

# PRELIMINARY **FINANCIAL STATEMENTS**



**SAHA** | SAN ANTONIO  
HOUSING AUTHORITY  
Opportunity Lives Here

# PRELIMINARY FINANCIAL STATEMENTS

For the Month and Year-to Date Ended **December 31, 2020**

**Issue Date:** January 20, 2021

*(Unaudited and Subject to Review)*

## SAHA COMBINED

1. Summarized Combined Income Statement – Current Month
2. Summarized Combined Income Statement – Year-To-Date
3. Summarized Combined Balance Sheet
4. Summarized Income Statement by Business Unit – Administrative Services
5. Property Management Income Statements
  - a. Summarized Income Statement by Line of Business – Public Housing
  - b. Summarized Income Statement by Line of Business – Beacon Communities
    - i. SAHA Managed
    - ii. Third Party Managed

## PARTNERSHIPS

1. Property Management Income Statements
  - a. Summarized Income Statement by Company – Partnerships
2. Summarized Non-Consolidating Balance Sheet

**ED HINOJOSA**  
Chief Financial Officer

**DIANA K. FIEDLER**  
Director of Finance  
and Accounting

**LINDA LE**  
Controller

**JENNIFER MIRELES**  
Budget Manager



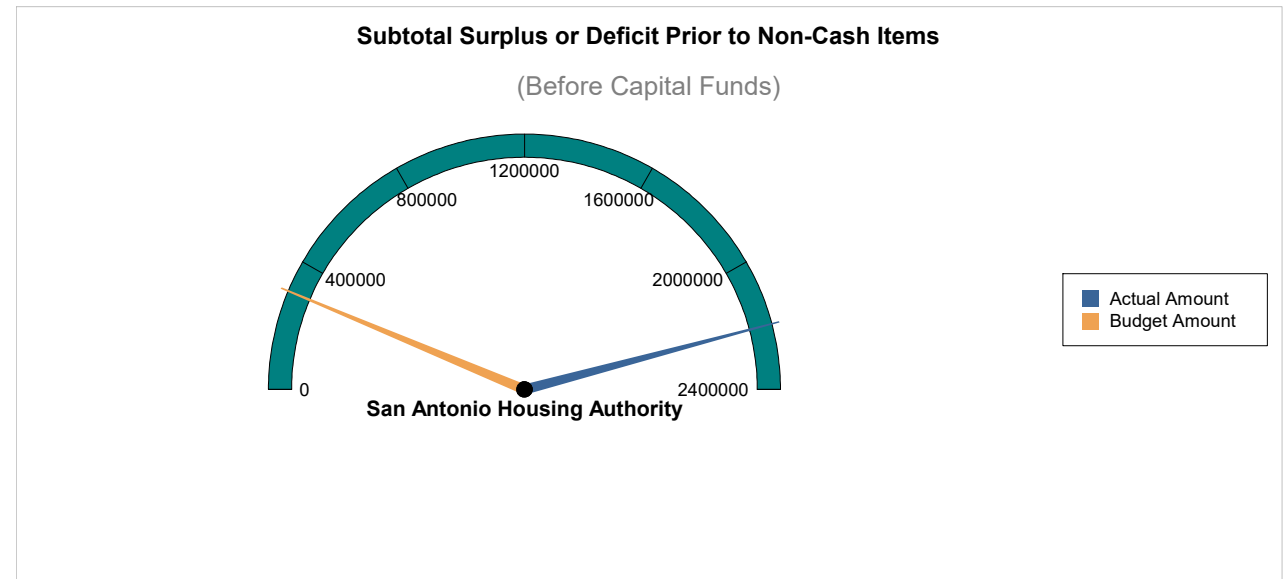
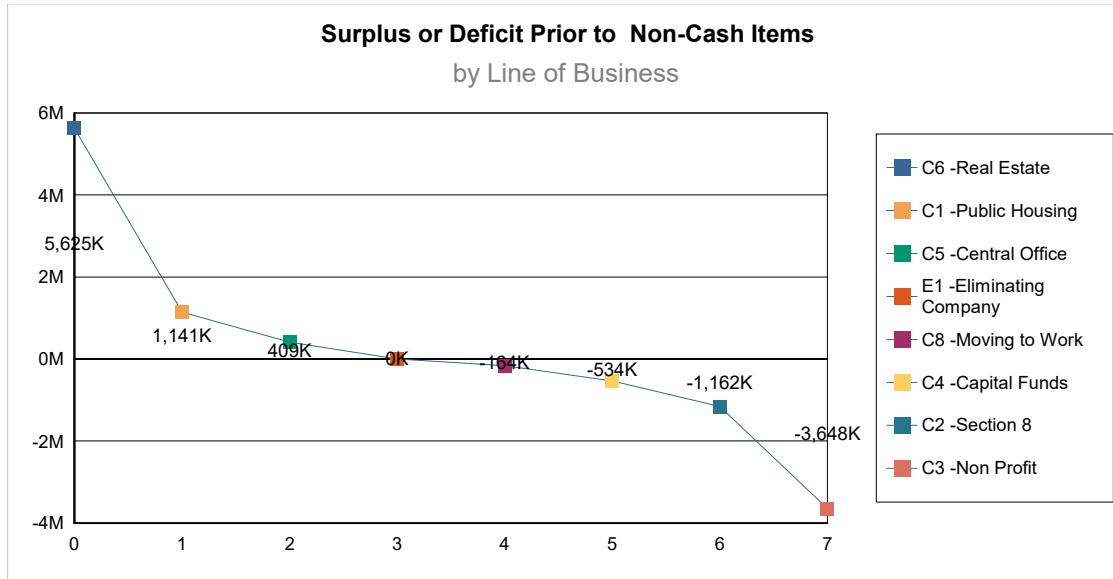
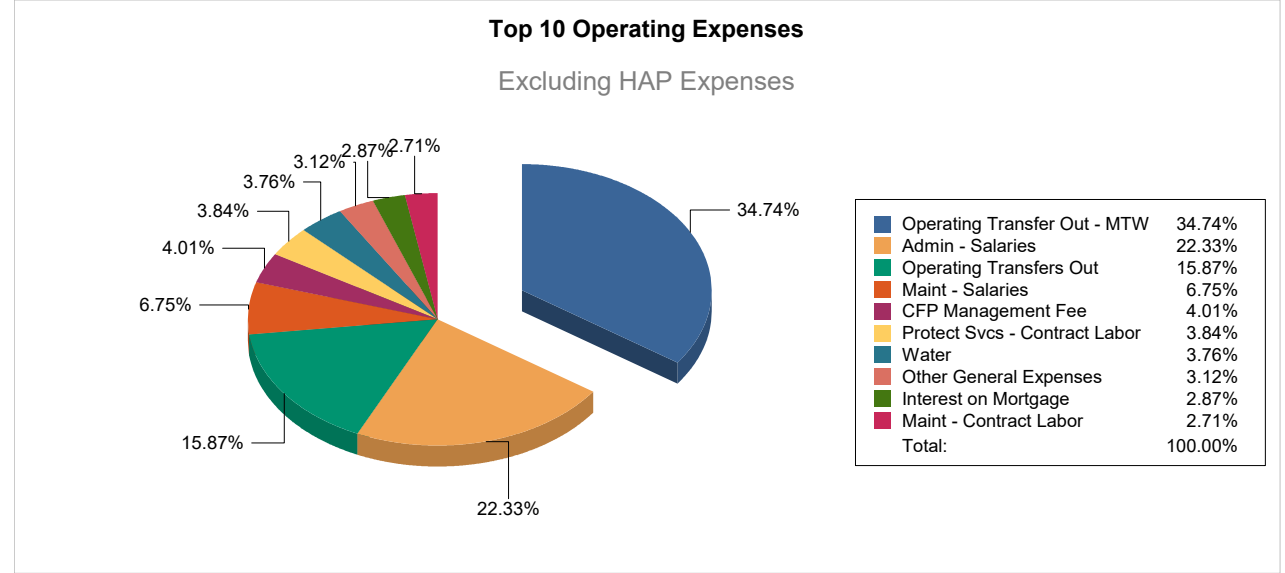
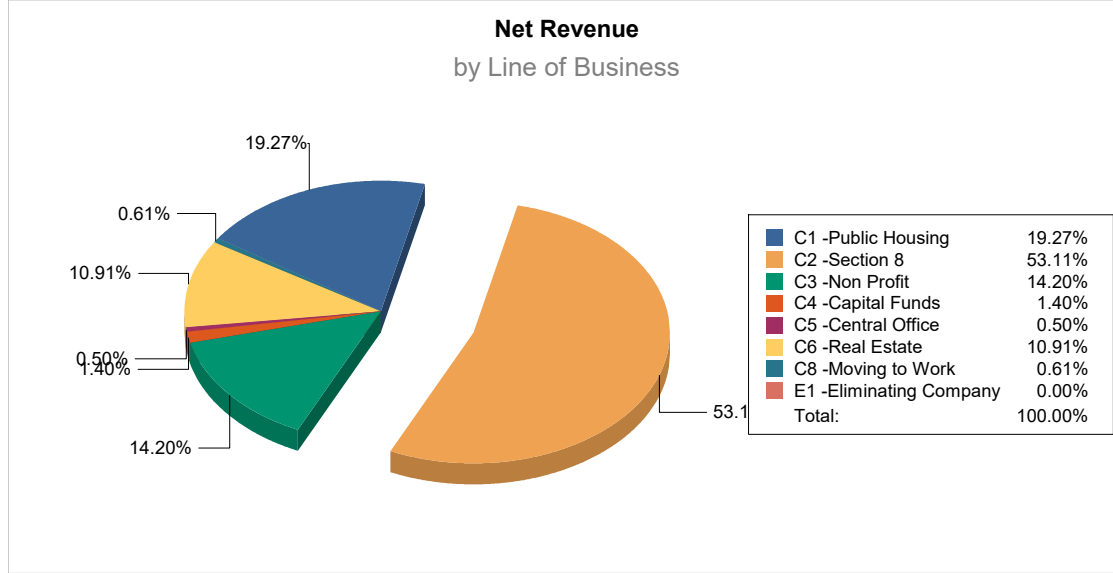


**San Antonio Housing Authority**  
**Combined Income Statement - Current Month**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total		
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	
<b>Revenue</b>																					
Rental Revenue	880,903	731,124			2,158,926	2,265,078							3,039,829	2,996,202					3,039,829	2,996,202	
Bad Debt, Net of Collections	(404,279)	10,892			(50,438)	(36,906)							(454,717)	(26,014)					(454,717)	(26,014)	
Other Tenant Revenue	6,585	33,951			94,934	84,001							101,519	117,952			(688)		100,831	117,952	
Grants	2,815,889	2,076,925	793,669	767,708	259,910	236,020					90,715	89,946	3,960,183	3,170,599	244,045	664,448	(12,758)	(15,121)	4,191,470	3,819,927	
HAP Revenue			8,454,152	9,047,011									8,454,152	9,047,011					8,454,152	9,047,011	
Miscellaneous Revenue	56,655	23,795		3,434	9,677	14,820	1,899,872	715,516	86,406	119,392	14,830	39,242	2,067,439	916,200			(86,508)	(89,183)	1,980,931	827,017	
<b>Net Revenue</b>	<b>3,355,752</b>	<b>2,876,687</b>	<b>9,247,821</b>	<b>9,818,152</b>	<b>2,473,009</b>	<b>2,563,014</b>	<b>1,899,872</b>	<b>715,516</b>	<b>86,406</b>	<b>119,392</b>	<b>105,545</b>	<b>129,188</b>	<b>17,168,405</b>	<b>16,221,949</b>	<b>244,045</b>	<b>664,448</b>	<b>(99,953)</b>	<b>(104,303)</b>	<b>17,312,497</b>	<b>16,782,094</b>	
<b>Operating Expense</b>																					
Salaries and Benefits	1,047,833	1,021,168	426,978	427,546	791,316	612,006	72,585	83,864	871,166	878,239	199,559	194,986	3,409,438	3,217,808	245	13,425			3,409,683	3,231,233	
Supplies and Materials	128,204	176,711			69,035	97,663			53	3,334			197,292	277,708					197,292	277,708	
Fleet Costs	5,933	12,637	2,554	3,049	837	2,104	70	784	1,096	2,577		241	10,490	21,392					10,490	21,392	
Outside Services	646,802	622,518	54	146	380,048	304,293	11,645	5,724	12,746	18,428			1,051,295	951,108					1,051,295	951,108	
Utilities	393,809	424,514			229,096	239,944		228	9,535	16,100			632,440	680,785					632,440	680,785	
Protective Services	164,235	17,696		170	91,373	20,293		417	17,391	19,216		340	272,999	58,132					272,999	58,132	
Insurance	(75,245)	136,539	(17,486)	15,978	9,482	126,589	(559)	1,143	14,142	12,921	4,464	4,368	(65,201)	297,538					(65,201)	297,538	
HAP Expense			8,441,232	9,137,861									8,441,232	9,137,861					8,441,232	9,137,861	
Other Expenses	88,164	191,560	63,185	143,347	169,236	162,073	51,865	68,200	132,594	190,764	76,825	58,546	581,869	814,490			(95,802)	(85,387)	486,067	729,103	
<b>Total Operating Expense</b>	<b>2,399,734</b>	<b>2,603,343</b>	<b>8,916,518</b>	<b>9,728,096</b>	<b>1,740,423</b>	<b>1,564,965</b>	<b>135,607</b>	<b>160,359</b>	<b>1,058,724</b>	<b>1,141,579</b>	<b>280,848</b>	<b>258,481</b>	<b>14,531,853</b>	<b>15,456,823</b>	<b>245</b>	<b>13,425</b>	<b>(95,802)</b>	<b>(85,387)</b>	<b>14,436,297</b>	<b>15,384,860</b>	
<b>Total Operating Income</b>	<b>956,019</b>	<b>273,344</b>	<b>331,304</b>	<b>90,057</b>	<b>732,585</b>	<b>998,049</b>	<b>1,764,265</b>	<b>555,158</b>	<b>(972,318)</b>	<b>(1,022,187)</b>	<b>(175,303)</b>	<b>(129,293)</b>	<b>2,636,552</b>	<b>765,127</b>	<b>243,800</b>	<b>651,024</b>	<b>(4,151)</b>	<b>(18,916)</b>	<b>2,876,201</b>	<b>1,397,234</b>	
<b>Non-Operating Income (Expense)</b>																					
Interest Expense	(21,138)	(6,534)			(524,193)	(402,297)	(5)	(6,260)					(545,336)	(415,090)	(40,125)	(40,125)	84,710	84,954	(500,751)	(370,261)	
Interest Income	78,990	80,912	44	1,845	21,133	64,456	84,002	105,577	710	13,732	6	63	184,885	266,585	10	1,918	(84,710)	(85,196)	100,186	183,306	
Replacement/Extraordinary Item	(103,952)	(85,375)			(114,762)	(117,027)				(817)			(218,714)	(203,218)					(218,714)	(203,218)	
Other Income (Expense)	(280,004)	(177,578)		725		(1,712)			1,092				(280,004)	(177,473)			12,758	15,121	(267,247)	(162,352)	
Management Fees	(504,593)	(441,518)	(295,034)	(275,961)	(179,437)	(182,871)	(591)	(518)	1,350,180	936,165	(1,576)	(1,698)	368,950	33,599	(682,505)	(33,222)	(8,606)	3,796	(322,161)	4,173	
Transfers	1,015,762	22,331	(1,197,820)		(3,583,359)		3,777,503		30,062		12,692	10,891	54,840	33,222	(54,840)	(33,222)				0	
<b>Total Non-Operating Income (Expense)</b>	<b>185,065</b>	<b>(607,760)</b>	<b>(1,492,810)</b>	<b>(273,391)</b>	<b>(4,380,618)</b>	<b>(639,450)</b>	<b>3,860,910</b>	<b>98,800</b>	<b>1,380,951</b>	<b>950,173</b>	<b>11,122</b>	<b>9,256</b>	<b>(435,379)</b>	<b>(462,374)</b>	<b>(777,459)</b>	<b>(104,652)</b>	<b>4,151</b>	<b>18,674</b>	<b>(1,208,687)</b>	<b>(548,352)</b>	
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>1,141,084</b>	<b>(334,416)</b>	<b>(1,161,506)</b>	<b>(183,335)</b>	<b>(3,648,033)</b>	<b>358,598</b>	<b>5,625,175</b>	<b>653,957</b>	<b>408,633</b>	<b>(72,014)</b>	<b>(164,181)</b>	<b>(120,037)</b>	<b>2,201,173</b>	<b>302,753</b>	<b>(533,659)</b>	<b>546,371</b>		<b>(243)</b>	<b>1,667,513</b>	<b>848,882</b>	
<b>Non-Cash Items</b>																					
Depreciation & Amortization	(812,469)	(785,274)	(1,466)	(179)	(564,503)	(342,945)	(1,166)	(779)	(11,514)	(9,117)	(268)	(268)	(1,391,386)	(1,138,562)					(1,391,386)	(1,138,562)	
Non-Oper Income (Expense)	374,222	822,529			2,695,076		(2,222,031)	79	(510,660)		(254,623)		81,983	822,608		(401,744)			81,983	420,864	
<b>Total Non-Cash Items</b>	<b>(438,248)</b>	<b>37,255</b>	<b>(1,466)</b>	<b>(179)</b>	<b>2,130,573</b>	<b>(342,945)</b>	<b>(2,223,198)</b>	<b>(701)</b>	<b>(522,173)</b>	<b>(9,117)</b>	<b>(254,891)</b>	<b>(268)</b>	<b>(1,309,403)</b>	<b>(315,955)</b>		<b>(401,744)</b>			<b>(1,309,403)</b>	<b>(717,698)</b>	
<b>Change In Net Assets</b>	<b>702,836</b>	<b>(297,162)</b>	<b>(1,162,972)</b>	<b>(183,513)</b>	<b>(1,517,460)</b>	<b>15,653</b>	<b>3,401,977</b>	<b>653,257</b>	<b>(113,540)</b>	<b>(81,131)</b>	<b>(419,072)</b>	<b>(120,305)</b>	<b>891,769</b>	<b>(13,201)</b>	<b>(533,659)</b>	<b>144,628</b>		<b>(243)</b>	<b>358,110</b>	<b>131,184</b>	

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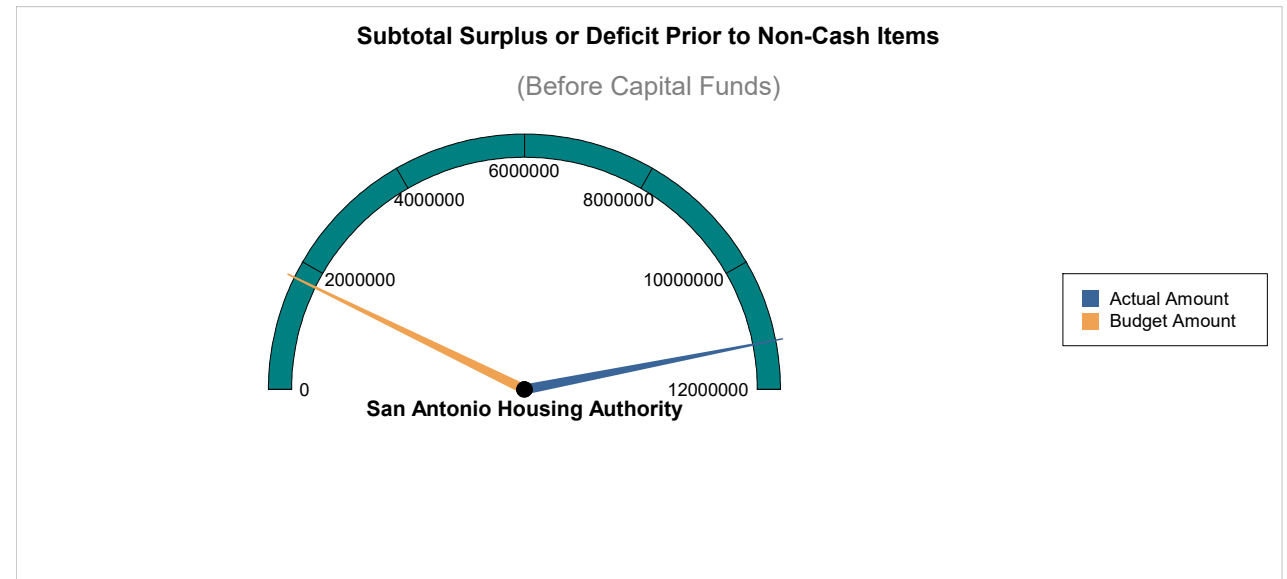
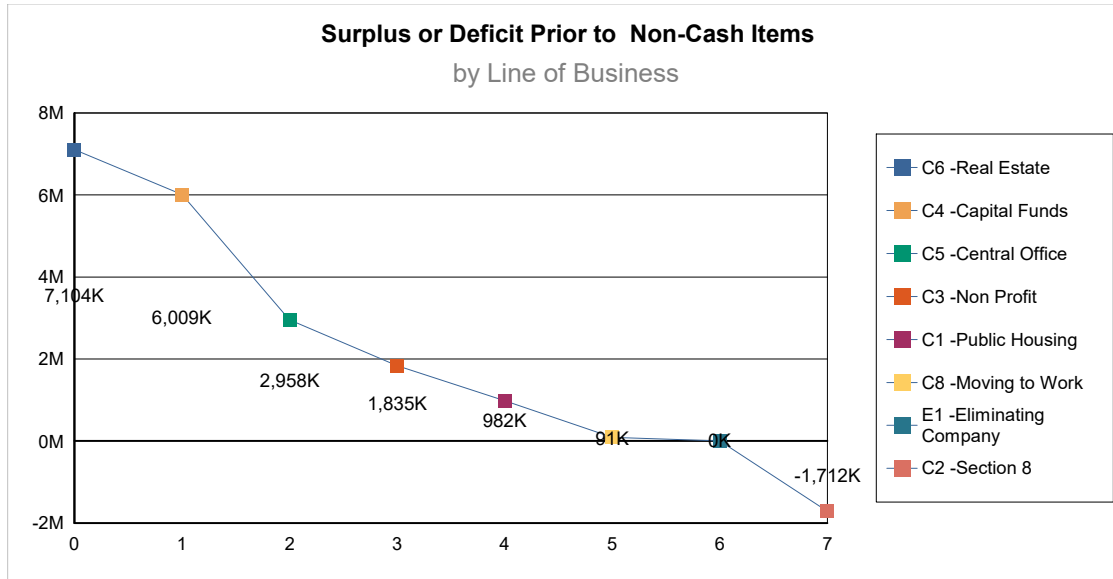
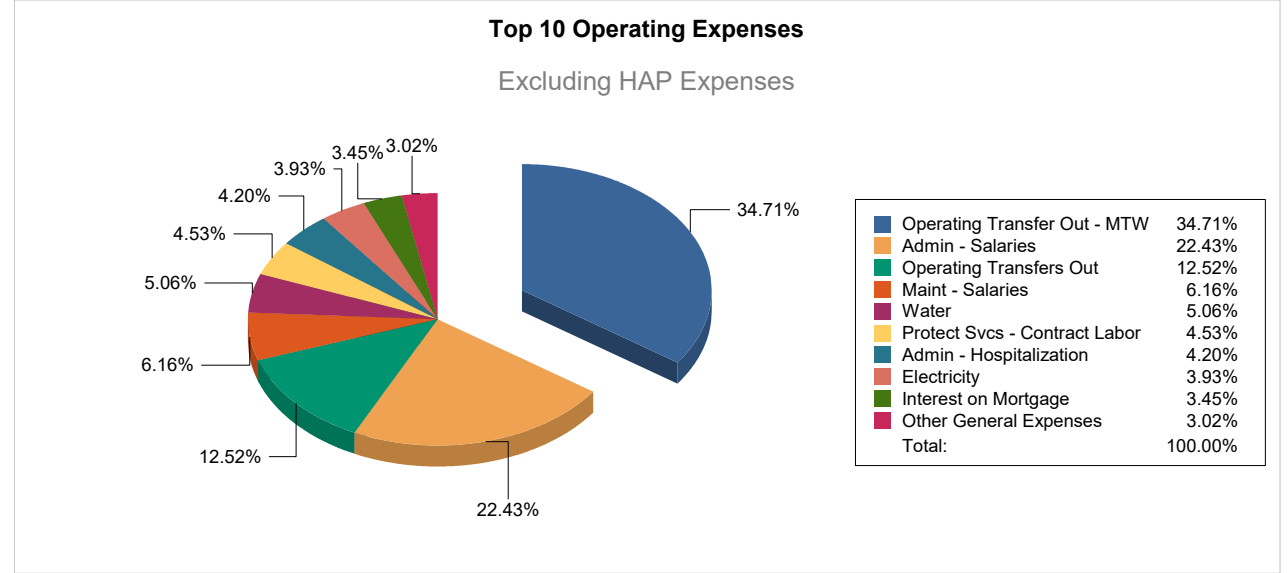
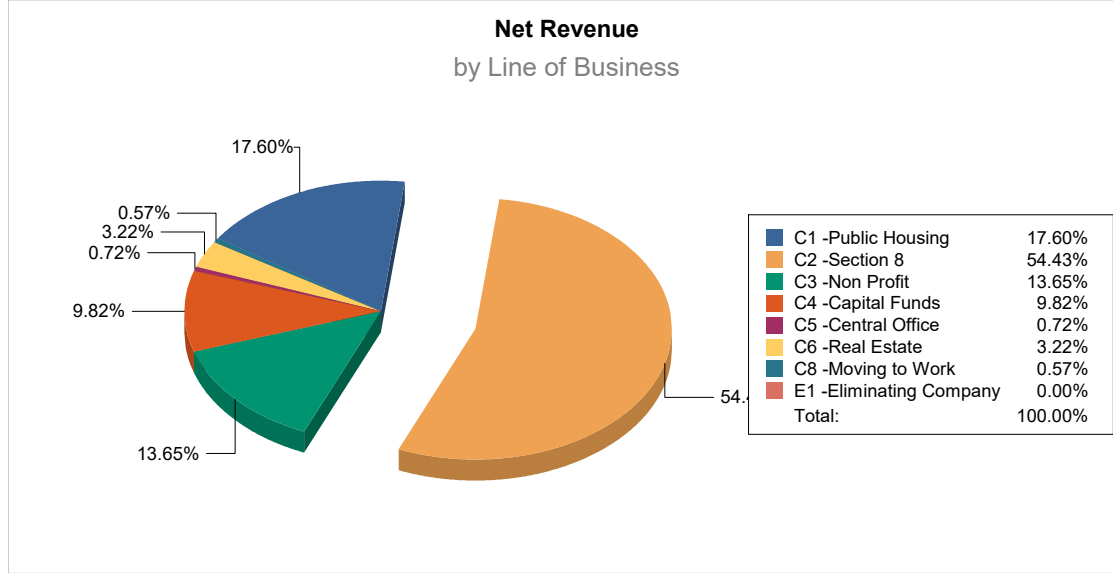






