570	(62.56)
Non-Cash Items									
Depreciation & Amortization	(3,984)	(3,478)	(3,487)	9	(36,716)	(32,028)	(32,108)	80	-.25
Total Non-Cash Items	(3,984)	(3,478)	(3,487)	9	(36,716)	(32,028)	(32,108)	80	-.25
Change In Net Assets	(22,014)	9,576	(21,311)	30,887	(75,343)	(79,053)	(157,703)	78,650	(49.87)



**Parkview/College Park
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	46,526	44,158	41,214	2,944	412,656	401,600	370,923	30,677	8.27
Bad Debt, Net of Collections	1,173	595	375	220	(1,473)	(24,734)	3,372	(28,106)	-833.52
Other Tenant Revenue	(25)	29	221	(192)	3,857	224	1,989	(1,765)	-88.75
Grants	53,326	64,782	52,748	12,034	514,818	636,808	492,318	144,490	29.35
Miscellaneous Revenue	0	300	1,708	(1,408)	20,002	20,500	15,372	5,128	33.36
Net Revenue	101,001	109,863	96,265	13,598	949,861	1,034,397	883,974	150,423	17.02
Operating Expense									
Salaries and Benefits	36,108	42,404	45,935	(3,531)	351,130	369,863	413,416	(43,553)	-10.53
Supplies and Materials	3,260	10,156	8,755	1,401	77,655	39,579	78,794	(39,215)	-49.77
Fleet Costs	0		92	(92)	138	16	825	(809)	-98.07
Outside Services	26,419	25,351	10,569	14,783	105,488	116,148	95,118	21,030	22.11
Utilities	10,647	17,236	11,516	5,720	99,691	158,453	103,644	54,809	52.88
Protective Services	0	18,592	1,158	17,434	14,017	167,699	10,422	157,277	1,509.08
Insurance	(2,790)	8,873	3,573	5,300	28,165	46,021	33,095	12,926	39.06
Other Expenses	3,445	5,265	5,639	(374)	42,543	35,499	53,069	(17,570)	-33.11
Total Operating Expense	77,090	127,878	87,237	40,642	718,826	933,277	788,383	144,895	18.38
Total Operating Income	23,911	(18,016)	9,029	(27,044)	231,035	101,120	95,591	5,529	5.78
Non-Operating Income (Expense)									
Interest Income	353	17	376	(359)	3,227	131	3,384	(3,253)	-96.12
Replacement/Extraordinary Item	(13)	(4,417)	(2,132)	(2,285)	(27,072)	(34,818)	(19,191)	(15,627)	81.43
Other Income (Expense)	0			0					
Management Fees	(14,320)	(19,689)	(17,386)	(2,303)	(131,662)	(170,791)	(156,474)	(14,317)	9.15
Transfers	1,794	19,489	974	18,515	15,872	89,283	8,629	80,654	934.70
Total Non-Operating Income (Expense)	(12,186)	(4,600)	(18,168)	13,568	(139,634)	(116,195)	(163,652)	47,457	-29.00
Income Before Non-Cash Items	11,725	(22,616)	(9,140)	(13,476)	91,401	(15,075)	(68,061)	52,986	(77.85)
Non-Cash Items									
Depreciation & Amortization	(9,232)	(9,167)	(8,880)	(287)	(83,089)	(83,979)	(81,387)	(2,593)	3.19
Non-Oper Income (Expense)	0		18,922	(18,922)		573,772	170,299	403,473	236.92
Total Non-Cash Items	(9,232)	(9,167)	10,042	(19,209)	(83,089)	489,792	88,912	400,880	450.87
Change In Net Assets	2,493	(31,783)	903	(32,685)	8,312	474,717	20,851	453,866	2,176.66



Pin Oak I
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	12,444	13,188	9,776	3,412	111,924	117,555	87,981	29,574	33.61
Bad Debt, Net of Collections	0	100	(6)	106	(1,049)	(4,841)	(54)	(4,787)	8,865.19
Other Tenant Revenue	27	(90)	63	(153)	438	300	563	(263)	-46.67
Grants	10,263	13,367	10,152	3,215	99,094	109,649	94,752	14,897	15.72
Miscellaneous Revenue	25		8	(8)	820		72	(72)	-100.00
Net Revenue	22,759	26,565	19,992	6,572	211,227	222,662	183,314	39,349	21.47
Operating Expense									
Salaries and Benefits	8,300	12,917	10,013	2,904	74,457	104,193	90,119	14,074	15.62
Supplies and Materials	3,606	1,208	1,901	(693)	21,179	10,284	17,106	(6,822)	-39.88
Outside Services	4,641	(4,761)	3,788	(8,549)	49,522	27,400	34,091	(6,691)	-19.63
Utilities	4,461	8,986	7,190	1,796	43,850	57,647	64,706	(7,059)	-10.91
Protective Services	0	21		21		185		185	100.00
Insurance	(551)	1,171	1,598	(427)	7,822	7,651	14,598	(6,946)	-47.59
Other Expenses	1,218	2,286	1,625	661	10,126	11,768	15,157	(3,389)	-22.36
Total Operating Expense	21,675	21,827	26,114	(4,287)	206,957	219,128	235,775	(16,647)	-7.06
Total Operating Income	1,084	4,737	(6,121)	10,859	4,270	3,535	(52,462)	55,996	(106.74)
Non-Operating Income (Expense)									
Interest Expense	0	308		308		(291)		(291)	100.00
Interest Income	60	2	79	(77)	634	12	711	(699)	-98.38
Replacement/Extraordinary Item	(2,122)	(2,800)	(917)	(1,883)	(7,047)	(6,868)	(8,253)	1,385	-16.78
Other Income (Expense)	0			0	(1,848)				
Management Fees	(3,029)	(3,695)	(3,635)	(60)	(28,413)	(34,963)	(32,713)	(2,249)	6.88
Transfers	388	890	210	679	3,431	5,664	1,862	3,802	204.24
Total Non-Operating Income (Expense)	(4,702)	(5,295)	(4,263)	(1,033)	(33,242)	(36,446)	(38,394)	1,948	-5.07
Income Before Non-Cash Items	(3,618)	(558)	(10,384)	9,826	(28,972)	(32,912)	(90,855)	57,944	(63.78)
Non-Cash Items									
Depreciation & Amortization	(5,085)	(5,072)	(5,085)	14	(45,769)	(45,644)	(45,769)	125	-.27
Total Non-Cash Items	(5,085)	(5,072)	(5,085)	14	(45,769)	(45,644)	(45,769)	125	-.27
Change In Net Assets	(8,704)	(5,629)	(15,470)	9,840	(74,741)	(78,556)	(136,625)	58,069	(42.50)



Riverside/Midway/Linda Lou
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	17,714	14,839	7,936	6,903	147,245	139,264	71,427	67,837	94.97
Bad Debt, Net of Collections	198	(2,472)	133	(2,605)	(24,187)	(7,781)	1,194	(8,975)	-751.69
Other Tenant Revenue	237	176	487	(311)	5,597	353	4,379	(4,026)	-91.93
Grants	39,200	44,859	38,775	6,084	378,769	396,884	361,905	34,979	9.67
Miscellaneous Revenue	0	200	297	(97)	3,044	10,470	2,670	7,800	292.12
Net Revenue	57,349	57,601	47,627	9,974	510,468	539,189	441,575	97,614	22.11
Operating Expense									
Salaries and Benefits	14,248	16,808	19,950	(3,142)	118,057	150,235	179,552	(29,317)	-16.33
Supplies and Materials	3,041	86	5,179	(5,093)	60,495	33,077	46,613	(13,535)	-29.04
Fleet Costs	108	23	234	(211)	1,842	1,713	2,106	(393)	-18.67
Outside Services	7,909	3,080	17,354	(14,274)	170,206	102,230	156,183	(53,953)	-34.54
Utilities	4,390	5,881	10,175	(4,294)	65,766	57,916	91,575	(33,659)	-36.76
Protective Services	0	43	475	(432)	7,624	5,836	4,275	1,561	36.50
Insurance	(895)	4,869	3,251	1,618	25,133	25,405	29,685	(4,280)	-14.42
Other Expenses	889	1,899	2,640	(741)	21,658	16,951	25,150	(8,200)	-32.60
Total Operating Expense	29,691	32,691	59,258	(26,567)	470,781	393,363	535,139	(141,776)	-26.49
Total Operating Income	27,658	24,911	(11,631)	36,541	39,687	145,826	(93,564)	239,390	(255.86)
Non-Operating Income (Expense)									
Interest Expense	0	718		718		(678)		(678)	100.00
Interest Income	127	6	111	(105)	1,008	45	1,003	(958)	-95.49
Replacement/Extraordinary Item	(925)	(2,908)	(3,616)	708	(20,647)	(26,950)	(32,541)	5,591	-17.18
Other Income (Expense)	(2,745)	(1,227)		(1,227)	14,302	(4,202)		(4,202)	100.00
Management Fees	(6,185)	(7,891)	(8,415)	523	(63,208)	(75,466)	(75,731)	265	-.35
Transfers	806	209	438	(228)	7,134	6,350	3,872	2,478	64.01
Total Non-Operating Income (Expense)	(8,921)	(11,093)	(11,481)	389	(61,410)	(100,901)	(103,397)	2,496	-2.41
Income Before Non-Cash Items	18,737	13,818	(23,112)	36,930	(21,723)	44,925	(196,961)	241,886	(122.81)
Non-Cash Items									
Depreciation & Amortization	(4,272)	(3,319)	(3,328)	9	(39,060)	(32,784)	(33,321)	537	-1.61
Non-Oper Income (Expense)	0			0		8		8	100.00
Total Non-Cash Items	(4,272)	(3,319)	(3,328)	9	(39,060)	(32,776)	(33,321)	545	-1.64
Change In Net Assets	14,465	10,499	(26,440)	36,939	(60,783)	12,149	(230,282)	242,431	(105.28)



Scattered Sites
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	9,693	8,045	1,617	6,428	99,257	73,080	14,556	58,524	402.06
Bad Debt, Net of Collections	1,710	294	458	(164)	(21,826)	(2,791)	4,125	(6,916)	-167.65
Other Tenant Revenue	156		83	(83)	3,707	(143)	750	(893)	-119.04
Grants	55,362	70,828	54,762	16,066	535,043	497,657	511,110	(13,453)	-2.63
Miscellaneous Revenue	4,039		83	(83)	4,907	150	750	(600)	-79.94
Net Revenue	70,960	79,167	57,004	22,162	621,087	567,954	531,291	36,663	6.90
Operating Expense									
Salaries and Benefits	12,852	10,145	6,823	3,322	126,919	86,583	61,405	25,178	41.00
Supplies and Materials	79	17	717	(700)	5,785	4,115	6,450	(2,335)	-36.20
Fleet Costs	237	155	400	(245)	6,215	5,116	3,600	1,516	42.12
Outside Services	24,123	9,478	14,116	(4,638)	129,203	61,653	127,041	(65,388)	-51.47
Utilities	775	1,075	950	125	27,767	5,731	8,550	(2,819)	-32.97
Protective Services	0	29	167	(138)	564	256	1,503	(1,247)	-82.98
Insurance	(1,337)	4,147	4,734	(587)	36,117	13,653	42,717	(29,063)	-68.04
Other Expenses	5,897	19,607	15,493	4,113	59,857	39,254	141,421	(102,167)	-72.24
Total Operating Expense	42,626	44,652	43,400	1,252	392,428	216,361	392,687	(176,326)	-44.90
Total Operating Income	28,333	34,515	13,605	20,910	228,660	351,593	138,604	212,989	153.67
Non-Operating Income (Expense)									
Interest Income	2,556	28	6,822	(6,793)	45,997	335	61,394	(61,059)	-99.45
Replacement/Extraordinary Item	0			0		(12,455)		(12,455)	100.00
Other Income (Expense)	(4,954)	(304)	42	(346)	(9,673)	(1,216)	378	(1,594)	-421.69
Management Fees	(4,857)	(7,031)	(8,434)	1,403	(62,239)	(68,469)	(75,906)	7,437	-9.80
Transfers	(851,262)	1,172	458	713	(5,794,499)	12,896	4,039	8,857	219.28
Total Non-Operating Income (Expense)	(858,517)	(6,135)	(1,112)	(5,023)	(5,820,414)	(68,909)	(10,095)	(58,814)	582.59
Income Before Non-Cash Items	(830,184)	28,380	12,492	15,887	(5,591,755)	282,684	128,508	154,175	119.97
Non-Cash Items									
Depreciation & Amortization	(4,987)	(3,804)	(4,408)	605	(48,387)	(34,857)	(40,173)	5,316	-13.23
Non-Oper Income (Expense)	186,506			0	5,415,649	(270,609)		(270,609)	100.00
Total Non-Cash Items	181,520	(3,804)	(4,408)	605	5,367,263	(305,466)	(40,173)	(265,293)	660.38
Change In Net Assets	(648,664)	24,576	8,084	16,492	(224,492)	(22,782)	88,336	(111,117)	(125.79)



Spingview Convent
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0					
Other Tenant Revenue	877	688	3,642	(2,955)	24,498	13,448	32,778	(19,331)	-58.97
Grants	0			0		751		751	100.00
Net Revenue	877	688	3,642	(2,955)	24,498	14,199	32,778	(18,579)	-56.68
Operating Expense									
Salaries and Benefits	2,870	3,297	3,652	(355)	24,185	29,949	32,864	(2,915)	-8.87
Supplies and Materials	970	546	622	(76)	6,246	4,986	5,600	(614)	-10.96
Outside Services	3,325	3,287	3,058	229	24,749	11,499	27,522	(16,023)	-58.22
Utilities	0	10,899	4,592	6,307	35,047	43,693	41,328	2,365	5.72
Insurance	(188)	(151)	52	(203)	313	491	534	(43)	-7.96
Other Expenses	445	5,980	434	5,546	2,531	8,268	3,905	4,363	111.74
Total Operating Expense	7,421	23,858	12,410	11,448	93,071	98,886	111,752	(12,866)	-11.51
Total Operating Income	(6,544)	(23,170)	(8,768)	(14,403)	(68,573)	(84,687)	(78,974)	(5,713)	7.23
Non-Operating Income (Expense)									
Replacement/Extraordinary Item	0		(42)	42			(378)	378	-100.00
Transfers	0	348		348		134,922		134,922	100.00
Total Non-Operating Income (Expense)	0	348	(42)	390		134,922	(378)	135,300	-35,793.67
Income Before Non-Cash Items	(6,544)	(22,823)	(8,810)	(14,013)	(68,573)	50,235	(79,352)	129,587	(163.31)
Non-Cash Items									
Depreciation & Amortization	(7,859)	(7,795)	(7,817)	21	(70,728)	(70,158)	(70,350)	192	-.27
Total Non-Cash Items	(7,859)	(7,795)	(7,817)	21	(70,728)	(70,158)	(70,350)	192	-.27
Change In Net Assets	(14,402)	(30,618)	(16,626)	(13,992)	(139,300)	(19,923)	(149,703)	129,779	(86.69)



Springview
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	36,238	26,517	16,531	9,986	291,386	261,908	148,776	113,132	76.04
Bad Debt, Net of Collections	4,033	(2,363)	417	(2,780)	3,064	(15,077)	3,750	(18,827)	-502.04
Other Tenant Revenue	4,541	4,000	4,342	(342)	41,173	28,006	39,078	(11,072)	-28.33
Grants	50,905	57,946	50,353	7,593	492,424	88,339	469,959	(381,620)	-81.20
Miscellaneous Revenue	11,629	5,697	209	5,489	11,654	17,991	1,878	16,113	858.04
Net Revenue	107,346	91,797	71,851	19,946	839,702	381,167	663,441	(282,274)	-42.55
Operating Expense									
Salaries and Benefits	29,386	32,111	35,901	(3,791)	280,660	254,973	323,113	(68,140)	-21.09
Supplies and Materials	4,093	4,775	7,326	(2,551)	61,532	40,538	65,931	(25,393)	-38.51
Fleet Costs	2,592	386	1,033	(647)	12,293	8,529	9,300	(771)	-8.29
Outside Services	21,240	28,076	26,941	1,135	300,212	210,280	242,469	(32,189)	-13.28
Utilities	264	38,119	17,608	20,511	139,593	186,205	158,472	27,733	17.50
Protective Services	799	75	892	(817)	13,566	10,182	8,028	2,154	26.83
Insurance	(1,940)	10,893	6,823	4,070	54,067	51,667	62,110	(10,442)	-16.81
Other Expenses	2,541	5,356	5,775	(419)	41,686	37,092	54,228	(17,136)	-31.60
Total Operating Expense	58,974	119,791	102,300	17,491	903,609	799,466	923,651	(124,184)	-13.44
Total Operating Income	48,372	(27,994)	(30,449)	2,455	(63,908)	(418,299)	(260,210)	(158,089)	60.75
Non-Operating Income (Expense)									
Interest Expense	0	1,317		1,317		(1,243)		(1,243)	100.00
Interest Income	579	11	559	(548)	5,225	200	5,029	(4,830)	-96.03
Replacement/Extraordinary Item	(3,195)	(6,056)	(2,300)	(3,756)	(40,405)	(48,357)	(20,700)	(27,657)	133.61
Other Income (Expense)	(1,182)	(2,723)		(2,723)	(2,730)	(15,473)		(15,473)	100.00
Management Fees	(10,604)	(13,377)	(12,853)	(524)	(97,533)	(124,102)	(115,675)	(8,426)	7.28
Transfers	1,350	1,017	769	248	12,455	127,804	6,812	120,992	1,776.21
Total Non-Operating Income (Expense)	(13,052)	(19,810)	(13,825)	(5,985)	(122,989)	(61,170)	(124,534)	63,364	-50.88
Income Before Non-Cash Items	35,320	(47,804)	(44,274)	(3,530)	(186,896)	(479,469)	(384,744)	(94,725)	24.62
Non-Cash Items									
Depreciation & Amortization	(46,704)	(37,939)	(39,166)	1,227	(440,511)	(371,735)	(381,835)	10,101	-2.65
Non-Oper Income (Expense)	0			0	276,916	352,346		352,346	100.00
Total Non-Cash Items	(46,704)	(37,939)	(39,166)	1,227	(163,596)	(19,388)	(381,835)	362,447	-94.92
Change In Net Assets	(11,384)	(85,743)	(83,440)	(2,303)	(350,492)	(498,858)	(766,579)	267,721	(34.92)



Sun Park/Hornsby
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	25,507	25,854	25,996	(142)	231,956	231,614	233,961	(2,347)	-1.00
Bad Debt, Net of Collections	(239)	(2,193)	308	(2,501)	(9,884)	(15,527)	2,775	(18,302)	-659.52
Other Tenant Revenue	11	12	541	(529)	4,523	2,080	4,869	(2,789)	-57.29
Grants	26,042	32,600	25,760	6,840	251,449	206,134	240,432	(34,298)	-14.27
Miscellaneous Revenue	25		17	(17)	927		153	(153)	-100.00
Net Revenue	51,346	56,273	52,622	3,651	478,971	424,301	482,190	(57,889)	-12.01
Operating Expense									
Salaries and Benefits	27,677	20,788	23,916	(3,128)	184,247	197,068	215,245	(18,176)	-8.44
Supplies and Materials	2,366	3,545	2,118	1,426	27,620	23,749	19,066	4,683	24.56
Fleet Costs	228	50	67	(17)	899	633	603	30	5.04
Outside Services	7,328	9,643	6,124	3,519	98,008	73,559	55,113	18,446	33.47
Utilities	8,121	12,639	8,809	3,830	69,623	91,048	79,281	11,767	14.84
Protective Services	0	52	92	(40)	752	460	828	(368)	-44.49
Insurance	(1,746)	3,535	3,075	459	22,012	20,546	28,220	(7,674)	-27.19
Other Expenses	1,974	3,256	3,204	53	22,340	20,473	30,082	(9,609)	-31.94
Total Operating Expense	45,948	53,507	47,405	6,102	425,500	427,537	428,438	(901)	-.21
Total Operating Income	5,398	2,765	5,217	(2,451)	53,471	(3,236)	53,752	(56,989)	(106.02)
Non-Operating Income (Expense)									
Interest Expense	0	4,244		4,244		(4,005)		(4,005)	100.00
Interest Income	142	0	202	(202)	1,489	1	1,814	(1,813)	-99.94
Replacement/Extraordinary Item	(693)	(588)	(1,375)	787	(10,843)	(12,440)	(12,378)	(62)	.50
Management Fees	(7,571)	(9,226)	(9,461)	236	(70,740)	(86,972)	(85,150)	(1,822)	2.14
Transfers	963	(5,865)	522	(6,387)	8,512	(1,858)	4,624	(6,482)	-140.18
Total Non-Operating Income (Expense)	(7,159)	(11,434)	(10,113)	(1,322)	(71,582)	(105,273)	(91,091)	(14,182)	15.57
Income Before Non-Cash Items	(1,761)	(8,669)	(4,896)	(3,773)	(18,112)	(108,509)	(37,338)	(71,171)	190.61
Non-Cash Items									
Depreciation & Amortization	(19,072)	(20,095)	(18,958)	(1,137)	(172,426)	(180,858)	(170,624)	(10,234)	6.00
Non-Oper Income (Expense)	0			0		0		0	100.00
Total Non-Cash Items	(19,072)	(20,095)	(18,958)	(1,137)	(172,426)	(180,858)	(170,624)	(10,234)	6.00
Change In Net Assets	(20,833)	(28,764)	(23,854)	(4,910)	(190,538)	(289,367)	(207,962)	(81,405)	39.14



Sutton/Le Chalet
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	8,226	8,634	7,986	648	75,716	75,848	71,877	3,971	5.52
Bad Debt, Net of Collections	0	145	41	104	(1,824)	(5,735)	372	(6,107)	-1,641.87
Other Tenant Revenue	178	10	78	(68)	1,596	441	702	(261)	-37.20
Grants	8,245	10,095	8,156	1,939	79,633	80,846	76,122	4,724	6.21
Miscellaneous Revenue	0		3	(3)	25		27	(27)	-100.00
Net Revenue	16,648	18,884	16,265	2,619	155,146	151,399	149,100	2,299	1.54
Operating Expense									
Salaries and Benefits	6,156	6,948	6,973	(25)	54,007	53,605	62,761	(9,156)	-14.59
Supplies and Materials	1,091		475	(475)	9,728	4,692	4,275	417	9.75
Outside Services	2,722	4,296	2,665	1,631	29,944	35,309	23,985	11,324	47.21
Utilities	3,391	7,899	3,766	4,133	35,213	36,605	33,894	2,711	8.00
Protective Services	0	14		14		126		126	100.00
Insurance	(446)	841	123	718	929	4,737	1,258	3,479	276.54
Other Expenses	1,030	497	266	232	6,328	3,502	2,807	695	24.77
Total Operating Expense	13,943	20,495	14,268	6,227	136,148	138,576	128,980	9,596	7.44
Total Operating Income	2,706	(1,612)	1,997	(3,608)	18,998	12,823	20,120	(7,297)	(36.27)
Non-Operating Income (Expense)									
Interest Income	10,606	10,757		10,757	96,417	96,657		96,657	100.00
Replacement/Extraordinary Item	(655)		(83)	83	(7,901)	(1,415)	(747)	(668)	89.36
Other Income (Expense)	0		192	(192)		1,695	1,728	(33)	-1.91
Management Fees	(2,297)	(2,601)	(2,681)	80	(22,846)	(24,513)	(24,126)	(388)	1.61
Transfers	264	372	143	229	2,335	2,607	1,273	1,334	104.76
Total Non-Operating Income (Expense)	7,919	8,529	(2,428)	10,957	68,005	75,031	(21,871)	96,902	-443.06
Income Before Non-Cash Items	10,625	6,917	(431)	7,348	87,003	87,854	(1,751)	89,605	(5,116.24)
Non-Cash Items									
Depreciation & Amortization	(2,995)	(2,224)	(2,230)	6	(27,305)	(21,145)	(20,985)	(159)	.76
Non-Oper Income (Expense)	0			0		745,197		745,197	100.00
Total Non-Cash Items	(2,995)	(2,224)	(2,230)	6	(27,305)	724,052	(20,985)	745,038	-3,550.30
Change In Net Assets	7,630	4,693	(2,661)	7,354	59,698	811,906	(22,737)	834,643	(3,670.93)