**San Antonio Housing Authority**  
**Combined Income Statement - Year-To-Date**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
<b>Revenue</b>																				
Rental Revenue	5,283,110	4,414,437			12,886,154	13,546,557							18,169,264	17,960,994					18,169,264	17,960,994
Bad Debt, Net of Collections	(375,500)	65,353			(211,132)	(221,437)							(586,632)	(156,084)					(586,632)	(156,084)
Other Tenant Revenue	83,799	204,364			581,195	504,008							664,994	708,372			(4,125)		660,869	708,372
Grants	14,097,138	12,461,548	5,027,614	4,606,248	1,567,361	1,416,123					506,847	539,678	21,198,960	19,023,596	10,715,861	3,986,689	(80,646)	(90,724)	31,834,174	22,919,562
HAP Revenue			54,384,920	54,282,063									54,384,920	54,282,063					54,384,920	54,282,063
Miscellaneous Revenue	121,366	142,772	4,343	20,604	82,641	88,922	3,513,231	4,300,104	790,849	716,351	111,710	235,452	4,624,140	5,504,204			(464,470)	(535,097)	4,159,669	4,969,107
<b>Net Revenue</b>	<b>19,209,913</b>	<b>17,288,474</b>	<b>59,416,877</b>	<b>58,908,915</b>	<b>14,906,219</b>	<b>15,334,173</b>	<b>3,513,231</b>	<b>4,300,104</b>	<b>790,849</b>	<b>716,351</b>	<b>618,557</b>	<b>775,129</b>	<b>98,455,645</b>	<b>97,323,145</b>	<b>10,715,861</b>	<b>3,986,689</b>	<b>(549,242)</b>	<b>(625,821)</b>	<b>108,622,265</b>	<b>100,684,014</b>
<b>Operating Expense</b>																				
Salaries and Benefits	5,551,375	6,127,006	2,249,427	2,565,274	3,692,791	3,672,037	391,572	503,184	4,923,076	5,269,331	1,050,963	1,169,917	17,859,205	19,306,748	644	80,547			17,859,848	19,387,296
Supplies and Materials	965,085	1,064,865			540,200	585,980			10,768	20,006			1,516,054	1,670,851					1,516,054	1,670,851
Fleet Costs	112,069	75,820	9,769	18,292	12,495	12,625	1,342	4,702	25,153	15,464	1,446		160,827	128,349					160,827	128,349
Outside Services	3,245,919	3,735,109	112	874	2,031,320	1,826,245	56,056	34,342	91,070	110,567			5,424,477	5,707,136					5,424,477	5,707,136
Utilities	2,710,538	2,547,750			1,481,439	1,439,662	821	1,368	77,633	96,600			4,270,431	4,085,380					4,270,431	4,085,380
Protective Services	1,234,119	106,178		1,021	260,782	121,760		2,500	82,515	114,846	67	2,040	1,577,481	348,344					1,577,481	348,344
Insurance	598,900	841,257	37,796	104,566	656,551	770,564	10,700	7,677	85,191	91,276	17,379	30,563	1,406,517	1,845,902					1,406,517	1,845,902
HAP Expense			50,576,287	54,827,165									50,576,287	54,827,165					50,576,287	54,827,165
Other Expenses	627,512	1,157,237	617,011	861,724	738,477	980,375	216,916	409,480	989,356	1,171,153	278,129	351,871	3,467,403	4,931,840	49,434		(500,421)	(512,323)	3,016,416	4,419,517
<b>Total Operating Expense</b>	<b>15,045,517</b>	<b>15,655,222</b>	<b>53,490,402</b>	<b>58,378,914</b>	<b>9,414,055</b>	<b>9,409,248</b>	<b>677,408</b>	<b>963,253</b>	<b>6,284,761</b>	<b>6,889,243</b>	<b>1,346,538</b>	<b>1,555,837</b>	<b>86,258,681</b>	<b>92,851,716</b>	<b>50,078</b>	<b>80,547</b>	<b>(500,421)</b>	<b>(512,323)</b>	<b>85,808,338</b>	<b>92,419,941</b>
<b>Total Operating Income</b>	<b>4,164,396</b>	<b>1,633,251</b>	<b>5,926,475</b>	<b>530,000</b>	<b>5,492,164</b>	<b>5,924,925</b>	<b>2,835,823</b>	<b>3,336,851</b>	<b>(5,493,913)</b>	<b>(6,172,892)</b>	<b>(727,981)</b>	<b>(780,707)</b>	<b>12,196,964</b>	<b>4,471,429</b>	<b>10,665,783</b>	<b>3,906,142</b>	<b>(48,821)</b>	<b>(113,498)</b>	<b>22,813,926</b>	<b>8,264,073</b>
<b>Non-Operating Income (Expense)</b>																				
Interest Expense	(121,248)	(39,204)			(2,395,665)	(2,392,369)	(621)	(13,398)					(2,517,535)	(2,444,972)	(249,313)	(249,313)	497,838	500,574	(2,269,010)	(2,193,711)
Interest Income	466,507	485,472	237	11,070	119,935	386,733	496,043	625,535	2,234	82,393	38	879	1,084,995	1,592,083	62	11,505	(497,838)	(503,254)	587,219	1,100,334
Replacement/Extraordinary Item	(834,205)	(513,713)			(810,947)	(702,159)			(256)	(4,900)			(1,645,407)	(1,220,773)					(1,645,407)	(1,220,773)
Other Income (Expense)	(1,174,804)	(1,065,467)	258	4,350	(13,213)	(10,272)			13,825	6,552			(1,173,934)	(1,064,837)			80,646	90,724	(1,093,287)	(974,113)
Management Fees	(2,763,033)	(2,649,105)	(1,665,147)	(1,655,768)	(1,059,115)	(1,097,225)	(5,041)	(3,109)	8,504,122	5,618,230	(11,078)	(10,189)	3,000,708	202,834	(4,095,029)	(199,334)	(31,825)	22,775	(1,126,146)	26,274
Transfers	1,244,620	133,989	(5,973,934)		502,231		3,777,687		(67,977)				829,728	65,346	312,355	199,335	(312,355)	(199,334)	0	0
<b>Total Non-Operating Income (Expense)</b>	<b>(3,182,163)</b>	<b>(3,648,029)</b>	<b>(7,638,585)</b>	<b>(1,640,348)</b>	<b>(3,656,773)</b>	<b>(3,815,292)</b>	<b>4,268,068</b>	<b>609,028</b>	<b>8,451,949</b>	<b>5,702,275</b>	<b>818,688</b>	<b>56,036</b>	<b>(938,817)</b>	<b>(2,736,330)</b>	<b>(4,656,635)</b>	<b>(636,477)</b>	<b>48,821</b>	<b>110,819</b>	<b>(5,546,631)</b>	<b>(3,261,988)</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>982,234</b>	<b>(2,014,778)</b>	<b>(1,712,111)</b>	<b>(1,110,348)</b>	<b>1,835,391</b>	<b>2,109,633</b>	<b>7,103,890</b>	<b>3,945,879</b>	<b>2,958,036</b>	<b>(470,617)</b>	<b>90,707</b>	<b>(724,671)</b>	<b>11,258,147</b>	<b>1,735,098</b>	<b>6,009,148</b>	<b>3,269,665</b>		<b>(2,678)</b>	<b>17,267,295</b>	<b>5,002,085</b>
<b>Non-Cash Items</b>																				
Depreciation & Amortization	(4,899,396)	(4,812,130)	(8,797)	(1,073)	(2,356,000)	(2,060,519)	(6,997)	(4,677)	(71,497)	(57,908)	(1,605)	(1,610)	(7,344,293)	(6,937,916)					(7,344,293)	(6,937,916)
Non-Oper Income (Expense)	3,415,529	4,935,173			4,912,424		(2,406,494)	473	(1,492,636)				4,174,200	4,935,646	(1,979,753)	(2,410,461)			2,194,447	2,525,185
<b>Total Non-Cash Items</b>	<b>(1,483,867)</b>	<b>123,044</b>	<b>(8,797)</b>	<b>(1,073)</b>	<b>2,556,424</b>	<b>(2,060,519)</b>	<b>(2,413,492)</b>	<b>(4,204)</b>	<b>(1,564,133)</b>	<b>(57,908)</b>	<b>(256,228)</b>	<b>(1,610)</b>	<b>(3,170,094)</b>	<b>(2,002,270)</b>	<b>(1,979,753)</b>	<b>(2,410,461)</b>			<b>(5,149,847)</b>	<b>(4,412,731)</b>
<b>Change In Net Assets</b>	<b>(501,633)</b>	<b>(1,891,734)</b>	<b>(1,720,908)</b>	<b>(1,111,421)</b>	<b>4,391,815</b>	<b>49,114</b>	<b>4,690,398</b>	<b>3,941,675</b>	<b>1,393,903</b>	<b>(528,526)</b>	<b>(165,522)</b>	<b>(726,281)</b>	<b>8,088,053</b>	<b>(267,171)</b>	<b>4,029,395</b>	<b>859,203</b>		<b>(2,678)</b>	<b>12,117,448</b>	<b>589,354</b>





**San Antonio Housing Authority**  
**Summarized Combined Balance Sheet**  
**Amounts in Thousands**  
**Period Ending December 31, 2020**

GJdeBalanceSheetByResponsibility  
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	Public Housing		Section 8		Beacon		Real Estate Services		Central Office		Community Initiatives		Capital Funds		Eliminating Company		Combined Total		
	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	
<b>Assets</b>																			
<b>Current Assets</b>																			
Cash & Investments, Unrestricted	7,532	7,371	5,790	12,557	24,575	16,490	2,252	1,574	12,699	10,905	109	143						52,956	49,040
Cash & Investments, Restricted	16,539	15,816	1,987	1,342	14,576	18,804	1,584	1,367	300		579	701	8,781	1,239				44,346	39,268
Accounts Receivable	878	389	61	33	6,169	4,987	1,003	347	2,489	2,553	67	149	1,523	1,393	(6,011)	(6,064)		6,180	3,788
Prepaid Expenses and Other Current Assets	262	225	8,073	9	784	658	9	7	106	48	5	2						9,239	950
<b>Total Current Assets</b>	<b>25,210</b>	<b>23,801</b>	<b>15,911</b>	<b>13,940</b>	<b>46,105</b>	<b>40,940</b>	<b>4,848</b>	<b>3,295</b>	<b>15,594</b>	<b>13,507</b>	<b>761</b>	<b>995</b>	<b>10,304</b>	<b>2,632</b>	<b>(6,011)</b>	<b>(6,064)</b>		<b>112,722</b>	<b>93,046</b>
<b>Fixed Assets</b>																			
Land, Buildings and Equipment	388,701	388,363	800	828	174,318	118,114	41,587	19,627	3,065	2,974	41	41		100				608,512	530,047
Construction In Progress	11,645	5,128			16,406	2,840	1,456	387	35				26,369	18,791				55,910	27,146
Accumulated Depreciation	(299,473)	(290,307)	(736)	(772)	(90,604)	(64,054)	(185)	(176)	(2,352)	(2,343)	(36)	(33)						(393,387)	(357,684)
<b>Total Fixed Assets</b>	<b>100,873</b>	<b>103,184</b>	<b>64</b>	<b>56</b>	<b>100,119</b>	<b>56,900</b>	<b>42,857</b>	<b>19,838</b>	<b>747</b>	<b>631</b>	<b>5</b>	<b>8</b>	<b>26,369</b>	<b>18,891</b>				<b>271,035</b>	<b>199,509</b>
<b>Other Non-Current Assets</b>																			
Other Non-Current Assets	41,825	34,934			9,064	3,611	50,626	45,321						0	(34,509)	(5,402)		67,006	78,465
<b>Total Other Non-Current Assets</b>	<b>41,825</b>	<b>34,934</b>			<b>9,064</b>	<b>3,611</b>	<b>50,626</b>	<b>45,321</b>						<b>0</b>	<b>(34,509)</b>	<b>(5,402)</b>		<b>67,006</b>	<b>78,465</b>
<b>Deferred Outflow of Resources</b>																			
Deferred Outflow of Resources					3,463	1,851												3,463	1,851
<b>Total Deferred Outflow of Resources</b>					<b>3,463</b>	<b>1,851</b>												<b>3,463</b>	<b>1,851</b>
<b>Total Assets &amp; Deferred Outflow of Resources</b>	<b>167,909</b>	<b>161,918</b>	<b>15,975</b>	<b>13,996</b>	<b>158,751</b>	<b>103,302</b>	<b>98,332</b>	<b>68,454</b>	<b>16,341</b>	<b>14,138</b>	<b>766</b>	<b>1,003</b>	<b>36,673</b>	<b>21,524</b>	<b>(40,520)</b>	<b>(11,465)</b>		<b>454,226</b>	<b>372,870</b>
Deferred Inflow of Resources																			
<b>Current Liabilities</b>																			
Trade Payable & Accruals	3,232	1,904	335	353	3,592	3,479	23	10	446	789	85	75	1,460	785	(1,940)	(1,392)		7,234	6,003
Other Current Liabilities	1,561	2,035	3,138	3,271	5,665	4,942	960	405	2,014	605	407	510	1,839	2,540	(4,083)	(4,672)		11,501	9,637
<b>Total Current Liabilities</b>	<b>4,793</b>	<b>3,939</b>	<b>3,473</b>	<b>3,624</b>	<b>9,256</b>	<b>8,421</b>	<b>983</b>	<b>415</b>	<b>2,460</b>	<b>1,395</b>	<b>492</b>	<b>586</b>	<b>3,299</b>	<b>3,326</b>	<b>(6,023)</b>	<b>(6,064)</b>		<b>18,734</b>	<b>15,640</b>
<b>Non-Current Liabilities</b>																			
Non-Current Long Term Debt	6,138	1,918	1,207	1,101	110,064	58,148	21,843	9,226					17,228	9,825	(32,838)	(5,402)		123,642	74,817
<b>Total Non-Current Liabilities</b>	<b>6,138</b>	<b>1,918</b>	<b>1,207</b>	<b>1,101</b>	<b>110,064</b>	<b>58,148</b>	<b>21,843</b>	<b>9,226</b>					<b>17,228</b>	<b>9,825</b>	<b>(32,838)</b>	<b>(5,402)</b>		<b>123,642</b>	<b>74,817</b>
<b>Total Liabilities</b>	<b>10,931</b>	<b>5,857</b>	<b>4,680</b>	<b>4,724</b>	<b>119,321</b>	<b>66,569</b>	<b>22,826</b>	<b>9,641</b>	<b>2,460</b>	<b>1,395</b>	<b>492</b>	<b>586</b>	<b>20,528</b>	<b>13,151</b>	<b>(38,861)</b>	<b>(11,465)</b>		<b>142,376</b>	<b>90,457</b>
<b>Equity</b>																			
<b>Equity</b>																			
Invested In Capital Assets	100,873	101,676	64	56	(7,873)	(1,426)	41,390	18,372	747	631	5	8	7,426	7,432	27,529	5,406		170,162	132,156
Restricted Net Assets	16,539	15,816	1,987	1,342	14,576	18,804	1,584	1,367	300		579	701	8,781	1,239				44,346	39,268
Unrestricted Net Assets	39,566	38,569	9,243	7,874	32,727	19,354	32,532	39,074	12,834	12,112	(311)	(291)	(62)	(298)	(29,189)	(5,406)		97,341	110,989
<b>Total Equity</b>	<b>156,978</b>	<b>156,061</b>	<b>11,295</b>	<b>9,272</b>	<b>39,430</b>	<b>36,733</b>	<b>75,506</b>	<b>58,813</b>	<b>13,881</b>	<b>12,744</b>	<b>274</b>	<b>417</b>	<b>16,145</b>	<b>8,373</b>	<b>(1,660)</b>	<b>0</b>		<b>311,849</b>	<b>282,413</b>
<b>Total Liabilities and Equity</b>	<b>167,909</b>	<b>161,918</b>	<b>15,975</b>	<b>13,996</b>	<b>158,751</b>	<b>103,302</b>	<b>98,332</b>	<b>68,454</b>	<b>16,341</b>	<b>14,138</b>	<b>766</b>	<b>1,003</b>	<b>36,673</b>	<b>21,524</b>	<b>(40,520)</b>	<b>(11,465)</b>		<b>454,226</b>	<b>372,870</b>



**Asset Management**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	24,260	29,079	33,841	(4,762)	164,446	167,351	203,046	(35,695)	(17.58)
Insurance	848	408	302	106	1,843	1,512	2,221	(709)	(31.94)
Other Expenses	2,557	4,103	4,923	(820)	15,321	25,096	29,540	(4,444)	(15.04)
<b>Total Operating Expense</b>	27,665	33,591	39,066	(5,476)	181,610	193,958	234,807	(40,849)	(17.40)
<b>Total Operating Income</b>	(27,665)	(33,591)	(39,066)	5,476	(181,610)	(193,958)	(234,807)	40,849	(17.40)
<b>Non-Operating Income (Expense)</b>									
Management Fees	(67)	(97)	(86)	(11)	(414)	(569)	(514)	(55)	10.72
Transfers	33,328	30,062		30,062	184,581	192,471		192,471	100.00
<b>Total Non-Operating Income (Expense)</b>	33,261	29,965	(86)	30,051	184,167	191,902	(514)	192,416	(37,455.39)
<b>Surplus or Deficit Prior to Non-Cash Items</b>	5,595	(3,626)	(39,152)	35,526	2,557	(2,056)	(235,321)	233,264	(99.13)
<b>Non-Cash Items</b>									
Depreciation & Amortization	(147)	(146)	(147)	0	(880)	(878)	(880)	2	(.28)
<b>Total Non-Cash Items</b>	(147)	(146)	(147)	0	(880)	(878)	(880)	2	(.28)
<b>Change In Net Assets</b>	5,449	(3,772)	(39,299)	35,527	1,676	(2,934)	(236,201)	233,267	(98.76)





**Brazos Warehouse Building**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits					11				
Supplies and Materials					581	6		6	100.00
Fleet Costs	381				638	3,123		3,123	100.00
Outside Services	4,458	1		1	26,968	3,597		3,597	100.00
Utilities	3,028	(1,186)		(1,186)	16,004	4,125		4,125	100.00
Protective Services									
Insurance					17,944	15,856		15,856	100.00
Other Expenses	82				2,597	24		24	100.00
<b>Total Operating Expense</b>	<b>7,949</b>	<b>(1,185)</b>		<b>(1,185)</b>	<b>64,744</b>	<b>26,731</b>		<b>26,731</b>	<b>100.00</b>
<b>Total Operating Income</b>	<b>(7,949)</b>	<b>1,185</b>		<b>1,185</b>	<b>(64,744)</b>	<b>(26,731)</b>		<b>(26,731)</b>	<b>0.00</b>
<b>Non-Operating Income (Expense)</b>									
Other Income (Expense)						5,625		5,625	100.00
Management Fees	(5)				(33)				
<b>Total Non-Operating Income (Expense)</b>	<b>(5)</b>				<b>(33)</b>	<b>5,625</b>		<b>5,625</b>	<b>100.00</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(7,954)</b>	<b>1,185</b>		<b>1,185</b>	<b>(64,776)</b>	<b>(21,106)</b>		<b>(21,106)</b>	<b>0.00</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(1,476)				(8,855)	(77)		(77)	100.00
Non-Oper Income (Expense)						(3,515)		(3,515)	100.00
<b>Total Non-Cash Items</b>	<b>(1,476)</b>				<b>(8,855)</b>	<b>(3,592)</b>		<b>(3,592)</b>	<b>100.00</b>
<b>Change In Net Assets</b>	<b>(9,430)</b>	<b>1,185</b>		<b>1,185</b>	<b>(73,631)</b>	<b>(24,698)</b>		<b>(24,698)</b>	<b>0.00</b>