**Tarry Towne/Escondida/Wmburg
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	35,946	37,189	35,266	1,923	329,913	334,687	317,394	17,293	5.45
Bad Debt, Net of Collections	275	9	188	(179)	(2,422)	(17,426)	1,690	(19,116)	-1,130.84
Other Tenant Revenue	417	3	281	(278)	2,340	880	2,528	(1,647)	-65.18
Grants	26,655	35,629	26,367	9,262	257,247	293,056	246,087	46,969	19.09
Miscellaneous Revenue	150		250	(250)	1,582		2,250	(2,250)	-100.00
Net Revenue	63,443	72,830	62,352	10,478	588,661	611,198	569,949	41,249	7.24
Operating Expense									
Salaries and Benefits	23,808	34,683	27,697	6,986	209,352	246,939	249,269	(2,330)	-93
Supplies and Materials	1,091	9,242	1,916	7,326	27,795	24,059	17,247	6,812	39.50
Fleet Costs	95		233	(233)	2,298	591	2,100	(1,509)	-71.86
Outside Services	7,254	8,634	8,442	193	93,977	114,215	75,975	38,239	50.33
Utilities	11,812	17,477	14,483	2,994	114,809	123,656	130,350	(6,694)	-5.14
Protective Services	0	55		55		493		493	100.00
Insurance	(1,714)	3,593	2,921	672	22,652	22,007	26,940	(4,933)	-18.31
Other Expenses	2,065	3,597	4,100	(503)	23,606	25,437	38,422	(12,985)	-33.80
Total Operating Expense	44,412	77,281	59,792	17,489	494,488	557,397	540,303	17,094	3.16
Total Operating Income	19,031	(4,452)	2,560	(7,012)	94,173	53,801	29,646	24,155	81.48
Non-Operating Income (Expense)									
Interest Expense	0	954		954		(900)		(900)	100.00
Interest Income	181	6	236	(230)	1,563	148	2,124	(1,977)	-93.06
Replacement/Extraordinary Item	0	(1,580)	(675)	(905)	(6,985)	(24,847)	(6,072)	(18,775)	309.21
Other Income (Expense)	0			0		1,713		1,713	100.00
Management Fees	(8,076)	(11,434)	(9,877)	(1,557)	(76,093)	(96,587)	(88,894)	(7,692)	8.65
Transfers	1,030	(101)	558	(658)	9,119	7,998	4,942	3,056	61.83
Total Non-Operating Income (Expense)	(6,865)	(12,155)	(9,758)	(2,397)	(72,396)	(112,475)	(87,899)	(24,576)	27.96
Income Before Non-Cash Items	12,167	(16,607)	(7,198)	(9,409)	21,777	(58,674)	(58,253)	(420)	.72
Non-Cash Items									
Depreciation & Amortization	(15,275)	(13,444)	(13,481)	37	(137,625)	(122,636)	(122,957)	321	-.26
Non-Oper Income (Expense)	0			0		53		53	100.00
Total Non-Cash Items	(15,275)	(13,444)	(13,481)	37	(137,625)	(122,583)	(122,957)	374	-.30
Change In Net Assets	(3,108)	(30,050)	(20,679)	(9,372)	(115,848)	(181,257)	(181,210)	(46)	.03



Victoria Plaza/Schnabel
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	13,156	12,894	44,799	(31,905)	119,491	116,780	403,188	(286,408)	-71.04
Bad Debt, Net of Collections	136	(154)	825	(979)	3,015	(4,026)	7,422	(11,448)	-154.25
Other Tenant Revenue	75		983	(983)	1,203	352	8,847	(8,495)	-96.02
Grants	62,206	68,902	73,312	(4,410)	600,761	551,229	684,242	(133,014)	-19.44
Miscellaneous Revenue	0	4,246	75	4,171		27,956	675	27,281	4,041.59
Net Revenue	75,573	85,887	119,993	(34,106)	724,470	692,291	1,104,374	(412,084)	-37.31
Operating Expense									
Salaries and Benefits	18,090	40,554	38,865	1,689	146,750	304,176	349,788	(45,613)	-13.04
Supplies and Materials	1,301	4,634	4,058	576	14,475	14,653	36,519	(21,866)	-59.87
Fleet Costs	38	52	79	(26)	1,068	953	707	246	34.87
Outside Services	6,694	25,334	11,348	13,986	55,289	72,200	102,135	(29,935)	-29.31
Utilities	1,172	5,714	15,250	(9,536)	40,810	32,822	137,253	(104,431)	-76.09
Protective Services	0	106	42	64	19	1,407	375	1,032	275.21
Insurance	(1,170)	5,019	3,049	1,970	22,549	25,416	28,364	(2,947)	-10.39
Other Expenses	2,402	5,751	22,486	(16,736)	31,949	36,714	204,250	(167,536)	-82.03
Total Operating Expense	28,527	87,164	95,177	(8,013)	312,910	488,341	859,390	(371,049)	-43.18
Total Operating Income	47,045	(1,277)	24,816	(26,093)	411,560	203,950	244,984	(41,034)	(16.75)
Non-Operating Income (Expense)									
Interest Expense	0		(1,250)	1,250			(11,250)	11,250	-100.00
Interest Income	50,341	269,479	50,419	219,060	448,410	663,894	453,773	210,122	46.31
Replacement/Extraordinary Item	(1,195)		(1,008)	1,008	(2,896)	(6,177)	(9,069)	2,893	-31.89
Other Income (Expense)	0		17	(17)			153	(153)	-100.00
Management Fees	(18,572)	(20,352)	(18,771)	(1,581)	(168,170)	(180,917)	(168,938)	(11,979)	7.09
Transfers	854,813	3,784,673	1,370	3,783,303	5,825,545	3,811,265	12,271	3,798,994	30,958.24
Total Non-Operating Income (Expense)	885,387	4,033,801	30,778	4,003,023	6,102,890	4,288,066	276,940	4,011,126	1,448.38
Income Before Non-Cash Items	932,433	4,032,524	55,594	3,976,930	6,514,450	4,492,016	521,924	3,970,092	760.66
Non-Cash Items									
Depreciation & Amortization	(26,888)	(24,094)	(24,160)	66	(242,866)	(219,826)	(220,394)	568	-.26
Non-Oper Income (Expense)	0		104,343	(104,343)		913,375	939,089	(25,714)	-2.74
Total Non-Cash Items	(26,888)	(24,094)	80,183	(104,277)	(242,866)	693,549	718,696	(25,147)	-3.50
Change In Net Assets	905,545	4,008,430	135,777	3,872,653	6,271,583	5,185,565	1,240,619	3,944,945	317.98



Villa Hermosa/McGuire
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	31,517	31,279	31,377	(98)	286,063	280,544	282,393	(1,849)	-.65
Bad Debt, Net of Collections	339	(374)	152	(526)	(90)	(23,037)	1,365	(24,402)	-1,787.62
Other Tenant Revenue	315	9	369	(361)	4,918	80	3,324	(3,244)	-97.58
Grants	29,011	36,754	28,696	8,058	280,150	528,313	267,828	260,485	97.26
Miscellaneous Revenue	0		86	(86)	526	289	774	(485)	-62.66
Net Revenue	61,182	67,667	60,680	6,987	571,567	786,190	555,684	230,506	41.48
Operating Expense									
Salaries and Benefits	20,506	17,463	20,233	(2,771)	163,557	169,333	182,101	(12,768)	-7.01
Supplies and Materials	1,500	2,085	2,148	(63)	21,186	14,786	19,328	(4,542)	-23.50
Fleet Costs	298	606	92	514	903	1,283	825	458	55.53
Outside Services	10,040	18,213	8,060	10,153	114,034	84,611	72,538	12,072	16.64
Utilities	144	24,862	14,075	10,787	118,831	138,898	126,672	12,227	9.65
Protective Services	0	37,046	400	36,646	5,070	327,825	3,600	324,225	9,006.26
Insurance	(1,293)	8,300	2,337	5,963	18,559	38,337	21,472	16,864	78.54
Other Expenses	1,554	4,340	3,709	631	23,256	22,972	34,854	(11,882)	-34.09
Total Operating Expense	32,749	112,915	51,054	61,861	465,396	798,045	461,391	336,654	72.96
Total Operating Income	28,433	(45,248)	9,626	(54,874)	106,171	(11,856)	94,293	(106,148)	(112.57)
Non-Operating Income (Expense)									
Interest Income	175	43	1,364	(1,321)	2,582	216	12,277	(12,061)	-98.24
Replacement/Extraordinary Item	0		(300)	300	(3,601)	(6,050)	(2,697)	(3,353)	124.31
Management Fees	(7,886)	(10,325)	(9,850)	(475)	(75,678)	(92,583)	(88,649)	(3,933)	4.44
Transfers	1,001	34,734	543	34,192	8,866	529,983	4,806	525,177	10,927.87
Total Non-Operating Income (Expense)	(6,710)	24,453	(8,243)	32,695	(67,832)	431,567	(74,264)	505,830	-681.13
Income Before Non-Cash Items	21,723	(20,795)	1,384	(22,179)	38,339	419,711	20,029	399,682	1,995.52
Non-Cash Items									
Depreciation & Amortization	(54,922)	(50,612)	(50,976)	364	(495,026)	(464,985)	(458,783)	(6,202)	1.35
Total Non-Cash Items	(54,922)	(50,612)	(50,976)	364	(495,026)	(464,985)	(458,783)	(6,202)	1.35
Change In Net Assets	(33,199)	(71,407)	(49,592)	(21,815)	(456,687)	(45,274)	(438,754)	393,480	(89.68)



Villa Tranchese
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	53,728	49,157	49,437	(280)	473,766	461,432	444,933	16,499	3.71
Bad Debt, Net of Collections	859	168	30	139	(720)	(30,687)	266	(30,953)	-11,626.75
Other Tenant Revenue	295	9	283	(274)	3,764	86	2,547	(2,461)	-96.61
Grants	47,553	62,359	51,437	10,922	460,411	610,631	480,081	130,550	27.19
Miscellaneous Revenue	1,753	1,703	1,808	(105)	18,944	15,963	16,272	(309)	-1.90
Net Revenue	104,188	113,397	102,995	10,402	956,164	1,057,426	944,100	113,326	12.00
Operating Expense									
Salaries and Benefits	37,603	37,307	36,025	1,282	327,591	331,068	324,224	6,843	2.11
Supplies and Materials	3,541	5,392	3,933	1,459	31,683	35,221	35,394	(173)	-.49
Fleet Costs	158	218	383	(165)	5,303	18,297	3,447	14,850	430.80
Outside Services	7,779	17,185	10,800	6,384	97,207	114,712	97,203	17,509	18.01
Utilities	19,563	35,219	20,584	14,635	168,941	214,379	185,253	29,126	15.72
Protective Services	0	18,876	375	18,501	3,740	164,858	3,375	161,483	4,784.70
Insurance	(2,024)	12,584	4,096	8,488	31,894	60,121	37,664	22,456	59.62
Other Expenses	5,042	8,255	4,179	4,076	42,319	37,457	40,152	(2,695)	-6.71
Total Operating Expense	71,661	135,035	80,375	54,660	708,678	976,113	726,713	249,400	34.32
Total Operating Income	32,527	(21,638)	22,620	(44,258)	247,487	81,313	217,387	(136,074)	(62.60)
Non-Operating Income (Expense)									
Interest Expense	(745)	2,128	(1,092)	3,220	(7,309)	(8,043)	(9,828)	1,785	-18.17
Interest Income	383	21	436	(415)	3,735	154	3,925	(3,771)	-96.08
Replacement/Extraordinary Item	0	(1,014)	(1,359)	345	(7,700)	(4,867)	(12,228)	7,361	-60.20
Other Income (Expense)	1,649		142	(142)	(5,781)		1,278	(1,278)	-100.00
Management Fees	(12,553)	(17,536)	(15,423)	(2,112)	(120,073)	(142,553)	(138,811)	(3,742)	2.70
Transfers	1,559	15,825	1,061	14,764	13,786	77,924	9,493	68,431	720.85
Total Non-Operating Income (Expense)	(9,708)	(576)	(16,235)	15,659	(123,342)	(77,384)	(146,171)	68,788	-47.06
Income Before Non-Cash Items	22,820	(22,214)	6,385	(28,599)	124,145	3,929	71,216	(67,287)	(94.48)
Non-Cash Items									
Depreciation & Amortization	(21,499)	(21,526)	(19,501)	(2,025)	(195,177)	(194,213)	(175,510)	(18,704)	10.66
Non-Oper Income (Expense)	0		12,672	(12,672)		242,736	114,049	128,687	112.84
Total Non-Cash Items	(21,499)	(21,526)	(6,829)	(14,697)	(195,177)	48,523	(61,461)	109,984	-178.95
Change In Net Assets	1,321	(43,740)	(444)	(43,297)	(71,032)	52,452	9,755	42,697	437.70



Villa Veramendi
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	27,412	16,102	12,835	3,267	227,979	184,249	115,515	68,734	59.50
Bad Debt, Net of Collections	(2,703)	1,680	3,750	(2,070)	14,068	1,123	33,750	(32,627)	-96.67
Other Tenant Revenue	715	45	553	(508)	13,074	1,504	4,977	(3,473)	-69.79
Grants	72,916	83,242	72,125	11,117	699,014	634,166	673,167	(39,001)	-5.79
Miscellaneous Revenue	0	(16)	550	(566)	5,330	4,663	4,947	(284)	-5.73
Net Revenue	98,340	101,052	89,813	11,240	959,466	825,705	832,356	(6,651)	-.80
Operating Expense									
Salaries and Benefits	28,800	33,787	34,989	(1,202)	261,608	259,127	314,902	(55,775)	-17.71
Supplies and Materials	12,456	6,890	5,358	1,531	93,341	74,684	48,225	26,459	54.87
Fleet Costs	73	163	900	(736)	4,488	9,222	8,097	1,125	13.89
Outside Services	38,780	34,828	22,250	12,578	318,465	242,021	200,250	41,771	20.86
Utilities	13,662	18,395	17,159	1,236	139,045	150,888	154,431	(3,543)	-2.29
Protective Services	0	69	458	(389)	6,904	10,894	4,122	6,772	164.30
Insurance	(1,656)	7,345	3,767	3,578	29,508	36,986	34,650	2,336	6.74
Other Expenses	1,907	3,397	3,344	52	25,996	20,221	32,554	(12,332)	-37.88
Total Operating Expense	94,023	104,874	88,225	16,648	879,354	804,042	797,230	6,812	.85
Total Operating Income	4,317	(3,821)	1,587	(5,408)	80,111	21,663	35,126	(13,463)	(38.33)
Non-Operating Income (Expense)									
Interest Expense	0	1,274		1,274		(1,202)		(1,202)	100.00
Interest Income	208		310	(310)	2,337	20	2,787	(2,767)	-99.28
Replacement/Extraordinary Item	(26,807)	(8,240)	(4,633)	(3,607)	(73,389)	(141,062)	(41,697)	(99,365)	238.30
Other Income (Expense)	(6,789)	(10,760)		(10,760)	(928)	(32,925)		(32,925)	100.00
Management Fees	(10,097)	(12,442)	(12,898)	456	(98,514)	(117,331)	(116,086)	(1,246)	1.07
Transfers	1,287	640	697	(58)	11,422	11,352	6,173	5,178	83.88
Total Non-Operating Income (Expense)	(42,198)	(29,529)	(16,524)	(13,005)	(159,072)	(281,149)	(148,822)	(132,327)	88.92
Income Before Non-Cash Items	(37,881)	(33,350)	(14,937)	(18,413)	(78,961)	(259,486)	(113,696)	(145,790)	128.23
Non-Cash Items									
Depreciation & Amortization	(32,402)	(3,841)	(3,617)	(225)	(292,571)	(109,797)	(95,544)	(14,254)	14.92
Non-Oper Income (Expense)	0		79,167	(79,167)		8,076	712,500	(704,424)	-98.87
Total Non-Cash Items	(32,402)	(3,841)	75,550	(79,391)	(292,571)	(101,722)	616,957	(718,678)	-116.49
Change In Net Assets	(70,283)	(37,192)	60,613	(97,804)	(371,532)	(361,207)	503,260	(864,468)	(171.77)



WC White
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	14,993	15,326	12,792	2,534	128,030	132,970	115,126	17,844	15.50
Bad Debt, Net of Collections	104	170	292	(122)	(876)	(4,886)	2,625	(7,511)	-286.12
Other Tenant Revenue	317	31	237	(206)	2,608	1,154	2,135	(981)	-45.95
Grants	17,370	21,411	17,182	4,229	167,680	294,198	160,362	133,836	83.46
Miscellaneous Revenue	25		138	(138)	1,059	1,031	1,242	(211)	-16.96
Net Revenue	32,810	36,938	30,641	6,297	298,501	424,468	281,489	142,978	50.79
Operating Expense									
Salaries and Benefits	11,203	12,417	12,455	(38)	98,031	112,483	112,092	391	.35
Supplies and Materials	2,727	1,503	1,379	125	16,535	17,587	12,409	5,177	41.72
Fleet Costs	23		108	(108)	1,726	1,945	972	973	100.08
Outside Services	3,174	5,885	3,859	2,026	44,845	39,487	34,728	4,759	13.70
Utilities	0	7,567	4,534	3,033	35,959	36,741	40,806	(4,065)	-9.96
Protective Services	0	18,527	325	18,202	3,055	163,870	2,925	160,945	5,502.40
Insurance	(766)	3,521	911	2,609	9,442	16,510	8,468	8,043	94.98
Other Expenses	1,910	2,762	2,874	(112)	19,127	19,533	26,607	(7,074)	-26.59
Total Operating Expense	18,272	52,182	26,444	25,738	228,720	408,157	239,007	169,150	70.77
Total Operating Income	14,538	(15,244)	4,196	(19,441)	69,780	16,310	42,482	(26,172)	(61.61)
Non-Operating Income (Expense)									
Interest Income	226	9	283	(273)	2,236	66	2,543	(2,477)	-97.39
Replacement/Extraordinary Item	0		(100)	100		(41,379)	(900)	(40,479)	4,497.71
Management Fees	(4,731)	(5,737)	(5,758)	21	(43,456)	(53,123)	(51,822)	(1,301)	2.51
Transfers	581	17,315	314	17,001	5,139	48,825	2,781	46,044	1,655.96
Total Non-Operating Income (Expense)	(3,924)	11,588	(5,261)	16,849	(36,081)	(45,611)	(47,398)	1,787	-3.77
Income Before Non-Cash Items	10,614	(3,657)	(1,065)	(2,592)	33,699	(29,301)	(4,917)	(24,384)	495.97
Non-Cash Items									
Depreciation & Amortization	(49,878)	(48,921)	(49,055)	134	(448,901)	(440,287)	(441,493)	1,206	-.27
Non-Oper Income (Expense)	0			0		10		10	100.00
Total Non-Cash Items	(49,878)	(48,921)	(49,055)	134	(448,901)	(440,277)	(441,493)	1,216	-.28
Change In Net Assets	(39,264)	(52,578)	(50,120)	(2,458)	(415,202)	(469,578)	(446,410)	(23,168)	5.19



Westway/H Gonzalez
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	36,404	29,707	13,416	16,291	313,483	268,897	120,747	148,150	122.69
Bad Debt, Net of Collections	73	(2,088)	458	(2,546)	6,118	(16,428)	4,126	(20,553)	-498.17
Other Tenant Revenue	569		434	(434)	7,729	303	3,906	(3,603)	-92.25
Grants	75,168	87,232	74,354	12,878	726,476	765,218	693,966	71,252	10.27
Miscellaneous Revenue	2,847		817	(817)	7,855	400	7,350	(6,950)	-94.56
Net Revenue	115,061	114,851	89,479	25,372	1,061,661	1,018,391	830,095	188,296	22.68
Operating Expense									
Salaries and Benefits	43,860	44,789	41,036	3,753	354,582	375,935	369,326	6,610	1.79
Supplies and Materials	8,504	10,865	3,232	7,633	58,724	58,251	29,091	29,161	100.24
Fleet Costs	1,208	690	388	303	4,746	6,844	3,488	3,356	96.24
Outside Services	18,541	15,644	18,116	(2,472)	209,211	212,525	163,047	49,478	30.35
Utilities	16,743	34,881	17,319	17,562	162,185	175,226	155,872	19,354	12.42
Protective Services	0	84	250	(166)	4,295	13,428	2,250	11,178	496.82
Insurance	(3,420)	8,807	5,204	3,603	38,283	47,202	47,691	(489)	-1.02
Other Expenses	3,352	4,852	4,502	350	40,372	33,004	43,033	(10,029)	-23.30
Total Operating Expense	88,788	120,613	90,048	30,566	872,398	922,417	813,797	108,620	13.35
Total Operating Income	26,273	(5,762)	(568)	(5,194)	189,263	95,974	16,297	79,676	488.89
Non-Operating Income (Expense)									
Interest Expense	0	9,919		9,919		(9,360)		(9,360)	100.00
Interest Income	330	12	387	(375)	3,160	104	3,485	(3,381)	-97.03
Replacement/Extraordinary Item	(28)	(2,370)	(626)	(1,745)	(8,754)	(9,393)	(5,630)	(3,763)	66.85
Other Income (Expense)	(16,771)	(6,766)	417	(7,183)	(24,568)	(15,311)	3,753	(19,064)	-507.97
Management Fees	(12,493)	(16,117)	(15,248)	(868)	(119,324)	(144,367)	(137,236)	(7,131)	5.20
Transfers	1,597	(14,611)	876	(15,487)	14,205	(510)	7,769	(8,279)	-106.57
Total Non-Operating Income (Expense)	(27,365)	(29,933)	(14,194)	(15,739)	(135,280)	(178,837)	(127,859)	(50,978)	39.87
Income Before Non-Cash Items	(1,092)	(35,695)	(14,762)	(20,933)	53,983	(82,864)	(111,562)	28,698	(25.72)
Non-Cash Items									
Depreciation & Amortization	(42,939)	(42,459)	(42,575)	116	(386,898)	(382,833)	(383,872)	1,039	-.27
Non-Oper Income (Expense)	0			0		21		21	100.00
Total Non-Cash Items	(42,939)	(42,459)	(42,575)	116	(386,898)	(382,812)	(383,872)	1,060	-.28
Change In Net Assets	(44,031)	(78,153)	(57,337)	(20,816)	(332,915)	(465,676)	(495,434)	29,758	(6.01)



Wheatley/Olive Pk/Village East
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GIJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	5,384	864	5,498	(4,634)	49,461	26,797	49,482	(22,685)	-45.84
Bad Debt, Net of Collections	216	1,237	(258)	1,495	4,471	5,367	(2,322)	7,689	-331.12
Other Tenant Revenue	34	30	108	(78)	1,802	(231)	972	(1,203)	-123.77
Grants	24,714	26,384	24,446	1,938	238,716	214,164	228,162	(13,998)	-6.13
Miscellaneous Revenue	25		416	(416)	50	576	3,747	(3,171)	-84.63
Net Revenue	30,373	28,515	30,210	(1,695)	294,500	246,673	280,041	(33,368)	-11.92
Operating Expense									
Salaries and Benefits	10,557	15,502	13,029	2,473	75,667	118,133	117,260	873	.74
Supplies and Materials	3,613	3,582	3,014	569	30,850	16,550	27,125	(10,576)	-38.99
Fleet Costs	0			0	27				
Outside Services	6,358	27,000	7,375	19,625	76,756	74,332	66,375	7,957	11.99
Utilities	175	9,125	6,817	2,308	53,388	46,763	61,350	(14,587)	-23.78
Protective Services	0	21	517	(496)	5,976	6,005	4,650	1,355	29.15
Insurance	(688)	1,940	1,601	339	11,531	10,735	14,700	(3,965)	-26.97
Other Expenses	349	560	417	144	6,792	3,675	4,617	(942)	-20.40
Total Operating Expense	20,364	57,730	32,769	24,961	260,987	276,193	296,077	(19,884)	-6.72
Total Operating Income	10,009	(29,215)	(2,559)	(26,657)	33,513	(29,520)	(16,036)	(13,484)	84.09
Non-Operating Income (Expense)									
Interest Income	2,562	2,469		2,469	23,595	22,290		22,290	100.00
Replacement/Extraordinary Item	0	(1,311)	(1,283)	(27)	(9,216)	(5,991)	(11,550)	5,559	-48.13
Other Income (Expense)	0	300		300	(1,848)	(3,511)		(3,511)	100.00
Management Fees	(3,591)	(5,387)	(3,752)	(1,636)	(32,589)	(39,041)	(33,764)	(5,277)	15.63
Transfers	390	524	212	311	3,442	6,488	1,880	4,608	245.17
Total Non-Operating Income (Expense)	(639)	(3,405)	(4,823)	1,418	(16,617)	(19,764)	(43,435)	23,670	-54.50
Income Before Non-Cash Items	9,370	(32,620)	(7,381)	(25,239)	16,896	(49,284)	(59,471)	10,186	(17.13)
Non-Cash Items									
Depreciation & Amortization	(2,467)	(2,460)	(2,467)	7	(22,203)	(22,143)	(22,203)	61	-.27
Non-Oper Income (Expense)	0	0		0	(13,264)	(18)		(18)	100.00
Total Non-Cash Items	(2,467)	(2,460)	(2,467)	7	(35,468)	(22,161)	(22,203)	43	-.19
Change In Net Assets	6,903	(35,081)	(9,848)	(25,233)	(18,571)	(71,445)	(81,674)	10,229	(12.52)



Converse Ranch I
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0					
Grants	5,344	6,114	5,286	828	51,616	30,504	49,332	(18,828)	-38.16
Miscellaneous Revenue	0			0					
Net Revenue	5,344	6,114	5,286	828	51,616	30,504	49,332	(18,828)	-38.16
Operating Expense									
Outside Services	0			0					
Protective Services	0			0		48		48	100.00
Other Expenses	246	819	272	546	3,069	3,460	2,836	625	22.03
Total Operating Expense	246	819	272	546	3,069	3,508	2,836	673	23.72
Total Operating Income	5,097	5,295	5,014	282	48,548	26,996	46,496	(19,500)	(41.94)
Non-Operating Income (Expense)									
Interest Income	5	0	1	(1)	34	2	10	(9)	-82.28
Other Income (Expense)	(8,138)	(5,110)	(5,022)	(88)	(50,031)	(39,154)	(46,865)	7,712	-16.45
Management Fees	(1,827)	(1,912)	(1,893)	(19)	(16,450)	(17,549)	(17,037)	(512)	3.01
Transfers	0	56	(45)	101		135	(423)	558	-131.91
Total Non-Operating Income (Expense)	(9,961)	(6,966)	(6,959)	(8)	(66,447)	(56,566)	(64,315)	7,749	-12.05
Income Before Non-Cash Items	(4,863)	(1,671)	(1,945)	274	(17,899)	(29,570)	(17,818)	(11,752)	65.95



Converse Ranch II, LLC
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0					
Grants	3,296	1,903	3,260	(1,357)	31,829	21,045	30,426	(9,381)	-30.83
Net Revenue	3,296	1,903	3,260	(1,357)	31,829	21,045	30,426	(9,381)	-30.83
Operating Expense									
Outside Services	0			0					
Protective Services	0			0		40		40	100.00
Other Expenses	128	291	174	117	1,985	1,668	1,826	(158)	-8.65
Total Operating Expense	128	291	174	117	1,985	1,709	1,826	(118)	-6.44
Total Operating Income	3,168	1,612	3,086	(1,474)	29,844	19,336	28,600	(9,263)	(32.39)
Non-Operating Income (Expense)									
Interest Income	0		4	(4)			36	(36)	-100.00
Other Income (Expense)	(2,540)	(1,301)	(3,097)	1,796	(28,274)	(14,809)	(28,905)	14,096	-48.77
Management Fees	(1,472)	(1,606)	(1,499)	(107)	(13,555)	(14,741)	(13,494)	(1,247)	9.24
Transfers	0	47	(38)	85		113	(354)	467	-132.03
Total Non-Operating Income (Expense)	(4,012)	(2,861)	(4,630)	1,769	(41,829)	(29,437)	(42,717)	13,280	-31.09
Income Before Non-Cash Items	(844)	(1,249)	(1,544)	296	(11,985)	(10,100)	(14,117)	4,017	(28.45)
Non-Cash Items									
Non-Oper Income (Expense)	0			0		15,413		15,413	100.00
Total Non-Cash Items	0					15,413		15,413	100.00
Change In Net Assets	(844)	(1,249)	(1,544)	296	(11,985)	5,313	(14,117)	19,430	(137.63)



East Meadows
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0					
Grants	28,535	34,553	28,225	6,328	275,211	271,778	263,433	8,345	3.17
Miscellaneous Revenue	0			0					
Net Revenue	28,535	34,553	28,225	6,328	275,211	271,778	263,433	8,345	3.17
Operating Expense									
Other Expenses	1,409	1,776	1,428	347	16,737	15,379	13,869	1,510	10.89
Total Operating Expense	1,409	1,776	1,428	347	16,737	15,379	13,869	1,510	10.89
Total Operating Income	27,126	32,777	26,797	5,980	258,473	256,399	249,564	6,835	2.74
Non-Operating Income (Expense)									
Interest Income	36	1	155	(154)	710	5	1,393	(1,388)	-99.67
Other Income (Expense)	(26,769)	(32,414)	(26,814)	(5,600)	(312,017)	(281,396)	(250,261)	(31,134)	12.44
Management Fees	(1,308)	(2,577)	(2,238)	(339)	(13,214)	(21,575)	(20,140)	(1,435)	7.12
Transfers	0	156	(128)	284		378	(1,194)	1,572	-131.66
Total Non-Operating Income (Expense)	(28,041)	(34,834)	(29,025)	(5,809)	(324,521)	(302,588)	(270,202)	(32,385)	11.99
Income Before Non-Cash Items	(915)	(2,057)	(2,228)	171	(66,048)	(46,189)	(20,638)	(25,551)	123.80
Non-Cash Items									
Non-Oper Income (Expense)	0			0					
Total Non-Cash Items	0								
Change In Net Assets	(915)	(2,057)	(2,228)	171	(66,048)	(46,189)	(20,638)	(25,551)	123.80



**Gardens at San Juan Square
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0	1,433				
Grants	26,404	31,850	26,118	5,732	248,962	270,666	243,768	26,898	11.03
Miscellaneous Revenue	0	280		280		280		280	100.00
Net Revenue	26,404	32,130	26,118	6,012	250,395	270,946	243,768	27,178	11.15
Operating Expense									
Other Expenses	36	62	1,323	(1,261)	1,430	493	13,046	(12,553)	-96.22
Total Operating Expense	36	62	1,323	(1,261)	1,430	493	13,046	(12,553)	-96.22
Total Operating Income	26,368	32,068	24,795	7,273	248,965	270,452	230,722	39,730	17.22
Non-Operating Income (Expense)									
Interest Income	193	13	243	(230)	1,996	67	2,189	(2,122)	-96.93
Other Income (Expense)	(12,197)	(18,916)	(24,812)	5,897	(186,091)	(168,257)	(231,580)	63,322	-27.34
Management Fees	(4,390)	(2,418)	(3,101)	683	(27,472)	(26,371)	(27,913)	1,542	-5.53
Transfers	0	136	(111)	247		1,011	(1,035)	2,046	-197.66
Total Non-Operating Income (Expense)	(16,394)	(21,185)	(27,781)	6,596	(211,568)	(193,550)	(258,338)	64,788	-25.08
Income Before Non-Cash Items	9,974	10,883	(2,986)	13,870	37,397	76,902	(27,616)	104,518	(378.47)



HemisView Village
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0		(400)	400			(3,600)	3,600	-100.00
Grants	15,049	17,155	14,887	2,268	146,537	146,975	138,945	8,030	5.78
Net Revenue	15,049	17,155	14,487	2,668	146,537	146,975	135,345	11,630	8.59
Operating Expense									
Other Expenses	731	866	785	81	8,271	7,323	7,686	(363)	-4.72
Total Operating Expense	731	866	785	81	8,271	7,323	7,686	(363)	-4.72
Total Operating Income	14,318	16,289	13,702	2,587	138,267	139,652	127,659	11,993	9.39
Non-Operating Income (Expense)									
Interest Income	17	1	33	(32)	217	5	295	(289)	-98.15
Other Income (Expense)	(15,329)	(15,538)	(14,468)	(1,070)	(143,266)	(131,231)	(134,923)	3,692	-2.74
Management Fees	(1,747)	(2,156)	(1,733)	(423)	(16,010)	(19,964)	(15,601)	(4,363)	27.96
Transfers	0	107	(92)	199		259	(858)	1,117	-130.21
Total Non-Operating Income (Expense)	(17,059)	(17,586)	(16,260)	(1,326)	(159,059)	(150,930)	(151,087)	157	-1.0
Income Before Non-Cash Items	(2,741)	(1,297)	(2,559)	1,262	(20,792)	(11,278)	(23,428)	12,150	(51.86)



Midcrown Seniors Pavillion
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0	1				
Grants	7,605	9,645	7,523	2,122	64,456	57,242	70,215	(12,973)	-18.48
Miscellaneous Revenue	0			0					
Net Revenue	7,605	9,645	7,523	2,122	64,457	57,242	70,215	(12,973)	-18.48
Operating Expense									
Outside Services	350			0	350				
Other Expenses	1,204	1,531	676	855	7,904	6,606	6,351	255	4.01
Total Operating Expense	1,554	1,531	676	855	8,254	6,606	6,351	255	4.01
Total Operating Income	6,051	8,114	6,847	1,267	56,203	50,636	63,864	(13,228)	(20.71)
Non-Operating Income (Expense)									
Interest Income	0		4	(4)			36	(36)	-100.00
Other Income (Expense)	(6,629)	(8,407)	(7,147)	(1,260)	(58,855)	(67,819)	(66,704)	(1,115)	1.67
Management Fees	(2,456)	(2,446)	(2,520)	74	(21,432)	(23,353)	(22,684)	(670)	2.95
Transfers	0	87	(71)	158		211	(663)	874	-131.76
Total Non-Operating Income (Expense)	(9,085)	(10,766)	(9,734)	(1,032)	(80,287)	(90,962)	(90,015)	(947)	1.05
Income Before Non-Cash Items	(3,033)	(2,652)	(2,887)	235	(24,084)	(40,325)	(26,151)	(14,174)	54.20
Non-Cash Items									
Non-Oper Income (Expense)	0			0		32,367		32,367	100.00
Total Non-Cash Items	0					32,367		32,367	100.00
Change In Net Assets	(3,033)	(2,652)	(2,887)	235	(24,084)	(7,958)	(26,151)	18,193	(69.57)



Refugio
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0		(442)	442	3,739		(3,978)	3,978	-100.00
Other Tenant Revenue	0			0	(15)				
Grants	16,910	18,996	16,727	2,269	160,000	147,456	156,123	(8,667)	-5.55
Net Revenue	16,910	18,996	16,285	2,711	163,724	147,456	152,145	(4,689)	-3.08
Operating Expense									
Outside Services	438			0	438				
Other Expenses	832	968	910	57	9,331	8,195	8,870	(675)	-7.61
Total Operating Expense	1,269	968	910	57	9,769	8,195	8,870	(675)	-7.61
Total Operating Income	15,641	18,028	15,375	2,654	153,955	139,261	143,275	(4,013)	(2.80)
Non-Operating Income (Expense)									
Interest Income	0	0	1	0	2	0	5	(5)	-94.03
Other Income (Expense)	(16,251)	(18,714)	(15,983)	(2,731)	(164,850)	(139,213)	(149,145)	9,932	-6.66
Management Fees	(1,642)	(1,993)	(2,759)	766	(15,326)	(18,146)	(24,835)	6,689	-26.94
Transfers	0	107	(90)	197		262	(840)	1,102	-131.23
Total Non-Operating Income (Expense)	(17,893)	(20,600)	(18,832)	(1,768)	(180,174)	(157,096)	(174,815)	17,719	-10.14
Income Before Non-Cash Items	(2,252)	(2,572)	(3,457)	885	(26,219)	(17,834)	(31,540)	13,706	(43.46)
Non-Cash Items									
Non-Oper Income (Expense)	0			0		14,995		14,995	100.00
Total Non-Cash Items	0					14,995		14,995	100.00
Change In Net Assets	(2,252)	(2,572)	(3,457)	885	(26,219)	(2,839)	(31,540)	28,701	(91.00)



San Juan Square
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0		(175)	175	180		(1,575)	1,575	-100.00
Grants	17,372	20,095	17,184	2,911	166,149	174,639	160,386	14,253	8.89
Net Revenue	17,372	20,095	17,009	3,086	166,329	174,639	158,811	15,828	9.97
Operating Expense									
Outside Services	403			0	403				
Other Expenses	893	1,135	875	260	9,620	9,975	8,580	1,396	16.27
Total Operating Expense	1,296	1,135	875	260	10,023	9,975	8,580	1,396	16.27
Total Operating Income	16,077	18,960	16,134	2,826	156,306	164,664	150,231	14,433	9.61
Non-Operating Income (Expense)									
Interest Income	0		8	(8)			72	(72)	-100.00
Other Income (Expense)	(19,739)	(18,807)	(16,742)	(2,065)	(172,976)	(169,372)	(156,120)	(13,253)	8.49
Management Fees	(1,889)	(1,707)	(1,869)	162	(16,443)	(16,675)	(16,821)	145	-.86
Transfers	0	103	(83)	186		248	(771)	1,019	-132.22
Total Non-Operating Income (Expense)	(21,628)	(20,411)	(18,686)	(1,726)	(189,419)	(185,799)	(173,639)	(12,160)	7.00
Income Before Non-Cash Items	(5,551)	(1,451)	(2,552)	1,101	(33,113)	(21,135)	(23,408)	2,273	(9.71)
Non-Cash Items									
Non-Oper Income (Expense)	0			0		23,937		23,937	100.00
Total Non-Cash Items	0					23,937		23,937	100.00
Change In Net Assets	(5,551)	(1,451)	(2,552)	1,101	(33,113)	2,802	(23,408)	26,210	(111.97)



San Juan Square II
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0					
Grants	15,353	18,899	15,187	3,712	148,258	167,761	141,741	26,020	18.36
Miscellaneous Revenue	420			0	5,102				
Net Revenue	15,773	18,899	15,187	3,712	153,360	167,761	141,741	26,020	18.36
Operating Expense									
Outside Services	420			0	420				
Other Expenses	753	957	767	190	7,920	8,361	7,561	800	10.58
Total Operating Expense	1,173	957	767	190	8,340	8,361	7,561	800	10.58
Total Operating Income	14,599	17,941	14,420	3,522	145,020	159,400	134,180	25,220	18.80
Non-Operating Income (Expense)									
Interest Income	0		0	0	0		0	0	-100.00
Other Income (Expense)	(14,048)	(17,292)	(14,428)	(2,865)	(137,818)	(152,337)	(134,654)	(17,683)	13.13
Management Fees	(1,707)	(1,808)	(1,863)	55	(15,868)	(17,025)	(16,770)	(255)	1.52
Transfers	0	105	(86)	191		254	(804)	1,058	-131.57
Total Non-Operating Income (Expense)	(15,755)	(18,995)	(16,377)	(2,619)	(153,685)	(169,108)	(152,227)	(16,881)	11.09
Income Before Non-Cash Items	(1,156)	(1,054)	(1,957)	903	(8,666)	(9,708)	(18,047)	8,339	(46.21)
Non-Cash Items									
Non-Oper Income (Expense)	0			0		17,239		17,239	100.00
Total Non-Cash Items	0					17,239		17,239	100.00
Change In Net Assets	(1,156)	(1,054)	(1,957)	903	(8,666)	7,531	(18,047)	25,578	(141.73)



Sutton Oaks
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0			0	552	20		20	100.00
Grants	17,776	18,937	17,584	1,353	168,010	145,195	164,118	(18,923)	-11.53
Miscellaneous Revenue	10,944		1,050	(1,050)	10,944		9,450	(9,450)	-100.00
Net Revenue	28,720	18,937	18,634	303	179,506	145,215	173,568	(28,353)	-16.34
Operating Expense									
Outside Services	0			0					
Utilities	0			0					
Other Expenses	919	969	879	90	10,093	8,762	8,631	131	1.52
Total Operating Expense	919	969	879	90	10,093	8,762	8,631	131	1.52
Total Operating Income	27,801	17,968	17,755	213	169,413	136,453	164,937	(28,484)	(17.27)
Non-Operating Income (Expense)									
Interest Income	0		5	(5)	16		47	(47)	-100.00
Other Income (Expense)	(16,425)	(17,497)	(16,705)	(792)	(176,815)	(151,010)	(155,912)	4,902	-3.14
Management Fees	(11,016)	(2,553)	(2,290)	(263)	(28,232)	(21,405)	(20,606)	(799)	3.88
Transfers	0	105	(86)	191		257	(804)	1,061	-131.96
Total Non-Operating Income (Expense)	(27,441)	(19,945)	(19,075)	(870)	(205,031)	(172,158)	(177,274)	5,116	-2.89
Income Before Non-Cash Items	360	(1,977)	(1,320)	(657)	(35,618)	(35,705)	(12,338)	(23,368)	189.40
Non-Cash Items									
Non-Oper Income (Expense)	0			0		20,994		20,994	100.00
Total Non-Cash Items	0					20,994		20,994	100.00
Change In Net Assets	360	(1,977)	(1,320)	(657)	(35,618)	(14,711)	(12,338)	(2,374)	19.24



The Alhambra
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Grants	2,819	3,612	2,789	823	26,838	28,847	26,031	2,816	10.82
Net Revenue	2,819	3,612	2,789	823	26,838	28,847	26,031	2,816	10.82
Operating Expense									
Outside Services	123			0	123				
Other Expenses	140	189	158	31	1,651	1,589	1,538	51	3.31
Total Operating Expense	263	189	158	31	1,773	1,589	1,538	51	3.31
Total Operating Income	2,556	3,422	2,631	792	25,065	27,258	24,493	2,765	11.29
Non-Operating Income (Expense)									
Interest Income	0		3	(3)			27	(27)	-100.00
Other Income (Expense)	(2,603)	(3,335)	(2,650)	(685)	(27,258)	(26,954)	(24,729)	(2,225)	9.00
Management Fees	(503)	(575)	(644)	68	(5,068)	(5,582)	(5,792)	210	-3.63
Transfers	0	31	(26)	57		76	(246)	322	-130.73
Total Non-Operating Income (Expense)	(3,106)	(3,879)	(3,316)	(563)	(32,326)	(32,461)	(30,740)	(1,720)	5.60
Income Before Non-Cash Items	(549)	(457)	(686)	229	(7,261)	(5,203)	(6,248)	1,045	(16.72)
Non-Cash Items									
Non-Oper Income (Expense)	0			0		8,435		8,435	100.00
Total Non-Cash Items	0					8,435		8,435	100.00
Change In Net Assets	(549)	(457)	(686)	229	(7,261)	3,232	(6,248)	9,480	(151.73)



The Park At Sutton Oaks
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0		(15)		(15)	100.00
Bad Debt, Net of Collections	0			0	632				
Grants	18,328	19,517	18,130	1,387	179,726	169,163	169,212	(50)	-0.03
Miscellaneous Revenue	0			0					
Net Revenue	18,328	19,517	18,130	1,387	180,359	169,148	169,212	(64)	-0.04
Operating Expense									
Other Expenses	903	995	915	80	9,773	8,738	8,978	(241)	-2.68
Total Operating Expense	903	995	915	80	9,773	8,738	8,978	(241)	-2.68
Total Operating Income	17,425	18,522	17,216	1,306	170,586	160,410	160,234	177	.11
Non-Operating Income (Expense)									
Interest Income	0		8	(8)			72	(72)	-100.00
Other Income (Expense)	(18,069)	(17,982)	(17,224)	(759)	(173,577)	(154,471)	(160,751)	6,280	-3.91
Management Fees	(3,872)	(3,035)	(2,567)	(468)	(23,395)	(22,332)	(23,099)	767	-3.32
Transfers	0	109	(88)	197		261	(822)	1,083	-131.80
Total Non-Operating Income (Expense)	(21,942)	(20,908)	(19,870)	(1,038)	(196,972)	(176,542)	(184,600)	8,058	-4.37
Income Before Non-Cash Items	(4,516)	(2,386)	(2,655)	269	(26,386)	(16,132)	(24,367)	8,235	(33.80)
Non-Cash Items									
Non-Oper Income (Expense)	0			0		18,980		18,980	100.00
Total Non-Cash Items	0					18,980		18,980	100.00
Change In Net Assets	(4,516)	(2,386)	(2,655)	269	(26,386)	2,848	(24,367)	27,215	(111.69)



Wheatley Senior Living
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Grants	5,132	13,183	5,076	8,107	87,977	104,764	47,376	57,388	121.13
Net Revenue	5,132	13,183	5,076	8,107	87,977	104,764	47,376	57,388	121.13
Operating Expense									
Supplies and Materials	0			0		246		246	100.00
Other Expenses	251	685	262	423	4,857	5,495	2,543	2,952	116.08
Total Operating Expense	251	685	262	423	4,857	5,742	2,543	3,198	125.77
Total Operating Income	4,880	12,497	4,814	7,683	83,120	99,023	44,833	54,190	120.87
Non-Operating Income (Expense)									
Interest Income	0		2	(2)			18	(18)	-100.00
Other Income (Expense)	(4,777)	(12,271)	(4,822)	(7,449)	(88,449)	(99,836)	(45,007)	(54,829)	121.82
Management Fees	(7,307)	(1,528)	(2,159)	631	(18,309)	(14,544)	(19,428)	4,884	-25.14
Transfers	0	94	(17)	111		227	(159)	386	-242.64
Total Non-Operating Income (Expense)	(12,084)	(13,706)	(6,996)	(6,710)	(106,757)	(114,153)	(64,577)	(49,577)	76.77
Income Before Non-Cash Items	(7,203)	(1,208)	(2,182)	974	(23,638)	(15,130)	(19,744)	4,613	(23.37)
Non-Cash Items									
Non-Oper Income (Expense)	0			0		17,804		17,804	100.00
Total Non-Cash Items	0					17,804		17,804	100.00
Change In Net Assets	(7,203)	(1,208)	(2,182)	974	(23,638)	2,674	(19,744)	22,417	(113.54)