**Central Office Building  
Summarized Income Statement by Business Unit  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue						13,140		13,140	100.00
<b>Net Revenue</b>						13,140		13,140	100.00
<b>Operating Expense</b>									
Salaries and Benefits	26,640	23,680	22,263	1,417	141,612	135,540	133,578	1,962	1.47
Supplies and Materials	756	27	3,276	(3,249)	11,702	10,666	19,658	(8,992)	(45.74)
Fleet Costs		601	808	(207)	1,511	7,439	4,848	2,591	53.44
Outside Services	6,007	7,492	17,965	(10,473)	41,659	61,219	107,789	(46,569)	(43.20)
Utilities	12,485	10,609	15,908	(5,299)	79,406	72,230	95,448	(23,218)	(24.33)
Protective Services	22,984	4,936	13,075	(8,139)	91,177	30,110	78,450	(48,340)	(61.62)
Insurance	880	528	1,819	(1,291)	10,478	14,985	11,443	3,542	30.96
Other Expenses	(103,278)	(102,764)	(100,267)	(2,496)	(610,326)	(607,887)	(601,605)	(6,282)	1.04
<b>Total Operating Expense</b>	(33,526)	(54,890)	(25,153)	(29,737)	(232,783)	(275,698)	(150,391)	(125,307)	83.32
<b>Total Operating Income</b>	33,526	54,890	25,153	29,737	232,783	288,838	150,391	138,447	92.06
<b>Non-Operating Income (Expense)</b>									
Replacement/Extraordinary Item			(817)	817		(256)	(4,900)	4,644	(94.78)
Other Income (Expense)			342	(342)	2,612	8,200	2,052	6,148	299.61
Management Fees	6,850	8,087	6,500	1,588	42,140	47,650	38,999	8,651	22.18
<b>Total Non-Operating Income (Expense)</b>	6,850	8,087	6,025	2,062	44,752	55,595	36,151	19,444	53.79
<b>Surplus or Deficit Prior to Non-Cash Items</b>	40,376	62,977	31,178	31,799	277,535	344,432	186,542	157,891	84.64
<b>Non-Cash Items</b>									
Depreciation & Amortization	(6,933)	(8,177)	(6,772)	(1,405)	(42,652)	(48,177)	(40,632)	(7,546)	18.57
<b>Total Non-Cash Items</b>	(6,933)	(8,177)	(6,772)	(1,405)	(42,652)	(48,177)	(40,632)	(7,546)	18.57
<b>Change In Net Assets</b>	33,443	54,801	24,407	30,394	234,884	296,255	145,910	150,345	103.04



**COCC Management Agent  
Summarized Income Statement by Business Unit  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue			333	(333)	3,372	100,000	2,000	98,000	4,900.05
<b>Net Revenue</b>			333	(333)	3,372	100,000	2,000	98,000	4,900.05
<b>Operating Expense</b>									
Salaries and Benefits	4,708	5,146	5,832	(685)	17,807	30,512	34,990	(4,478)	(12.80)
Outside Services		5,247		5,247	4,512	26,220		26,220	100.00
Insurance	210	145	113	32	547	539	824	(286)	(34.68)
Other Expenses	1,165	655	3,723	(3,067)	30,949	354,371	24,084	330,288	1,371.42
<b>Total Operating Expense</b>	6,083	11,194	9,667	1,527	53,815	411,642	59,898	351,744	587.24
<b>Total Operating Income</b>	(6,083)	(11,194)	(9,334)	(1,860)	(50,443)	(311,642)	(57,898)	(253,744)	438.26
<b>Non-Operating Income (Expense)</b>									
Interest Income	10,001	710	13,732	(13,022)	74,892	2,234	82,393	(80,158)	(97.29)
Management Fees	671,993	1,154,891	699,722	455,169	4,052,055	7,357,093	4,198,333	3,158,760	75.24
Transfers						(260,448)		(260,448)	100.00
<b>Total Non-Operating Income (Expense)</b>	681,994	1,155,601	713,454	442,147	4,126,947	7,098,880	4,280,726	2,818,155	65.83
<b>Surplus or Deficit Prior to Non-Cash Items</b>	675,911	1,144,407	704,120	440,287	4,076,504	6,787,238	4,222,827	2,564,411	60.73
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)		(510,660)		(510,660)		(1,489,121)		(1,489,121)	100.00
<b>Total Non-Cash Items</b>		(510,660)		(510,660)		(1,489,121)		(1,489,121)	100.00
<b>Change In Net Assets</b>	675,911	633,747	704,120	(70,373)	4,076,504	5,298,117	4,222,827	1,075,290	25.46



**Construction Services**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	52,296	42,121	33,462	8,659	242,329	219,182	200,772	18,409	9.17
Supplies and Materials			50	(50)		70	300	(231)	(76.83)
Fleet Costs		69	1,083	(1,014)	5,589	10,740	6,500	4,240	65.23
Outside Services	45		4	(4)	48	14	24	(10)	(41.67)
Insurance	2,309	1,089	1,060	29	7,570	5,787	7,421	(1,634)	(22.01)
Other Expenses	19,038	8,505	11,155	(2,650)	66,416	47,941	66,929	(18,988)	(28.37)
<b>Total Operating Expense</b>	<b>73,688</b>	<b>51,785</b>	<b>46,815</b>	<b>4,970</b>	<b>321,951</b>	<b>283,734</b>	<b>281,946</b>	<b>1,787</b>	<b>.63</b>
<b>Total Operating Income</b>	<b>(73,688)</b>	<b>(51,785)</b>	<b>(46,815)</b>	<b>(4,970)</b>	<b>(321,951)</b>	<b>(283,734)</b>	<b>(281,946)</b>	<b>(1,787)</b>	<b>0.63</b>
<b>Non-Operating Income (Expense)</b>									
Other Income (Expense)			750	(750)			4,500	(4,500)	(100.00)
Management Fees	(1,188)	(1,185)	(1,205)	20	(7,130)	(7,110)	(7,232)	121	(1.68)
<b>Total Non-Operating Income (Expense)</b>	<b>(1,188)</b>	<b>(1,185)</b>	<b>(455)</b>	<b>(730)</b>	<b>(7,130)</b>	<b>(7,110)</b>	<b>(2,732)</b>	<b>(4,379)</b>	<b>160.28</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(74,876)</b>	<b>(52,970)</b>	<b>(47,270)</b>	<b>(5,700)</b>	<b>(329,081)</b>	<b>(290,844)</b>	<b>(284,678)</b>	<b>(6,166)</b>	<b>2.17</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(806)	(709)		(709)	(4,833)	(7,476)	(3,209)	(4,267)	132.96
<b>Total Non-Cash Items</b>	<b>(806)</b>	<b>(709)</b>		<b>(709)</b>	<b>(4,833)</b>	<b>(7,476)</b>	<b>(3,209)</b>	<b>(4,267)</b>	<b>132.96</b>
<b>Change In Net Assets</b>	<b>(75,682)</b>	<b>(53,679)</b>	<b>(47,270)</b>	<b>(6,409)</b>	<b>(333,914)</b>	<b>(298,320)</b>	<b>(287,887)</b>	<b>(10,433)</b>	<b>3.62</b>



**Executive Office**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	55,978	55,249	95,102	(39,854)	368,899	500,487	570,614	(70,127)	(12.29)
Supplies and Materials									
Fleet Costs		28	158	(131)	94	1,156	948	208	21.93
Outside Services			1	(1)			6	(6)	(100.00)
Utilities		112	92	20	784	608	552	56	10.12
Protective Services		4,089		4,089	141	4,089		4,089	100.00
Insurance	2,947	919	816	103	5,947	3,618	5,817	(2,200)	(37.81)
Other Expenses	22,560	13,329	36,556	(23,227)	200,119	109,625	219,335	(109,710)	(50.02)
<b>Total Operating Expense</b>	<b>81,485</b>	<b>73,725</b>	<b>132,725</b>	<b>(59,001)</b>	<b>575,984</b>	<b>619,583</b>	<b>797,272</b>	<b>(177,689)</b>	<b>(22.29)</b>
<b>Total Operating Income</b>	<b>(81,485)</b>	<b>(73,725)</b>	<b>(132,725)</b>	<b>59,001</b>	<b>(575,984)</b>	<b>(619,583)</b>	<b>(797,272)</b>	<b>177,689</b>	<b>(22.29)</b>
<b>Non-Operating Income (Expense)</b>									
Replacement/Extraordinary Item	(171)				(171)				
Management Fees	15,251	13,618	30,213	(16,594)	101,930	125,469	181,277	(55,807)	(30.79)
<b>Total Non-Operating Income (Expense)</b>	<b>15,079</b>	<b>13,618</b>	<b>30,213</b>	<b>(16,594)</b>	<b>101,759</b>	<b>125,469</b>	<b>181,277</b>	<b>(55,807)</b>	<b>(30.79)</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(66,406)</b>	<b>(60,106)</b>	<b>(102,513)</b>	<b>42,406</b>	<b>(474,224)</b>	<b>(494,114)</b>	<b>(615,996)</b>	<b>121,882</b>	<b>(19.79)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(747)	(745)	(747)	2	(4,485)	(4,473)	(4,485)	12	(.27)
<b>Total Non-Cash Items</b>	<b>(747)</b>	<b>(745)</b>	<b>(747)</b>	<b>2</b>	<b>(4,485)</b>	<b>(4,473)</b>	<b>(4,485)</b>	<b>12</b>	<b>(.27)</b>
<b>Change In Net Assets</b>	<b>(67,153)</b>	<b>(60,852)</b>	<b>(103,260)</b>	<b>42,408</b>	<b>(478,709)</b>	<b>(498,586)</b>	<b>(620,481)</b>	<b>121,895</b>	<b>(19.65)</b>





**Finance & Accounting**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue	1,555		7,925	(7,925)	3,642		47,550	(47,550)	(100.00)
<b>Net Revenue</b>	1,555		7,925	(7,925)	3,642		47,550	(47,550)	(100.00)
<b>Operating Expense</b>									
Salaries and Benefits	132,006	153,515	158,182	(4,667)	721,808	867,711	949,093	(81,382)	(8.57)
Insurance	4,600	2,450	1,980	470	12,408	9,574	14,335	(4,761)	(33.21)
Other Expenses	46,524	22,570	35,075	(12,505)	147,041	132,393	210,450	(78,058)	(37.09)
<b>Total Operating Expense</b>	183,130	178,535	195,237	(16,702)	881,257	1,009,678	1,173,878	(164,200)	(13.99)
<b>Total Operating Income</b>	(181,575)	(178,535)	(187,312)	8,777	(877,615)	(1,009,678)	(1,126,328)	116,650	(10.36)
<b>Non-Operating Income (Expense)</b>									
Management Fees	40,164	41,855	49,824	(7,970)	204,858	234,516	298,947	(64,431)	(21.55)
<b>Total Non-Operating Income (Expense)</b>	40,164	41,855	49,824	(7,970)	204,858	234,516	298,947	(64,431)	(21.55)
<b>Surplus or Deficit Prior to Non-Cash Items</b>	(141,411)	(136,680)	(137,488)	808	(672,757)	(775,162)	(827,382)	52,220	(6.31)



**Human Resources**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	56,034	73,675	68,343	5,332	345,491	359,559	410,059	(50,500)	(12.32)
Outside Services			392	(392)			2,352	(2,352)	(100.00)
Protective Services			83	(83)	143		498	(498)	(100.00)
Insurance	1,952	1,264	805	459	5,198	4,505	5,913	(1,409)	(23.82)
Other Expenses	44,737	80,102	39,109	40,993	214,140	199,164	234,652	(35,489)	(15.12)
<b>Total Operating Expense</b>	<b>102,722</b>	<b>155,041</b>	<b>108,732</b>	<b>46,309</b>	<b>564,971</b>	<b>563,227</b>	<b>653,475</b>	<b>(90,248)</b>	<b>(13.81)</b>
<b>Total Operating Income</b>	<b>(102,722)</b>	<b>(155,041)</b>	<b>(108,732)</b>	<b>(46,309)</b>	<b>(564,971)</b>	<b>(563,227)</b>	<b>(653,475)</b>	<b>90,248</b>	<b>(13.81)</b>
<b>Non-Operating Income (Expense)</b>									
Management Fees	20,921	29,112	24,396	4,716	102,101	112,394	146,378	(33,985)	(23.22)
<b>Total Non-Operating Income (Expense)</b>	<b>20,921</b>	<b>29,112</b>	<b>24,396</b>	<b>4,716</b>	<b>102,101</b>	<b>112,394</b>	<b>146,378</b>	<b>(33,985)</b>	<b>(23.22)</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(81,802)</b>	<b>(125,929)</b>	<b>(84,336)</b>	<b>(41,593)</b>	<b>(462,870)</b>	<b>(450,834)</b>	<b>(507,096)</b>	<b>56,263</b>	<b>(11.10)</b>



**Internal Audit  
Summarized Income Statement by Business Unit  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	27,717	36,001	32,893	3,108	160,229	207,979	197,357	10,621	5.38
Fleet Costs		18	20	(2)	272	135	120	15	12.37
Outside Services									
Insurance	1,027	510	462	49	2,879	2,106	3,282	(1,176)	(35.82)
Other Expenses	4,980	4,246	8,544	(4,298)	26,448	26,245	51,265	(25,021)	(48.81)
<b>Total Operating Expense</b>	<b>33,724</b>	<b>40,775</b>	<b>41,919</b>	<b>(1,144)</b>	<b>189,827</b>	<b>236,464</b>	<b>252,024</b>	<b>(15,560)</b>	<b>(6.17)</b>
<b>Total Operating Income</b>	<b>(33,724)</b>	<b>(40,775)</b>	<b>(41,919)</b>	<b>1,144</b>	<b>(189,827)</b>	<b>(236,464)</b>	<b>(252,024)</b>	<b>15,560</b>	<b>(6.17)</b>
<b>Non-Operating Income (Expense)</b>									
Management Fees	6,363	7,685	9,624	(1,939)	34,683	48,118	57,742	(9,624)	(16.67)
<b>Total Non-Operating Income (Expense)</b>	<b>6,363</b>	<b>7,685</b>	<b>9,624</b>	<b>(1,939)</b>	<b>34,683</b>	<b>48,118</b>	<b>57,742</b>	<b>(9,624)</b>	<b>(16.67)</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(27,361)</b>	<b>(33,090)</b>	<b>(32,295)</b>	<b>(795)</b>	<b>(155,144)</b>	<b>(188,346)</b>	<b>(194,283)</b>	<b>5,936</b>	<b>(3.06)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(308)	(307)	(308)	1	(1,848)	(1,843)	(1,848)	5	(.27)
<b>Total Non-Cash Items</b>	<b>(308)</b>	<b>(307)</b>	<b>(308)</b>	<b>1</b>	<b>(1,848)</b>	<b>(1,843)</b>	<b>(1,848)</b>	<b>5</b>	<b>(.27)</b>
<b>Change In Net Assets</b>	<b>(27,669)</b>	<b>(33,397)</b>	<b>(32,603)</b>	<b>(794)</b>	<b>(156,992)</b>	<b>(190,189)</b>	<b>(196,131)</b>	<b>5,942</b>	<b>(3.03)</b>



**Legal Services**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue	24,247	18,215	30,712	(12,497)	141,752	122,546	184,270	(61,724)	(33.50)
<b>Net Revenue</b>	24,247	18,215	30,712	(12,497)	141,752	122,546	184,270	(61,724)	(33.50)
<b>Operating Expense</b>									
Salaries and Benefits	16,571	19,159	17,215	1,944	104,064	107,242	103,291	3,951	3.83
Insurance	546	204	167	38	1,363	756	1,204	(448)	(37.24)
Other Expenses	12,673	7,927	12,924	(4,997)	72,811	68,612	77,544	(8,932)	(11.52)
<b>Total Operating Expense</b>	29,790	27,290	30,306	(3,016)	178,238	176,610	182,040	(5,430)	(2.98)
<b>Total Operating Income</b>	(5,542)	(9,075)	406	(9,481)	(36,486)	(54,064)	2,231	(56,294)	(2,523.62)
<b>Non-Operating Income (Expense)</b>									
Management Fees	920	1,590	(133)	1,723	5,724	10,287	(799)	11,086	(1,387.08)
<b>Total Non-Operating Income (Expense)</b>	920	1,590	(133)	1,723	5,724	10,287	(799)	11,086	(1,387.08)
<b>Surplus or Deficit Prior to Non-Cash Items</b>	(4,622)	(7,485)	273	(7,758)	(30,762)	(43,776)	1,431	(45,208)	(3,158.23)



**Annie Casey**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue	10,774		4,272	(4,272)	50,894	25,607	25,630	(23)	(.09)
<b>Net Revenue</b>	10,774		4,272	(4,272)	50,894	25,607	25,630	(23)	(.09)
<b>Operating Expense</b>									
Salaries and Benefits	10,523		4,252	(4,252)	50,706	25,607	25,511	96	.38
Insurance	250		20	(20)	250		120	(120)	(100.00)
Other Expenses					(62)				
<b>Total Operating Expense</b>	10,774		4,272	(4,272)	50,894	25,607	25,630	(23)	(.09)
<b>Total Operating Income</b>								0	0.00





**Early Engagement**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits					814				
Protective Services	259		250	(250)	541		1,500	(1,500)	(100.00)
Other Expenses	1,332		1,608	(1,608)	6,796		9,650	(9,650)	(100.00)
<b>Total Operating Expense</b>	1,590		1,858	(1,858)	8,150		11,150	(11,150)	(100.00)
<b>Total Operating Income</b>	(1,590)		(1,858)	1,858	(8,150)		(11,150)	11,150	(100.00)



**Health and Wellness**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Other Expenses					44				
<b>Total Operating Expense</b>					44				
<b>Total Operating Income</b>					(44)			0	0.00



**MTW Program Administration  
Summarized Income Statement by Business Unit  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue									
<b>Net Revenue</b>									
<b>Operating Expense</b>									
Salaries and Benefits	73,498	99,616	65,052	34,563	339,373	434,418	390,315	44,103	11.30
Fleet Costs			241	(241)	4,945		1,446	(1,446)	(100.00)
Outside Services									
Protective Services			17	(17)	339	67	102	(36)	(34.80)
Insurance	3,546	4,357	2,888	1,469	13,382	16,383	21,662	(5,280)	(24.37)
Other Expenses	26,293	47,351	36,440	10,911	201,501	211,855	218,982	(7,127)	(3.25)
<b>Total Operating Expense</b>	<b>103,337</b>	<b>151,324</b>	<b>104,638</b>	<b>46,685</b>	<b>559,540</b>	<b>662,723</b>	<b>632,507</b>	<b>30,215</b>	<b>4.78</b>
<b>Total Operating Income</b>	<b>(103,337)</b>	<b>(151,324)</b>	<b>(104,638)</b>	<b>(46,685)</b>	<b>(559,540)</b>	<b>(662,723)</b>	<b>(632,507)</b>	<b>(30,215)</b>	<b>4.78</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income		1		1	500	4	500	(496)	(99.26)
Other Income (Expense)									
Management Fees	(813)	(878)	(865)	(13)	(5,572)	(5,241)	(5,191)	(50)	.96
Transfers	20,424	12,692	10,891	1,801	776,490	645,484	65,346	580,138	887.79
<b>Total Non-Operating Income (Expense)</b>	<b>19,611</b>	<b>11,815</b>	<b>10,026</b>	<b>1,789</b>	<b>771,418</b>	<b>640,247</b>	<b>60,655</b>	<b>579,592</b>	<b>955.56</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(83,726)</b>	<b>(139,509)</b>	<b>(94,612)</b>	<b>(44,897)</b>	<b>211,878</b>	<b>(22,476)</b>	<b>(571,852)</b>	<b>549,377</b>	<b>(96.07)</b>



**Res Ambassador Empowerment Pgm**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	4,356	4,355	7,337	(2,982)	26,388	24,643	44,025	(19,382)	(44.03)
Insurance	89	54	216	(162)	109	352	1,296	(944)	(72.83)
Other Expenses			8	(8)			50	(50)	(100.00)
<b>Total Operating Expense</b>	<b>4,445</b>	<b>4,409</b>	<b>7,562</b>	<b>(3,152)</b>	<b>26,497</b>	<b>24,995</b>	<b>45,371</b>	<b>(20,376)</b>	<b>(44.91)</b>
<b>Total Operating Income</b>	<b>(4,445)</b>	<b>(4,409)</b>	<b>(7,562)</b>	<b>3,152</b>	<b>(26,497)</b>	<b>(24,995)</b>	<b>(45,371)</b>	<b>20,376</b>	<b>(44.91)</b>



**Summer Youth Program**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits		10,369	(10,369)		37,569	62,213	(62,213)	(100.00)	
Insurance		960	(960)		35	5,760	(5,760)	(100.00)	
Other Expenses		175	(175)		50	1,050	(1,050)	(100.00)	
<b>Total Operating Expense</b>		11,504	(11,504)		37,654	69,023	(69,023)	(100.00)	
<b>Total Operating Income</b>		(11,504)	11,504		(37,654)	69,023	69,023	(100.00)	





**Policy And Planning  
Summarized Income Statement by Business Unit  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue					5,247				
<b>Net Revenue</b>					5,247				
<b>Operating Expense</b>									
Salaries and Benefits	27,752	37,655	34,948	2,708	177,050	188,958	209,687	(20,729)	(9.89)
Insurance	999	587	406	181	2,547	1,964	2,919	(955)	(32.72)
Other Expenses	4,352	5,524	11,624	(6,100)	38,073	71,245	69,747	1,498	2.15
<b>Total Operating Expense</b>	33,103	43,767	46,979	(3,212)	217,670	262,167	282,353	(20,186)	(7.15)
<b>Total Operating Income</b>	(33,103)	(43,767)	(46,979)	3,212	(212,423)	(262,167)	(282,353)	20,186	(7.15)
<b>Non-Operating Income (Expense)</b>									
Management Fees	6,190	8,152	10,660	(2,508)	38,565	52,869	63,959	(11,090)	(17.34)
<b>Total Non-Operating Income (Expense)</b>	6,190	8,152	10,660	(2,508)	38,565	52,869	63,959	(11,090)	(17.34)
<b>Surplus or Deficit Prior to Non-Cash Items</b>	(26,913)	(35,614)	(36,319)	705	(173,858)	(209,298)	(218,393)	9,096	(4.16)
<b>Non-Cash Items</b>									
Depreciation & Amortization	(69)				(414)				
<b>Total Non-Cash Items</b>	(69)				(414)				
<b>Change In Net Assets</b>	(26,982)	(35,614)	(36,319)	705	(174,272)	(209,298)	(218,393)	9,096	(4.16)