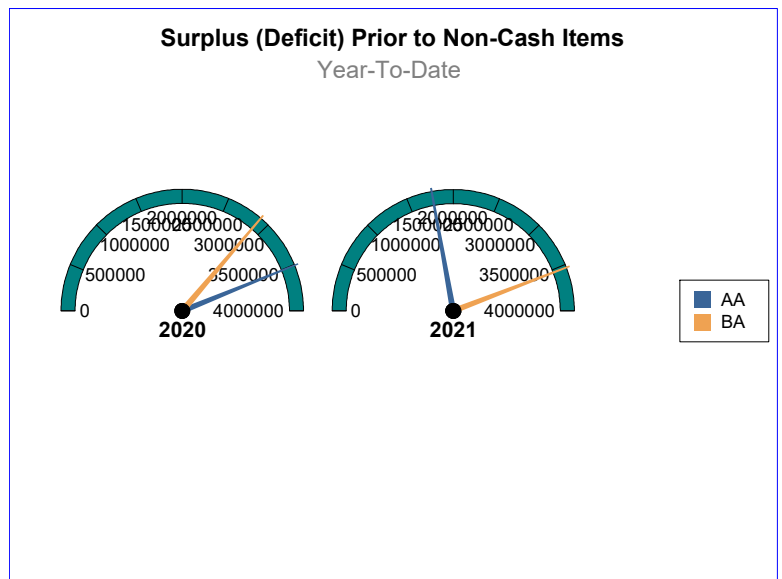
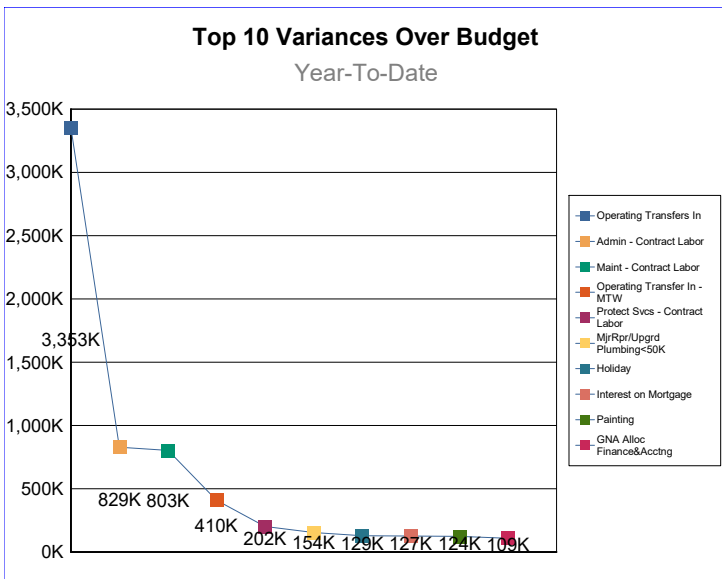
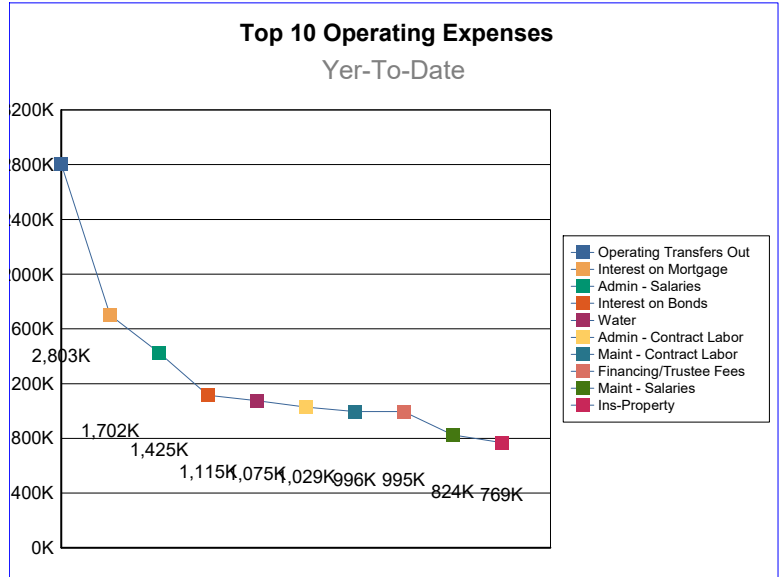
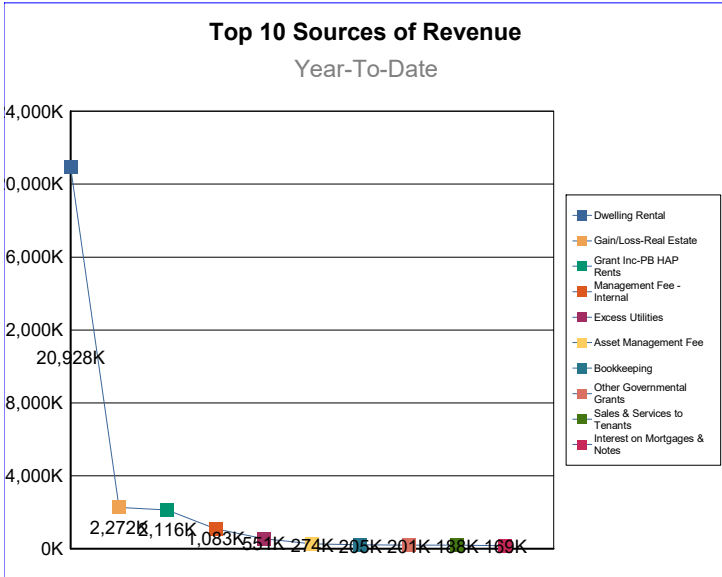


Beacon
Summarized Income Statement by Line of Business, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Revenue				
Rental Revenue	19,489,838	20,653,586	(1,163,748)	-5.63
Bad Debt, Net of Collections	(1,056,512)	(332,156)	(724,356)	218.08
Other Tenant Revenue	849,513	756,012	93,501	12.37
Grants	2,444,900	2,124,184	320,716	15.10
Miscellaneous Revenue	124,874	133,384	(8,510)	-6.38
Net Revenue	21,852,613	23,335,010	(1,482,397)	-6.35
Operating Expense				
Salaries and Benefits	5,403,837	5,508,056	(104,218)	-1.89
Supplies and Materials	760,992	878,971	(117,979)	-13.42
Fleet Costs	16,461	18,938	(2,476)	-13.08
Outside Services	2,929,044	2,739,124	189,920	6.93
Utilities	2,237,344	2,159,493	77,851	3.61
Protective Services	385,066	182,640	202,426	110.83
Insurance	1,079,820	1,150,330	(70,511)	-6.13
Other Expenses	1,083,735	1,448,874	(365,140)	-25.20
Total Operating Expense	13,896,299	14,086,425	(190,127)	-1.35
Total Operating Income	7,956,315	9,248,585	(1,292,270)	(\$13.97)
Non-Operating Income (Expense)				
Interest Expense	(4,613,177)	(3,579,421)	(1,033,757)	28.88
Interest Income	180,304	580,100	(399,796)	-68.92
Replacement/Extraordinary Item	(1,102,103)	(1,053,239)	(48,864)	4.64
Other Income (Expense)	(18,288)	(15,407)	(2,880)	18.69
Management Fees	(1,592,493)	(1,645,837)	53,344	-3.24
Transfers	960,258		960,258	100.00
Total Non-Operating Income (Expense)	(6,185,499)	(5,713,805)	(471,694)	8.26
Surplus or Deficit Prior to Non-Cash Items	1,770,816	3,534,780	(1,763,964)	(\$49.90)
Non-Cash Items				
Depreciation & Amortization	(3,537,264)	(3,088,855)	(448,409)	14.52
Non-Oper Income (Expense)	4,912,424		4,912,424	100.00
Total Non-Cash Items	1,375,160	(3,088,855)	4,464,015	-144.52

Account Description	Year-To-Date			
	Actual	Budget	Variance	%

Change In Net Assets	3,145,976	445,925	2,700,051	\$605.49
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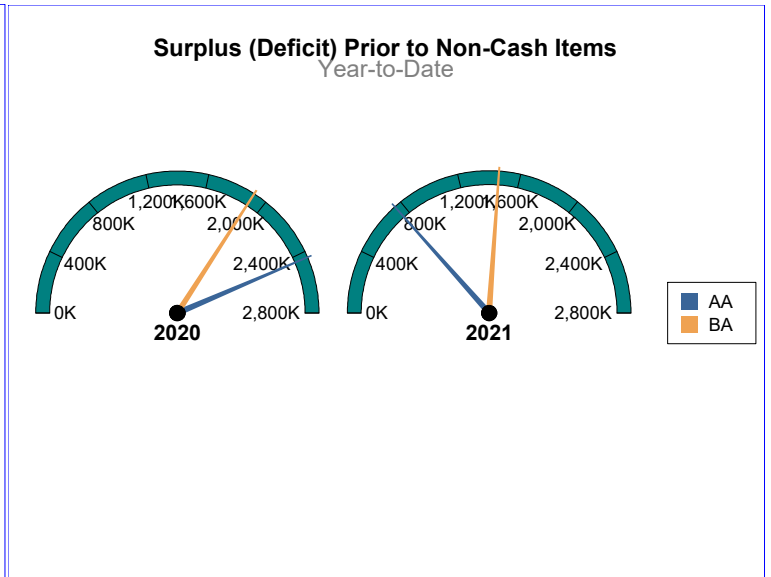
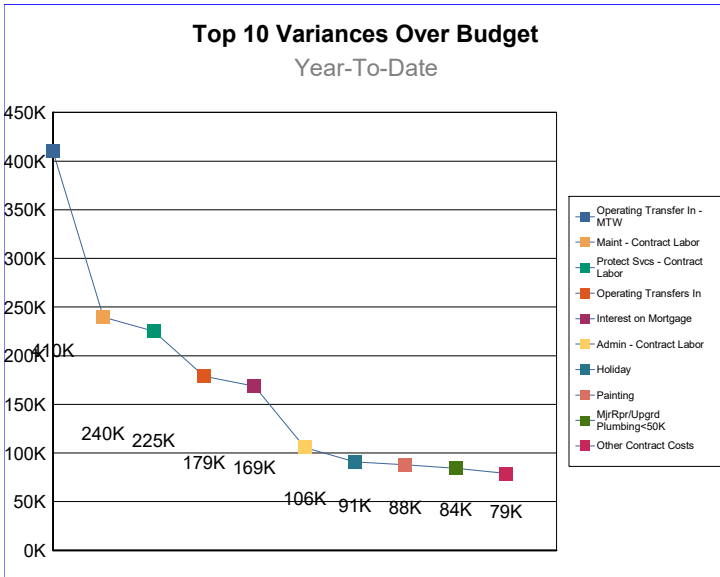
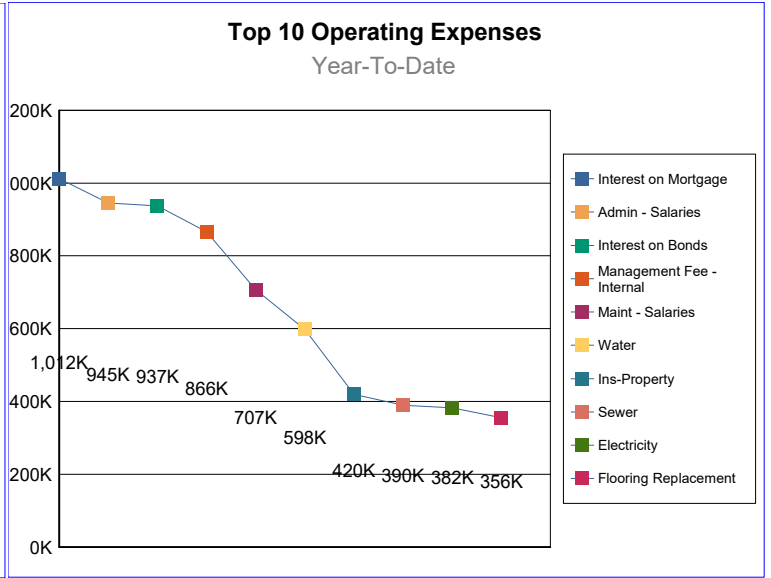
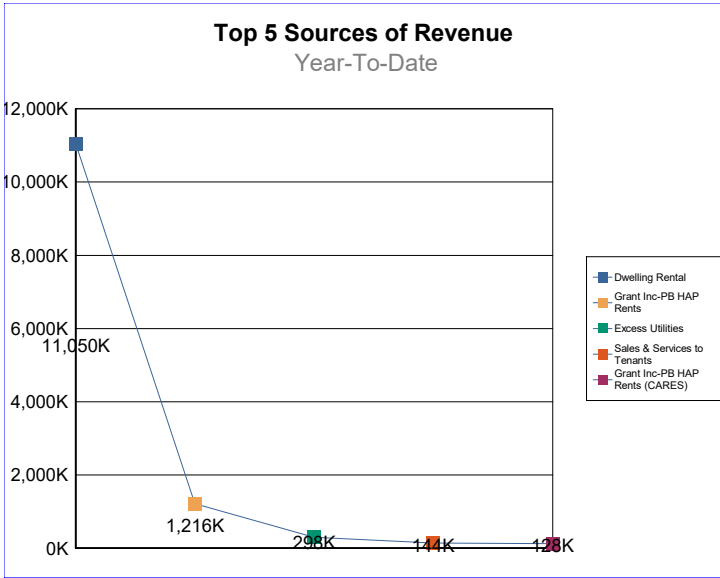
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SAHA Managed
Summarized Income Statement by Line of Business, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	1,170,275	1,266,527	1,334,652	(68,125)	10,150,778	11,119,477	11,625,225	(505,748)	(4.35)
Bad Debt, Net of Collections	5,138	(502,386)	(10,892)	(491,494)	(126,712)	(659,658)	(98,031)	(561,627)	572.91
Other Tenant Revenue	64,192	51,126	57,893	(6,767)	567,745	486,137	521,038	(34,901)	(6.70)
Grants	117,747	138,723	123,780	14,943	1,090,416	1,397,819	1,114,016	283,803	25.48
Miscellaneous Revenue	6,410	5,605	6,577	(972)	60,666	45,268	59,196	(13,928)	(23.53)
Net Revenue	1,363,763	959,594	1,512,010	(552,415)	11,742,893	12,389,044	13,221,445	(832,401)	(6.30)
Operating Expense									
Salaries and Benefits	310,800	327,079	333,333	(6,254)	2,499,443	2,926,785	2,999,997	(73,213)	(2.44)
Supplies and Materials	44,531	66,941	65,026	1,915	505,119	549,410	585,237	(35,827)	(6.12)
Fleet Costs	1,898	751	2,014	(1,263)	18,956	16,004	18,128	(2,125)	(11.72)
Outside Services	145,010	209,932	178,401	31,530	1,464,211	1,826,103	1,606,091	220,012	13.70
Utilities	100,704	148,650	155,738	(7,087)	1,010,945	1,380,310	1,401,639	(21,329)	(1.52)
Protective Services	363	8,169	8,106	63	36,811	298,034	72,954	225,080	308.52
Insurance	(12,363)	17,233	75,005	(57,772)	526,760	625,678	681,749	(56,071)	(8.22)
Other Expenses	127,421	44,632	84,960	(40,327)	481,205	477,633	793,975	(316,342)	(39.84)
Total Operating Expense	718,365	823,388	902,583	(79,195)	6,543,449	8,099,955	8,159,770	(59,816)	(.73)
Total Operating Income	645,398	136,206	609,426	(473,220)	5,199,444	4,289,089	5,061,674	(772,585)	(15.26)
Non-Operating Income (Expense)									
Interest Expense	(155,639)	(226,575)	(236,268)	9,692	(1,423,732)	(2,117,875)	(2,164,441)	46,566	(2.15)
Interest Income	27,567	620	37,268	(36,648)	288,697	7,480	335,410	(327,930)	(97.77)
Replacement/Extraordinary Item	(65,155)	(87,144)	(57,737)	(29,408)	(532,437)	(740,053)	(519,630)	(220,424)	42.42
Other Income (Expense)			(607)	607	(21,917)	(5,860)	(5,463)	(397)	7.27
Management Fees	(119,005)	(132,743)	(138,282)	5,539	(1,071,009)	(1,201,501)	(1,244,536)	43,036	(3.46)
Transfers		43,936		43,936		520,030		520,030	100.00
Total Non-Operating Income (Expense)	(312,232)	(401,907)	(395,625)	(6,282)	(2,760,399)	(3,537,779)	(3,598,660)	60,881	(1.69)
Surplus or (Deficit) Prior to Non-Cash Items	333,166	(265,701)	213,801	(479,502)	2,439,044	751,310	1,463,014	(711,704)	(48.65)
Non-Cash Items									
Depreciation & Amortization	(139,589)	(203,807)	(154,347)	(49,460)	(1,216,746)	(1,838,685)	(1,395,049)	(443,637)	31.80
Non-Oper Income (Expense)						862,501		862,501	100.00
Total Non-Cash Items	(139,589)	(203,807)	(154,347)	(49,460)	(1,216,746)	(976,184)	(1,395,049)	418,865	(30.03)
Change In Net Assets	193,577	(469,507)	59,454	(528,961)	1,222,299	(224,874)	67,966	(292,840)	(430.86)



Beacon
 SAHA Managed
 Summarized Income Statement by Line of Business, YTD
 Period Ending March 31, 2021
 Actual Amounts Vs. Approved Budget Comparison





Beacon Housing Solutions, LLC
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	0	41,546		41,546		123,223		123,223	100.00
Insurance	0	(1,699)		(1,699)		1,085		1,085	100.00
Other Expenses	0	619		619		4,894		4,894	100.00
Total Operating Expense	0	40,466		40,466		129,202		129,202	100.00
Total Operating Income	0	(40,466)		(40,466)	0	(129,202)		(129,202)	
Non-Operating Income (Expense)									
Transfers	0	600		600		1,200		1,200	100.00
Total Non-Operating Income (Expense)	0	600		600		1,200		1,200	100.00
Income Before Non-Cash Items	0	(39,866)		(39,866)	0	(128,002)		(128,002)	



**SAHDC Bella Claire Apts.
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	39,015	34,451	40,833	(6,382)	357,438	323,722	355,250	(31,528)	-8.87
Bad Debt, Net of Collections	0	(20,821)	16	(20,837)	(188)	(20,821)	147	(20,968)	-14,266.87
Other Tenant Revenue	1,569		250	(250)	4,192	9,128	2,250	6,878	305.67
Miscellaneous Revenue	160		58	(58)	560	400	525	(125)	-23.81
Net Revenue	40,743	13,630	41,158	(27,528)	362,001	312,428	358,172	(45,744)	-12.77
Operating Expense									
Salaries and Benefits	11,441	13,492	13,658	(166)	98,992	121,492	122,920	(1,428)	-1.16
Supplies and Materials	322	702	1,543	(840)	14,425	21,893	13,884	8,009	57.68
Fleet Costs	0			0	1,204				
Outside Services	18,482	8,256	6,142	2,114	64,935	72,457	55,275	17,182	31.08
Utilities	4,011	6,284	4,591	1,693	33,438	52,183	41,319	10,864	26.29
Protective Services	0		250	(250)			2,250	(2,250)	-100.00
Insurance	(631)	(588)	2,482	(3,069)	21,473	20,388	22,612	(2,225)	-9.84
Other Expenses	4,515	983	2,200	(1,216)	16,267	13,235	20,613	(7,378)	-35.79
Total Operating Expense	38,139	29,129	30,864	(1,735)	250,734	301,647	278,873	22,775	8.17
Total Operating Income	2,604	(15,498)	10,294	(25,792)	111,267	10,781	79,299	(68,518)	(86.40)
Non-Operating Income (Expense)									
Interest Expense	(3,721)	(3,561)	(3,561)	0	(33,949)	(32,540)	(32,540)		
Interest Income	47	0	16	(16)	151	2	144	(142)	-98.48
Replacement/Extraordinary Item	(1,589)	(2,192)	(1,883)	(308)	(19,238)	(21,449)	(16,950)	(4,499)	26.54
Other Income (Expense)	0			0	3,013				
Management Fees	(3,892)	(4,497)	(4,769)	272	(36,801)	(41,301)	(42,923)	1,622	-3.78
Transfers	0	43,936		43,936		110,192		110,192	100.00
Total Non-Operating Income (Expense)	(9,155)	33,686	(10,198)	43,884	(86,824)	14,905	(92,268)	107,173	-116.15
Income Before Non-Cash Items	(6,551)	18,187	96	18,091	24,443	25,686	(12,969)	38,655	(298.07)
Non-Cash Items									
Depreciation & Amortization	(8,433)	(8,365)	(8,256)	(109)	(75,497)	(75,286)	(74,304)	(982)	1.32
Total Non-Cash Items	(8,433)	(8,365)	(8,256)	(109)	(75,497)	(75,286)	(74,304)	(982)	1.32
Change In Net Assets	(14,984)	9,822	(8,160)	17,982	(51,054)	(49,600)	(87,273)	37,673	(43.17)



SAHFC Burning Tree
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GIJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	72,940	66,241	68,375	(2,134)	620,174	639,037	594,875	44,162	7.42
Bad Debt, Net of Collections	0	(61,240)	(779)	(60,460)	(10,068)	(61,634)	(7,015)	(54,619)	778.55
Other Tenant Revenue	720	595	483	112	8,112	13,692	4,347	9,345	214.98
Miscellaneous Revenue	80	320	145	175	1,330	990	1,305	(315)	-24.14
Net Revenue	73,740	5,916	68,224	(62,307)	619,548	592,085	593,512	(1,426)	-.24
Operating Expense									
Salaries and Benefits	20,597	15,670	18,420	(2,750)	129,983	144,897	165,779	(20,882)	-12.60
Supplies and Materials	3,724	5,456	3,749	1,707	32,560	26,623	33,737	(7,114)	-21.09
Fleet Costs	103	121	50	71	439	1,671	450	1,221	271.40
Outside Services	8,270	9,096	6,921	2,176	75,593	66,532	62,288	4,245	6.81
Utilities	1,708	709	2,510	(1,801)	15,111	15,816	22,593	(6,777)	-30.00
Protective Services	0		250	(250)			2,250	(2,250)	-100.00
Insurance	(442)	(417)	3,244	(3,662)	27,774	30,099	29,579	520	1.76
Other Expenses	7,289	1,843	4,894	(3,051)	21,648	26,293	44,527	(18,234)	-40.95
Total Operating Expense	41,248	32,477	40,038	(7,560)	303,109	311,931	361,203	(49,272)	-13.64
Total Operating Income	32,492	(26,561)	28,186	(54,747)	316,439	280,154	232,309	47,846	20.60
Non-Operating Income (Expense)									
Interest Expense	(13,831)	(13,013)	(14,835)	1,822	(131,756)	(128,000)	(133,517)	5,518	-4.13
Interest Income	3,717	179	5,044	(4,865)	38,690	2,659	45,397	(42,738)	-94.14
Replacement/Extraordinary Item	(1,110)	(2,447)	(4,013)	1,567	(33,970)	(35,190)	(36,119)	928	-2.57
Other Income (Expense)	0		(17)	17	7,082		(153)	153	-100.00
Management Fees	(7,358)	(7,292)	(7,206)	(85)	(64,805)	(65,199)	(64,857)	(342)	.53
Transfers	0	(9,363)		(9,363)		(39,210)		(39,210)	100.00
Total Non-Operating Income (Expense)	(18,582)	(31,934)	(21,028)	(10,907)	(184,758)	(264,940)	(189,249)	(75,691)	40.00
Income Before Non-Cash Items	13,910	(58,495)	7,158	(65,654)	131,681	15,215	43,060	(27,846)	(64.67)
Non-Cash Items									
Depreciation & Amortization	(5,943)	(1,978)	(1,683)	(295)	(52,465)	(20,382)	(17,705)	(2,677)	15.12
Non-Oper Income (Expense)	0			0		815		815	100.00
Total Non-Cash Items	(5,943)	(1,978)	(1,683)	(295)	(52,465)	(19,566)	(17,705)	(1,862)	10.51
Change In Net Assets	7,966	(60,473)	5,475	(65,949)	79,216	(4,352)	25,355	(29,707)	(117.16)