**Procurement  
Summarized Income Statement by Business Unit  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue					56				
<b>Net Revenue</b>					56				
<b>Operating Expense</b>									
Salaries and Benefits	45,563	52,688	49,896	2,792	289,183	289,378	299,374	(9,995)	(3.34)
Insurance	1,619	740	595	145	3,960	2,740	4,311	(1,571)	(36.44)
Other Expenses	5,091	5,594	9,726	(4,131)	46,376	41,377	58,355	(16,979)	(29.10)
<b>Total Operating Expense</b>	52,273	59,022	60,216	(1,194)	339,519	333,495	362,040	(28,545)	(7.88)
<b>Total Operating Income</b>	(52,273)	(59,022)	(60,216)	1,194	(339,463)	(333,495)	(362,040)	28,545	(7.88)
<b>Non-Operating Income (Expense)</b>									
Management Fees	9,701	11,038	13,579	(2,541)	60,830	66,762	81,474	(14,712)	(18.06)
<b>Total Non-Operating Income (Expense)</b>	9,701	11,038	13,579	(2,541)	60,830	66,762	81,474	(14,712)	(18.06)
<b>Surplus or Deficit Prior to Non-Cash Items</b>	(42,572)	(47,984)	(46,637)	(1,346)	(278,633)	(266,733)	(280,566)	13,833	(4.93)
<b>Non-Cash Items</b>									
Depreciation & Amortization	(313)	(312)	(313)	1	(1,878)	(1,873)	(1,878)	5	(.27)
<b>Total Non-Cash Items</b>	(313)	(312)	(313)	1	(1,878)	(1,873)	(1,878)	5	(.27)
<b>Change In Net Assets</b>	(42,885)	(48,296)	(46,950)	(1,345)	(280,511)	(268,606)	(282,444)	13,838	(4.90)



**SAHFC Property Mgmt Admin**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	31,230	40,570	35,856	4,714	210,056	180,723	215,133	(34,411)	(15.99)
Fleet Costs			58	(58)	1,098	415	348	67	19.38
Outside Services			2	(2)			12	(12)	(100.00)
Insurance	1,012	479	388	91	2,491	1,566	2,791	(1,225)	(43.88)
Other Expenses	5,509	4,665	8,866	(4,200)	32,020	43,349	53,289	(9,940)	(18.65)
<b>Total Operating Expense</b>	<b>37,751</b>	<b>45,714</b>	<b>45,170</b>	<b>545</b>	<b>245,665</b>	<b>226,053</b>	<b>271,573</b>	<b>(45,520)</b>	<b>(16.76)</b>
<b>Total Operating Income</b>	<b>(37,751)</b>	<b>(45,714)</b>	<b>(45,170)</b>	<b>(545)</b>	<b>(245,665)</b>	<b>(226,053)</b>	<b>(271,573)</b>	<b>45,520</b>	<b>(16.76)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income		138		138		253		253	100.00
Other Income (Expense)						(6,040)		(6,040)	100.00
Management Fees	1,997	32,395	23,296	9,100	145,043	199,454	139,774	59,680	42.70
<b>Total Non-Operating Income (Expense)</b>	<b>1,997</b>	<b>32,533</b>	<b>23,296</b>	<b>9,237</b>	<b>145,043</b>	<b>193,667</b>	<b>139,774</b>	<b>53,894</b>	<b>38.56</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(35,754)</b>	<b>(13,181)</b>	<b>(21,874)</b>	<b>8,693</b>	<b>(100,622)</b>	<b>(32,386)</b>	<b>(131,799)</b>	<b>99,413</b>	<b>(75.43)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(391)	(390)	(391)	1	(2,344)	(2,338)	(2,344)	6	(.27)
<b>Total Non-Cash Items</b>	<b>(391)</b>	<b>(390)</b>	<b>(391)</b>	<b>1</b>	<b>(2,344)</b>	<b>(2,338)</b>	<b>(2,344)</b>	<b>6</b>	<b>(.27)</b>
<b>Change In Net Assets</b>	<b>(36,145)</b>	<b>(13,571)</b>	<b>(22,265)</b>	<b>8,694</b>	<b>(102,966)</b>	<b>(34,724)</b>	<b>(134,144)</b>	<b>99,420</b>	<b>(74.11)</b>



**Property Management - PH**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	76,426	106,569	102,302	4,267	466,964	555,301	613,811	(58,510)	(9.53)
Fleet Costs		331	192	139	679	710	1,152	(442)	(38.37)
Outside Services					3				
Protective Services						658		658	100.00
Insurance	3,117	1,737	1,361	376	8,118	6,840	9,861	(3,021)	(30.64)
Other Expenses	27,331	23,980	25,720	(1,740)	151,546	155,775	154,321	1,454	.94
<b>Total Operating Expense</b>	<b>106,874</b>	<b>132,616</b>	<b>129,575</b>	<b>3,041</b>	<b>627,310</b>	<b>719,284</b>	<b>779,146</b>	<b>(59,861)</b>	<b>(7.68)</b>
<b>Total Operating Income</b>	<b>(106,874)</b>	<b>(132,616)</b>	<b>(129,575)</b>	<b>(3,041)</b>	<b>(627,310)</b>	<b>(719,284)</b>	<b>(779,146)</b>	<b>59,861</b>	<b>(7.68)</b>
<b>Non-Operating Income (Expense)</b>									
Other Income (Expense)					1,756				
Management Fees	(416)	(947)	(434)	(513)	(2,897)	(6,692)	(2,606)	(4,086)	156.78
<b>Total Non-Operating Income (Expense)</b>	<b>(416)</b>	<b>(947)</b>	<b>(434)</b>	<b>(513)</b>	<b>(1,141)</b>	<b>(6,692)</b>	<b>(2,606)</b>	<b>(4,086)</b>	<b>156.78</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(107,289)</b>	<b>(133,563)</b>	<b>(130,009)</b>	<b>(3,554)</b>	<b>(628,452)</b>	<b>(725,976)</b>	<b>(781,752)</b>	<b>55,776</b>	<b>(7.13)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(244)	(243)	(244)	1	(1,464)	(1,460)	(1,464)	4	(.28)
<b>Total Non-Cash Items</b>	<b>(244)</b>	<b>(243)</b>	<b>(244)</b>	<b>1</b>	<b>(1,464)</b>	<b>(1,460)</b>	<b>(1,464)</b>	<b>4</b>	<b>(.28)</b>
<b>Change In Net Assets</b>	<b>(107,533)</b>	<b>(133,806)</b>	<b>(130,253)</b>	<b>(3,553)</b>	<b>(629,915)</b>	<b>(727,436)</b>	<b>(783,215)</b>	<b>55,780</b>	<b>(7.12)</b>



**Public Affairs**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue	1,688	2,081	3,798	(1,716)	15,538	18,638	22,786	(4,148)	(18.21)
<b>Net Revenue</b>	1,688	2,081	3,798	(1,716)	15,538	18,638	22,786	(4,148)	(18.21)
<b>Operating Expense</b>									
Salaries and Benefits	30,183	43,095	40,812	2,283	201,413	239,543	244,871	(5,328)	(2.18)
Utilities	234		100	(100)	702	670	600	70	11.74
Protective Services					741				
Insurance	1,089	643	523	120	3,167	2,383	3,782	(1,399)	(37.00)
Other Expenses	102,488	27,157	30,238	(3,081)	185,228	124,169	181,429	(57,260)	(31.56)
<b>Total Operating Expense</b>	133,994	70,896	71,673	(778)	391,251	366,765	430,683	(63,917)	(14.84)
<b>Total Operating Income</b>	(132,306)	(68,814)	(67,875)	(939)	(375,714)	(348,128)	(407,897)	59,769	(14.65)
<b>Non-Operating Income (Expense)</b>									
Management Fees	24,993	12,900	15,485	(2,585)	68,821	70,284	92,910	(22,626)	(24.35)
<b>Total Non-Operating Income (Expense)</b>	24,993	12,900	15,485	(2,585)	68,821	70,284	92,910	(22,626)	(24.35)
<b>Surplus or Deficit Prior to Non-Cash Items</b>	(107,313)	(55,914)	(52,390)	(3,524)	(306,892)	(277,844)	(314,987)	37,142	(11.79)





**Dev Srvc & Neighborhood Rev  
Summarized Income Statement by Business Unit  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue	100		608	(608)	100		3,648	(3,648)	(100.00)
<b>Net Revenue</b>	100		608	(608)	100		3,648	(3,648)	(100.00)
<b>Operating Expense</b>									
Salaries and Benefits	55,375	59,267	59,652	(385)	333,997	299,551	357,913	(58,362)	(16.31)
Supplies and Materials									
Fleet Costs		70	784	(714)	1,187	1,342	4,702	(3,360)	(71.46)
Outside Services	1,475		8	(8)	7,463	2,685	48	2,637	5,493.75
Utilities					445				
Protective Services	423		417	(417)	1,188		2,500	(2,500)	(100.00)
Insurance	1,758	378	748	(371)	5,897	3,743	5,309	(1,565)	(29.49)
Other Expenses	17,494	18,695	60,422	(41,727)	102,921	131,950	362,531	(230,581)	(63.60)
<b>Total Operating Expense</b>	76,525	78,409	122,031	(43,621)	453,099	439,271	733,002	(293,731)	(40.07)
<b>Total Operating Income</b>	(76,425)	(78,409)	(121,423)	43,013	(452,999)	(439,271)	(729,354)	290,083	(39.77)
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(39)	(5)	(1,428)	1,423	(7,127)	(621)	(8,566)	7,945	(92.75)
Management Fees	(759)	(591)	(518)	(73)	(3,872)	(4,797)	(3,105)	(1,692)	54.48
Transfers	75,000	50,000		50,000	528,705	400,000		400,000	100.00
<b>Total Non-Operating Income (Expense)</b>	74,202	49,405	(1,945)	51,350	517,706	394,581	(11,672)	406,253	(3,480.67)
<b>Surplus or Deficit Prior to Non-Cash Items</b>	(2,223)	(29,005)	(123,368)	94,363	64,707	(44,690)	(741,026)	696,336	(93.97)
<b>Non-Cash Items</b>									
Depreciation & Amortization	(429)	(429)		(429)	(2,541)	(2,576)		(2,576)	100.00
Non-Oper Income (Expense)			156	(156)			936	(936)	(100.00)
<b>Total Non-Cash Items</b>	(429)	(429)	156	(585)	(2,541)	(2,576)	936	(3,512)	(375.07)
<b>Change In Net Assets</b>	(2,651)	(29,434)	(123,212)	93,778	62,166	(47,265)	(740,090)	692,824	(93.61)



**Receivable Transaction Process  
Summarized Income Statement by Business Unit  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	410	111	454	(343)	2,762	2,282	2,726	(444)	(16.29)
Insurance	16	8	7	2	38	30	47	(17)	(36.64)
Other Expenses	(1,534)	895	4,555	(3,660)	18,351	33,000	27,328	5,672	20.75
<b>Total Operating Expense</b>	<b>(1,108)</b>	<b>1,014</b>	<b>5,016</b>	<b>(4,002)</b>	<b>21,151</b>	<b>35,312</b>	<b>30,101</b>	<b>5,210</b>	<b>17.31</b>
<b>Total Operating Income</b>	<b>1,108</b>	<b>(1,014)</b>	<b>(5,016)</b>	<b>4,002</b>	<b>(21,151)</b>	<b>(35,312)</b>	<b>(30,101)</b>	<b>(5,210)</b>	<b>17.31</b>
<b>Non-Operating Income (Expense)</b>									
Management Fees	(1,108)	1,014	5,017	(4,003)	21,151	35,312	30,099	5,213	17.32
<b>Total Non-Operating Income (Expense)</b>	<b>(1,108)</b>	<b>1,014</b>	<b>5,017</b>	<b>(4,003)</b>	<b>21,151</b>	<b>35,312</b>	<b>30,099</b>	<b>5,213</b>	<b>17.32</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>			<b>1</b>	<b>(1)</b>			<b>(2)</b>	<b>2</b>	<b>(100.00)</b>



**Regulatory Oversight**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	8,979	5,634	9,339	(3,705)	56,801	52,887	56,034	(3,146)	(5.61)
Fleet Costs									
Insurance	318	112	96	17	874	430	686	(256)	(37.29)
Other Expenses	1,280	1,147	3,091	(1,945)	7,553	10,595	18,548	(7,953)	(42.88)
<b>Total Operating Expense</b>	<b>10,577</b>	<b>6,893</b>	<b>12,526</b>	<b>(5,632)</b>	<b>65,229</b>	<b>63,913</b>	<b>75,267</b>	<b>(11,355)</b>	<b>(15.09)</b>
<b>Total Operating Income</b>	<b>(10,577)</b>	<b>(6,893)</b>	<b>(12,526)</b>	<b>5,632</b>	<b>(65,229)</b>	<b>(63,913)</b>	<b>(75,267)</b>	<b>11,355</b>	<b>(15.09)</b>
<b>Non-Operating Income (Expense)</b>									
Management Fees	2,005	1,278	2,858	(1,580)	12,016	12,997	17,147	(4,150)	(24.20)
<b>Total Non-Operating Income (Expense)</b>	<b>2,005</b>	<b>1,278</b>	<b>2,858</b>	<b>(1,580)</b>	<b>12,016</b>	<b>12,997</b>	<b>17,147</b>	<b>(4,150)</b>	<b>(24.20)</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(8,573)</b>	<b>(5,615)</b>	<b>(9,668)</b>	<b>4,053</b>	<b>(53,213)</b>	<b>(50,915)</b>	<b>(58,120)</b>	<b>7,205</b>	<b>(12.40)</b>



**Risk Management**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue			10,767	(10,767)	125,655	126,512	64,602	61,910	95.83
<b>Net Revenue</b>			10,767	(10,767)	125,655	126,512	64,602	61,910	95.83
<b>Operating Expense</b>									
Salaries and Benefits	7,064	13,731	12,595	1,136	50,939	77,664	75,571	2,094	2.77
Insurance	376	242	212	30	1,264	897	1,516	(619)	(40.81)
Other Expenses	3,228	1,374	2,991	(1,617)	14,095	11,227	17,945	(6,718)	(37.44)
<b>Total Operating Expense</b>	10,668	15,348	15,798	(450)	66,298	89,789	95,032	(5,243)	(5.52)
<b>Total Operating Income</b>	(10,668)	(15,348)	(5,031)	(10,317)	59,357	36,723	(30,430)	67,153	(220.68)
<b>Non-Operating Income (Expense)</b>									
Management Fees	1,996	2,887	1,132	1,755	10,505	15,162	6,791	8,371	123.27
<b>Total Non-Operating Income (Expense)</b>	1,996	2,887	1,132	1,755	10,505	15,162	6,791	8,371	123.27
<b>Surplus or Deficit Prior to Non-Cash Items</b>	(8,673)	(12,461)	(3,899)	(8,561)	69,862	51,885	(23,639)	75,524	(319.49)



**Security Division - Admin**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	16,116	23,505	23,543	(38)	105,204	116,531	141,258	(24,728)	(17.51)
Fleet Costs		20	216	(196)	1,194	827	1,296	(469)	(36.17)
Outside Services		6	8	(2)	39	19	48	(29)	(60.42)
Protective Services	11,973	8,366	5,608	2,758	48,069	47,658	33,648	14,010	41.64
Insurance	590	365	369	(4)	1,905	1,827	2,581	(755)	(29.24)
Other Expenses	2,959	5,089	3,978	1,111	17,917	22,271	23,869	(1,598)	(6.69)
<b>Total Operating Expense</b>	<b>31,639</b>	<b>37,351</b>	<b>33,723</b>	<b>3,629</b>	<b>174,329</b>	<b>189,133</b>	<b>202,701</b>	<b>(13,568)</b>	<b>(6.69)</b>
<b>Total Operating Income</b>	<b>(31,639)</b>	<b>(37,351)</b>	<b>(33,723)</b>	<b>(3,629)</b>	<b>(174,329)</b>	<b>(189,133)</b>	<b>(202,701)</b>	<b>13,568</b>	<b>(6.69)</b>
<b>Non-Operating Income (Expense)</b>									
Management Fees	5,919	6,989	7,673	(684)	31,439	37,974	46,035	(8,061)	(17.51)
<b>Total Non-Operating Income (Expense)</b>	<b>5,919</b>	<b>6,989</b>	<b>7,673</b>	<b>(684)</b>	<b>31,439</b>	<b>37,974</b>	<b>46,035</b>	<b>(8,061)</b>	<b>(17.51)</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(25,719)</b>	<b>(30,362)</b>	<b>(26,050)</b>	<b>(4,312)</b>	<b>(142,890)</b>	<b>(151,159)</b>	<b>(156,666)</b>	<b>5,507</b>	<b>(3.52)</b>



**Service Coordination**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue		11,733	11,057	677	22,000	97,143	66,340	30,803	46.43
<b>Net Revenue</b>		11,733	11,057	677	22,000	97,143	66,340	30,803	46.43
<b>Operating Expense</b>									
Salaries and Benefits	4,060	12,930	10,754	2,176	21,662	63,764	64,522	(758)	(1.18)
Insurance	213	282	198	85	774	1,127	1,451	(325)	(22.38)
Other Expenses	101	18	93	(75)	392	905	557	348	62.50
<b>Total Operating Expense</b>	4,374	13,230	11,044	2,186	22,828	65,796	66,531	(735)	(1.10)
<b>Total Operating Income</b>	(4,374)	(1,497)	12	(1,509)	(828)	31,347	(191)	31,538	(16,523.27)



**Innovative Technology Services  
Summarized Income Statement by Business Unit  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue	40,036	54,376	54,800	(424)	240,001	312,870	328,803	(15,933)	(4.85)
<b>Net Revenue</b>	40,036	54,376	54,800	(424)	240,001	312,870	328,803	(15,933)	(4.85)
<b>Operating Expense</b>									
Salaries and Benefits	30,405	46,335	44,105	2,230	193,569	249,814	264,629	(14,814)	(5.60)
Supplies and Materials		27	8	19		27	48	(22)	(44.79)
Fleet Costs		30	100	(70)	277	1,022	600	422	70.38
Outside Services									
Insurance	1,276	783	713	70	4,185	3,379	5,035	(1,656)	(32.89)
Other Expenses	7,851	6,595	8,871	(2,276)	38,912	54,605	53,225	1,381	2.59
<b>Total Operating Expense</b>	39,531	53,769	53,797	(27)	236,943	308,847	323,536	(14,689)	(4.54)
<b>Total Operating Income</b>	505	607	1,004	(397)	3,059	4,022	5,266	(1,244)	(23.63)
<b>Non-Operating Income (Expense)</b>									
Other Income (Expense)									
Management Fees	(188)	(291)	(650)	360	(1,156)	(2,124)	(3,902)	1,777	(45.56)
<b>Total Non-Operating Income (Expense)</b>	(188)	(291)	(650)	360	(1,156)	(2,124)	(3,902)	1,777	(45.56)
<b>Surplus or Deficit Prior to Non-Cash Items</b>	317	316	354	(37)	1,903	1,898	1,365	533	39.06
<b>Non-Cash Items</b>									
Depreciation & Amortization	(317)	(316)	(317)	1	(1,903)	(1,898)	(1,903)	5	(.27)
<b>Total Non-Cash Items</b>	(317)	(316)	(317)	1	(1,903)	(1,898)	(1,903)	5	(.27)
<b>Change In Net Assets</b>			36	(36)			(538)	538	(100.00)



**Innovative Technology Admin**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Miscellaneous Revenue					1,500				
<b>Net Revenue</b>					1,500				
<b>Operating Expense</b>									
Salaries and Benefits	42,813	48,890	44,788	4,102	251,848	276,538	268,728	7,810	2.91
Insurance	1,330	408	328	80	2,844	1,512	2,378	(867)	(36.44)
Other Expenses	6,522	3,060	12,636	(9,576)	44,436	27,493	75,816	(48,323)	(63.74)
<b>Total Operating Expense</b>	50,666	52,358	57,752	(5,394)	299,127	305,542	346,922	(41,379)	(11.93)
<b>Total Operating Income</b>	(50,666)	(52,358)	(57,752)	5,394	(297,627)	(305,542)	(346,922)	41,379	(11.93)
<b>Non-Operating Income (Expense)</b>									
Management Fees	9,517	9,885	13,256	(3,371)	54,322	62,305	79,536	(17,231)	(21.66)
<b>Total Non-Operating Income (Expense)</b>	9,517	9,885	13,256	(3,371)	54,322	62,305	79,536	(17,231)	(21.66)
<b>Surplus or Deficit Prior to Non-Cash Items</b>	(41,149)	(42,473)	(44,496)	2,023	(243,305)	(243,238)	(267,385)	24,148	(9.03)
<b>Non-Cash Items</b>									
Depreciation & Amortization	(268)	(268)	(268)	1	(1,610)	(1,605)	(1,610)	4	(.27)
<b>Total Non-Cash Items</b>	(268)	(268)	(268)	1	(1,610)	(1,605)	(1,610)	4	(.27)
<b>Change In Net Assets</b>	(41,417)	(42,741)	(44,764)	2,023	(244,915)	(244,843)	(268,995)	24,152	(8.98)





**UAC (Formerly AOD)**  
**Summarized Income Statement by Business Unit**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Operating Expense</b>									
Salaries and Benefits	27,162	33,710	32,103	1,607	166,698	178,908	192,619	(13,711)	(7.12)
Outside Services			58	(58)			348	(348)	(100.00)
Insurance	1,057	572	475	96	3,179	2,116	3,424	(1,308)	(38.20)
Other Expenses	3,628	3,683	7,873	(4,190)	14,447	31,499	47,236	(15,736)	(33.31)
<b>Total Operating Expense</b>	<b>31,847</b>	<b>37,965</b>	<b>40,509</b>	<b>(2,545)</b>	<b>184,324</b>	<b>212,524</b>	<b>243,627</b>	<b>(31,104)</b>	<b>(12.77)</b>
<b>Total Operating Income</b>	<b>(31,847)</b>	<b>(37,965)</b>	<b>(40,509)</b>	<b>2,545</b>	<b>(184,324)</b>	<b>(212,524)</b>	<b>(243,627)</b>	<b>31,104</b>	<b>(12.77)</b>
<b>Non-Operating Income (Expense)</b>									
Management Fees	32,138	38,254	40,537	(2,283)	186,066	214,261	243,222	(28,961)	(11.91)
<b>Total Non-Operating Income (Expense)</b>	<b>32,138</b>	<b>38,254</b>	<b>40,537</b>	<b>(2,283)</b>	<b>186,066</b>	<b>214,261</b>	<b>243,222</b>	<b>(28,961)</b>	<b>(11.91)</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>290</b>	<b>290</b>	<b>28</b>	<b>262</b>	<b>1,742</b>	<b>1,738</b>	<b>(405)</b>	<b>2,143</b>	<b>(529.13)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(290)	(290)		(290)	(1,742)	(1,738)		(1,738)	100.00
<b>Total Non-Cash Items</b>	<b>(290)</b>	<b>(290)</b>		<b>(290)</b>	<b>(1,742)</b>	<b>(1,738)</b>		<b>(1,738)</b>	<b>100.00</b>
<b>Change In Net Assets</b>			<b>28</b>	<b>(28)</b>			<b>(405)</b>	<b>405</b>	<b>(100.00)</b>