SAHFC Castlepoint
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GIJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	135,626	127,845	128,324	(479)	1,140,576	1,148,649	1,116,433	32,216	2.89
Bad Debt, Net of Collections	(854)	(80,006)	(1,825)	(78,181)	(15,908)	(94,361)	(16,425)	(77,936)	474.50
Other Tenant Revenue	1,998	(189)	1,942	(2,131)	33,613	5,517	17,475	(11,958)	-68.43
Miscellaneous Revenue	120	280	200	80	2,020	1,720	1,800	(80)	-4.44
Net Revenue	136,890	47,929	128,641	(80,712)	1,160,301	1,061,525	1,119,283	(57,758)	-5.16
Operating Expense									
Salaries and Benefits	25,827	22,819	31,810	(8,991)	275,762	251,670	286,291	(34,621)	-12.09
Supplies and Materials	5,216	5,468	7,311	(1,844)	52,332	43,690	65,802	(22,112)	-33.60
Fleet Costs	816	178	758	(581)	6,587	3,834	6,825	(2,991)	-43.83
Outside Services	17,352	49,197	10,992	38,206	120,913	173,535	98,925	74,610	75.42
Utilities	8,425	8,396	10,842	(2,446)	91,973	104,554	97,575	6,979	7.15
Protective Services	0		417	(417)	1,038	4,560	3,750	810	21.60
Insurance	(23)	(760)	7,085	(7,845)	59,854	55,497	64,385	(8,888)	-13.80
Other Expenses	18,285	6,669	7,017	(348)	48,011	47,559	64,104	(16,545)	-25.81
Total Operating Expense	75,899	91,968	76,232	15,736	656,469	684,897	687,657	(2,759)	-.40
Total Operating Income	60,991	(44,038)	52,409	(96,447)	503,832	376,628	431,626	(54,998)	(12.74)
Non-Operating Income (Expense)									
Interest Expense	(11,364)	(10,620)	(12,236)	1,615	(108,494)	(104,706)	(110,120)	5,414	-4.92
Interest Income	4,536	1	4,868	(4,868)	50,480	42	43,816	(43,774)	-99.90
Replacement/Extraordinary Item	(2,660)	(9,601)	(7,817)	(1,784)	(46,619)	(148,113)	(70,350)	(77,763)	110.54
Other Income (Expense)	0			0	5,706				
Management Fees	(15,571)	(15,627)	(15,550)	(77)	(140,441)	(138,791)	(139,951)	1,160	-.83
Transfers	0	9,363		9,363		39,210		39,210	100.00
Total Non-Operating Income (Expense)	(25,058)	(26,485)	(30,734)	4,249	(239,369)	(352,357)	(276,604)	(75,753)	27.39
Income Before Non-Cash Items	35,933	(70,523)	21,675	(92,198)	264,463	24,270	155,021	(130,751)	(84.34)
Non-Cash Items									
Depreciation & Amortization	(8,489)	(12,770)	(7,843)	(4,927)	(75,276)	(114,930)	(70,584)	(44,345)	62.83
Total Non-Cash Items	(8,489)	(12,770)	(7,843)	(4,927)	(75,276)	(114,930)	(70,584)	(44,345)	62.83
Change In Net Assets	27,444	(83,293)	13,832	(97,126)	189,187	(90,659)	84,437	(175,097)	(207.37)



SAHFC Churchill Est, LLC
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	31,785	35,877	32,642	3,235	299,508	280,750	283,985	(3,236)	-1.14
Bad Debt, Net of Collections	0	(32,265)	(317)	(31,948)		(32,265)	(2,850)	(29,415)	1,032.11
Other Tenant Revenue	650		288	(288)	5,414	3,864	2,588	1,276	49.33
Miscellaneous Revenue	40	120	65	55	160	905	585	320	54.70
Net Revenue	32,474	3,733	32,678	(28,945)	305,082	253,254	284,308	(31,054)	-10.92
Operating Expense									
Salaries and Benefits	2,331	4,087	5,781	(1,694)	29,315	38,356	52,031	(13,675)	-26.28
Supplies and Materials	530		1,718	(1,718)	3,286	13,741	15,465	(1,724)	-11.15
Fleet Costs	0			0					
Outside Services	2,792	3,499	3,350	149	31,163	49,719	30,150	19,569	64.91
Utilities	55	8	346	(338)	2,542	4,225	3,113	1,112	35.73
Protective Services	0		250	(250)			2,250	(2,250)	-100.00
Insurance	(328)	(167)	2,454	(2,622)	17,281	16,796	22,200	(5,404)	-24.34
Other Expenses	2,294	571	626	(56)	4,785	4,494	5,883	(1,390)	-23.62
Total Operating Expense	7,675	7,997	14,526	(6,529)	88,373	127,330	131,092	(3,761)	-2.87
Total Operating Income	24,799	(4,264)	18,152	(22,416)	216,709	125,924	153,216	(27,293)	(17.81)
Non-Operating Income (Expense)									
Interest Expense	(4,880)	(4,670)	(4,670)	0	(44,518)	(42,670)	(42,670)		
Interest Income	1,076	0	1,342	(1,342)	10,478	3	12,077	(12,074)	-99.98
Replacement/Extraordinary Item	(446)	(4,549)	(1,533)	(3,016)	(12,306)	(20,545)	(13,800)	(6,745)	48.88
Other Income (Expense)	0			0					
Management Fees	(2,848)	(2,910)	(2,913)	3	(25,956)	(23,934)	(26,215)	2,281	-8.70
Total Non-Operating Income (Expense)	(7,097)	(12,129)	(7,774)	(4,354)	(72,302)	(87,146)	(70,608)	(16,539)	23.42
Income Before Non-Cash Items	17,702	(16,393)	10,377	(26,770)	144,407	38,777	82,609	(43,831)	(53.06)
Non-Cash Items									
Depreciation & Amortization	(190)	(1,913)	(63)	(1,849)	(1,329)	(17,214)	(571)	(16,643)	2,913.02
Non-Oper Income (Expense)	0	56,307		56,307		748,589		748,589	100.00
Total Non-Cash Items	(190)	54,394	(63)	54,458	(1,329)	731,375	(571)	731,947	-128,115.00
Change In Net Assets	17,512	38,001	10,314	27,687	143,077	770,153	82,037	688,115	838.78



Claremont
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	3,334	3,279	3,125	154	29,551	26,979	27,188	(209)	-.77
Bad Debt, Net of Collections	0	27		27		27		27	100.00
Other Tenant Revenue	73		8	(8)	73		72	(72)	-100.00
Miscellaneous Revenue	0			0					
Net Revenue	3,407	3,306	3,133	173	29,624	27,006	27,260	(254)	-.93
Operating Expense									
Salaries and Benefits	412	489	560	(72)	4,384	4,288	5,044	(756)	-14.99
Supplies and Materials	0		53	(53)			480	(480)	-100.00
Outside Services	554	484	429	55	5,066	4,033	3,862	171	4.42
Utilities	191	363	192	172	1,710	1,862	1,725	137	7.92
Protective Services	0		42	(42)			375	(375)	-100.00
Insurance	(29)	(19)	240	(259)	1,705	1,391	2,172	(781)	-35.96
Other Expenses	216	6	102	(97)	486	332	942	(609)	-64.70
Total Operating Expense	1,344	1,322	1,619	(296)	13,351	11,906	14,600	(2,694)	-18.45
Total Operating Income	2,063	1,983	1,514	469	16,273	15,100	12,660	2,440	19.28
Non-Operating Income (Expense)									
Interest Income	66	0	81	(81)	623	2	727	(725)	-99.72
Replacement/Extraordinary Item	0		(83)	83		(1,245)	(750)	(495)	66.01
Other Income (Expense)	0			0					
Management Fees	(291)	(291)	(291)	0	(2,621)	(2,619)	(2,621)	2	-.08
Transfers	0	(4,191)		(4,191)		(29,559)		(29,559)	100.00
Total Non-Operating Income (Expense)	(225)	(4,481)	(294)	(4,188)	(1,998)	(33,421)	(2,645)	(30,776)	1,163.67
Income Before Non-Cash Items	1,838	(2,498)	1,221	(3,719)	14,275	(18,321)	10,015	(28,336)	(282.94)
Non-Cash Items									
Depreciation & Amortization	(51)			0	(463)				
Total Non-Cash Items	(51)				(463)				
Change In Net Assets	1,786	(2,498)	1,221	(3,719)	13,812	(18,321)	10,015	(28,336)	(282.94)



Converse Ranch I LLC
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	77,700	84,690	94,531	(9,841)	753,114	734,371	822,467	(88,096)	-10.71
Bad Debt, Net of Collections	0	(8,027)	(1,048)	(6,979)	(7,362)	(8,027)	(9,432)	1,405	-14.89
Other Tenant Revenue	2,612	570	1,125	(555)	18,601	6,181	10,125	(3,944)	-38.95
Grants	4,466	5,110	4,600	510	44,523	39,154	41,400	(2,246)	-5.43
Miscellaneous Revenue	780	500	725	(225)	3,463	3,460	6,528	(3,068)	-47.00
Net Revenue	85,558	82,843	99,933	(17,091)	812,340	775,139	871,088	(95,949)	-11.01
Operating Expense									
Salaries and Benefits	17,987	17,852	19,844	(1,992)	148,012	156,770	178,599	(21,828)	-12.22
Supplies and Materials	3,273	4,125	3,329	797	33,147	26,312	29,958	(3,646)	-12.17
Fleet Costs	0		8	(8)		165	72	93	128.56
Outside Services	(462)	8,368	9,866	(1,499)	68,225	73,190	88,797	(15,607)	-17.58
Utilities	(139)	1,237	3,040	(1,803)	13,714	10,291	27,360	(17,069)	-62.39
Protective Services	557	3,289	558	2,731	4,307	6,495	5,022	1,473	29.33
Insurance	1,811	2,067	7,433	(5,365)	60,872	69,770	67,277	2,494	3.71
Other Expenses	7,173	297	7,828	(7,531)	20,577	14,570	77,950	(63,380)	-81.31
Total Operating Expense	30,201	37,236	51,906	(14,670)	348,854	357,563	475,035	(117,472)	-24.73
Total Operating Income	55,357	45,607	48,028	(2,421)	463,486	417,576	396,054	21,522	5.43
Non-Operating Income (Expense)									
Interest Expense	(16,688)	(16,390)	(16,390)	0	(151,069)	(148,411)	(148,411)		
Interest Income	1,006	72	1,251	(1,179)	9,742	515	11,258	(10,743)	-95.43
Replacement/Extraordinary Item	(6,970)	(3,159)	(1,425)	(1,734)	(20,959)	(27,637)	(12,825)	(14,812)	115.49
Management Fees	(6,703)	(6,888)	(6,724)	(165)	(60,917)	(60,563)	(60,512)	(51)	.08
Total Non-Operating Income (Expense)	(29,356)	(26,365)	(23,287)	(3,077)	(223,204)	(236,096)	(210,489)	(25,607)	12.17
Income Before Non-Cash Items	26,001	19,242	24,740	(5,498)	240,282	181,480	185,564	(4,084)	(2.20)
Non-Cash Items									
Depreciation & Amortization	(18,894)	(19,109)	(533)	(18,576)	(169,381)	(171,156)	(4,797)	(166,358)	3,467.71
Non-Oper Income (Expense)	0			0		49		49	100.00
Total Non-Cash Items	(18,894)	(19,109)	(533)	(18,576)	(169,381)	(171,106)	(4,797)	(166,309)	3,466.68
Change In Net Assets	7,107	133	24,207	(24,074)	70,901	10,374	180,767	(170,393)	(94.26)



Converse Ranch II
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	69,732	69,885	86,258	(16,373)	641,117	625,717	750,490	(124,772)	-16.63
Bad Debt, Net of Collections	(5,775)	(6,554)	(1,383)	(5,171)	(8,365)	(7,625)	(12,447)	4,822	-38.74
Other Tenant Revenue	2,428	55	791	(736)	13,396	2,754	7,119	(4,365)	-61.31
Grants	2,228	1,286	2,125	(839)	27,728	14,704	19,125	(4,421)	-23.12
Miscellaneous Revenue	280	160	258	(98)	3,015	2,660	2,325	335	14.41
Net Revenue	68,893	64,832	88,049	(23,217)	676,889	638,211	766,612	(128,401)	-16.75
Operating Expense									
Salaries and Benefits	17,667	16,186	16,804	(617)	129,360	134,286	151,232	(16,946)	-11.21
Supplies and Materials	(40)	813	2,871	(2,058)	2,043	2,480	25,838	(23,358)	-90.40
Fleet Costs	0		21	(21)			187	(187)	-100.00
Outside Services	12,275	6,831	8,306	(1,476)	55,080	58,006	74,756	(16,750)	-22.41
Utilities	1,667	1,733	1,750	(17)	14,498	13,621	15,750	(2,129)	-13.52
Protective Services	557	2,759	225	2,534	4,682	5,205	2,025	3,180	157.05
Insurance	(1,008)	(565)	4,052	(4,617)	30,462	28,080	36,784	(8,704)	-23.66
Other Expenses	9,201	3,649	3,446	204	46,056	44,520	31,465	13,054	41.49
Total Operating Expense	40,320	31,406	37,474	(6,069)	282,181	286,197	338,037	(51,840)	-15.34
Total Operating Income	28,574	33,426	50,575	(17,149)	394,709	352,013	428,574	(76,561)	(17.86)
Non-Operating Income (Expense)									
Interest Expense	(9,406)	(8,760)	(11,715)	2,956	(114,191)	(86,465)	(115,642)	29,177	-25.23
Interest Income	426	7	567	(560)	4,658	96	5,099	(5,002)	-98.11
Replacement/Extraordinary Item	0	(948)	(550)	(398)	(10,386)	(15,683)	(4,953)	(10,730)	216.65
Other Income (Expense)	0		(25)	25			(225)	225	-100.00
Management Fees	(4,521)	(5,724)	(5,652)	(72)	(42,462)	(50,462)	(50,872)	410	-.81
Total Non-Operating Income (Expense)	(13,502)	(15,425)	(17,377)	1,952	(162,382)	(152,514)	(166,593)	14,079	-8.45
Income Before Non-Cash Items	15,072	18,001	33,198	(15,197)	232,326	199,499	261,981	(62,482)	(23.85)
Non-Cash Items									
Depreciation & Amortization	(17,058)	(17,012)		(17,012)	(153,525)	(153,105)		(153,105)	100.00
Non-Oper Income (Expense)	0			0		1		1	100.00
Total Non-Cash Items	(17,058)	(17,012)		(17,012)	(153,525)	(153,105)		(153,105)	100.00
Change In Net Assets	(1,986)	989	33,198	(32,209)	78,802	46,395	261,981	(215,586)	(82.29)



**SAHDC Dietrich Road Apts.
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	17,787	16,006	18,285	(2,279)	145,075	144,054	159,117	(15,063)	-9.47
Bad Debt, Net of Collections	0	(30,397)	225	(30,623)	122	(30,397)	2,028	(32,425)	-1,598.91
Other Tenant Revenue	752	8,189	1,792	6,397	16,961	24,721	16,128	8,593	53.28
Miscellaneous Revenue	0	240	42	198	400	770	378	392	103.70
Net Revenue	18,539	(5,962)	20,344	(26,306)	162,558	139,147	177,651	(38,504)	-21.67
Operating Expense									
Salaries and Benefits	4,888	4,585	6,343	(1,758)	29,552	28,630	57,090	(28,460)	-49.85
Supplies and Materials	447	3,495	1,176	2,319	10,921	12,028	10,587	1,441	13.61
Fleet Costs	0		10	(10)			94	(94)	-100.00
Outside Services	708	8,796	3,876	4,920	38,089	65,112	34,887	30,225	86.64
Utilities	2,200	4,580	2,058	2,522	23,227	46,116	18,522	27,594	148.98
Protective Services	(750)		667	(667)	6,054	10,440	6,000	4,440	74.00
Insurance	(583)	(210)	2,245	(2,455)	14,878	11,330	20,347	(9,016)	-44.31
Other Expenses	2,779	923	1,707	(784)	8,713	8,226	15,749	(7,523)	-47.77
Total Operating Expense	9,689	22,171	18,083	4,088	131,435	181,882	163,276	18,607	11.40
Total Operating Income	8,850	(28,133)	2,261	(30,394)	31,123	(42,735)	14,375	(57,111)	(397.28)
Non-Operating Income (Expense)									
Interest Income	94	0	148	(148)	1,034	3	1,330	(1,328)	-99.79
Replacement/Extraordinary Item	(1,723)	(1,075)	(817)	(259)	(16,487)	(9,952)	(7,350)	(2,601)	35.39
Other Income (Expense)	0			0					
Management Fees	(1,995)	(1,680)	(1,887)	207	(17,211)	(15,880)	(16,982)	1,102	-6.49
Total Non-Operating Income (Expense)	(3,624)	(2,756)	(2,556)	(200)	(32,664)	(25,828)	(23,001)	(2,827)	12.29
Income Before Non-Cash Items	5,226	(30,889)	(295)	(30,594)	(1,540)	(68,564)	(8,626)	(59,938)	694.86
Non-Cash Items									
Depreciation & Amortization	(2,159)	(2,153)	(2,040)	(114)	(19,193)	(19,381)	(18,359)	(1,022)	5.57
Total Non-Cash Items	(2,159)	(2,153)	(2,040)	(114)	(19,193)	(19,381)	(18,359)	(1,022)	5.57
Change In Net Assets	3,067	(33,042)	(2,335)	(30,708)	(20,733)	(87,945)	(26,985)	(60,960)	225.90



SAHFC Encanta Villa
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	41,047	34,774	38,980	(4,207)	362,990	336,051	339,149	(3,097)	-91
Bad Debt, Net of Collections	1,215	(36,827)	(8)	(36,819)	(913)	(36,827)	(69)	(36,758)	53,249.24
Other Tenant Revenue	1,115		641	(641)	10,432	990	5,769	(4,779)	-82.84
Miscellaneous Revenue	60	240	50	190	770	1,370	450	920	204.44
Net Revenue	43,437	(1,813)	39,663	(41,477)	373,278	301,584	345,298	(43,714)	-12.66
Operating Expense									
Salaries and Benefits	11,626	8,135	9,606	(1,471)	61,547	52,334	86,450	(34,116)	-39.46
Supplies and Materials	1,348	1,748	2,496	(748)	25,662	12,985	22,466	(9,480)	-42.20
Fleet Costs	0		42	(42)			375	(375)	-100.00
Outside Services	6,347	7,017	5,850	1,167	45,475	44,043	52,647	(8,604)	-16.34
Utilities	3,074	2,578	5,100	(2,522)	33,491	30,723	45,900	(15,177)	-33.06
Protective Services	0		83	(83)			750	(750)	-100.00
Insurance	(638)	(252)	2,338	(2,590)	17,444	19,090	21,229	(2,139)	-10.08
Other Expenses	3,685	1,642	2,605	(964)	12,947	13,398	23,722	(10,324)	-43.52
Total Operating Expense	25,443	20,868	28,120	(7,252)	196,566	172,573	253,538	(80,966)	-31.93
Total Operating Income	17,994	(22,681)	11,544	(34,225)	176,713	129,012	91,760	37,251	40.60
Non-Operating Income (Expense)									
Interest Expense	(7,125)	(6,704)	(7,642)	939	(67,874)	(65,939)	(68,782)	2,842	-4.13
Interest Income	1,408	44	1,946	(1,903)	14,605	631	17,516	(16,885)	-96.40
Replacement/Extraordinary Item	(446)	(4,725)	(1,108)	(3,617)	(28,495)	(12,221)	(9,975)	(2,246)	22.51
Management Fees	(3,824)	(3,195)	(3,796)	601	(34,371)	(31,274)	(34,162)	2,889	-8.46
Total Non-Operating Income (Expense)	(9,987)	(14,580)	(10,600)	(3,980)	(116,135)	(108,803)	(95,403)	(13,400)	14.05
Income Before Non-Cash Items	8,007	(37,261)	943	(38,205)	60,578	20,209	(3,642)	23,851	(654.82)
Non-Cash Items									
Depreciation & Amortization	(305)	(660)	(91)	(569)	(2,318)	(5,937)	(816)	(5,121)	627.91
Non-Oper Income (Expense)	0	(56,307)		(56,307)		(748,416)		(748,416)	100.00
Total Non-Cash Items	(305)	(56,966)	(91)	(56,876)	(2,318)	(754,353)	(816)	(753,537)	92,392.81
Change In Net Assets	7,702	(94,228)	853	(95,081)	58,260	(734,144)	(4,458)	(729,686)	16,368.01



Homestead
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	79,892	85,897	87,592	(1,694)	756,303	759,116	762,070	(2,954)	-.39
Bad Debt, Net of Collections	0	1,332	366	966	(1,168)	(26,675)	3,297	(29,972)	-909.06
Other Tenant Revenue	11,872	17,678	14,961	2,717	142,455	123,553	134,649	(11,096)	-8.24
Miscellaneous Revenue	275	375	283	92	2,275	1,770	2,547	(777)	-30.51
Net Revenue	92,040	105,283	103,202	2,081	899,865	857,765	902,563	(44,798)	-4.96
Operating Expense									
Salaries and Benefits	29,419	25,426	22,972	2,454	214,975	198,712	206,746	(8,034)	-3.89
Supplies and Materials	3,094	4,332	2,563	1,769	31,125	26,337	23,063	3,275	14.20
Fleet Costs	112	162	375	(213)	3,276	1,386	3,375	(1,989)	-58.93
Outside Services	9,719	9,892	9,078	813	70,057	76,828	82,184	(5,356)	-6.52
Utilities	21,235	24,042	25,459	(1,417)	208,645	218,626	229,131	(10,505)	-4.58
Protective Services	0		708	(708)	6,270	11,219	6,375	4,844	75.99
Insurance	(1,722)	8,136	4,674	3,462	36,744	43,173	42,552	622	1.46
Other Expenses	12,853	1,429	4,777	(3,348)	38,252	35,995	47,145	(11,150)	-23.65
Total Operating Expense	74,710	73,418	70,606	2,812	609,344	612,278	640,571	(28,293)	-4.42
Total Operating Income	17,330	31,865	32,596	(731)	290,522	245,488	261,992	(16,504)	(6.30)
Non-Operating Income (Expense)									
Interest Expense	(19,707)	(20,267)	(20,523)	257	(166,505)	(172,280)	(173,051)	771	-.45
Interest Income	1,109	4	756	(752)	5,892	37	6,805	(6,768)	-99.46
Replacement/Extraordinary Item	(11,066)	(10,203)	(1,975)	(8,228)	(45,103)	(44,802)	(17,775)	(27,027)	152.05
Other Income (Expense)	0			0		860		860	100.00
Management Fees	(8,852)	(11,044)	(11,056)	12	(82,904)	(97,599)	(99,508)	1,909	-1.92
Total Non-Operating Income (Expense)	(38,516)	(41,509)	(32,799)	(8,710)	(288,620)	(313,784)	(283,530)	(30,254)	10.67
Income Before Non-Cash Items	(21,187)	(9,644)	(203)	(9,442)	1,901	(68,296)	(21,538)	(46,758)	217.10
Non-Cash Items									
Depreciation & Amortization	(14,053)	(13,768)	(13,596)	(173)	(125,772)	(124,516)	(122,956)	(1,560)	1.27
Total Non-Cash Items	(14,053)	(13,768)	(13,596)	(173)	(125,772)	(124,516)	(122,956)	(1,560)	1.27
Change In Net Assets	(35,239)	(23,413)	(13,798)	(9,615)	(123,871)	(192,812)	(144,494)	(48,318)	33.44