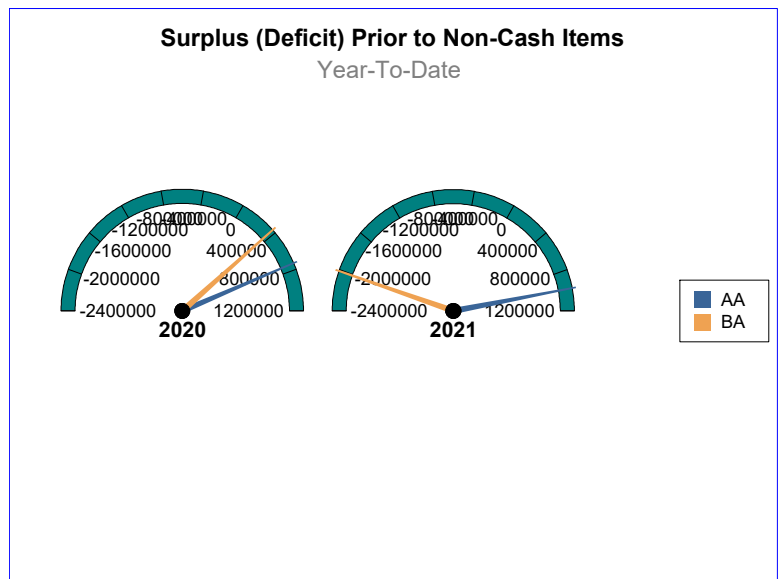
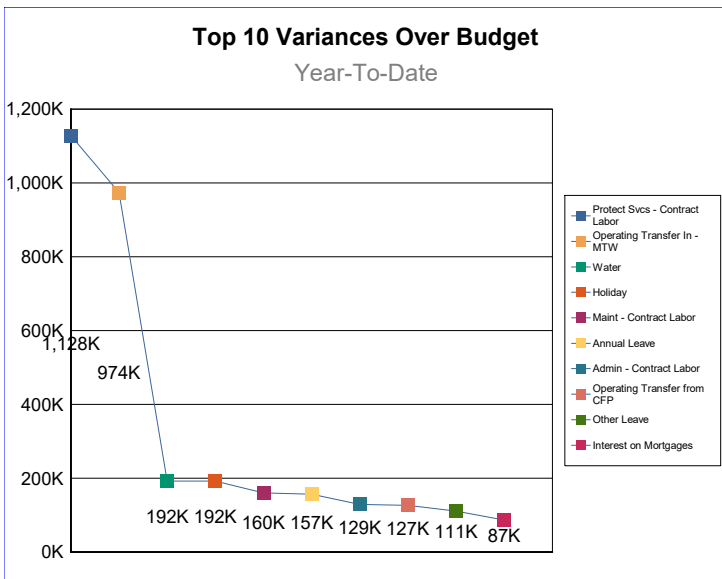
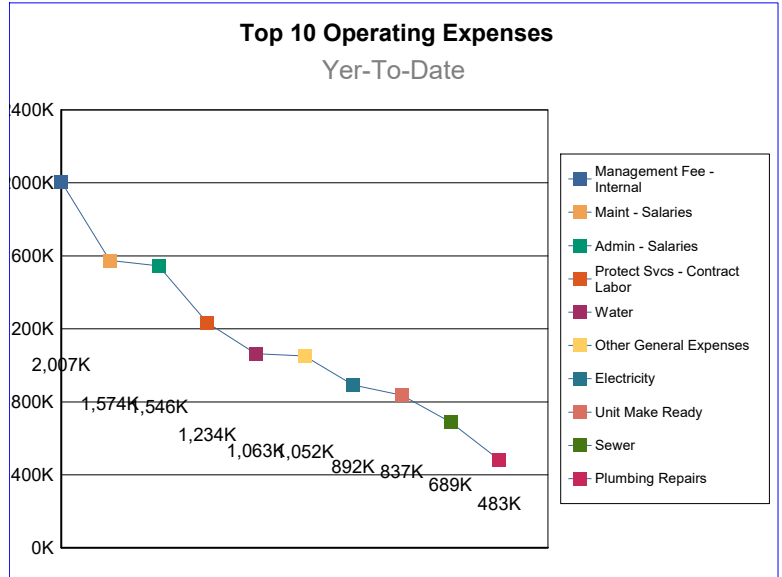
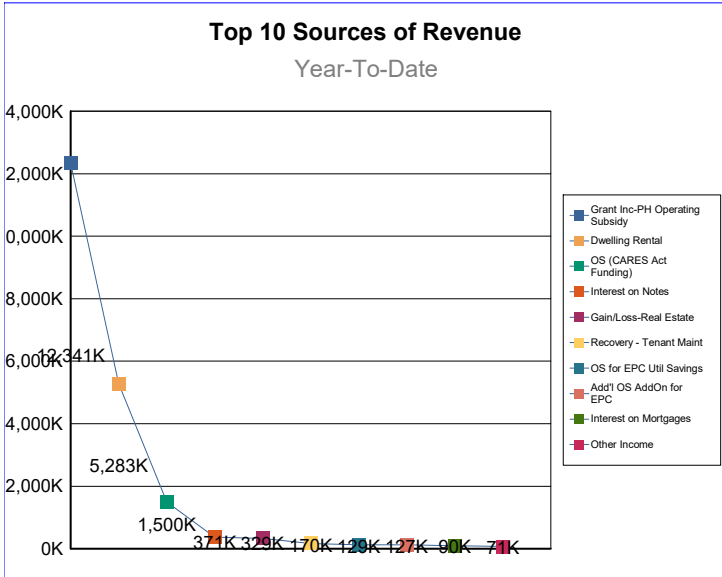


**Public Housing**  
**Summarized Income Statement by Line of Business, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
<b>Revenue</b>				
Rental Revenue	5,283,110	4,414,437	868,674	19.68
Bad Debt, Net of Collections	(375,500)	65,353	(440,853)	-674.57
Other Tenant Revenue	83,799	204,364	(120,565)	-59.00
Grants	14,097,138	12,461,548	1,635,590	13.13
Miscellaneous Revenue	121,366	142,772	(21,406)	-14.99
<b>Net Revenue</b>	<b>19,209,913</b>	<b>17,288,474</b>	<b>1,921,440</b>	<b>11.11</b>
<b>Operating Expense</b>				
Salaries and Benefits	5,551,375	6,127,006	(575,631)	-9.39
Supplies and Materials	965,085	1,064,865	(99,780)	-9.37
Fleet Costs	112,069	75,820	36,249	47.81
Outside Services	3,245,919	3,735,109	(489,190)	-13.10
Utilities	2,710,538	2,547,750	162,788	6.39
Protective Services	1,234,119	106,178	1,127,941	1,062.31
Insurance	598,900	841,257	(242,357)	-28.81
Other Expenses	627,512	1,157,237	(529,725)	-45.77
<b>Total Operating Expense</b>	<b>15,045,517</b>	<b>15,655,222</b>	<b>(609,705)</b>	<b>-3.89</b>
<b>Total Operating Income</b>	<b>4,164,396</b>	<b>1,633,251</b>	<b>2,531,145</b>	<b>\$154.98</b>
<b>Non-Operating Income (Expense)</b>				
Interest Expense	(121,248)	(39,204)	(82,044)	209.27
Interest Income	466,507	485,472	(18,965)	-3.91
Replacement/Extraordinary Item	(834,205)	(513,713)	(320,492)	62.39
Other Income (Expense)	(1,174,804)	(1,065,467)	(109,337)	10.26
Management Fees	(2,763,033)	(2,649,105)	(113,927)	4.30
Transfers	1,244,620	133,989	1,110,632	828.90
<b>Total Non-Operating Income (Expense)</b>	<b>(3,182,163)</b>	<b>(3,648,029)</b>	<b>465,866</b>	<b>-12.77</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>982,234</b>	<b>(2,014,778)</b>	<b>2,997,011</b>	<b>(\$148.75)</b>
<b>Non-Cash Items</b>				
Depreciation & Amortization	(4,899,396)	(4,812,130)	(87,267)	1.81
Non-Oper Income (Expense)	3,415,529	4,935,173	(1,519,644)	-30.79
<b>Total Non-Cash Items</b>	<b>(1,483,867)</b>	<b>123,044</b>	<b>(1,606,911)</b>	<b>-1,305.97</b>

Account Description	Year-To-Date			
	Actual	Budget	Variance	%

<b>Change In Net Assets</b>	(501,633)	(1,891,734)	1,390,100	(\$73.48)
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**Alazan/Guadalupe**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	107,802	88,337	67,987	20,350	654,729	542,699	407,924	134,775	33.04
Bad Debt, Net of Collections	(24,324)	(32,923)	(169)	(32,754)	(19,505)	(33,775)	(1,012)	(32,763)	3,237.35
Other Tenant Revenue	4,854	82	6,136	(6,054)	34,964	1,681	36,816	(35,135)	-95.43
Grants	344,252	374,388	310,729	63,659	1,854,258	3,656,362	1,864,372	1,791,989	96.12
Miscellaneous Revenue	0	12,713	4,087	8,626	19,398	21,517	24,523	(3,006)	-12.26
<b>Net Revenue</b>	<b>432,583</b>	<b>442,598</b>	<b>388,771</b>	<b>53,827</b>	<b>2,543,844</b>	<b>4,188,484</b>	<b>2,332,623</b>	<b>1,855,861</b>	<b>79.56</b>
<b>Operating Expense</b>									
Salaries and Benefits	127,281	134,853	132,273	2,581	671,570	696,512	793,637	(97,125)	-12.24
Supplies and Materials	22,378	30,112	32,175	(2,063)	184,640	155,775	193,052	(37,277)	-19.31
Fleet Costs	0	457	2,722	(2,265)	12,867	9,836	16,332	(6,496)	-39.77
Outside Services	76,107	88,118	94,659	(6,541)	646,956	435,179	567,956	(132,778)	-23.38
Utilities	37,974	48,391	44,258	4,133	271,272	296,107	265,550	30,558	11.51
Protective Services	7,896	9,055	3,833	5,222	28,788	51,757	22,998	28,759	125.05
Insurance	41,939	(11,233)	16,255	(27,488)	111,052	103,416	100,448	2,968	2.95
Other Expenses	10,211	8,846	15,993	(7,146)	91,648	64,043	97,010	(32,966)	-33.98
<b>Total Operating Expense</b>	<b>323,786</b>	<b>308,601</b>	<b>342,169</b>	<b>(33,568)</b>	<b>2,018,792</b>	<b>1,812,626</b>	<b>2,056,983</b>	<b>(244,357)</b>	<b>-11.88</b>
<b>Total Operating Income</b>	<b>108,798</b>	<b>133,997</b>	<b>46,602</b>	<b>87,395</b>	<b>525,052</b>	<b>2,375,858</b>	<b>275,640</b>	<b>2,100,218</b>	<b>761.94</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(1,131)	(1,247)	(1,475)	228	(7,137)	(13,855)	(8,850)	(5,005)	56.55
Interest Income	1,244	114	1,842	(1,727)	9,753	1,423	11,049	(9,627)	-87.12
Replacement/Extraordinary Item	(12,373)	(13,754)	(27,066)	13,313	(134,133)	(89,901)	(162,398)	72,497	-44.64
Other Income (Expense)	0	(8,810)	267	(9,077)	504	(11,711)	1,602	(13,313)	-831.02
Management Fees	(43,206)	(63,294)	(55,754)	(7,540)	(278,197)	(339,234)	(334,524)	(4,710)	1.41
Transfers	5,532	5,608	3,102	2,506	34,098	(18,362)	18,614	(36,977)	-198.64
<b>Total Non-Operating Income (Expense)</b>	<b>(49,933)</b>	<b>(81,382)</b>	<b>(79,084)</b>	<b>(2,298)</b>	<b>(375,112)</b>	<b>(471,640)</b>	<b>(474,506)</b>	<b>2,866</b>	<b>-.60</b>
<b>Income Before Non-Cash Items</b>	<b>58,864</b>	<b>52,615</b>	<b>(32,483)</b>	<b>85,098</b>	<b>149,940</b>	<b>1,904,218</b>	<b>(198,866)</b>	<b>2,103,084</b>	<b>(1,057.54)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(70,130)	(39,133)	(39,142)	8	(424,823)	(240,703)	(239,732)	(971)	.41
Non-Oper Income (Expense)	0		16,667	(16,667)		179,856	100,000	79,856	79.86
<b>Total Non-Cash Items</b>	<b>(70,130)</b>	<b>(39,133)</b>	<b>(22,475)</b>	<b>(16,659)</b>	<b>(424,823)</b>	<b>(60,847)</b>	<b>(139,731)</b>	<b>78,885</b>	<b>-56.45</b>
<b>Change In Net Assets</b>	<b>(11,266)</b>	<b>13,481</b>	<b>(54,958)</b>	<b>68,439</b>	<b>(274,883)</b>	<b>1,843,371</b>	<b>(338,598)</b>	<b>2,181,969</b>	<b>(644.41)</b>



**Blanco/San Pedro Arms  
Summarized Income Statement by Company, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	27,125	29,652	26,894	2,758	164,907	171,138	161,364	9,774	6.06
Bad Debt, Net of Collections	90	(14,273)	158	(14,430)	1,015	(14,132)	946	(15,078)	-1,593.80
Other Tenant Revenue	(213)		440	(440)	2,152	1,000	2,638	(1,637)	-62.08
Grants	29,563	54,209	26,695	27,514	165,579	297,024	160,170	136,854	85.44
Miscellaneous Revenue	1,932	1,946	1,844	101	11,544	11,673	11,066	607	5.49
<b>Net Revenue</b>	<b>58,498</b>	<b>71,534</b>	<b>56,031</b>	<b>15,503</b>	<b>345,197</b>	<b>466,704</b>	<b>336,184</b>	<b>130,520</b>	<b>38.82</b>
<b>Operating Expense</b>									
Salaries and Benefits	13,361	23,158	20,690	2,468	62,606	123,771	124,143	(371)	-.30
Supplies and Materials	1,741	1,940	2,216	(276)	15,230	11,705	13,295	(1,591)	-11.96
Fleet Costs	0		58	(58)			348	(348)	-100.00
Outside Services	16,108	26,419	13,502	12,917	106,133	100,840	81,012	19,828	24.48
Utilities	14,864	19,162	13,226	5,935	89,915	102,162	79,358	22,804	28.74
Protective Services	0	13,235		13,235		102,055		102,055	100.00
Insurance	3,775	(891)	1,610	(2,501)	9,913	9,893	10,146	(254)	-2.50
Other Expenses	1,900	2,039	2,766	(727)	12,367	17,742	16,730	1,012	6.05
<b>Total Operating Expense</b>	<b>51,751</b>	<b>85,061</b>	<b>54,068</b>	<b>30,993</b>	<b>296,163</b>	<b>468,169</b>	<b>325,033</b>	<b>143,136</b>	<b>44.04</b>
<b>Total Operating Income</b>	<b>6,747</b>	<b>(13,527)</b>	<b>1,962</b>	<b>(15,489)</b>	<b>49,034</b>	<b>(1,465)</b>	<b>11,151</b>	<b>(12,616)</b>	<b>(113.14)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(4,955)		(4,955)		(20,976)		(20,976)	100.00
Interest Income	170	8	302	(294)	1,515	45	1,812	(1,768)	-97.53
Replacement/Extraordinary Item	(1,335)	(670)	(141)	(528)	(3,196)	(27,412)	(848)	(26,564)	3,132.66
Management Fees	(8,096)	(10,233)	(8,698)	(1,534)	(51,042)	(56,349)	(52,189)	(4,159)	7.97
Transfers	865	974	475	499	5,389	2,155	2,850	(696)	-24.40
<b>Total Non-Operating Income (Expense)</b>	<b>(8,396)</b>	<b>(14,875)</b>	<b>(8,062)</b>	<b>(6,813)</b>	<b>(47,334)</b>	<b>(102,537)</b>	<b>(48,375)</b>	<b>(54,162)</b>	<b>111.96</b>
<b>Income Before Non-Cash Items</b>	<b>(1,650)</b>	<b>(28,402)</b>	<b>(6,100)</b>	<b>(22,302)</b>	<b>1,699</b>	<b>(104,002)</b>	<b>(37,224)</b>	<b>(66,778)</b>	<b>179.40</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(40,041)	(38,972)	(36,581)	(2,391)	(240,248)	(233,589)	(219,486)	(14,103)	6.43
Non-Oper Income (Expense)	0		8,729	(8,729)	552,773	14	52,376	(52,362)	-99.97
<b>Total Non-Cash Items</b>	<b>(40,041)</b>	<b>(38,972)</b>	<b>(27,852)</b>	<b>(11,120)</b>	<b>312,526</b>	<b>(233,575)</b>	<b>(167,110)</b>	<b>(66,464)</b>	<b>39.77</b>
<b>Change In Net Assets</b>	<b>(41,691)</b>	<b>(67,374)</b>	<b>(33,952)</b>	<b>(33,422)</b>	<b>314,225</b>	<b>(337,576)</b>	<b>(204,334)</b>	<b>(133,242)</b>	<b>65.21</b>



**Blueridge/VF/SF/Palm Lake**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	0			0	350				
Other Tenant Revenue	0			0	(110)				
Grants	22,151	11,763	8,630	3,133	86,352	32,283	51,780	(19,497)	-37.65
Miscellaneous Revenue	0			0	9,000				
<b>Net Revenue</b>	<b>22,151</b>	<b>11,763</b>	<b>8,630</b>	<b>3,133</b>	<b>95,592</b>	<b>32,283</b>	<b>51,780</b>	<b>(19,497)</b>	<b>-37.65</b>
<b>Operating Expense</b>									
Salaries and Benefits	373	314	334	(20)	1,853	1,852	2,002	(151)	-7.52
Outside Services	10,037		2,174	(2,174)	33,421	(145)	13,042	(13,187)	-101.11
Utilities	0			0	343				
Insurance	2,993	(1,349)	1,149	(2,498)	7,169	12,875	6,898	5,976	86.63
Other Expenses	38	3	76	(73)	848	370	464	(95)	-20.37
<b>Total Operating Expense</b>	<b>13,441</b>	<b>(1,032)</b>	<b>3,732</b>	<b>(4,764)</b>	<b>43,634</b>	<b>14,951</b>	<b>22,407</b>	<b>(7,456)</b>	<b>-33.27</b>
<b>Total Operating Income</b>	<b>8,710</b>	<b>12,795</b>	<b>4,898</b>	<b>7,897</b>	<b>51,958</b>	<b>17,332</b>	<b>29,373</b>	<b>(12,041)</b>	<b>(40.99)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	92	7		7	369	16		16	100.00
Replacement/Extraordinary Item	0			0					
Management Fees	(196)	(112)	(221)	109	(2,359)	(1,226)	(1,325)	99	-7.45
Transfers	461	198	121	77	2,769	1,187	725	461	63.63
<b>Total Non-Operating Income (Expense)</b>	<b>358</b>	<b>93</b>	<b>(100)</b>	<b>193</b>	<b>779</b>	<b>(23)</b>	<b>(599)</b>	<b>576</b>	<b>-96.15</b>
<b>Income Before Non-Cash Items</b>	<b>9,068</b>	<b>12,888</b>	<b>4,798</b>	<b>8,090</b>	<b>52,737</b>	<b>17,309</b>	<b>28,774</b>	<b>(11,464)</b>	<b>(39.84)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(6,935)	(6,812)	(6,829)	17	(41,609)	(41,088)	(41,185)	97	-.24
Non-Oper Income (Expense)	0		420,785	(420,785)			2,524,712	(2,524,712)	-100.00
<b>Total Non-Cash Items</b>	<b>(6,935)</b>	<b>(6,812)</b>	<b>413,956</b>	<b>(420,768)</b>	<b>(41,609)</b>	<b>(41,088)</b>	<b>2,483,527</b>	<b>(2,524,614)</b>	<b>-101.65</b>
<b>Change In Net Assets</b>	<b>2,133</b>	<b>6,076</b>	<b>418,755</b>	<b>(412,679)</b>	<b>11,128</b>	<b>(23,779)</b>	<b>2,512,300</b>	<b>(2,536,079)</b>	<b>(100.95)</b>



**Cassiano Homes**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdelIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	41,576	56,579	29,387	27,191	255,328	340,747	176,324	164,423	93.25
Bad Debt, Net of Collections	1,968	(24,024)	(3,170)	(20,854)	(16,753)	(29,858)	(19,019)	(10,839)	56.99
Other Tenant Revenue	2,436	45	944	(899)	16,894	36	5,666	(5,630)	-99.36
Grants	264,404	310,416	244,453	65,963	1,455,029	1,210,678	1,466,718	(256,041)	-17.46
Miscellaneous Revenue	0	200	2,967	(2,767)	3,678	575	17,800	(17,225)	-96.77
<b>Net Revenue</b>	<b>310,383</b>	<b>343,216</b>	<b>274,582</b>	<b>68,634</b>	<b>1,714,176</b>	<b>1,522,178</b>	<b>1,647,489</b>	<b>(125,312)</b>	<b>-7.61</b>
<b>Operating Expense</b>									
Salaries and Benefits	72,895	111,295	86,860	24,436	457,717	534,230	521,159	13,071	2.51
Supplies and Materials	13,574	14,251	27,129	(12,878)	175,815	163,347	162,776	572	.35
Fleet Costs	0	1,048	2,033	(985)	10,037	8,392	12,198	(3,806)	-31.21
Outside Services	67,322	36,575	107,213	(70,639)	562,630	495,793	643,279	(147,486)	-22.93
Utilities	41,156	51,728	38,074	13,654	256,318	314,011	228,444	85,567	37.46
Protective Services	5,687	4,708	3,270	1,438	28,365	56,684	19,620	37,064	188.91
Insurance	41,258	(6,759)	16,926	(23,685)	120,897	45,763	103,510	(57,748)	-55.79
Other Expenses	3,842	4,471	10,087	(5,616)	59,414	51,216	61,262	(10,046)	-16.40
<b>Total Operating Expense</b>	<b>245,734</b>	<b>217,318</b>	<b>291,593</b>	<b>(74,275)</b>	<b>1,671,193</b>	<b>1,669,435</b>	<b>1,752,248</b>	<b>(82,813)</b>	<b>-4.73</b>
<b>Total Operating Income</b>	<b>64,648</b>	<b>125,898</b>	<b>(17,011)</b>	<b>142,909</b>	<b>42,983</b>	<b>(147,257)</b>	<b>(104,759)</b>	<b>(42,499)</b>	<b>40.57</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(586)	(554)	(675)	121	(3,700)	(6,793)	(4,050)	(2,743)	67.73
Interest Income	705	23	1,365	(1,342)	6,789	133	8,190	(8,056)	-98.37
Replacement/Extraordinary Item	(10,887)	(14,077)	(10,084)	(3,993)	(117,869)	(110,112)	(60,502)	(49,610)	82.00
Other Income (Expense)	0	(883)	200	(1,083)	19,040	(1,155)	1,200	(2,355)	-196.25
Management Fees	(35,463)	(42,246)	(37,742)	(4,505)	(195,524)	(228,622)	(226,449)	(2,173)	.96
Transfers	3,778	3,763	2,102	1,661	185,937	99,324	12,611	86,713	687.61
<b>Total Non-Operating Income (Expense)</b>	<b>(42,453)</b>	<b>(53,975)</b>	<b>(44,833)</b>	<b>(9,141)</b>	<b>(105,327)</b>	<b>(247,225)</b>	<b>(269,001)</b>	<b>21,776</b>	<b>-8.10</b>
<b>Income Before Non-Cash Items</b>	<b>22,195</b>	<b>71,924</b>	<b>(61,844)</b>	<b>133,768</b>	<b>(62,344)</b>	<b>(394,482)</b>	<b>(373,759)</b>	<b>(20,723)</b>	<b>5.54</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(58,932)	(59,562)	(55,598)	(3,964)	(353,307)	(353,366)	(334,966)	(18,401)	5.49
Non-Oper Income (Expense)	0	104,119	16,667	87,452		951,955	100,000	851,955	851.95
<b>Total Non-Cash Items</b>	<b>(58,932)</b>	<b>44,557</b>	<b>(38,932)</b>	<b>83,488</b>	<b>(353,307)</b>	<b>598,589</b>	<b>(234,966)</b>	<b>833,554</b>	<b>-354.76</b>
<b>Change In Net Assets</b>	<b>(36,737)</b>	<b>116,480</b>	<b>(100,776)</b>	<b>217,256</b>	<b>(415,651)</b>	<b>204,107</b>	<b>(608,725)</b>	<b>812,832</b>	<b>(133.53)</b>



**Cheryl West/TL Shaley**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	23,139	16,766	15,811	955	131,963	111,093	94,868	16,225	17.10
Bad Debt, Net of Collections	(837)	(3,531)	709	(4,240)	3,810	(3,973)	4,252	(8,225)	-193.43
Other Tenant Revenue	1,056	21	429	(409)	6,115	209	2,574	(2,366)	-91.90
Grants	59,569	75,037	52,706	22,331	327,820	97,011	316,236	(219,225)	-69.32
Miscellaneous Revenue	0	200	542	(342)	5,470	1,359	3,252	(1,893)	-58.21
<b>Net Revenue</b>	<b>82,926</b>	<b>88,493</b>	<b>70,197</b>	<b>18,296</b>	<b>475,178</b>	<b>205,698</b>	<b>421,182</b>	<b>(215,484)</b>	<b>-51.16</b>
<b>Operating Expense</b>									
Salaries and Benefits	26,443	35,713	32,805	2,907	168,862	187,984	196,833	(8,849)	-4.50
Supplies and Materials	6,637	1,474	7,025	(5,551)	56,461	32,510	42,152	(9,642)	-22.87
Fleet Costs	0	66	141	(75)	603	2,603	846	1,757	207.66
Outside Services	20,115	13,956	22,431	(8,475)	167,479	76,177	134,588	(58,412)	-43.40
Utilities	6,288	8,480	7,555	925	46,818	52,187	45,331	6,856	15.12
Protective Services	1,041	800	375	425	4,558	3,600	2,250	1,350	60.00
Insurance	12,823	(1,967)	5,046	(7,013)	36,314	16,784	30,933	(14,149)	-45.74
Other Expenses	4,372	3,569	4,473	(904)	20,295	19,823	27,047	(7,224)	-26.71
<b>Total Operating Expense</b>	<b>77,719</b>	<b>62,091</b>	<b>79,853</b>	<b>(17,762)</b>	<b>501,390</b>	<b>391,667</b>	<b>479,980</b>	<b>(88,313)</b>	<b>-18.40</b>
<b>Total Operating Income</b>	<b>5,207</b>	<b>26,402</b>	<b>(9,656)</b>	<b>36,057</b>	<b>(26,212)</b>	<b>(185,969)</b>	<b>(58,798)</b>	<b>(127,171)</b>	<b>216.29</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(294)		(294)		(1,244)		(1,244)	100.00
Interest Income	8	10	401	(391)	700	21	2,407	(2,385)	-99.11
Replacement/Extraordinary Item	(2,470)	(8,197)	(2,108)	(6,089)	(9,613)	(25,928)	(12,650)	(13,278)	104.97
Other Income (Expense)	0	(3,282)		(3,282)	18,199	(9,061)		(9,061)	100.00
Management Fees	(10,417)	(12,862)	(10,982)	(1,880)	(64,882)	(70,176)	(65,892)	(4,284)	6.50
Transfers	1,114	249,783	621	249,162	6,841	255,534	3,729	251,805	6,752.84
<b>Total Non-Operating Income (Expense)</b>	<b>(11,765)</b>	<b>225,158</b>	<b>(12,068)</b>	<b>237,226</b>	<b>(48,755)</b>	<b>149,147</b>	<b>(72,406)</b>	<b>221,553</b>	<b>-305.99</b>
<b>Income Before Non-Cash Items</b>	<b>(6,558)</b>	<b>251,560</b>	<b>(21,723)</b>	<b>273,283</b>	<b>(74,967)</b>	<b>(36,822)</b>	<b>(131,204)</b>	<b>94,382</b>	<b>(71.94)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(8,468)	(8,787)	(7,466)	(1,321)	(50,809)	(53,654)	(45,722)	(7,932)	17.35
<b>Total Non-Cash Items</b>	<b>(8,468)</b>	<b>(8,787)</b>	<b>(7,466)</b>	<b>(1,321)</b>	<b>(50,809)</b>	<b>(53,654)</b>	<b>(45,722)</b>	<b>(7,932)</b>	<b>17.35</b>
<b>Change In Net Assets</b>	<b>(15,026)</b>	<b>242,773</b>	<b>(29,189)</b>	<b>271,963</b>	<b>(125,775)</b>	<b>(90,476)</b>	<b>(176,926)</b>	<b>86,450</b>	<b>(48.86)</b>





**Cross Creek/Rutledge/Beldon  
Summarized Income Statement by Company, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

GlJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	27,493	25,105	15,118	9,987	158,006	139,670	90,710	48,960	53.97
Bad Debt, Net of Collections	359	(11,036)	525	(11,560)	1,090	(13,517)	3,148	(16,665)	-529.38
Other Tenant Revenue	1,246		488	(488)	7,955	165	2,930	(2,765)	-94.35
Grants	69,172	74,705	60,036	14,669	374,107	367,031	360,216	6,815	1.89
Miscellaneous Revenue	0	5,714	583	5,131	1,151	9,553	3,500	6,053	172.96
<b>Net Revenue</b>	<b>98,270</b>	<b>94,488</b>	<b>76,751</b>	<b>17,738</b>	<b>542,309</b>	<b>502,903</b>	<b>460,504</b>	<b>42,399</b>	<b>9.21</b>
<b>Operating Expense</b>									
Salaries and Benefits	36,213	30,403	37,797	(7,394)	229,833	151,349	226,782	(75,433)	-33.26
Supplies and Materials	5,485	2,961	6,325	(3,363)	38,478	44,599	37,947	6,652	17.53
Fleet Costs	0	249	542	(293)	2,413	3,763	3,252	511	15.71
Outside Services	14,589	13,822	18,914	(5,092)	104,814	97,555	113,486	(15,930)	-14.04
Utilities	7,144	1,460	13,250	(11,790)	67,363	63,915	79,500	(15,585)	-19.60
Protective Services	1,269	752		752	1,369	8,359		8,359	100.00
Insurance	11,944	(2,215)	5,100	(7,315)	33,834	18,107	31,326	(13,218)	-42.20
Other Expenses	2,192	3,051	6,749	(3,698)	21,189	23,997	40,718	(16,721)	-41.06
<b>Total Operating Expense</b>	<b>78,837</b>	<b>50,483</b>	<b>88,676</b>	<b>(38,194)</b>	<b>499,292</b>	<b>411,645</b>	<b>533,011</b>	<b>(121,365)</b>	<b>-22.77</b>
<b>Total Operating Income</b>	<b>19,433</b>	<b>44,006</b>	<b>(11,926)</b>	<b>55,931</b>	<b>43,017</b>	<b>91,258</b>	<b>(72,507)</b>	<b>163,764</b>	<b>(225.86)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(457)		(457)		(1,934)		(1,934)	100.00
Interest Income	157	7	469	(462)	1,744	89	2,814	(2,725)	-96.83
Replacement/Extraordinary Item	(1,138)	(1,004)	(3,596)	2,592	(7,481)	(6,864)	(21,575)	14,711	-68.18
Other Income (Expense)	0	(4,731)	325	(5,056)	(120)	(11,255)	1,950	(13,205)	-677.18
Management Fees	(10,251)	(14,807)	(14,204)	(603)	(69,503)	(80,740)	(85,222)	4,482	-5.26
Transfers	1,248	1,253	698	554	7,701	7,603	4,190	3,413	81.45
<b>Total Non-Operating Income (Expense)</b>	<b>(9,985)</b>	<b>(19,739)</b>	<b>(16,307)</b>	<b>(3,432)</b>	<b>(67,659)</b>	<b>(93,101)</b>	<b>(97,843)</b>	<b>4,741</b>	<b>-4.85</b>
<b>Income Before Non-Cash Items</b>	<b>9,448</b>	<b>24,267</b>	<b>(28,233)</b>	<b>52,500</b>	<b>(24,642)</b>	<b>(1,844)</b>	<b>(170,350)</b>	<b>168,506</b>	<b>(98.92)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(17,575)	(14,155)	(11,902)	(2,253)	(101,708)	(91,209)	(77,592)	(13,617)	17.55
Non-Oper Income (Expense)	0			0		(8)		(8)	100.00
<b>Total Non-Cash Items</b>	<b>(17,575)</b>	<b>(14,155)</b>	<b>(11,902)</b>	<b>(2,253)</b>	<b>(101,708)</b>	<b>(91,217)</b>	<b>(77,592)</b>	<b>(13,625)</b>	<b>17.56</b>
<b>Change In Net Assets</b>	<b>(8,127)</b>	<b>10,112</b>	<b>(40,135)</b>	<b>50,247</b>	<b>(126,350)</b>	<b>(93,061)</b>	<b>(247,942)</b>	<b>154,881</b>	<b>(62.47)</b>



**F Furey/C Andrews/Pin Oak II**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	22,359	18,077	10,808	7,269	136,497	101,420	64,850	36,570	56.39
Bad Debt, Net of Collections	59	(8,229)	525	(8,755)	10,114	(3,058)	3,152	(6,210)	-197.03
Other Tenant Revenue	930		108	(108)	5,927	25	646	(621)	-96.13
Grants	61,622	74,971	53,551	21,420	333,632	343,919	321,306	22,613	7.04
Miscellaneous Revenue	0	1,500	459	1,041	7,753	1,500	2,752	(1,252)	-45.49
<b>Net Revenue</b>	<b>84,969</b>	<b>86,319</b>	<b>65,451</b>	<b>20,868</b>	<b>493,923</b>	<b>443,806</b>	<b>392,706</b>	<b>51,100</b>	<b>13.01</b>
<b>Operating Expense</b>									
Salaries and Benefits	21,031	22,037	23,019	(982)	143,840	92,607	138,115	(45,508)	-32.95
Supplies and Materials	2,007	606	4,614	(4,007)	20,866	16,728	27,681	(10,953)	-39.57
Fleet Costs	0	60	217	(157)	271	647	1,300	(653)	-50.25
Outside Services	12,963	12,529	21,701	(9,171)	150,523	60,175	130,204	(70,029)	-53.78
Utilities	11,205	12,620	14,155	(1,535)	80,567	87,421	84,927	2,494	2.94
Protective Services	0			0	3,055				
Insurance	10,871	(2,016)	4,308	(6,324)	30,807	13,817	26,286	(12,469)	-47.43
Other Expenses	2,072	1,546	5,591	(4,045)	17,813	14,553	33,735	(19,182)	-56.86
<b>Total Operating Expense</b>	<b>60,149</b>	<b>47,383</b>	<b>73,603</b>	<b>(26,220)</b>	<b>447,743</b>	<b>285,948</b>	<b>442,248</b>	<b>(156,300)</b>	<b>-35.34</b>
<b>Total Operating Income</b>	<b>24,820</b>	<b>38,936</b>	<b>(8,152)</b>	<b>47,088</b>	<b>46,180</b>	<b>157,858</b>	<b>(49,542)</b>	<b>207,400</b>	<b>(418.64)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(91)		(91)		(385)		(385)	100.00
Interest Income	107	6	326	(319)	910	127	1,956	(1,829)	-93.49
Replacement/Extraordinary Item	(586)	(3,592)	(3,241)	(350)	(16,884)	(8,024)	(19,448)	11,424	-58.74
Other Income (Expense)	0	(4,247)	158	(4,405)	(4,060)	(9,194)	948	(10,142)	-1,069.84
Management Fees	(8,626)	(12,384)	(10,240)	(2,144)	(52,326)	(67,087)	(61,438)	(5,650)	9.20
Transfers	1,041	1,046	580	465	6,423	6,505	3,481	3,024	86.89
<b>Total Non-Operating Income (Expense)</b>	<b>(8,064)</b>	<b>(19,261)</b>	<b>(12,417)</b>	<b>(6,845)</b>	<b>(65,938)</b>	<b>(78,058)</b>	<b>(74,501)</b>	<b>(3,557)</b>	<b>4.77</b>
<b>Income Before Non-Cash Items</b>	<b>16,756</b>	<b>19,674</b>	<b>(20,569)</b>	<b>40,243</b>	<b>(19,758)</b>	<b>79,801</b>	<b>(124,043)</b>	<b>203,843</b>	<b>(164.33)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(37,585)	(37,486)	(37,585)	98	(225,680)	(224,919)	(225,509)	590	-.26
Non-Oper Income (Expense)	0			0		54		54	100.00
<b>Total Non-Cash Items</b>	<b>(37,585)</b>	<b>(37,486)</b>	<b>(37,585)</b>	<b>98</b>	<b>(225,680)</b>	<b>(224,865)</b>	<b>(225,509)</b>	<b>644</b>	<b>-.29</b>
<b>Change In Net Assets</b>	<b>(20,829)</b>	<b>(17,812)</b>	<b>(58,154)</b>	<b>40,342</b>	<b>(245,438)</b>	<b>(145,064)</b>	<b>(349,551)</b>	<b>204,487</b>	<b>(58.50)</b>



**Fair Avenue/Matt Garcia**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	66,470	66,409	64,283	2,126	397,543	383,916	385,700	(1,784)	- .46
Bad Debt, Net of Collections	0	(30,713)	(100)	(30,613)	(1,315)	(26,072)	(600)	(25,472)	4,245.32
Other Tenant Revenue	256		592	(592)	3,896	40	3,550	(3,510)	-98.88
Grants	67,461	79,048	64,570	14,478	360,807	490,077	387,418	102,658	26.50
Miscellaneous Revenue	50	150	1,686	(1,536)	12,385	8,232	10,116	(1,884)	-18.62
<b>Net Revenue</b>	<b>134,236</b>	<b>114,894</b>	<b>131,031</b>	<b>(16,137)</b>	<b>773,316</b>	<b>856,192</b>	<b>786,184</b>	<b>70,008</b>	<b>8.90</b>
<b>Operating Expense</b>									
Salaries and Benefits	45,829	52,161	51,826	334	252,403	300,346	310,957	(10,611)	-3.41
Supplies and Materials	3,842	4,064	6,667	(2,603)	32,859	42,957	40,000	2,957	7.39
Fleet Costs	12	108	492	(384)	7,091	1,169	2,950	(1,781)	-60.38
Outside Services	28,792	105,697	21,150	84,547	90,515	254,972	126,900	128,072	100.92
Utilities	11,995	13,393	18,810	(5,417)	125,083	121,904	112,861	9,042	8.01
Protective Services	1,125	26,470	525	25,945	4,793	208,340	3,150	205,190	6,513.98
Insurance	9,540	(2,650)	4,019	(6,669)	26,110	25,543	25,253	290	1.15
Other Expenses	2,676	3,559	9,185	(5,626)	37,963	30,430	55,430	(24,999)	-45.10
<b>Total Operating Expense</b>	<b>103,811</b>	<b>202,801</b>	<b>112,674</b>	<b>90,127</b>	<b>576,817</b>	<b>985,662</b>	<b>677,501</b>	<b>308,161</b>	<b>45.48</b>
<b>Total Operating Income</b>	<b>30,426</b>	<b>(87,907)</b>	<b>18,357</b>	<b>(106,264)</b>	<b>196,499</b>	<b>(129,470)</b>	<b>108,683</b>	<b>(238,153)</b>	<b>(219.13)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(1,340)	(1,472)	(1,617)	145	(8,458)	(16,397)	(9,702)	(6,695)	69.01
Interest Income	487	16	496	(480)	3,109	89	2,977	(2,888)	-97.02
Replacement/Extraordinary Item	(655)	(2,451)	(1,444)	(1,007)	(10,269)	(16,745)	(8,665)	(8,080)	93.25
Other Income (Expense)	0		83	(83)	1,325	960	498	462	92.77
Management Fees	(16,498)	(24,038)	(19,910)	(4,128)	(101,849)	(139,503)	(119,459)	(20,044)	16.78
Transfers	1,994	2,041	1,113	929	12,383	11,539	6,677	4,862	72.81
<b>Total Non-Operating Income (Expense)</b>	<b>(16,012)</b>	<b>(25,904)</b>	<b>(21,279)</b>	<b>(4,625)</b>	<b>(103,759)</b>	<b>(160,058)</b>	<b>(127,674)</b>	<b>(32,384)</b>	<b>25.36</b>
<b>Income Before Non-Cash Items</b>	<b>14,414</b>	<b>(113,812)</b>	<b>(2,922)</b>	<b>(110,889)</b>	<b>92,740</b>	<b>(289,528)</b>	<b>(18,991)</b>	<b>(270,536)</b>	<b>1,424.54</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(34,784)	(32,604)	(32,693)	89	(208,966)	(195,622)	(196,158)	536	-.27
Non-Oper Income (Expense)	0	33,500		33,500		446,555		446,555	100.00
<b>Total Non-Cash Items</b>	<b>(34,784)</b>	<b>896</b>	<b>(32,693)</b>	<b>33,589</b>	<b>(208,966)</b>	<b>250,933</b>	<b>(196,158)</b>	<b>447,091</b>	<b>-227.92</b>
<b>Change In Net Assets</b>	<b>(20,370)</b>	<b>(112,915)</b>	<b>(35,615)</b>	<b>(77,300)</b>	<b>(116,226)</b>	<b>(38,594)</b>	<b>(215,149)</b>	<b>176,554</b>	<b>(82.06)</b>



**Highview/W Sinkin**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	21,884	23,713	19,236	4,477	132,242	141,424	115,416	26,008	22.53
Bad Debt, Net of Collections	129	(11,172)	392	(11,564)	(4,791)	(9,954)	2,350	(12,304)	-523.55
Other Tenant Revenue	702	236	1,150	(914)	10,885	6,288	6,900	(612)	-8.87
Grants	45,989	52,532	40,195	12,337	250,235	243,671	241,170	2,501	1.04
Miscellaneous Revenue	0		150	(150)	1,186		898	(898)	-100.00
<b>Net Revenue</b>	<b>68,704</b>	<b>65,309</b>	<b>61,122</b>	<b>4,186</b>	<b>389,757</b>	<b>381,429</b>	<b>366,734</b>	<b>14,695</b>	<b>4.01</b>
<b>Operating Expense</b>									
Salaries and Benefits	14,126	18,036	20,059	(2,023)	93,395	99,846	120,355	(20,510)	-17.04
Supplies and Materials	1,507	2,575	4,033	(1,459)	29,806	33,134	24,200	8,934	36.92
Fleet Costs	0	116	258	(142)	3,119	1,554	1,550	4	.25
Outside Services	24,424	8,966	19,777	(10,811)	153,094	78,200	118,661	(40,461)	-34.10
Utilities	4,976	6,886	13,569	(6,684)	78,341	81,810	81,415	395	.49
Protective Services	670	740	500	240	3,218	3,868	3,000	868	28.93
Insurance	8,385	(1,479)	3,360	(4,839)	24,017	11,515	20,591	(9,076)	-44.08
Other Expenses	1,448	1,282	3,632	(2,350)	15,142	10,303	21,958	(11,655)	-53.08
<b>Total Operating Expense</b>	<b>55,536</b>	<b>37,121</b>	<b>65,189</b>	<b>(28,068)</b>	<b>400,133</b>	<b>320,230</b>	<b>391,731</b>	<b>(71,501)</b>	<b>-18.25</b>
<b>Total Operating Income</b>	<b>13,168</b>	<b>28,188</b>	<b>(4,067)</b>	<b>32,254</b>	<b>(10,376)</b>	<b>61,199</b>	<b>(24,997)</b>	<b>86,196</b>	<b>(344.83)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(246)		(246)		(1,041)		(1,041)	100.00
Interest Income	138	6	257	(252)	1,224	27	1,544	(1,517)	-98.22
Replacement/Extraordinary Item	(1,325)	(3,504)	(1,075)	(2,429)	(11,393)	(21,519)	(6,450)	(15,069)	233.63
Other Income (Expense)	0	(2,962)		(2,962)	(942)	(5,333)		(5,333)	100.00
Management Fees	(6,999)	(9,698)	(8,723)	(975)	(43,578)	(55,750)	(52,339)	(3,410)	6.52
Transfers	876	887	487	400	5,405	5,446	2,923	2,523	86.31
<b>Total Non-Operating Income (Expense)</b>	<b>(7,310)</b>	<b>(15,516)</b>	<b>(9,054)</b>	<b>(6,462)</b>	<b>(49,284)</b>	<b>(78,169)</b>	<b>(54,322)</b>	<b>(23,847)</b>	<b>43.90</b>
<b>Income Before Non-Cash Items</b>	<b>5,858</b>	<b>12,671</b>	<b>(13,120)</b>	<b>25,792</b>	<b>(59,660)</b>	<b>(16,970)</b>	<b>(79,319)</b>	<b>62,349</b>	<b>(78.61)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(7,557)	(6,966)	(6,985)	19	(45,344)	(41,798)	(41,913)	115	-.27
Non-Oper Income (Expense)	0		13,433	(13,433)		7	80,600	(80,593)	-99.99
<b>Total Non-Cash Items</b>	<b>(7,557)</b>	<b>(6,966)</b>	<b>6,448</b>	<b>(13,414)</b>	<b>(45,344)</b>	<b>(41,791)</b>	<b>38,687</b>	<b>(80,478)</b>	<b>-208.02</b>
<b>Change In Net Assets</b>	<b>(1,699)</b>	<b>5,705</b>	<b>(6,672)</b>	<b>12,377</b>	<b>(105,004)</b>	<b>(58,761)</b>	<b>(40,632)</b>	<b>(18,129)</b>	<b>44.62</b>