**SAHFC La Providencia Apts.
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	47,404	49,561	50,111	(550)	422,093	422,595	435,973	(13,378)	-3.07
Bad Debt, Net of Collections	(4,173)	(28,790)	(916)	(27,874)	(32,248)	(46,136)	(8,244)	(37,892)	459.64
Other Tenant Revenue	1,234	149	1,494	(1,345)	19,456	8,627	13,443	(4,816)	-35.83
Miscellaneous Revenue	165	145	128	17	2,555	1,675	1,152	523	45.40
Net Revenue	44,630	21,064	50,817	(29,752)	411,856	386,761	442,324	(55,563)	-12.56
Operating Expense									
Salaries and Benefits	17,313	13,028	14,762	(1,734)	133,145	134,823	132,858	1,966	1.48
Supplies and Materials	2,165	2,482	2,108	374	23,912	20,790	18,968	1,822	9.61
Fleet Costs	0			0					
Outside Services	4,929	4,160	10,283	(6,123)	70,860	66,007	92,547	(26,540)	-28.68
Utilities	4,867	6,701	5,642	1,059	77,191	68,210	50,775	17,435	34.34
Protective Services	0		425	(425)	3,978	5,916	3,825	2,091	54.67
Insurance	(999)	(421)	2,434	(2,854)	20,605	21,986	22,235	(249)	-1.12
Other Expenses	5,942	780	2,448	(1,668)	22,202	17,374	22,387	(5,013)	-22.39
Total Operating Expense	34,218	26,731	38,101	(11,370)	351,892	335,106	343,594	(8,487)	-2.47
Total Operating Income	10,412	(5,667)	12,716	(18,382)	59,964	51,654	98,730	(47,076)	(47.68)
Non-Operating Income (Expense)									
Interest Expense	(6,556)	(6,143)	(7,048)	905	(62,533)	(60,507)	(63,431)	2,924	-4.61
Interest Income	3,665	11	5,871	(5,860)	40,877	569	52,836	(52,267)	-98.92
Replacement/Extraordinary Item	(1,839)	(3,795)	(2,475)	(1,320)	(40,991)	(47,362)	(22,275)	(25,087)	112.62
Other Income (Expense)	0			0					
Management Fees	(6,487)	(6,547)	(6,240)	(307)	(56,835)	(56,173)	(56,163)	(11)	.02
Total Non-Operating Income (Expense)	(11,216)	(16,474)	(9,892)	(6,581)	(119,482)	(163,473)	(89,032)	(74,441)	83.61
Income Before Non-Cash Items	(804)	(22,141)	2,823	(24,964)	(59,518)	(111,819)	9,698	(121,517)	(1,252.99)
Non-Cash Items									
Depreciation & Amortization	(743)	(741)	(509)	(232)	(5,519)	(6,673)	(4,585)	(2,087)	45.52
Non-Oper Income (Expense)	0			0		123		123	100.00
Total Non-Cash Items	(743)	(741)	(509)	(232)	(5,519)	(6,549)	(4,585)	(1,964)	42.83
Change In Net Assets	(1,546)	(22,882)	2,314	(25,196)	(65,037)	(118,368)	5,113	(123,481)	(2,415.16)



SAHFC Monterrey Park
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GIJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	134,610	137,131	143,067	(5,936)	1,214,473	1,188,276	1,244,703	(56,427)	-4.53
Bad Debt, Net of Collections	0	(91,463)	(1,350)	(90,113)	(13,600)	(91,154)	(12,150)	(79,004)	650.24
Other Tenant Revenue	1,855	5,897	10,501	(4,604)	95,405	50,951	94,509	(43,558)	-46.09
Miscellaneous Revenue	400	920	2,042	(1,122)	10,176	4,355	18,378	(14,023)	-76.30
Net Revenue	136,866	52,485	154,260	(101,775)	1,306,453	1,152,428	1,345,440	(193,012)	-14.35
Operating Expense									
Salaries and Benefits	22,538	26,194	23,881	2,313	236,835	245,798	214,928	30,870	14.36
Supplies and Materials	6,123	7,170	5,516	1,654	36,683	58,568	49,644	8,924	17.98
Outside Services	9,156	22,102	29,908	(7,806)	225,559	151,288	269,172	(117,884)	-43.80
Utilities	11,776	11,191	12,675	(1,484)	102,920	118,792	114,075	4,717	4.13
Protective Services	0		583	(583)	7,158		5,250	(5,250)	-100.00
Insurance	(465)	(1,200)	7,158	(8,358)	52,703	61,066	64,992	(3,926)	-6.04
Other Expenses	14,417	1,633	7,391	(5,759)	77,965	32,662	67,562	(34,900)	-51.66
Total Operating Expense	63,545	67,091	87,113	(20,022)	739,823	668,173	785,623	(117,450)	-14.95
Total Operating Income	73,321	(14,606)	67,147	(81,753)	566,630	484,255	559,817	(75,562)	(13.50)
Non-Operating Income (Expense)									
Interest Expense	(14,592)	(13,673)	(15,687)	2,015	(139,186)	(134,677)	(141,184)	6,508	-4.61
Interest Income	2,749	21	5,876	(5,854)	36,486	328	52,880	(52,552)	-99.38
Replacement/Extraordinary Item	(176)	(3,473)	(8,633)	5,160	(39,035)	(30,058)	(77,697)	47,639	-61.31
Management Fees	(13,927)	(13,670)	(14,109)	439	(133,384)	(124,125)	(126,984)	2,859	-2.25
Total Non-Operating Income (Expense)	(25,946)	(30,795)	(32,554)	1,759	(275,119)	(288,532)	(292,986)	4,454	-1.52
Income Before Non-Cash Items	47,375	(45,401)	34,593	(79,994)	291,511	195,723	266,831	(71,108)	(26.65)
Non-Cash Items									
Depreciation & Amortization	(4,986)	(5,520)	(444)	(5,076)	(8,736)	(49,678)	(3,994)	(45,684)	1,143.86
Total Non-Cash Items	(4,986)	(5,520)	(444)	(5,076)	(8,736)	(49,678)	(3,994)	(45,684)	1,143.86
Change In Net Assets	42,389	(50,920)	34,150	(85,070)	282,775	146,045	262,837	(116,792)	(44.44)



Pecan Hill Apts. Inc.
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	28,082	24,661	27,367	(2,706)	230,873	229,594	238,090	(8,496)	-3.57
Bad Debt, Net of Collections	5,024	(3,984)	42	(4,026)	5,179	(3,984)	378	(4,362)	-1,153.94
Other Tenant Revenue	1,675	3,135	1,975	1,160	19,018	22,250	17,775	4,475	25.18
Grants	41,064	47,393	46,720	673	402,518	473,182	420,480	52,702	12.53
Miscellaneous Revenue	0		4	(4)		300	36	264	733.33
Net Revenue	75,845	71,205	76,108	(4,903)	657,588	721,343	676,759	44,584	6.59
Operating Expense									
Salaries and Benefits	21,030	23,171	23,254	(83)	164,623	194,184	209,287	(15,102)	-7.22
Supplies and Materials	1,674	667	3,237	(2,570)	18,774	17,596	29,130	(11,534)	-39.60
Fleet Costs	0		8	(8)			72	(72)	-100.00
Outside Services	(18,255)	1,214	5,947	(4,733)	100,114	43,878	53,524	(9,645)	-18.02
Utilities	5,431	8,473	8,152	322	53,736	69,874	73,366	(3,492)	-4.76
Protective Services	0	375	250	125		81,000	2,250	78,750	3,500.00
Insurance	(1,300)	4,524	3,079	1,445	24,229	27,539	28,175	(636)	-2.26
Other Expenses	7,027	2,708	4,063	(1,355)	26,292	26,954	38,128	(11,174)	-29.31
Total Operating Expense	15,607	41,133	47,990	(6,857)	387,768	461,025	433,931	27,094	6.24
Total Operating Income	60,238	30,072	28,118	1,955	269,820	260,318	242,828	17,489	7.20
Non-Operating Income (Expense)									
Interest Expense	0		(7,965)	7,965			(78,526)	78,526	-100.00
Interest Income	1,069	54	1,430	(1,376)	11,005	427	12,868	(12,441)	-96.68
Replacement/Extraordinary Item	(301)		(2,800)	2,800	(16,865)	(11,820)	(25,200)	13,380	-53.09
Other Income (Expense)	0			0					
Management Fees	(6,776)	(6,710)	(6,812)	102	(61,130)	(60,274)	(61,306)	1,032	-1.68
Total Non-Operating Income (Expense)	(6,007)	(6,655)	(16,147)	9,492	(66,990)	(71,667)	(152,164)	80,497	-52.90
Income Before Non-Cash Items	54,231	23,417	11,971	11,446	202,830	188,650	90,664	97,986	108.08
Non-Cash Items									
Depreciation & Amortization	(6,314)	(6,297)	(5,976)	(321)	(54,865)	(56,671)	(53,783)	(2,888)	5.37
Non-Oper Income (Expense)	0			0		62		62	100.00
Total Non-Cash Items	(6,314)	(6,297)	(5,976)	(321)	(54,865)	(56,609)	(53,783)	(2,826)	5.26
Change In Net Assets	47,917	17,120	5,995	11,125	147,964	132,041	36,881	95,160	258.02



Reagan West Apartments
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	2,602	1,505	3,217	(1,712)	25,266	23,704	27,985	(4,281)	-15.30
Bad Debt, Net of Collections	0	(3,102)	92	(3,194)	(2,310)	(4,043)	828	(4,871)	-588.32
Other Tenant Revenue	0	(102)	58	(160)	796	(240)	522	(762)	-145.98
Grants	3,770	5,326	4,043	1,283	32,581	47,344	36,389	10,955	30.11
Miscellaneous Revenue	0			0	465				
Net Revenue	6,372	3,627	7,410	(3,783)	56,798	66,765	65,724	1,041	1.58
Operating Expense									
Salaries and Benefits	80	691	756	(65)	4,054	6,041	6,808	(767)	-11.27
Supplies and Materials	24		818	(818)	9,073	541	7,362	(6,821)	-92.65
Outside Services	(24)	957	1,692	(735)	41,386	16,449	15,228	1,221	8.02
Utilities	704	711	1,142	(431)	6,601	8,871	10,278	(1,407)	-13.69
Protective Services	0		250	(250)			2,250	(2,250)	-100.00
Insurance	(5)	532	180	352	1,314	2,172	1,642	530	32.28
Other Expenses	1,425	510	1,049	(539)	10,643	3,100	9,580	(6,480)	-67.64
Total Operating Expense	2,204	3,401	5,887	(2,486)	73,072	37,173	53,148	(15,975)	-30.06
Total Operating Income	4,168	226	1,522	(1,297)	(16,273)	29,592	12,575	17,016	135.31
Non-Operating Income (Expense)									
Interest Income	297	2	433	(431)	3,287	20	3,897	(3,877)	-99.48
Replacement/Extraordinary Item	0		(1,258)	1,258	(13,054)	(1,400)	(11,322)	9,922	-87.63
Management Fees	(879)	(1,028)	(1,014)	(14)	(7,788)	(9,697)	(9,126)	(571)	6.26
Total Non-Operating Income (Expense)	(582)	(1,026)	(1,839)	813	(17,556)	(11,077)	(16,550)	5,474	-33.07
Income Before Non-Cash Items	3,586	(801)	(317)	(484)	(33,829)	18,515	(3,975)	22,490	(565.83)



SAHDC Rosement @ Highland Park
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0	115,154	149,289	(34,136)	1,084,552	1,312,252	(227,700)	-17.35	
Bad Debt, Net of Collections	0	(21,043)	(3,035)	(18,008)	(99,878)	(27,313)	(72,564)	265.67	
Other Tenant Revenue	0	1,225	993	232	58,166	8,934	49,232	551.09	
Miscellaneous Revenue	0	1,225	303	922	1,963	2,727	(764)	-28.00	
Net Revenue	0	96,561	147,550	(50,989)	1,044,804	1,296,599	(251,795)	-19.42	
Operating Expense									
Salaries and Benefits	0	28,066	26,129	1,937	287,640	235,160	52,480	22.32	
Supplies and Materials	0	1,905	4,791	(2,885)	106,449	43,115	63,335	146.90	
Outside Services	0	22,006	14,013	7,993	340,269	126,118	214,151	169.80	
Utilities	0	18,539	30,969	(12,430)	262,124	278,720	(16,596)	-5.95	
Protective Services	0	846	1,415	(569)	80,484	12,735	67,749	531.99	
Insurance	0	(734)	7,989	(8,723)	72,204	72,261	(56)	-0.8	
Other Expenses	0	6,845	15,139	(8,294)	51,076	136,254	(85,178)	-62.51	
Total Operating Expense	0	77,474	100,445	(22,971)	1,200,247	904,363	295,884	32.72	
Total Operating Income	0	19,087	47,105	(28,018)	0	(155,444)	392,235	(547,679)	(139.63)
Non-Operating Income (Expense)									
Interest Expense	0	(71,741)	(65,617)	(6,123)	(593,112)	(590,557)	(2,555)	.43	
Interest Income	0	2	157	(155)	54	1,414	(1,360)	-96.20	
Replacement/Extraordinary Item	0	(16,702)	(2,754)	(13,948)	(108,802)	(24,786)	(84,016)	338.97	
Other Income (Expense)	0		(840)	840	(6,720)	(7,560)	840	-11.11	
Management Fees	0	(11,614)	(15,375)	3,760	(102,117)	(138,372)	36,255	-26.20	
Transfers	0			0	409,838		409,838	100.00	
Total Non-Operating Income (Expense)	0	(100,054)	(84,429)	(15,625)	(400,859)	(759,861)	359,001	-47.25	
Income Before Non-Cash Items	0	(80,967)	(37,324)	(43,644)	0	(556,303)	(367,625)	(188,678)	51.32
Non-Cash Items									
Depreciation & Amortization	0	(61,873)	(63,308)	1,435	(556,169)	(569,775)	13,606	-2.39	
Non-Oper Income (Expense)	0			0	416,802		416,802	100.00	
Total Non-Cash Items	0	(61,873)	(63,308)	1,435	(139,367)	(569,775)	430,408	-75.54	
Change In Net Assets	0	(142,840)	(100,632)	(42,209)	0	(695,670)	(937,400)	241,730	(25.79)



Sendero I PFC (Crown Meadows)
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	202,620	182,103	176,750	5,353	1,542,401	1,557,484	1,537,750	19,734	1.28
Bad Debt, Net of Collections	0	(59,593)	(558)	(59,035)	(20,067)	(59,339)	(5,025)	(54,314)	1,080.88
Other Tenant Revenue	13,285	9,572	11,725	(2,153)	116,184	85,353	105,525	(20,172)	-19.12
Miscellaneous Revenue	3,810	680	2,000	(1,320)	30,482	20,650	18,000	2,650	14.72
Net Revenue	219,715	132,763	189,917	(57,154)	1,669,000	1,604,147	1,656,250	(52,103)	-3.15
Operating Expense									
Salaries and Benefits	38,669	26,496	31,915	(5,419)	271,761	292,196	287,235	4,960	1.73
Supplies and Materials	7,232	8,707	8,017	690	74,561	59,016	72,150	(13,134)	-18.20
Fleet Costs	0		250	(250)		3,127	2,250	877	38.96
Outside Services	27,218	15,333	18,303	(2,970)	137,249	149,472	164,727	(15,255)	-9.26
Utilities	12,993	21,729	11,736	9,994	122,796	119,063	105,622	13,440	12.72
Protective Services	0		417	(417)			3,750	(3,750)	-100.00
Insurance	(1,880)	(1,250)	5,805	(7,055)	45,681	44,262	52,914	(8,652)	-16.35
Other Expenses	14,905	5,507	6,004	(498)	49,892	54,275	59,536	(5,261)	-8.84
Total Operating Expense	99,137	76,522	82,446	(5,925)	701,940	721,411	748,185	(26,774)	-3.58
Total Operating Income	120,578	56,241	107,470	(51,229)	967,061	882,737	908,065	(25,328)	(2.79)
Non-Operating Income (Expense)									
Interest Expense	(34,889)	(32,892)	(27,942)	(4,950)	(286,273)	(275,802)	(275,255)	(547)	.20
Interest Income	2,779	36	3,635	(3,599)	27,765	950	32,715	(31,766)	-97.10
Replacement/Extraordinary Item	(28,540)	(11,755)	(8,208)	(3,547)	(95,279)	(93,654)	(73,875)	(19,779)	26.77
Management Fees	(12,781)	(13,276)	(13,323)	47	(117,395)	(117,945)	(119,908)	1,962	-1.64
Total Non-Operating Income (Expense)	(73,432)	(57,887)	(45,838)	(12,049)	(471,182)	(486,452)	(436,323)	(50,129)	11.49
Income Before Non-Cash Items	47,147	(1,646)	61,632	(63,278)	495,878	396,285	471,742	(75,457)	(16.00)
Non-Cash Items									
Depreciation & Amortization	(29,467)	(29,404)	(29,247)	(157)	(278,059)	(264,633)	(263,221)	(1,412)	.54
Non-Oper Income (Expense)	0			0		346		346	100.00
Total Non-Cash Items	(29,467)	(29,404)	(29,247)	(157)	(278,059)	(264,286)	(263,221)	(1,066)	.40
Change In Net Assets	17,680	(31,050)	32,385	(63,435)	217,819	131,999	208,522	(76,523)	(36.70)



Sunshine Plaza Apts. Inc.
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	25,398	23,981	24,292	(311)	227,309	220,331	211,337	8,994	4.26
Bad Debt, Net of Collections	10,816	(4,396)	143	(4,539)	10,816	(4,387)	1,287	(5,674)	-440.84
Other Tenant Revenue	32	919	120	799	1,491	1,616	1,080	536	49.64
Grants	39,338	38,311	39,887	(1,576)	335,263	429,008	358,985	70,023	19.51
Miscellaneous Revenue	0			0					
Net Revenue	75,584	58,816	64,442	(5,626)	574,879	646,568	572,689	73,879	12.90
Operating Expense									
Salaries and Benefits	24,222	24,571	20,937	3,635	188,239	198,757	188,430	10,328	5.48
Supplies and Materials	1,339	1,101	3,075	(1,974)	18,630	17,631	27,677	(10,045)	-36.30
Fleet Costs	779	145	300	(155)	6,368	4,470	2,700	1,770	65.54
Outside Services	3,246	3,360	9,567	(6,207)	48,859	31,122	86,100	(54,978)	-63.85
Utilities	4,521	4,775	5,577	(802)	42,515	50,691	50,196	495	.99
Protective Services	0		250	(250)		77,550	2,250	75,300	3,346.67
Insurance	(1,433)	4,786	3,289	1,497	25,210	28,617	30,067	(1,449)	-4.82
Other Expenses	7,271	2,791	3,352	(561)	25,934	25,836	31,481	(5,646)	-17.93
Total Operating Expense	39,945	41,529	46,347	(4,818)	355,754	434,674	418,900	15,774	3.77
Total Operating Income	35,640	17,286	18,095	(808)	219,125	211,894	153,789	58,106	37.78
Non-Operating Income (Expense)									
Interest Expense	0	(5,791)	(7,965)	2,174		(160,030)	(78,526)	(81,503)	103.79
Interest Income	1,452	117	1,859	(1,742)	14,340	664	16,727	(16,063)	-96.03
Replacement/Extraordinary Item	0	(1,239)	(1,162)	(78)	(5,222)	(13,562)	(10,456)	(3,106)	29.70
Other Income (Expense)	0		275	(275)			2,475	(2,475)	-100.00
Management Fees	(5,844)	(4,002)	(4,855)	852	(41,890)	(49,907)	(43,693)	(6,214)	14.22
Total Non-Operating Income (Expense)	(4,393)	(10,916)	(11,848)	932	(32,772)	(222,835)	(113,474)	(109,361)	96.38
Income Before Non-Cash Items	31,247	6,370	6,247	123	186,353	(10,940)	40,315	(51,255)	(127.14)
Non-Cash Items									
Depreciation & Amortization	(6,819)	(6,455)	(6,324)	(132)	(60,924)	(60,856)	(59,684)	(1,172)	1.96
Non-Oper Income (Expense)	0			0		62		62	100.00
Total Non-Cash Items	(6,819)	(6,455)	(6,324)	(132)	(60,924)	(60,794)	(59,684)	(1,111)	1.86
Change In Net Assets	24,428	(85)	(77)	(8)	125,430	(71,734)	(19,369)	(52,366)	270.36



SAHFC Towering Oaks, LLC
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	103,447	106,081	104,632	1,449	885,950	921,487	910,361	11,127	1.22
Bad Debt, Net of Collections	0	(15,782)	(550)	(15,232)	(22,464)	(32,464)	(4,950)	(27,514)	555.84
Other Tenant Revenue	21,030	3,588	8,364	(4,776)	57,482	68,971	75,276	(6,306)	-8.38
Miscellaneous Revenue	160	320	150	170	1,965	1,605	1,350	255	18.89
Net Revenue	124,638	94,207	112,596	(18,389)	922,933	959,599	982,037	(22,438)	-2.28
Operating Expense									
Salaries and Benefits	17,798	22,977	19,307	3,670	108,080	175,452	173,764	1,688	.97
Supplies and Materials	4,759	14,110	4,496	9,614	73,891	61,692	40,463	21,230	52.47
Outside Services	11,509	15,945	11,367	4,579	112,452	164,870	102,300	62,570	61.16
Utilities	6,691	5,683	7,067	(1,383)	63,022	76,775	63,600	13,175	20.71
Protective Services	0		333	(333)			3,000	(3,000)	-100.00
Insurance	(933)	(948)	4,849	(5,797)	37,259	40,242	44,042	(3,799)	-8.63
Other Expenses	13,465	2,316	4,956	(2,641)	34,073	28,775	45,288	(16,514)	-36.46
Total Operating Expense	53,289	60,084	52,375	7,709	428,777	547,805	472,456	75,350	15.95
Total Operating Income	71,348	34,123	60,221	(26,098)	494,156	411,793	509,581	(97,788)	(19.19)
Non-Operating Income (Expense)									
Interest Expense	(12,041)	(11,524)	(11,633)	109	(109,853)	(105,293)	(104,699)	(595)	.57
Interest Income	1,704	63	1,400	(1,337)	14,071	436	12,602	(12,166)	-96.54
Replacement/Extraordinary Item	(5,349)	(3,522)	(6,625)	3,103	(48,076)	(69,818)	(59,625)	(10,193)	17.10
Management Fees	(9,001)	(8,746)	(8,318)	(428)	(77,344)	(80,241)	(74,861)	(5,379)	7.19
Total Non-Operating Income (Expense)	(24,687)	(23,730)	(25,176)	1,446	(221,203)	(254,916)	(226,583)	(28,334)	12.50
Income Before Non-Cash Items	46,662	10,393	35,045	(24,652)	272,954	156,877	282,998	(126,121)	(44.57)
Non-Cash Items									
Depreciation & Amortization	(3,242)	(3,361)	(3,090)	(271)	(27,959)	(30,249)	(27,807)	(2,442)	8.78
Non-Oper Income (Expense)	0			0		37		37	100.00
Total Non-Cash Items	(3,242)	(3,361)	(3,090)	(271)	(27,959)	(30,212)	(27,807)	(2,405)	8.65
Change In Net Assets	43,420	7,032	31,955	(24,923)	244,994	126,665	255,191	(128,526)	(50.36)



SAHFC Vera Cruz
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	15,100	13,453	14,908	(1,455)	135,732	126,905	129,700	(2,795)	-2.15
Bad Debt, Net of Collections	(566)	1,891	33	1,858	(566)	1,679	297	1,382	465.19
Other Tenant Revenue	1,483	230	150	80	3,108	3,655	1,347	2,308	171.34
Miscellaneous Revenue	0		10	(10)	50	275	94	181	193.24
Net Revenue	16,017	15,574	15,101	473	138,324	132,514	131,437	1,076	.82
Operating Expense									
Salaries and Benefits	5,510	5,927	6,094	(167)	45,729	51,186	54,849	(3,663)	-6.68
Supplies and Materials	0	210	512	(302)	2,642	1,119	4,608	(3,489)	-75.72
Outside Services	9,199	1,960	1,595	366	28,801	13,410	14,351	(940)	-6.55
Utilities	1,695	1,699	1,115	584	13,520	16,887	10,035	6,852	68.28
Protective Services	0	900	358	542	425	3,400	3,222	178	5.52
Insurance	(363)	1,563	1,535	28	12,095	10,401	13,937	(3,536)	-25.37
Other Expenses	2,842	2,038	2,328	(289)	13,982	15,659	23,080	(7,421)	-32.15
Total Operating Expense	18,882	14,297	13,536	761	117,194	112,063	124,082	(12,019)	-9.69
Total Operating Income	(2,865)	1,277	1,565	(288)	21,131	20,451	7,356	13,095	178.03
Non-Operating Income (Expense)									
Interest Expense	(837)	(828)	(837)	9	(7,532)	(7,445)	(7,530)	85	-1.12
Interest Income	182	1	272	(270)	1,976	12	2,445	(2,434)	-99.53
Replacement/Extraordinary Item	(72)		(342)	342	(5,549)	(44)	(3,075)	3,031	-98.57
Management Fees	(1,985)	(1,796)	(2,080)	285	(18,687)	(17,358)	(18,724)	1,365	-7.29
Total Non-Operating Income (Expense)	(2,713)	(2,623)	(2,987)	364	(29,792)	(24,836)	(26,883)	2,047	-7.62
Income Before Non-Cash Items	(5,578)	(1,346)	(1,422)	76	(8,661)	(4,385)	(19,528)	15,143	(77.55)
Non-Cash Items									
Depreciation & Amortization	(3,902)	(3,902)	(3,783)	(119)	(34,642)	(35,117)	(34,047)	(1,069)	3.14
Total Non-Cash Items	(3,902)	(3,902)	(3,783)	(119)	(34,642)	(35,117)	(34,047)	(1,069)	3.14
Change In Net Assets	(9,480)	(5,248)	(5,205)	(42)	(43,303)	(39,502)	(53,575)	14,073	(26.27)