**Jewett Circle/G Cisneros**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	27,692	29,217	26,371	2,846	164,951	175,608	158,228	17,380	10.98
Bad Debt, Net of Collections	(455)	(14,049)	271	(14,319)	(952)	(14,279)	1,625	(15,904)	-978.66
Other Tenant Revenue	161		168	(168)	1,490	9	1,005	(997)	-99.13
Grants	33,887	44,949	29,255	15,694	182,414	207,960	175,530	32,430	18.48
Miscellaneous Revenue	0			0	75				
<b>Net Revenue</b>	<b>61,285</b>	<b>60,118</b>	<b>56,065</b>	<b>4,053</b>	<b>347,978</b>	<b>369,299</b>	<b>336,389</b>	<b>32,910</b>	<b>9.78</b>
<b>Operating Expense</b>									
Salaries and Benefits	24,771	26,859	30,496	(3,637)	143,134	147,130	182,976	(35,846)	-19.59
Supplies and Materials	818	653	311	341	1,859	7,282	1,868	5,414	289.82
Fleet Costs	0	31	83	(53)	1,847	922	500	422	84.42
Outside Services	12,201	7,982	5,149	2,833	43,165	48,256	30,896	17,360	56.19
Utilities	7,471	9,173	9,164	9	49,927	62,940	54,987	7,953	14.46
Insurance	7,461	(1,187)	3,064	(4,250)	21,348	11,159	19,071	(7,912)	-41.49
Other Expenses	1,565	1,581	3,861	(2,279)	14,611	14,824	23,299	(8,476)	-36.38
<b>Total Operating Expense</b>	<b>54,288</b>	<b>45,093</b>	<b>52,129</b>	<b>(7,036)</b>	<b>275,891</b>	<b>292,512</b>	<b>313,597</b>	<b>(21,085)</b>	<b>-6.72</b>
<b>Total Operating Income</b>	<b>6,997</b>	<b>15,025</b>	<b>3,936</b>	<b>11,089</b>	<b>72,087</b>	<b>76,786</b>	<b>22,791</b>	<b>53,995</b>	<b>236.91</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(588)		(588)		(2,491)		(2,491)	100.00
Interest Income	182	11	216	(205)	1,257	47	1,297	(1,250)	-96.39
Replacement/Extraordinary Item	0		(83)	83		(9,558)	(500)	(9,058)	1,811.48
Management Fees	(7,999)	(11,566)	(10,119)	(1,447)	(52,098)	(61,514)	(60,715)	(799)	1.32
Transfers	954	976	531	445	5,917	5,628	3,184	2,444	76.74
<b>Total Non-Operating Income (Expense)</b>	<b>(6,864)</b>	<b>(11,168)</b>	<b>(9,456)</b>	<b>(1,712)</b>	<b>(44,924)</b>	<b>(67,889)</b>	<b>(56,734)</b>	<b>(11,155)</b>	<b>19.66</b>
<b>Income Before Non-Cash Items</b>	<b>133</b>	<b>3,857</b>	<b>(5,520)</b>	<b>9,377</b>	<b>27,163</b>	<b>8,897</b>	<b>(33,943)</b>	<b>42,840</b>	<b>(126.21)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(14,067)	(13,364)	(13,398)	34	(84,402)	(80,182)	(80,385)	204	-.25
Non-Oper Income (Expense)	0			0		12		12	100.00
<b>Total Non-Cash Items</b>	<b>(14,067)</b>	<b>(13,364)</b>	<b>(13,398)</b>	<b>34</b>	<b>(84,402)</b>	<b>(80,170)</b>	<b>(80,385)</b>	<b>215</b>	<b>-.27</b>
<b>Change In Net Assets</b>	<b>(13,934)</b>	<b>(9,507)</b>	<b>(18,918)</b>	<b>9,411</b>	<b>(57,239)</b>	<b>(71,273)</b>	<b>(114,328)</b>	<b>43,055</b>	<b>(37.66)</b>



**Kenwood/Glen/Park Square  
Summarized Income Statement by Company, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

GJdIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	28,263	28,087	19,917	8,170	171,941	162,000	119,500	42,500	35.56
Bad Debt, Net of Collections	54	(15,563)	359	(15,922)	1,873	(17,647)	2,152	(19,799)	-920.03
Other Tenant Revenue	815	128	1,224	(1,096)	10,708	5,069	7,346	(2,277)	-31.00
Grants	35,921	60,072	31,109	28,963	193,783	316,603	186,654	129,949	69.62
Miscellaneous Revenue	0		83	(83)	1,818		500	(500)	-100.00
<b>Net Revenue</b>	<b>65,052</b>	<b>72,724</b>	<b>52,692</b>	<b>20,032</b>	<b>380,122</b>	<b>466,026</b>	<b>316,152</b>	<b>149,874</b>	<b>47.41</b>
<b>Operating Expense</b>									
Salaries and Benefits	32,923	20,377	21,520	(1,143)	122,554	117,773	129,120	(11,346)	-8.79
Supplies and Materials	4,644	1,352	2,539	(1,187)	21,855	8,712	15,231	(6,520)	-42.81
Fleet Costs	0	134	125	9	1,394	3,177	748	2,429	324.76
Outside Services	3,134	23,538	11,242	12,296	30,346	56,132	67,452	(11,320)	-16.78
Utilities	9,794	9,054	12,339	(3,285)	59,809	61,548	74,034	(12,486)	-16.87
Protective Services	440	13,640	167	13,473	2,052	103,775	1,002	102,773	10,256.80
Insurance	8,273	(1,223)	3,407	(4,630)	23,446	11,237	20,919	(9,682)	-46.28
Other Expenses	1,741	1,480	3,089	(1,609)	12,912	11,021	18,670	(7,649)	-40.97
<b>Total Operating Expense</b>	<b>60,950</b>	<b>68,352</b>	<b>54,428</b>	<b>13,925</b>	<b>274,369</b>	<b>373,375</b>	<b>327,176</b>	<b>46,199</b>	<b>14.12</b>
<b>Total Operating Income</b>	<b>4,103</b>	<b>4,371</b>	<b>(1,736)</b>	<b>6,107</b>	<b>105,754</b>	<b>92,651</b>	<b>(11,024)</b>	<b>103,675</b>	<b>(940.45)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	162	7	246	(239)	1,353	32	1,479	(1,447)	-97.84
Replacement/Extraordinary Item	(1,433)	(5,139)	(2,559)	(2,580)	(16,736)	(20,030)	(15,352)	(4,678)	30.47
Other Income (Expense)	0	(1,071)		(1,071)	(3,879)	(1,071)		(1,071)	100.00
Management Fees	(6,623)	(9,895)	(8,251)	(1,643)	(41,331)	(55,502)	(49,508)	(5,995)	12.11
Transfers	840	847	466	381	5,212	5,346	2,796	2,550	91.22
<b>Total Non-Operating Income (Expense)</b>	<b>(7,054)</b>	<b>(15,250)</b>	<b>(10,098)</b>	<b>(5,153)</b>	<b>(55,380)</b>	<b>(71,225)</b>	<b>(60,585)</b>	<b>(10,639)</b>	<b>17.56</b>
<b>Income Before Non-Cash Items</b>	<b>(2,952)</b>	<b>(10,879)</b>	<b>(11,833)</b>	<b>954</b>	<b>50,373</b>	<b>21,426</b>	<b>(71,609)</b>	<b>93,036</b>	<b>(129.92)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(5,392)	(4,369)	(4,380)	11	(32,354)	(26,214)	(26,280)	66	-.25
Non-Oper Income (Expense)	0			0		8		8	100.00
<b>Total Non-Cash Items</b>	<b>(5,392)</b>	<b>(4,369)</b>	<b>(4,380)</b>	<b>11</b>	<b>(32,354)</b>	<b>(26,206)</b>	<b>(26,280)</b>	<b>74</b>	<b>-.28</b>
<b>Change In Net Assets</b>	<b>(8,344)</b>	<b>(15,248)</b>	<b>(16,213)</b>	<b>965</b>	<b>18,019</b>	<b>(4,780)</b>	<b>(97,889)</b>	<b>93,109</b>	<b>(95.12)</b>



**Lewis Chatham**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdelIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	29,884	31,707	28,613	3,094	175,104	186,394	171,678	14,716	8.57
Bad Debt, Net of Collections	(1,261)	(14,757)	250	(15,007)	213	(12,305)	1,500	(13,805)	-920.34
Other Tenant Revenue	232	63	169	(106)	1,330	402	1,016	(614)	-60.41
Grants	29,457	34,160	25,855	8,305	160,880	272,093	155,130	116,963	75.40
Miscellaneous Revenue	0		209	(209)	596	63	1,252	(1,189)	-95.00
<b>Net Revenue</b>	<b>58,312</b>	<b>51,173</b>	<b>55,096</b>	<b>(3,923)</b>	<b>338,123</b>	<b>446,647</b>	<b>330,576</b>	<b>116,071</b>	<b>35.11</b>
<b>Operating Expense</b>									
Salaries and Benefits	15,043	17,647	21,853	(4,206)	82,809	103,552	131,117	(27,565)	-21.02
Supplies and Materials	2,188	7,468	3,200	4,268	20,191	22,101	19,200	2,901	15.11
Fleet Costs	0		217	(217)	1,493	156	1,302	(1,146)	-88.00
Outside Services	4,403	2,402	5,451	(3,049)	43,074	25,947	32,706	(6,759)	-20.66
Utilities	10,084	12,769	15,042	(2,273)	74,977	79,444	90,252	(10,808)	-11.98
Protective Services	1,369	13,235	375	12,860	3,009	102,055	2,250	99,805	4,435.79
Insurance	1,832	40	885	(844)	5,255	19,170	5,826	13,345	229.07
Other Expenses	1,995	2,431	3,750	(1,319)	16,102	14,126	22,631	(8,505)	-37.58
<b>Total Operating Expense</b>	<b>36,914</b>	<b>55,992</b>	<b>50,772</b>	<b>5,220</b>	<b>246,909</b>	<b>366,552</b>	<b>305,283</b>	<b>61,269</b>	<b>20.07</b>
<b>Total Operating Income</b>	<b>21,398</b>	<b>(4,819)</b>	<b>4,324</b>	<b>(9,143)</b>	<b>91,214</b>	<b>80,095</b>	<b>25,293</b>	<b>54,802</b>	<b>216.67</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(364)		(364)		(1,541)		(1,541)	100.00
Interest Income	207	15	272	(257)	1,465	61	1,631	(1,569)	-96.24
Replacement/Extraordinary Item	0		(116)	116	70	(1,003)	(696)	(307)	44.04
Management Fees	(8,502)	(10,660)	(8,820)	(1,840)	(52,337)	(56,015)	(52,923)	(3,092)	5.84
Transfers	882	890	489	400	5,552	5,282	2,935	2,347	79.95
<b>Total Non-Operating Income (Expense)</b>	<b>(7,412)</b>	<b>(10,120)</b>	<b>(8,176)</b>	<b>(1,944)</b>	<b>(45,250)</b>	<b>(53,214)</b>	<b>(49,053)</b>	<b>(4,161)</b>	<b>8.48</b>
<b>Income Before Non-Cash Items</b>	<b>13,986</b>	<b>(14,939)</b>	<b>(3,852)</b>	<b>(11,087)</b>	<b>45,963</b>	<b>26,881</b>	<b>(23,761)</b>	<b>50,641</b>	<b>(213.13)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(41,222)	(41,110)	(41,222)	113	(247,335)	(246,659)	(247,335)	676	-.27
Non-Oper Income (Expense)	0			0		15		15	100.00
<b>Total Non-Cash Items</b>	<b>(41,222)</b>	<b>(41,110)</b>	<b>(41,222)</b>	<b>113</b>	<b>(247,335)</b>	<b>(246,643)</b>	<b>(247,335)</b>	<b>691</b>	<b>-.28</b>
<b>Change In Net Assets</b>	<b>(27,236)</b>	<b>(56,048)</b>	<b>(45,074)</b>	<b>(10,975)</b>	<b>(201,371)</b>	<b>(219,763)</b>	<b>(271,095)</b>	<b>51,332</b>	<b>(18.94)</b>



**Lila Cockrell/South San**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GlJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	16,755	16,370	16,524	(154)	99,826	99,436	99,146	290	.29
Bad Debt, Net of Collections	0	(7,955)	(159)	(7,796)	(829)	(9,691)	(952)	(8,739)	918.01
Other Tenant Revenue	147		455	(455)	2,759	27	2,730	(2,702)	-98.99
Grants	26,219	33,988	22,497	11,491	140,230	151,480	134,982	16,498	12.22
Miscellaneous Revenue	25		196	(196)	280	300	1,177	(877)	-74.51
<b>Net Revenue</b>	<b>43,146</b>	<b>42,403</b>	<b>39,514</b>	<b>2,889</b>	<b>242,266</b>	<b>241,552</b>	<b>237,083</b>	<b>4,469</b>	<b>1.89</b>
<b>Operating Expense</b>									
Salaries and Benefits	13,064	17,231	18,571	(1,340)	73,400	93,593	111,426	(17,832)	-16.00
Supplies and Materials	2,402		2,338	(2,338)	12,879	7,324	14,025	(6,701)	-47.78
Fleet Costs	0	35	142	(107)	430	834	852	(18)	-2.13
Outside Services	2,383	14,092	9,523	4,569	50,827	35,601	57,140	(21,539)	-37.70
Utilities	1,252	5,902	4,432	1,469	21,644	28,762	26,594	2,168	8.15
Protective Services	0		42	(42)			252	(252)	-100.00
Insurance	7,937	(2,666)	3,264	(5,930)	21,517	6,327	19,995	(13,668)	-68.36
Other Expenses	1,111	1,286	3,621	(2,335)	14,552	16,278	21,817	(5,539)	-25.39
<b>Total Operating Expense</b>	<b>28,149</b>	<b>35,880</b>	<b>41,933</b>	<b>(6,054)</b>	<b>195,249</b>	<b>188,719</b>	<b>252,100</b>	<b>(63,381)</b>	<b>-25.14</b>
<b>Total Operating Income</b>	<b>14,997</b>	<b>6,524</b>	<b>(2,419)</b>	<b>8,943</b>	<b>47,017</b>	<b>52,833</b>	<b>(15,017)</b>	<b>67,850</b>	<b>(451.81)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(1,972)		(1,972)		(8,347)		(8,347)	100.00
Interest Income	112	3	146	(143)	805	7	874	(867)	-99.18
Replacement/Extraordinary Item	0		(649)	649	(1,943)	(12,687)	(3,896)	(8,791)	225.64
Management Fees	(6,187)	(8,799)	(7,301)	(1,498)	(37,672)	(48,207)	(43,806)	(4,401)	10.05
Transfers	735	789	410	378	4,558	3,369	2,462	907	36.84
<b>Total Non-Operating Income (Expense)</b>	<b>(5,340)</b>	<b>(9,980)</b>	<b>(7,394)</b>	<b>(2,586)</b>	<b>(34,251)</b>	<b>(65,865)</b>	<b>(44,365)</b>	<b>(21,499)</b>	<b>48.46</b>
<b>Income Before Non-Cash Items</b>	<b>9,657</b>	<b>(3,456)</b>	<b>(9,814)</b>	<b>6,357</b>	<b>12,766</b>	<b>(13,032)</b>	<b>(59,383)</b>	<b>46,351</b>	<b>(78.06)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(18,306)	(17,846)	(17,895)	49	(110,152)	(107,457)	(107,746)	289	-.27
<b>Total Non-Cash Items</b>	<b>(18,306)</b>	<b>(17,846)</b>	<b>(17,895)</b>	<b>49</b>	<b>(110,152)</b>	<b>(107,457)</b>	<b>(107,746)</b>	<b>289</b>	<b>-.27</b>
<b>Change In Net Assets</b>	<b>(8,649)</b>	<b>(21,302)</b>	<b>(27,709)</b>	<b>6,406</b>	<b>(97,386)</b>	<b>(120,489)</b>	<b>(167,129)</b>	<b>46,640</b>	<b>(27.91)</b>





**Lincoln Heights**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	43,555	39,650	30,645	9,005	268,278	240,851	183,868	56,983	30.99
Bad Debt, Net of Collections	431	(16,985)	3,567	(20,552)	13,120	(983)	21,400	(22,383)	-104.59
Other Tenant Revenue	2,160	64	1,400	(1,336)	17,327	1,085	8,400	(7,315)	-87.08
Grants	139,249	172,878	125,706	47,172	753,041	785,221	754,236	30,985	4.11
Miscellaneous Revenue	0	150	842	(692)	3,964	2,129	5,052	(2,924)	-57.87
<b>Net Revenue</b>	<b>185,395</b>	<b>195,757</b>	<b>162,159</b>	<b>33,598</b>	<b>1,055,730</b>	<b>1,028,303</b>	<b>972,956</b>	<b>55,347</b>	<b>5.69</b>
<b>Operating Expense</b>									
Salaries and Benefits	43,121	65,448	63,050	2,398	311,229	293,029	378,302	(85,273)	-22.54
Supplies and Materials	6,639	11,066	14,976	(3,910)	102,391	83,904	89,854	(5,950)	-6.62
Fleet Costs	0	228	683	(455)	6,075	9,748	4,098	5,650	137.87
Outside Services	31,157	40,051	34,360	5,691	227,277	154,910	206,158	(51,248)	-24.86
Utilities	10,855	22,436	16,649	5,787	80,371	108,142	99,896	8,246	8.25
Protective Services	4,066	5,264	2,500	2,764	27,084	37,553	15,000	22,553	150.35
Insurance	14,964	(3,441)	6,926	(10,367)	45,937	42,305	42,863	(558)	-1.30
Other Expenses	3,301	4,078	9,997	(5,919)	40,349	29,390	60,844	(31,455)	-51.70
<b>Total Operating Expense</b>	<b>114,101</b>	<b>145,130</b>	<b>149,142</b>	<b>(4,011)</b>	<b>840,712</b>	<b>758,981</b>	<b>897,015</b>	<b>(138,034)</b>	<b>-15.39</b>
<b>Total Operating Income</b>	<b>71,294</b>	<b>50,627</b>	<b>13,018</b>	<b>37,609</b>	<b>215,018</b>	<b>269,322</b>	<b>75,941</b>	<b>193,381</b>	<b>254.65</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(335)	(354)	(425)	71	(2,115)	(4,039)	(2,550)	(1,489)	58.40
Interest Income	477	9	1,380	(1,371)	5,754	194	8,280	(8,086)	-97.66
Replacement/Extraordinary Item	(2,943)	(15,309)	(4,092)	(11,217)	(30,512)	(60,515)	(24,550)	(35,965)	146.50
Other Income (Expense)	0	(2,134)		(2,134)	(1,229)	(4,398)		(4,398)	100.00
Management Fees	(27,318)	(28,773)	(27,059)	(1,714)	(139,133)	(161,808)	(162,355)	547	-.34
Transfers	2,565	2,583	1,449	1,134	15,749	15,882	8,693	7,190	82.71
<b>Total Non-Operating Income (Expense)</b>	<b>(27,553)</b>	<b>(43,978)</b>	<b>(28,747)</b>	<b>(15,231)</b>	<b>(151,487)</b>	<b>(214,683)</b>	<b>(172,482)</b>	<b>(42,201)</b>	<b>24.47</b>
<b>Income Before Non-Cash Items</b>	<b>43,741</b>	<b>6,649</b>	<b>(15,729)</b>	<b>22,378</b>	<b>63,531</b>	<b>54,639</b>	<b>(96,541)</b>	<b>151,180</b>	<b>(156.60)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(79,467)	(54,539)	(50,446)	(4,093)	(475,024)	(327,718)	(321,736)	(5,982)	1.86
Non-Oper Income (Expense)	0			0		106,931		106,931	100.00
<b>Total Non-Cash Items</b>	<b>(79,467)</b>	<b>(54,539)</b>	<b>(50,446)</b>	<b>(4,093)</b>	<b>(475,024)</b>	<b>(220,787)</b>	<b>(321,736)</b>	<b>100,949</b>	<b>-31.38</b>
<b>Change In Net Assets</b>	<b>(35,727)</b>	<b>(47,891)</b>	<b>(66,175)</b>	<b>18,285</b>	<b>(411,493)</b>	<b>(166,148)</b>	<b>(418,277)</b>	<b>252,129</b>	<b>(60.28)</b>



**Madonna/Sahara Ramsey**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	22,911	22,123	18,218	3,905	132,543	132,903	109,310	23,593	21.58
Bad Debt, Net of Collections	99	(10,495)	108	(10,603)	334	(11,056)	648	(11,704)	-1,806.21
Other Tenant Revenue	48	72	954	(882)	5,030	3,820	5,725	(1,905)	-33.27
Grants	17,518	26,560	17,273	9,287	106,369	116,424	103,638	12,786	12.34
Miscellaneous Revenue	0		92	(92)	8,078	1,293	552	741	134.24
<b>Net Revenue</b>	<b>40,576</b>	<b>38,259</b>	<b>36,645</b>	<b>1,614</b>	<b>252,354</b>	<b>243,384</b>	<b>219,873</b>	<b>23,511</b>	<b>10.69</b>
<b>Operating Expense</b>									
Salaries and Benefits	16,204	18,862	18,038	825	99,998	101,498	108,225	(6,728)	-6.22
Supplies and Materials	1,818	1,168	1,420	(253)	13,283	4,986	8,523	(3,537)	-41.50
Fleet Costs	0	90	92	(1)	339	4,650	550	4,100	745.34
Outside Services	8,442	11,813	5,642	6,172	57,964	39,563	33,850	5,713	16.88
Utilities	6,468	10,826	7,533	3,292	42,919	55,320	45,200	10,120	22.39
Protective Services	90			0	90				
Insurance	3,417	(689)	1,392	(2,081)	9,379	6,339	8,731	(2,392)	-27.40
Other Expenses	755	1,309	1,376	(66)	7,531	6,523	8,360	(1,837)	-21.97
<b>Total Operating Expense</b>	<b>37,195</b>	<b>43,380</b>	<b>35,492</b>	<b>7,888</b>	<b>231,502</b>	<b>218,878</b>	<b>213,440</b>	<b>5,438</b>	<b>2.55</b>
<b>Total Operating Income</b>	<b>3,380</b>	<b>(5,121)</b>	<b>1,153</b>	<b>(6,274)</b>	<b>20,852</b>	<b>24,506</b>	<b>6,433</b>	<b>18,073</b>	<b>280.93</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(201)		(201)		(849)		(849)	100.00
Interest Income	255	4	429	(425)	1,969	68	2,573	(2,504)	-97.34
Replacement/Extraordinary Item	(569)	(5,413)	(533)	(4,880)	(4,894)	(7,062)	(3,200)	(3,862)	120.69
Management Fees	(5,447)	(6,570)	(5,802)	(768)	(33,943)	(37,058)	(34,813)	(2,245)	6.45
Transfers	580	564	311	253	3,484	3,395	1,868	1,527	81.73
<b>Total Non-Operating Income (Expense)</b>	<b>(5,181)</b>	<b>(11,615)</b>	<b>(5,595)</b>	<b>(6,020)</b>	<b>(33,385)</b>	<b>(41,506)</b>	<b>(33,573)</b>	<b>(7,934)</b>	<b>23.63</b>
<b>Income Before Non-Cash Items</b>	<b>(1,801)</b>	<b>(16,736)</b>	<b>(4,442)</b>	<b>(12,294)</b>	<b>(12,533)</b>	<b>(17,001)</b>	<b>(27,140)</b>	<b>10,139</b>	<b>(37.36)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(15,855)	(14,600)	(14,592)	(8)	(95,498)	(88,038)	(87,985)	(53)	.06
Non-Oper Income (Expense)	0		83,333	(83,333)		26	500,000	(499,974)	-99.99
<b>Total Non-Cash Items</b>	<b>(15,855)</b>	<b>(14,600)</b>	<b>68,741</b>	<b>(83,342)</b>	<b>(95,498)</b>	<b>(88,012)</b>	<b>412,015</b>	<b>(500,027)</b>	<b>-121.36</b>
<b>Change In Net Assets</b>	<b>(17,656)</b>	<b>(31,336)</b>	<b>64,299</b>	<b>(95,636)</b>	<b>(108,030)</b>	<b>(105,013)</b>	<b>384,875</b>	<b>(489,888)</b>	<b>(127.28)</b>