Villa de Valencia
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	38,779	52,213	38,950	13,263	330,223	299,797	338,864	(39,068)	-11.53
Bad Debt, Net of Collections	(550)	998	(41)	1,040	(7,601)	998	(372)	1,370	-368.38
Other Tenant Revenue	(190)	(384)	234	(618)	1,557	(3,647)	2,106	(5,753)	-273.17
Grants	26,881	41,296	26,404	14,892	247,804	394,427	237,638	156,789	65.98
Miscellaneous Revenue	40	80	105	(25)	560	360	945	(585)	-61.90
Net Revenue	64,960	94,203	65,652	28,552	572,543	691,935	579,181	112,754	19.47
Operating Expense									
Salaries and Benefits	19,876	25,627	18,948	6,679	211,271	193,516	170,528	22,988	13.48
Supplies and Materials	3,301	4,450	5,633	(1,183)	39,977	19,919	50,700	(30,781)	-60.71
Fleet Costs	87	146	192	(46)	1,081	1,351	1,728	(377)	-21.79
Outside Services	4,936	9,485	10,308	(823)	91,662	158,706	92,775	65,932	71.07
Utilities	8,761	18,318	14,943	3,375	81,803	84,639	134,487	(49,848)	-37.07
Protective Services	0		333	(333)	2,900	11,764	3,000	8,764	292.15
Insurance	(1,289)	3,216	2,000	1,216	16,036	18,859	18,351	508	2.77
Other Expenses	7,744	2,654	3,912	(1,258)	35,078	25,412	36,522	(11,111)	-30.42
Total Operating Expense	43,416	63,895	56,269	7,626	479,808	514,166	508,091	6,075	1.20
Total Operating Income	21,544	30,308	9,383	20,926	92,735	177,768	71,090	106,679	150.06
Non-Operating Income (Expense)									
Interest Income	121	2	253	(251)	1,991	16	2,274	(2,259)	-99.31
Replacement/Extraordinary Item	(1,863)	(6,491)	(2,167)	(4,325)	(32,680)	(24,802)	(19,500)	(5,302)	27.19
Other Income (Expense)	0			0	(37,719)				
Management Fees	(6,277)	(7,001)	(7,025)	24	(55,206)	(62,517)	(63,223)	706	-1.12
Total Non-Operating Income (Expense)	(8,019)	(13,490)	(8,939)	(4,551)	(123,613)	(87,303)	(80,448)	(6,855)	8.52
Income Before Non-Cash Items	13,525	16,818	444	16,374	(30,878)	90,465	(9,358)	99,823	(1,066.68)
Non-Cash Items									
Depreciation & Amortization	(7,353)	(7,341)	(6,374)	(967)	(60,126)	(66,070)	(57,366)	(8,704)	15.17
Non-Oper Income (Expense)	0			0		444,031		444,031	100.00
Total Non-Cash Items	(7,353)	(7,341)	(6,374)	(967)	(60,126)	377,961	(57,366)	435,327	-758.85
Change In Net Assets	6,172	9,477	(5,930)	15,407	(91,005)	468,426	(66,725)	535,151	(802.03)



Warren House
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	3,375	1,739	3,125	(1,386)	30,612	26,305	27,188	(882)	-3.24
Bad Debt, Net of Collections	0	(2,344)		(2,344)		(2,344)		(2,344)	100.00
Other Tenant Revenue	0			0		35		35	100.00
Miscellaneous Revenue	40		8	(8)	420	40	72	(32)	-44.44
Net Revenue	3,415	(605)	3,133	(3,738)	31,031	24,036	27,260	(3,223)	-11.82
Operating Expense									
Salaries and Benefits	733	852	860	(8)	6,342	7,442	7,740	(298)	-3.85
Supplies and Materials	0		16	(16)	1,460		144	(144)	-100.00
Outside Services	1,701	1,973	534	1,440	7,322	6,189	4,803	1,386	28.85
Utilities	650	492	550	(58)	4,919	4,914	4,950	(36)	-.73
Protective Services	0		42	(42)			375	(375)	-100.00
Insurance	(52)	(33)	430	(462)	3,052	2,613	3,887	(1,274)	-32.77
Other Expenses	378	64	127	(64)	866	671	1,166	(495)	-42.46
Total Operating Expense	3,410	3,348	2,558	790	23,961	21,828	23,065	(1,236)	-5.36
Total Operating Income	4	(3,954)	575	(4,528)	7,070	2,208	4,195	(1,987)	(47.36)
Non-Operating Income (Expense)									
Interest Income	4		4	(4)	24	0	37	(37)	-99.51
Replacement/Extraordinary Item	(1,006)	(1,268)	(108)	(1,160)	(2,021)	(1,894)	(972)	(922)	94.90
Other Income (Expense)	0			0					
Management Fees	(447)	(384)	(463)	79	(4,147)	(4,144)	(4,164)	20	-.48
Transfers	0	4,191		4,191		29,559		29,559	100.00
Total Non-Operating Income (Expense)	(1,448)	2,539	(567)	3,105	(6,144)	23,520	(5,099)	28,619	-561.23
Income Before Non-Cash Items	(1,444)	(1,415)	8	(1,423)	926	25,728	(904)	26,632	(2,944.76)



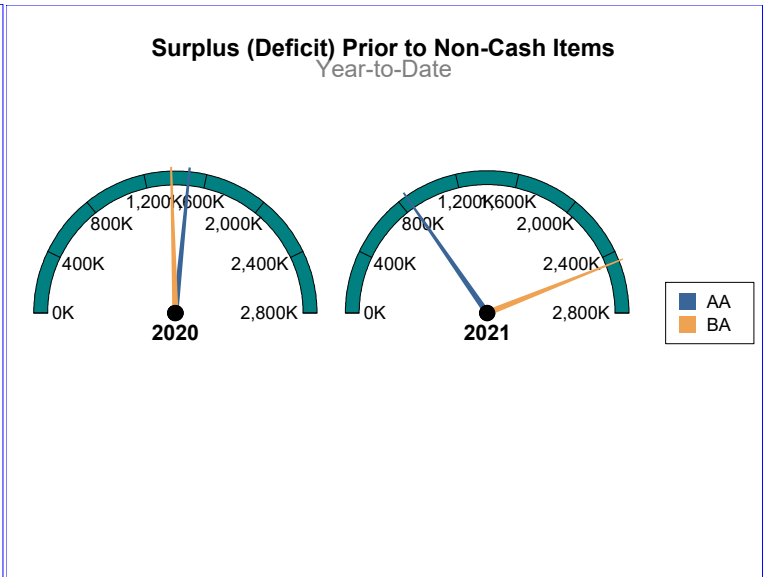
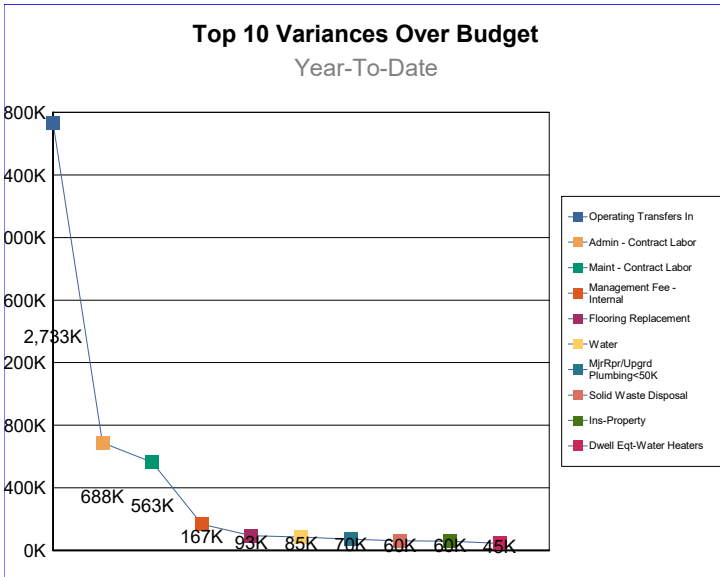
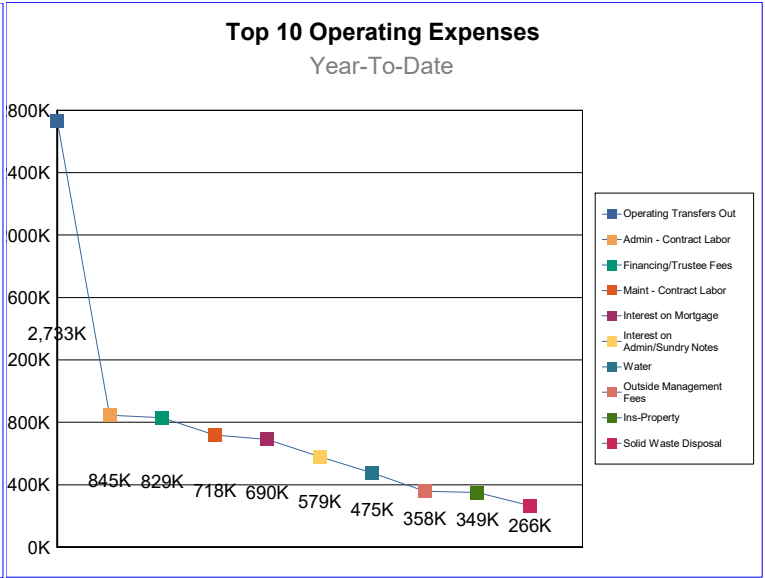
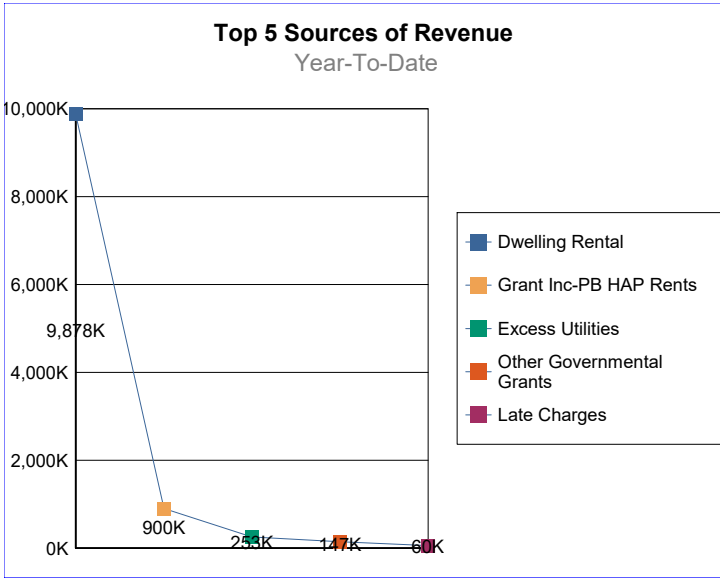
Beacon
Third Party Managed
Summarized Income Statement by Line of Business, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	587,362	924,942	1,034,358	(109,416)	5,275,846	8,370,361	9,028,361	(658,000)	(7.29)
Bad Debt, Net of Collections	(16,777)	(216,814)	(26,014)	(190,800)	(294,596)	(396,854)	(234,125)	(162,729)	69.50
Other Tenant Revenue	25,069	31,996	26,108	5,888	253,540	363,376	234,974	128,401	54.64
Grants	93,519	119,854	112,241	7,613	863,160	1,047,082	1,010,168	36,913	3.65
Miscellaneous Revenue	4,230	6,597	5,418	1,179	38,790	40,406	48,762	(8,356)	(17.14)
Net Revenue	693,402	866,575	1,152,111	(285,536)	6,136,740	9,424,371	10,088,141	(663,770)	(6.58)
Operating Expense									
Salaries and Benefits	135,778	205,442	201,842	3,601	1,185,778	1,802,539	1,816,574	(14,035)	(.77)
Supplies and Materials	17,175	21,069	32,637	(11,568)	211,130	211,582	293,733	(82,151)	(27.97)
Fleet Costs			32	(32)		42	287	(245)	(85.33)
Outside Services	88,471	155,231	121,999	33,233	916,636	1,094,828	1,097,987	(3,159)	(.29)
Utilities	55,650	97,025	84,206	12,819	507,712	854,763	757,854	96,908	12.79
Protective Services	7,638	9,008	12,187	(3,179)	86,916	87,033	109,686	(22,653)	(20.65)
Insurance	(1,313)	53,428	51,129	2,299	269,772	449,519	464,024	(14,505)	(3.13)
Other Expenses	42,714	46,820	61,041	(14,222)	394,167	487,508	562,373	(74,865)	(13.31)
Total Operating Expense	346,113	588,023	565,072	22,951	3,572,111	4,987,812	5,102,519	(114,706)	(2.25)
Total Operating Income	347,290	278,552	587,039	(308,487)	2,564,629	4,436,558	4,985,622	(549,064)	(11.01)
Non-Operating Income (Expense)									
Interest Expense	(36,462)	(1,237,409)	(153,374)	(1,084,034)	(358,681)	(2,495,303)	(1,414,980)	(1,080,322)	76.35
Interest Income	5,015	328	7,747	(7,418)	48,828	2,506	69,721	(67,215)	(96.41)
Replacement/Extraordinary Item	(39,404)	(36,860)	(59,290)	22,430	(314,085)	(362,049)	(533,609)	171,560	(32.15)
Other Income (Expense)		(5,075)	(1,105)	(3,970)		(6,388)	(9,944)	3,557	(35.77)
Management Fees	(52,239)	(78,499)	(70,328)	(8,171)	(453,193)	(717,918)	(632,949)	(84,969)	13.42
Transfers									
Total Non-Operating Income (Expense)	(123,091)	(1,357,514)	(276,350)	(1,081,164)	(1,077,131)	(3,579,152)	(2,521,762)	(1,057,389)	41.93
Surplus or (Deficit) Prior to Non-Cash Items	224,199	(1,078,962)	310,689	(1,389,651)	1,487,497	857,407	2,463,860	(1,606,453)	(65.20)
Non-Cash Items									
Depreciation & Amortization	(116,640)	(178,183)	(173,664)	(4,518)	(1,044,282)	(1,568,111)	(1,562,979)	(5,132)	.33
Non-Oper Income (Expense)						1,778,064		1,778,064	100.00
Total Non-Cash Items	(116,640)	(178,183)	(173,664)	(4,518)	(1,044,282)	209,953	(1,562,979)	1,772,932	(113.43)
Change In Net Assets	107,559	(1,257,145)	137,024	(1,394,169)	443,215	1,067,360	900,880	166,479	18.48



Beacon
Third Party Managed
Summarized Income Statement by Line of Business, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison





Cottage Creek I
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	91,044	106,226	115,742	(9,516)	930,401	869,291	1,007,005	(137,714)	-13.68
Bad Debt, Net of Collections	(212)	(21,289)	(5,576)	(15,713)	(76,350)	(54,788)	(50,184)	(4,604)	9.17
Other Tenant Revenue	1,925	864	2,058	(1,194)	20,584	2,721	18,522	(15,801)	-85.31
Grants	55,217	55,473	52,582	2,891	495,647	510,900	473,241	37,659	7.96
Miscellaneous Revenue	946	1,405	1,000	405	4,387	3,261	9,000	(5,740)	-63.77
Net Revenue	148,920	142,678	165,806	(23,128)	1,374,668	1,331,384	1,457,584	(126,200)	-8.66
Operating Expense									
Salaries and Benefits	28,477	31,064	31,173	(109)	286,417	282,493	280,557	1,935	.69
Supplies and Materials	3,677	2,003	6,250	(4,247)	64,347	33,986	56,250	(22,264)	-39.58
Outside Services	17,525	11,753	17,016	(5,263)	223,262	150,331	153,147	(2,816)	-1.84
Utilities	10,326	12,073	12,075	(2)	100,185	100,906	108,675	(7,769)	-7.15
Protective Services	1,096	1,374	3,333	(1,959)	28,864	13,796	30,000	(16,204)	-54.01
Insurance	186	91	10,005	(9,914)	58,107	51,288	90,812	(39,524)	-43.52
Other Expenses	9,966	6,445	9,886	(3,441)	85,316	63,433	92,283	(28,850)	-31.26
Total Operating Expense	71,254	64,804	89,739	(24,935)	846,498	696,233	811,724	(115,491)	-14.23
Total Operating Income	77,666	77,874	76,067	1,807	528,170	635,151	645,860	(10,709)	(1.66)
Non-Operating Income (Expense)									
Interest Expense	(7,238)	(6,764)	(6,764)	0	(69,101)	(66,688)	(66,686)	(2)	.00
Interest Income	899	8	1,244	(1,237)	9,643	69	11,200	(11,131)	-99.38
Replacement/Extraordinary Item	(5,405)	(4,554)	(7,282)	2,728	(68,661)	(31,804)	(65,538)	33,734	-51.47
Management Fees	(6,348)	(6,323)	(8,673)	2,350	(57,193)	(56,944)	(78,056)	21,112	-27.05
Transfers	0	75,783		75,783	(558,375)	(673,700)		(673,700)	100.00
Total Non-Operating Income (Expense)	(18,092)	58,149	(21,474)	79,624	(743,687)	(829,067)	(199,079)	(629,988)	316.45
Income Before Non-Cash Items	59,574	136,024	54,593	81,431	(215,516)	(193,916)	446,781	(640,697)	(143.40)
Non-Cash Items									
Depreciation & Amortization	(14,504)	(14,446)	(14,992)	546	(128,678)	(130,015)	(134,928)	4,913	-3.64
Total Non-Cash Items	(14,504)	(14,446)	(14,992)	546	(128,678)	(130,015)	(134,928)	4,913	-3.64
Change In Net Assets	45,071	121,578	39,601	81,977	(344,194)	(323,931)	311,853	(635,784)	(203.87)



Cottage Creek II
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	63,266	71,852	77,025	(5,173)	573,855	590,706	670,141	(79,435)	-11.85
Bad Debt, Net of Collections	(10,761)	(3,976)	(4,541)	565	(51,939)	(9,635)	(40,869)	31,234	-76.42
Other Tenant Revenue	147	712	1,553	(841)	11,545	2,664	13,977	(11,313)	-80.94
Grants	38,302	46,927	44,538	2,389	367,513	389,189	400,842	(11,653)	-2.91
Miscellaneous Revenue	(346)	1,561	642	919	8,543	4,119	5,775	(1,656)	-28.68
Net Revenue	90,608	117,076	119,217	(2,141)	909,516	977,043	1,049,866	(72,823)	-6.94
Operating Expense									
Salaries and Benefits	22,078	21,826	24,122	(2,296)	213,444	212,824	217,097	(4,273)	-1.97
Supplies and Materials	3,703	801	5,154	(4,353)	50,090	21,368	46,386	(25,018)	-53.93
Outside Services	12,365	9,063	13,459	(4,396)	162,441	96,810	121,128	(24,318)	-20.08
Utilities	5,896	7,640	7,841	(201)	62,060	63,843	70,569	(6,726)	-9.53
Protective Services	767	1,080	2,500	(1,420)	22,679	10,840	22,500	(11,660)	-51.82
Insurance	(79)	(165)	4,875	(5,040)	26,271	55,472	44,465	11,007	24.76
Other Expenses	6,631	5,235	7,551	(2,316)	53,613	50,170	71,149	(20,979)	-29.49
Total Operating Expense	51,360	45,479	65,501	(20,022)	590,598	511,327	593,294	(81,967)	-13.82
Total Operating Income	39,248	71,597	53,716	17,881	318,918	465,716	456,571	9,144	2.00
Non-Operating Income (Expense)									
Interest Expense	(4,937)	(4,613)	(4,613)	0	(47,129)	(45,484)	(45,482)	(2)	.00
Replacement/Extraordinary Item	(3,948)	(594)	(4,341)	3,747	(46,887)	(20,715)	(39,069)	18,354	-46.98
Management Fees	(4,918)	(4,899)	(6,249)	1,350	(44,308)	(44,115)	(56,240)	12,125	-21.56
Transfers	0	0	0	0	8,177	408	408	408	100.00
Total Non-Operating Income (Expense)	(13,802)	(10,106)	(15,203)	5,097	(130,147)	(109,905)	(140,791)	30,885	-21.94
Income Before Non-Cash Items	25,446	61,491	38,513	22,978	188,771	355,810	315,781	40,030	12.68
Non-Cash Items									
Depreciation & Amortization	(9,499)	(13,537)	(9,847)	(3,690)	(84,031)	(86,297)	(88,622)	2,325	-2.62
Total Non-Cash Items	(9,499)	(13,537)	(9,847)	(3,690)	(84,031)	(86,297)	(88,622)	2,325	-2.62
Change In Net Assets	15,947	47,954	28,666	19,288	104,741	269,513	227,159	42,354	18.65



Courtland Heights PFC
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	44,895	44,784	50,648	(5,864)	398,291	413,689	440,563	(26,875)	-6.10
Bad Debt, Net of Collections	0	(8,723)	(1,158)	(7,565)	(15,115)	(23,960)	(10,422)	(13,538)	129.90
Other Tenant Revenue	2,619	(361)	2,025	(2,386)	24,558	21,445	18,225	3,220	17.67
Miscellaneous Revenue	660	60	266	(206)	1,875	1,115	2,394	(1,279)	-53.43
Net Revenue	48,174	35,760	51,781	(16,021)	409,608	412,288	450,760	(38,472)	-8.53
Operating Expense									
Salaries and Benefits	10,774	15,627	7,949	7,678	87,298	127,643	71,544	56,099	78.41
Supplies and Materials	1,441	430	1,338	(908)	15,895	7,560	12,041	(4,480)	-37.21
Outside Services	9,341	11,819	5,406	6,413	65,930	47,833	48,654	(821)	-1.69
Utilities	3,290	3,533	3,042	491	29,151	29,260	27,378	1,882	6.88
Protective Services	0		500	(500)			4,500	(4,500)	-100.00
Insurance	(344)	(464)	2,773	(3,238)	19,120	18,421	25,129	(6,708)	-26.69
Other Expenses	4,969	2,384	3,635	(1,251)	37,163	28,948	33,719	(4,771)	-14.15
Total Operating Expense	29,472	33,329	24,644	8,686	254,558	259,666	222,964	36,702	16.46
Total Operating Income	18,702	2,431	27,137	(24,707)	155,051	152,622	227,796	(75,174)	(33.00)
Non-Operating Income (Expense)									
Interest Expense	(4,872)	(4,553)	(4,553)	0	(46,511)	(44,887)	(44,885)	(2)	.00
Replacement/Extraordinary Item	(5,083)	(2,819)	(2,801)	(18)	(34,718)	(26,458)	(25,209)	(1,249)	4.95
Management Fees	(1,505)	(1,500)	(1,878)	379	(13,559)	(13,504)	(16,905)	3,400	-20.11
Transfers	0	20,754		20,754	550,198	769,829		769,829	100.00
Total Non-Operating Income (Expense)	(11,460)	11,882	(9,232)	21,114	455,410	684,980	(86,999)	771,979	-887.34
Income Before Non-Cash Items	7,242	14,313	17,905	(3,592)	610,461	837,602	140,797	696,804	494.90
Non-Cash Items									
Depreciation & Amortization	(6,597)	(6,253)	(6,270)	17	(59,371)	(56,278)	(56,433)	154	-.27
Total Non-Cash Items	(6,597)	(6,253)	(6,270)	17	(59,371)	(56,278)	(56,433)	154	-.27
Change In Net Assets	645	8,060	11,635	(3,575)	551,090	781,323	84,364	696,959	826.13



**O'Connor Rd
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0	102,104	102,271	(167)		920,476	898,966	21,510	2.39
Bad Debt, Net of Collections	0	(256)	181	(436)		808	1,626	(818)	-50.31
Other Tenant Revenue	0	15	420	(406)		3,274	3,784	(510)	-13.47
Miscellaneous Revenue	0	1	223	(222)		1,314	2,011	(698)	-34.68
Net Revenue	0	101,864	103,096	(1,231)		925,871	906,386	19,485	2.15
Operating Expense									
Salaries and Benefits	0	22,305	23,522	(1,217)		208,338	211,695	(3,357)	-1.59
Supplies and Materials	0	969	3,879	(2,910)		22,080	34,909	(12,830)	-36.75
Outside Services	0	6,259	13,133	(6,874)		120,850	118,199	2,651	2.24
Utilities	0	8,374	8,481	(107)		63,892	76,327	(12,435)	-16.29
Insurance	0	(115)	4,138	(4,252)		28,564	37,499	(8,935)	-23.83
Other Expenses	0	4,568	6,318	(1,750)		49,084	56,860	(7,776)	-13.68
Total Operating Expense	0	42,361	59,470	(17,109)		492,808	535,490	(42,682)	-7.97
Total Operating Income	0	59,504	43,626	15,878	0	433,063	370,896	62,167	16.76
Non-Operating Income (Expense)									
Interest Expense	0	(34,492)	(33,396)	(1,097)		(308,409)	(299,723)	(8,685)	2.90
Interest Income	0	18	283	(265)		228	2,544	(2,316)	-91.05
Replacement/Extraordinary Item	0	(1,586)	(7,053)	5,467		(49,157)	(63,473)	14,316	-22.55
Other Income (Expense)	0	(2,825)	(476)	(2,349)		(2,825)	(4,280)	1,455	-33.99
Management Fees	0	(10,596)	(6,670)	(3,926)		(96,578)	(60,026)	(36,552)	60.89
Total Non-Operating Income (Expense)	0	(49,481)	(47,311)	(2,170)		(456,742)	(424,959)	(31,782)	7.48
Income Before Non-Cash Items	0	10,023	(3,685)	13,708	0	(23,679)	(54,063)	30,385	(56.20)
Non-Cash Items									
Depreciation & Amortization	0	(15,525)	(15,617)	93		(139,721)	(140,556)	835	-.59
Total Non-Cash Items	0	(15,525)	(15,617)	93		(139,721)	(140,556)	835	-.59
Change In Net Assets	0	(5,501)	(19,302)	13,801	0	(163,400)	(194,620)	31,220	(16.04)



Refugio St
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0	128,064	154,225	(26,161)		1,209,962	1,355,635	(145,672)	-10.75
Bad Debt, Net of Collections	0	(13,034)	1,041	(14,075)		(8,377)	9,372	(17,749)	-189.38
Other Tenant Revenue	0	6,811	9,563	(2,752)		61,485	86,068	(24,582)	-28.56
Grants	0	17,454	15,121	2,333		146,993	136,085	10,907	8.01
Miscellaneous Revenue	0	1,396	1,159	237		14,858	10,434	4,424	42.40
Net Revenue	0	140,691	181,109	(40,418)		1,424,921	1,597,593	(172,673)	-10.81
Operating Expense									
Salaries and Benefits	0	30,277	30,402	(125)		285,447	273,618	11,830	4.32
Supplies and Materials	0	2,159	1,669	490		13,179	15,025	(1,846)	-12.29
Fleet Costs	0			0		42		42	100.00
Outside Services	0	23,629	17,009	6,620		140,296	153,084	(12,788)	-8.35
Utilities	0	10,420	10,747	(327)		112,797	96,725	16,073	16.62
Protective Services	0	3,812	3,187	625		35,983	28,686	7,297	25.44
Insurance	0	23	4,627	(4,603)		43,242	41,994	1,248	2.97
Other Expenses	0	4,670	8,018	(3,348)		59,608	72,158	(12,550)	-17.39
Total Operating Expense	0	74,991	75,660	(668)		690,594	681,289	9,305	1.37
Total Operating Income	0	65,700	105,449	(39,749)	0	734,327	916,305	(181,978)	(19.86)
Non-Operating Income (Expense)									
Interest Expense	0	(56,507)	(57,801)	1,293		(510,004)	(522,604)	12,600	-2.41
Interest Income	0	49	1,373	(1,324)		538	12,357	(11,818)	-95.64
Replacement/Extraordinary Item	0	(6,063)	(6,804)	741		(56,604)	(61,234)	4,630	-7.56
Other Income (Expense)	0		(442)	442		(1,313)	(3,977)	2,664	-67.00
Management Fees	0	(12,272)	(7,002)	(5,270)		(110,102)	(63,014)	(47,087)	74.72
Total Non-Operating Income (Expense)	0	(74,793)	(70,675)	(4,118)		(677,483)	(638,472)	(39,011)	6.11
Income Before Non-Cash Items	0	(9,093)	34,775	(43,867)	0	56,843	277,833	(220,989)	(79.54)
Non-Cash Items									
Depreciation & Amortization	0	(29,546)	(29,562)	16		(265,916)	(266,060)	144	-.05
Total Non-Cash Items	0	(29,546)	(29,562)	16		(265,916)	(266,060)	144	-.05
Change In Net Assets	0	(38,639)	5,212	(43,851)	0	(209,073)	11,773	(220,845)	(1,875.90)



Science Park
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GIJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0	80,911	82,097	(1,186)	728,249	721,635	6,615	.92	
Bad Debt, Net of Collections	0	704	239	465	2,205	2,152	53	2.46	
Other Tenant Revenue	0	647	214	434	1,285	1,924	(639)	-33.23	
Miscellaneous Revenue	0	50	103	(53)	835	924	(89)	-9.59	
Net Revenue	0	82,313	82,653	(340)	732,574	726,635	5,940	.82	
Operating Expense									
Salaries and Benefits	0	17,453	22,222	(4,769)	171,185	199,996	(28,811)	-14.41	
Supplies and Materials	0	660	1,268	(608)	5,978	11,410	(5,432)	-47.61	
Fleet Costs	0		32	(32)		287	(287)	-100.00	
Outside Services	0	5,947	11,401	(5,454)	62,042	102,606	(40,565)	-39.53	
Utilities	0	7,984	5,245	2,739	69,313	47,205	22,108	46.83	
Protective Services	0		583	(583)	264	5,250	(4,986)	-94.97	
Insurance	0	(90)	3,451	(3,541)	22,602	31,308	(8,706)	-27.81	
Other Expenses	0	2,561	5,195	(2,633)	35,578	46,751	(11,173)	-23.90	
Total Operating Expense	0	34,515	49,396	(14,881)	366,961	444,813	(77,852)	-17.50	
Total Operating Income	0	47,798	33,257	14,541	0	365,614	281,822	83,792	29.73
Non-Operating Income (Expense)									
Interest Expense	0	(28,290)	(28,290)	0	(251,920)	(251,920)			
Interest Income	0	24	122	(98)	278	1,096	(818)	-74.60	
Replacement/Extraordinary Item	0	(2,738)	(1,509)	(1,229)	(27,640)	(13,577)	(14,063)	103.58	
Other Income (Expense)	0	(2,250)	(188)	(2,063)	(2,250)	(1,688)	(563)	33.33	
Management Fees	0	(8,414)	(8,636)	222	(76,497)	(77,724)	1,227	-1.58	
Total Non-Operating Income (Expense)	0	(41,669)	(38,501)	(3,168)	(358,029)	(343,813)	(14,216)	4.13	
Income Before Non-Cash Items	0	6,129	(5,244)	11,373	0	7,584	(61,991)	69,576	(112.23)
Non-Cash Items									
Depreciation & Amortization	0	(12,608)	(12,609)	1	(113,477)	(113,484)	7	-.01	
Total Non-Cash Items	0	(12,608)	(12,609)	1	(113,477)	(113,484)	7	-.01	
Change In Net Assets	0	(6,479)	(17,853)	11,374	0	(105,892)	(175,475)	69,583	(39.65)



Woodhill Apartments PFC
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	388,157	391,001	452,350	(61,349)	3,373,299	3,637,988	3,934,417	(296,429)	-7.53
Bad Debt, Net of Collections	(5,805)	(170,241)	(16,200)	(154,041)	(151,191)	(303,106)	(145,800)	(157,306)	107.89
Other Tenant Revenue	20,378	23,308	10,275	13,033	196,853	270,502	92,475	178,027	192.51
Miscellaneous Revenue	2,970	2,124	2,025	99	23,986	14,906	18,225	(3,319)	-18.21
Net Revenue	405,700	246,192	448,450	(202,257)	3,442,946	3,620,290	3,899,317	(279,027)	-7.16
Operating Expense									
Salaries and Benefits	74,449	66,890	62,452	4,438	598,618	514,608	562,067	(47,458)	-8.44
Supplies and Materials	8,354	14,047	13,079	968	80,798	107,431	117,713	(10,281)	-8.73
Outside Services	49,239	86,762	44,574	42,187	465,003	476,666	401,169	75,497	18.82
Utilities	36,138	47,000	36,775	10,225	316,316	414,750	330,975	83,775	25.31
Protective Services	5,775	2,742	2,083	659	35,373	26,150	18,750	7,400	39.47
Insurance	(1,076)	54,147	21,261	32,886	166,274	229,929	192,818	37,112	19.25
Other Expenses	21,147	22,060	20,439	1,621	218,075	200,499	189,453	11,045	5.83
Total Operating Expense	194,026	293,648	200,664	92,985	1,880,457	1,970,034	1,812,944	157,089	8.66
Total Operating Income	211,674	(47,456)	247,786	(295,242)	1,562,490	1,650,256	2,086,373	(436,116)	(20.90)
Non-Operating Income (Expense)									
Interest Expense	(19,415)	(17,958)	(17,958)	0	(195,940)	(183,680)	(183,680)		
Interest Income	4,116	205	4,725	(4,520)	39,184	1,310	42,524	(41,215)	-96.92
Replacement/Extraordinary Item	(24,969)	(18,506)	(29,501)	10,995	(163,819)	(149,670)	(265,509)	115,839	-43.63
Management Fees	(39,469)	(34,495)	(31,221)	(3,275)	(338,133)	(319,879)	(280,985)	(38,894)	13.84
Transfers	0	(96,537)		(96,537)		(96,537)		(96,537)	100.00
Total Non-Operating Income (Expense)	(79,737)	(167,291)	(73,955)	(93,336)	(658,708)	(748,456)	(687,650)	(60,807)	8.84
Income Before Non-Cash Items	131,937	(214,747)	173,832	(388,579)	903,782	901,800	1,398,723	(496,923)	(35.53)
Non-Cash Items									
Depreciation & Amortization	(86,041)	(86,267)	(84,766)	(1,501)	(772,203)	(776,408)	(762,897)	(13,511)	1.77
Non-Oper Income (Expense)	0			0		64		64	100.00
Total Non-Cash Items	(86,041)	(86,267)	(84,766)	(1,501)	(772,203)	(776,343)	(762,897)	(13,446)	1.76
Change In Net Assets	45,896	(301,015)	89,065	(390,080)	131,578	125,457	635,826	(510,369)	(80.27)



HemisView Market Units
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	189,944	168,967	208,356	(39,390)	578,345	511,989	625,069	(113,080)	-18.09
Bad Debt, Net of Collections	(3,121)	(5,429)	(420)	(5,009)	(1,772)	(8,154)	(1,260)	(6,894)	547.13
Other Tenant Revenue	11,892	9,763	11,727	(1,964)	35,689	28,993	35,180	(6,186)	-17.59
Miscellaneous Revenue	0	3	556	(553)	1,538	(48)	1,667	(1,716)	-102.88
Net Revenue	198,715	173,304	220,219	(46,915)	613,800	532,781	660,657	(127,876)	-19.36
Operating Expense									
Salaries and Benefits	21,921	23,636	29,117	(5,480)	68,218	67,833	87,350	(19,517)	-22.34
Supplies and Materials	504	2,465	3,136	(670)	4,204	4,231	9,407	(5,176)	-55.02
Fleet Costs	24			0	67	14		14	100.00
Outside Services	6,078	5,081	14,086	(9,005)	31,185	22,799	42,259	(19,460)	-46.05
Utilities	9,173	20,760	12,582	8,178	27,191	47,770	37,746	10,024	26.56
Protective Services	2,894	2,424	854	1,570	9,213	7,269	2,561	4,709	183.88
Insurance	0		6,733	(6,733)	16,643	16,007	20,226	(4,219)	-20.86
Other Expenses	9,352	9,241	7,663	1,578	22,841	24,170	22,990	1,180	5.13
Total Operating Expense	49,946	63,608	74,171	(10,564)	179,563	190,094	222,539	(32,445)	-14.58
Total Operating Income	148,770	109,696	146,048	(36,352)	434,237	342,687	438,118	(95,431)	(21.78)
Non-Operating Income (Expense)									
Interest Expense	(89,677)	(89,097)	(90,222)	1,124	(269,341)	(267,619)	(270,665)	3,046	-1.13
Interest Income	679	4	254	(250)	1,543	14	762	(748)	-98.15
Replacement/Extraordinary Item	(2,263)		(4,538)	4,538	(6,507)	(5,777)	(13,613)	7,836	-57.56
Other Income (Expense)	0		(919)	919	(1,159)	(2,318)	(2,756)	438	-15.90
Management Fees	(7,455)	(7,010)	(8,092)	1,081	(23,064)	(20,533)	(24,275)	3,742	-15.41
Total Non-Operating Income (Expense)	(98,715)	(96,103)	(103,515)	7,412	(298,528)	(296,233)	(310,546)	14,314	-4.61
Income Before Non-Cash Items	50,055	13,593	42,532	(28,940)	135,709	46,454	127,571	(81,117)	(63.59)
Non-Cash Items									
Depreciation & Amortization	(44,200)	(44,634)	(44,506)	(129)	(132,600)	(133,275)	(133,517)	242	-.18
Non-Oper Income (Expense)	0			0	258,592	36,206		36,206	100.00
Total Non-Cash Items	(44,200)	(44,634)	(44,506)	(129)	125,992	(97,069)	(133,517)	36,448	-27.30
Change In Net Assets	5,855	(31,041)	(1,973)	(29,068)	261,701	(50,615)	(5,945)	(44,670)	751.32



HemisView Village
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	13,348	12,862	10,784	2,078	40,209	39,556	32,351	7,205	22.27
Bad Debt, Net of Collections	0			0	(101)				
Other Tenant Revenue	0		1,403	(1,403)			4,208	(4,208)	-100.00
Grants	9,087	15,538	14,379	1,159	38,387	44,871	43,136	1,736	4.02
Miscellaneous Revenue	1,114	1,179	1,100	79	4,043	3,704	3,300	404	12.24
Net Revenue	23,549	29,579	27,665	1,914	82,538	88,131	82,995	5,136	6.19
Operating Expense									
Salaries and Benefits	6,922	7,464	9,719	(2,254)	21,832	21,406	29,156	(7,750)	-26.58
Supplies and Materials	116	724	1,039	(315)	1,456	1,204	3,117	(1,913)	-61.36
Fleet Costs	1			0	4	1		1	100.00
Outside Services	1,292	392	4,018	(3,626)	6,102	5,742	12,055	(6,313)	-52.37
Utilities	3,871	7,922	4,194	3,728	7,932	13,636	12,582	1,054	8.38
Protective Services	914	765	285	481	2,927	2,293	854	1,440	168.67
Insurance	0		2,245	(2,245)	5,548	5,336	6,743	(1,407)	-20.87
Other Expenses	1,514	2,122	1,936	187	4,787	6,011	5,807	204	3.51
Total Operating Expense	14,630	19,391	23,435	(4,044)	50,587	55,629	70,313	(14,684)	-20.88
Total Operating Income	8,919	10,188	4,230	5,958	31,950	32,503	12,682	19,821	156.29
Non-Operating Income (Expense)									
Interest Expense	(27,526)	(28,417)	(28,454)	37	(82,583)	(85,255)	(85,363)	107	-1.13
Interest Income	710	5	283	(278)	1,436	16	849	(832)	-98.09
Replacement/Extraordinary Item	0		(1,513)	1,513	(3)	(179)	(4,538)	4,359	-96.06
Other Income (Expense)	0		(279)	279	(61)	(122)	(837)	715	-85.43
Management Fees	(2,065)	(1,922)	(2,396)	474	(6,413)	(5,651)	(7,188)	1,537	-21.39
Total Non-Operating Income (Expense)	(28,882)	(30,334)	(32,359)	2,025	(87,625)	(91,190)	(97,077)	5,887	-6.06
Income Before Non-Cash Items	(19,963)	(20,146)	(28,129)	7,982	(55,675)	(58,687)	(84,395)	25,707	(30.46)
Non-Cash Items									
Depreciation & Amortization	(16,530)	(16,670)	(16,546)	(124)	(49,590)	(49,800)	(49,638)	(162)	.33
Non-Oper Income (Expense)	0			0	(258,592)	(36,206)		(36,206)	100.00
Total Non-Cash Items	(16,530)	(16,670)	(16,546)	(124)	(308,182)	(86,006)	(49,638)	(36,368)	73.27
Change In Net Assets	(36,493)	(36,816)	(44,675)	7,859	(363,857)	(144,694)	(134,033)	(10,660)	7.95



Midcrowne Seniors Pavillion LP
Summarized Income Statement by Company, YTD
Period Ending March 31, 2021
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	109,009	118,190	124,112	(5,922)	334,590	360,429	371,945	(11,516)	-3.10
Bad Debt, Net of Collections	(2,752)	(1,383)	(1,000)	(383)	(6,774)	(5,747)	(3,000)	(2,747)	91.58
Other Tenant Revenue	2,072	3,624	2,070	1,554	7,109	6,329	6,510	(181)	-2.78
Grants	4,419	8,407	7,292	1,115	18,250	23,667	21,877	1,790	8.18
Miscellaneous Revenue	(952)	431	991	(560)	(850)	533	1,073	(540)	-50.28
Net Revenue	111,796	129,269	133,465	(4,197)	352,326	385,211	398,405	(13,194)	-3.31
Operating Expense									
Salaries and Benefits	25,413	18,130	19,159	(1,029)	50,744	54,888	57,626	(2,738)	-4.75
Supplies and Materials	2,664	3,154	5,110	(1,956)	5,277	11,049	13,350	(2,301)	-17.24
Outside Services	5,147	6,279	11,633	(5,354)	14,959	30,127	32,130	(2,003)	-6.23
Utilities	11,723	10,151	14,796	(4,645)	39,969	38,523	44,387	(5,863)	-13.21
Protective Services	2,390	1,800	1,888	(88)	5,990	5,400	5,664	(264)	-4.66
Insurance	8,679	9,620	10,170	(549)	26,038	28,861	30,509	(1,647)	-5.40
Other Expenses	4,194	6,425	10,349	(3,924)	18,088	21,847	30,419	(8,572)	-28.18
Total Operating Expense	60,211	55,559	73,104	(17,545)	161,065	190,695	214,084	(23,389)	-10.93
Total Operating Income	51,585	73,709	60,361	13,348	191,261	194,516	184,321	10,195	5.53
Non-Operating Income (Expense)									
Interest Expense	(31,572)	(31,229)	(31,229)	0	(94,826)	(93,800)	(93,800)	0	.00
Interest Income	169	37	1	36	253	94	3	91	3,206.67
Replacement/Extraordinary Item	1,253	(5,699)	(6,800)	1,101	437	(9,614)	(25,165)	15,551	-61.80
Other Income (Expense)	0		(1,447)	1,447		(7,840)	(4,340)	(3,500)	80.66
Management Fees	(4,605)	(4,857)	(5,101)	244	(14,075)	(14,680)	(15,243)	563	-3.69
Total Non-Operating Income (Expense)	(34,755)	(41,747)	(44,575)	2,828	(108,211)	(125,840)	(138,545)	12,705	-9.17
Income Before Non-Cash Items	16,831	31,962	15,786	16,176	83,050	68,676	45,776	22,900	50.03
Non-Cash Items									
Depreciation & Amortization	(31,297)	(31,211)	(31,297)	85	(93,891)	(93,634)	(93,891)	256	-.27
Total Non-Cash Items	(31,297)	(31,211)	(31,297)	85	(93,891)	(93,634)	(93,891)	256	-.27
Change In Net Assets	(14,466)	750	(15,511)	16,261	(10,841)	(24,959)	(48,115)	23,156	(48.13)



Partnerships
Non-Consolidating Balance Sheet
Period Ending March 31, 2021

	HemisView Market Units		HemisView Village		Midcrowne Seniors	
	This Year	Last Year	This Year	Last Year	This Year	Last Year
Assets						
Current Assets						
Cash & Investments, Unrestricted	66,580	103,315	97,517	193,309	160,755	56,885
Cash & Investments, Restricted	278,107	434,126	921,418	954,073	370,232	388,975
Accounts Receivable	561,090	673,501	(365,942)	(485,051)	154,040	81,182
Prepaid Expenses and Other Current Assets	16,006	20,840	5,335	1,351	110,471	113,696
Total Current Assets	921,784	1,231,782	658,329	663,682	795,497	640,738
Fixed Assets						
Land, Buildings and Equipment	20,255,953	20,091,278	7,614,521	7,559,629	13,089,436	13,089,436
Construction In Progress		111,485				
Accumulated Depreciation	(5,722,418)	(5,190,377)	(2,138,593)	(1,939,700)	(5,179,625)	(4,804,319)
Total Fixed Assets	14,533,534	15,012,386	5,475,927	5,619,929	7,909,811	8,285,117
Other Non-Current Assets						
Other Non-Current Assets	3,164,698	3,215,237	1,055,797	1,074,147	797,173	819,252
Total Other Non-Current Assets	3,164,698	3,215,237	1,055,797	1,074,147	797,173	819,252
Total Assets	18,620,016	19,459,405	7,190,053	7,357,758	9,502,482	9,745,107
Liabilities						
Current Liabilities						
Trade Payable & Accruals	4,692	10,801	912,663	926,354	22,987	34,670
Other Current Liabilities	2,609,869	2,516,110	3,444,936	3,098,062	265,037	233,567
Total Current Liabilities	2,614,560	2,526,911	4,357,599	4,024,416	288,024	268,237
Non-Current Liabilities						
Non-Current Long Term Debt	22,001,987	22,263,919	6,549,337	6,553,772	6,939,356	6,972,053
Total Non-Current Liabilities	22,001,987	22,263,919	6,549,337	6,553,772	6,939,356	6,972,053
Total Liabilities	24,616,547	24,790,830	10,906,935	10,578,187	7,227,381	7,240,291
Equity						
Equity						
Invested In Capital Assets	(3,399,957)	(3,183,037)	(94,832)	46,338	2,675,260	2,998,938
Unrestricted Net Assets	(2,874,682)	(2,582,514)	(4,543,469)	(4,220,840)	(770,391)	(883,097)
Total Equity	(5,996,532)	(5,331,425)	(3,716,883)	(3,220,430)	2,275,101	2,504,817
Total Liabilities and Equity	18,620,016	19,459,405	7,190,053	7,357,758	9,502,482	9,745,107