**Mirasol/CTK/Rangel**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	37,445	29,393	17,542	11,851	216,353	188,484	105,254	83,230	79.07
Bad Debt, Net of Collections	303	(14,914)	816	(15,730)	2,111	(15,041)	4,894	(19,935)	-407.33
Other Tenant Revenue	1,225	50	6,237	(6,187)	34,638	27,513	37,422	(9,909)	-26.48
Grants	100,004	122,390	86,429	35,961	538,450	265,392	518,574	(253,182)	-48.82
Miscellaneous Revenue	0		925	(925)	4,884	(22)	5,548	(5,570)	-100.40
<b>Net Revenue</b>	<b>138,977</b>	<b>136,919</b>	<b>111,949</b>	<b>24,970</b>	<b>796,436</b>	<b>466,326</b>	<b>671,692</b>	<b>(205,366)</b>	<b>-30.57</b>
<b>Operating Expense</b>									
Salaries and Benefits	36,401	47,433	46,200	1,233	228,910	271,394	277,200	(5,806)	-2.09
Supplies and Materials	5,520	7,536	4,144	3,392	75,254	50,030	24,861	25,169	101.24
Fleet Costs	0	219	767	(547)	3,908	18,161	4,600	13,561	294.79
Outside Services	47,652	35,365	33,691	1,673	380,916	187,096	202,148	(15,052)	-7.45
Utilities	11,325	13,968	11,907	2,061	66,522	82,240	71,444	10,796	15.11
Protective Services	955	2,453	517	1,936	2,885	7,879	3,102	4,777	154.01
Insurance	19,342	(3,354)	7,747	(11,101)	55,426	27,052	47,469	(20,417)	-43.01
Other Expenses	3,386	5,054	7,884	(2,830)	26,139	27,194	47,599	(20,405)	-42.87
<b>Total Operating Expense</b>	<b>124,581</b>	<b>108,674</b>	<b>112,857</b>	<b>(4,183)</b>	<b>839,959</b>	<b>671,047</b>	<b>678,423</b>	<b>(7,376)</b>	<b>-1.09</b>
<b>Total Operating Income</b>	<b>14,395</b>	<b>28,244</b>	<b>(909)</b>	<b>29,153</b>	<b>(43,523)</b>	<b>(204,721)</b>	<b>(6,731)</b>	<b>(197,990)</b>	<b>2,941.54</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(1,526)		(1,526)		(6,460)		(6,460)	100.00
Interest Income	198		410	(410)	2,020	15	2,461	(2,446)	-99.38
Replacement/Extraordinary Item	(2,688)	(6,705)	(3,275)	(3,430)	(47,640)	(98,436)	(19,652)	(78,784)	400.89
Other Income (Expense)	0	(3,526)		(3,526)	(1,707)	(9,177)		(9,177)	100.00
Management Fees	(15,186)	(21,898)	(18,922)	(2,976)	(95,569)	(117,156)	(113,532)	(3,624)	3.19
Transfers	1,825	43,684	1,015	42,669	11,299	52,413	6,089	46,324	760.77
<b>Total Non-Operating Income (Expense)</b>	<b>(15,850)</b>	<b>10,029</b>	<b>(20,772)</b>	<b>30,801</b>	<b>(131,598)</b>	<b>(178,801)</b>	<b>(124,634)</b>	<b>(54,167)</b>	<b>43.46</b>
<b>Income Before Non-Cash Items</b>	<b>(1,455)</b>	<b>38,273</b>	<b>(21,681)</b>	<b>59,954</b>	<b>(175,121)</b>	<b>(383,522)</b>	<b>(131,365)</b>	<b>(252,157)</b>	<b>191.95</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(103,408)	(102,980)	(103,154)	174	(621,020)	(618,370)	(619,406)	1,036	-.17
Non-Oper Income (Expense)	0		47,810	(47,810)		8	286,862	(286,853)	-100.00
<b>Total Non-Cash Items</b>	<b>(103,408)</b>	<b>(102,980)</b>	<b>(55,343)</b>	<b>(47,637)</b>	<b>(621,020)</b>	<b>(618,362)</b>	<b>(332,545)</b>	<b>(285,817)</b>	<b>85.95</b>
<b>Change In Net Assets</b>	<b>(104,863)</b>	<b>(64,707)</b>	<b>(77,024)</b>	<b>12,317</b>	<b>(796,141)</b>	<b>(1,001,883)</b>	<b>(463,909)</b>	<b>(537,974)</b>	<b>115.97</b>



**Mirasol/CTK/Rangel**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	37,445	29,393	17,542	11,851	216,353	188,484	105,254	83,230	79.07
Bad Debt, Net of Collections	303	(14,914)	816	(15,730)	2,111	(15,041)	4,894	(19,935)	-407.33
Other Tenant Revenue	1,225	50	6,237	(6,187)	34,638	27,513	37,422	(9,909)	-26.48
Grants	100,004	122,390	86,429	35,961	538,450	265,392	518,574	(253,182)	-48.82
Miscellaneous Revenue	0		925	(925)	4,884	(22)	5,548	(5,570)	-100.40
<b>Net Revenue</b>	<b>138,977</b>	<b>136,919</b>	<b>111,949</b>	<b>24,970</b>	<b>796,436</b>	<b>466,326</b>	<b>671,692</b>	<b>(205,366)</b>	<b>-30.57</b>
<b>Operating Expense</b>									
Salaries and Benefits	36,401	47,433	46,200	1,233	228,910	271,394	277,200	(5,806)	-2.09
Supplies and Materials	5,520	7,536	4,144	3,392	75,254	50,030	24,861	25,169	101.24
Fleet Costs	0	219	767	(547)	3,908	18,161	4,600	13,561	294.79
Outside Services	47,652	35,365	33,691	1,673	380,916	187,096	202,148	(15,052)	-7.45
Utilities	11,325	13,968	11,907	2,061	66,522	82,240	71,444	10,796	15.11
Protective Services	955	2,453	517	1,936	2,885	7,879	3,102	4,777	154.01
Insurance	19,342	(3,354)	7,747	(11,101)	55,426	27,052	47,469	(20,417)	-43.01
Other Expenses	3,386	5,054	7,884	(2,830)	26,139	27,194	47,599	(20,405)	-42.87
<b>Total Operating Expense</b>	<b>124,581</b>	<b>108,674</b>	<b>112,857</b>	<b>(4,183)</b>	<b>839,959</b>	<b>671,047</b>	<b>678,423</b>	<b>(7,376)</b>	<b>-1.09</b>
<b>Total Operating Income</b>	<b>14,395</b>	<b>28,244</b>	<b>(909)</b>	<b>29,153</b>	<b>(43,523)</b>	<b>(204,721)</b>	<b>(6,731)</b>	<b>(197,990)</b>	<b>2,941.54</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(1,526)		(1,526)		(6,460)		(6,460)	100.00
Interest Income	198		410	(410)	2,020	15	2,461	(2,446)	-99.38
Replacement/Extraordinary Item	(2,688)	(6,705)	(3,275)	(3,430)	(47,640)	(98,436)	(19,652)	(78,784)	400.89
Other Income (Expense)	0	(3,526)		(3,526)	(1,707)	(9,177)		(9,177)	100.00
Management Fees	(15,186)	(21,898)	(18,922)	(2,976)	(95,569)	(117,156)	(113,532)	(3,624)	3.19
Transfers	1,825	43,684	1,015	42,669	11,299	52,413	6,089	46,324	760.77
<b>Total Non-Operating Income (Expense)</b>	<b>(15,850)</b>	<b>10,029</b>	<b>(20,772)</b>	<b>30,801</b>	<b>(131,598)</b>	<b>(178,801)</b>	<b>(124,634)</b>	<b>(54,167)</b>	<b>43.46</b>
<b>Income Before Non-Cash Items</b>	<b>(1,455)</b>	<b>38,273</b>	<b>(21,681)</b>	<b>59,954</b>	<b>(175,121)</b>	<b>(383,522)</b>	<b>(131,365)</b>	<b>(252,157)</b>	<b>191.95</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(103,408)	(102,980)	(103,154)	174	(621,020)	(618,370)	(619,406)	1,036	-.17
Non-Oper Income (Expense)	0		47,810	(47,810)		8	286,862	(286,853)	-100.00
<b>Total Non-Cash Items</b>	<b>(103,408)</b>	<b>(102,980)</b>	<b>(55,343)</b>	<b>(47,637)</b>	<b>(621,020)</b>	<b>(618,362)</b>	<b>(332,545)</b>	<b>(285,817)</b>	<b>85.95</b>
<b>Change In Net Assets</b>	<b>(104,863)</b>	<b>(64,707)</b>	<b>(77,024)</b>	<b>12,317</b>	<b>(796,141)</b>	<b>(1,001,883)</b>	<b>(463,909)</b>	<b>(537,974)</b>	<b>115.97</b>



**Mission Park**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	14,041	12,577	7,292	5,285	85,054	74,248	71,445	2,803	3.92
Bad Debt, Net of Collections	412	(5,940)	667	(6,607)	5,349	(12,827)	4,000	(16,827)	-420.66
Other Tenant Revenue	740		352	(352)	5,082	4	2,771	(2,767)	-99.87
Grants	47,085	65,449	46,937	18,512	288,381	219,958	281,622	(61,664)	-21.90
Miscellaneous Revenue	0	4,368	183	4,185	463	11,289	1,100	10,189	926.32
<b>Net Revenue</b>	<b>62,278</b>	<b>76,454</b>	<b>55,431</b>	<b>21,024</b>	<b>384,328</b>	<b>292,673</b>	<b>360,938</b>	<b>(68,265)</b>	<b>-18.91</b>
<b>Operating Expense</b>									
Salaries and Benefits	12,837	18,328	18,262	67	87,795	110,104	109,570	534	.49
Supplies and Materials	3,139	1,307	5,469	(4,162)	29,230	16,488	37,417	(20,929)	-55.93
Fleet Costs	0		58	(58)			348	(348)	-100.00
Outside Services	8,719	17,084	19,575	(2,491)	109,143	74,156	117,448	(43,292)	-36.86
Utilities	1,029	15,811	9,075	6,736	58,464	71,620	54,450	17,170	31.53
Protective Services	1,085	1,195	442	753	4,979	8,979	2,652	6,327	238.57
Insurance	8,320	(1,324)	4,948	(6,272)	34,102	19,331	30,069	(10,738)	-35.71
Other Expenses	1,706	1,765	2,666	(901)	14,031	9,229	16,212	(6,983)	-43.07
<b>Total Operating Expense</b>	<b>36,835</b>	<b>54,166</b>	<b>60,495</b>	<b>(6,328)</b>	<b>337,744</b>	<b>309,907</b>	<b>368,166</b>	<b>(58,259)</b>	<b>-15.82</b>
<b>Total Operating Income</b>	<b>25,443</b>	<b>22,288</b>	<b>(5,064)</b>	<b>27,352</b>	<b>46,584</b>	<b>(17,234)</b>	<b>(7,228)</b>	<b>(10,006)</b>	<b>138.44</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(310)		(310)		(1,313)		(1,313)	100.00
Interest Income	130	1		1	829	3		3	100.00
Replacement/Extraordinary Item	(5,475)		(3,855)	3,855	(19,168)	(12,549)	(24,594)	12,045	-48.98
Other Income (Expense)	0	(4,165)	83	(4,248)	(3,339)	(9,166)	498	(9,664)	-1,940.56
Management Fees	(6,188)	(8,959)	(7,192)	(1,767)	(37,103)	(46,907)	(43,153)	(3,754)	8.70
Transfers	767	751	410	341	4,584	4,484	2,462	2,022	82.11
<b>Total Non-Operating Income (Expense)</b>	<b>(10,767)</b>	<b>(12,682)</b>	<b>(10,553)</b>	<b>(2,129)</b>	<b>(54,197)</b>	<b>(65,448)</b>	<b>(64,787)</b>	<b>(661)</b>	<b>1.02</b>
<b>Income Before Non-Cash Items</b>	<b>14,676</b>	<b>9,606</b>	<b>(15,617)</b>	<b>25,223</b>	<b>(7,612)</b>	<b>(82,682)</b>	<b>(72,015)</b>	<b>(10,667)</b>	<b>14.81</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(4,040)	(3,478)	(3,487)	9	(24,652)	(21,595)	(21,646)	51	-.24
<b>Total Non-Cash Items</b>	<b>(4,040)</b>	<b>(3,478)</b>	<b>(3,487)</b>	<b>9</b>	<b>(24,652)</b>	<b>(21,595)</b>	<b>(21,646)</b>	<b>51</b>	<b>-.24</b>
<b>Change In Net Assets</b>	<b>10,637</b>	<b>6,128</b>	<b>(19,105)</b>	<b>25,232</b>	<b>(32,265)</b>	<b>(104,276)</b>	<b>(93,661)</b>	<b>(10,616)</b>	<b>11.33</b>



**Parkview/College Park**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	45,404	45,251	41,214	4,037	273,663	272,973	247,282	25,691	10.39
Bad Debt, Net of Collections	200	(23,733)	375	(24,108)	849	(24,229)	2,248	(26,477)	-1,177.84
Other Tenant Revenue	264		221	(221)	2,966	152	1,326	(1,174)	-88.51
Grants	64,238	70,511	55,679	14,832	346,821	453,534	334,074	119,460	35.76
Miscellaneous Revenue	0		1,708	(1,708)	547		10,248	(10,248)	-100.00
<b>Net Revenue</b>	<b>110,105</b>	<b>92,029</b>	<b>99,196</b>	<b>(7,168)</b>	<b>624,846</b>	<b>702,430</b>	<b>595,178</b>	<b>107,252</b>	<b>18.02</b>
<b>Operating Expense</b>									
Salaries and Benefits	45,768	44,470	45,935	(1,465)	239,882	252,905	275,611	(22,706)	-8.24
Supplies and Materials	12,652	6,676	8,755	(2,079)	57,922	20,437	52,529	(32,092)	-61.09
Fleet Costs	0		92	(92)	106	16	550	(534)	-97.11
Outside Services	11,657	29,359	10,569	18,790	36,445	50,819	63,412	(12,593)	-19.86
Utilities	9,931	11,509	11,516	(7)	66,717	128,489	69,096	59,393	85.96
Protective Services	6,312	13,640	1,158	12,482	11,617	103,775	6,948	96,827	1,393.60
Insurance	8,976	(2,306)	3,573	(5,879)	23,987	21,847	22,376	(529)	-2.36
Other Expenses	4,274	2,787	5,987	(3,199)	27,986	21,799	36,150	(14,352)	-39.70
<b>Total Operating Expense</b>	<b>99,570</b>	<b>106,135</b>	<b>87,584</b>	<b>18,551</b>	<b>464,662</b>	<b>600,087</b>	<b>526,672</b>	<b>73,414</b>	<b>13.94</b>
<b>Total Operating Income</b>	<b>10,536</b>	<b>(14,106)</b>	<b>11,612</b>	<b>(25,718)</b>	<b>160,184</b>	<b>102,343</b>	<b>68,506</b>	<b>33,838</b>	<b>49.39</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	317	17	376	(359)	2,214	80	2,256	(2,176)	-96.45
Replacement/Extraordinary Item	(1,360)	(6,481)	(2,132)	(4,349)	(20,368)	(20,990)	(12,794)	(8,196)	64.06
Other Income (Expense)	0			0					
Management Fees	(14,061)	(19,820)	(17,386)	(2,434)	(87,746)	(116,031)	(104,316)	(11,714)	11.23
Transfers	1,707	1,716	951	765	10,553	10,825	5,707	5,119	89.70
<b>Total Non-Operating Income (Expense)</b>	<b>(13,396)</b>	<b>(24,568)</b>	<b>(18,191)</b>	<b>(6,377)</b>	<b>(95,347)</b>	<b>(126,115)</b>	<b>(109,147)</b>	<b>(16,968)</b>	<b>15.55</b>
<b>Income Before Non-Cash Items</b>	<b>(2,860)</b>	<b>(38,674)</b>	<b>(6,579)</b>	<b>(32,095)</b>	<b>64,837</b>	<b>(23,772)</b>	<b>(40,642)</b>	<b>16,870</b>	<b>(41.51)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(9,232)	(9,413)	(9,125)	(289)	(55,393)	(56,479)	(54,747)	(1,731)	3.16
Non-Oper Income (Expense)	0		18,922	(18,922)		433,336	113,532	319,803	281.68
<b>Total Non-Cash Items</b>	<b>(9,232)</b>	<b>(9,413)</b>	<b>9,798</b>	<b>(19,211)</b>	<b>(55,393)</b>	<b>376,857</b>	<b>58,785</b>	<b>318,072</b>	<b>541.08</b>
<b>Change In Net Assets</b>	<b>(12,092)</b>	<b>(48,087)</b>	<b>3,219</b>	<b>(51,306)</b>	<b>9,445</b>	<b>353,085</b>	<b>18,143</b>	<b>334,942</b>	<b>1,846.07</b>



**Pin Oak I**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	12,944	13,347	9,776	3,571	74,491	78,015	58,654	19,361	33.01
Bad Debt, Net of Collections	(5,312)	(6,241)	(6)	(6,235)	(592)	(4,941)	(36)	(4,905)	13,625.56
Other Tenant Revenue	30		63	(63)	321	50	375	(325)	-86.67
Grants	12,414	16,550	10,716	5,834	66,762	72,476	64,296	8,180	12.72
Miscellaneous Revenue	50		8	(8)	770		48	(48)	-100.00
<b>Net Revenue</b>	<b>20,125</b>	<b>23,656</b>	<b>20,556</b>	<b>3,100</b>	<b>141,752</b>	<b>145,600</b>	<b>123,337</b>	<b>22,263</b>	<b>18.05</b>
<b>Operating Expense</b>									
Salaries and Benefits	7,280	14,471	10,013	4,458	52,857	68,329	60,079	8,249	13.73
Supplies and Materials	1,894	642	1,901	(1,259)	11,652	6,204	11,404	(5,200)	-45.60
Outside Services	1,938	1,795	3,788	(1,993)	26,696	29,982	22,727	7,255	31.92
Utilities	4,110	7,041	7,190	(149)	30,067	39,401	43,137	(3,736)	-8.66
Insurance	2,077	(483)	1,598	(2,081)	6,960	3,531	9,805	(6,274)	-63.99
Other Expenses	1,307	410	1,705	(1,295)	6,569	6,473	10,282	(3,809)	-37.04
<b>Total Operating Expense</b>	<b>18,606</b>	<b>23,875</b>	<b>26,194</b>	<b>(2,318)</b>	<b>134,801</b>	<b>153,920</b>	<b>157,434</b>	<b>(3,514)</b>	<b>-2.23</b>
<b>Total Operating Income</b>	<b>1,519</b>	<b>(219)</b>	<b>(5,637)</b>	<b>5,418</b>	<b>6,951</b>	<b>(8,320)</b>	<b>(34,097)</b>	<b>25,777</b>	<b>(75.60)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(96)		(96)		(407)		(407)	100.00
Interest Income	62	2	79	(77)	454	5	474	(469)	-98.89
Replacement/Extraordinary Item	0		(917)	917	(1,375)	(4,068)	(5,502)	1,434	-26.06
Management Fees	(3,125)	(4,479)	(3,635)	(844)	(18,804)	(23,773)	(21,809)	(1,964)	9.01
Transfers	368	373	205	168	2,282	2,263	1,231	1,032	83.83
<b>Total Non-Operating Income (Expense)</b>	<b>(2,694)</b>	<b>(4,200)</b>	<b>(4,268)</b>	<b>68</b>	<b>(17,444)</b>	<b>(25,980)</b>	<b>(25,606)</b>	<b>(374)</b>	<b>1.46</b>
<b>Income Before Non-Cash Items</b>	<b>(1,175)</b>	<b>(4,419)</b>	<b>(9,905)</b>	<b>5,486</b>	<b>(10,492)</b>	<b>(34,300)</b>	<b>(59,703)</b>	<b>25,403</b>	<b>(42.55)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(5,085)	(5,072)	(5,085)	14	(30,513)	(30,429)	(30,513)	84	-.27
<b>Total Non-Cash Items</b>	<b>(5,085)</b>	<b>(5,072)</b>	<b>(5,085)</b>	<b>14</b>	<b>(30,513)</b>	<b>(30,429)</b>	<b>(30,513)</b>	<b>84</b>	<b>-.27</b>
<b>Change In Net Assets</b>	<b>(6,261)</b>	<b>(9,491)</b>	<b>(14,991)</b>	<b>5,500</b>	<b>(41,005)</b>	<b>(64,729)</b>	<b>(90,216)</b>	<b>25,487</b>	<b>(28.25)</b>



**Riverside/Midway/Linda Lou**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	17,412	15,681	7,936	7,745	94,363	94,635	47,618	47,017	98.74
Bad Debt, Net of Collections	1,915	(7,814)	133	(7,946)	(21,633)	(5,647)	796	(6,443)	-809.35
Other Tenant Revenue	600		487	(487)	4,130	178	2,920	(2,742)	-93.91
Grants	47,739	58,543	40,930	17,613	255,275	266,462	245,580	20,882	8.50
Miscellaneous Revenue	0	3,030	297	2,734	2,744	10,270	1,780	8,490	476.94
<b>Net Revenue</b>	<b>67,666</b>	<b>69,441</b>	<b>49,782</b>	<b>19,658</b>	<b>334,879</b>	<b>365,898</b>	<b>298,694</b>	<b>67,204</b>	<b>22.50</b>
<b>Operating Expense</b>									
Salaries and Benefits	13,245	18,481	19,950	(1,470)	77,080	103,774	119,702	(15,928)	-13.31
Supplies and Materials	3,433	3,082	5,179	(2,098)	44,803	28,009	31,075	(3,066)	-9.87
Fleet Costs	0	768	234	534	1,398	1,526	1,404	122	8.72
Outside Services	3,702	11,095	17,354	(6,259)	126,760	82,858	104,122	(21,264)	-20.42
Utilities	2,297	5,405	10,175	(4,770)	52,185	36,300	61,050	(24,750)	-40.54
Protective Services	2,072	760	475	285	6,171	3,210	2,850	360	12.63
Insurance	8,005	(1,306)	3,251	(4,557)	22,947	12,794	19,931	(7,138)	-35.81
Other Expenses	1,177	1,911	2,849	(938)	13,611	10,632	17,231	(6,599)	-38.30
<b>Total Operating Expense</b>	<b>33,932</b>	<b>40,195</b>	<b>59,467</b>	<b>(19,272)</b>	<b>344,956</b>	<b>279,103</b>	<b>357,365</b>	<b>(78,262)</b>	<b>-21.90</b>
<b>Total Operating Income</b>	<b>33,734</b>	<b>29,245</b>	<b>(9,685)</b>	<b>38,930</b>	<b>(10,077)</b>	<b>86,794</b>	<b>(58,671)</b>	<b>145,466</b>	<b>(247.93)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(224)		(224)		(948)		(948)	100.00
Interest Income	103	6	111	(106)	660	28	669	(640)	-95.78
Replacement/Extraordinary Item	(55)		(3,616)	3,616	(14,092)	(21,632)	(21,694)	62	-.29
Other Income (Expense)	0	(1,079)		(1,079)	17,047	(2,975)		(2,975)	100.00
Management Fees	(6,438)	(9,238)	(8,415)	(823)	(43,942)	(51,470)	(50,487)	(983)	1.95
Transfers	764	778	427	352	4,744	4,706	2,559	2,147	83.89
<b>Total Non-Operating Income (Expense)</b>	<b>(5,626)</b>	<b>(9,757)</b>	<b>(11,492)</b>	<b>1,735</b>	<b>(35,584)</b>	<b>(72,291)</b>	<b>(68,953)</b>	<b>(3,338)</b>	<b>4.84</b>
<b>Income Before Non-Cash Items</b>	<b>28,108</b>	<b>19,488</b>	<b>(21,177)</b>	<b>40,665</b>	<b>(45,660)</b>	<b>14,503</b>	<b>(127,625)</b>	<b>142,128</b>	<b>(111.36)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(4,333)	(3,793)	(3,799)	7	(26,121)	(22,827)	(22,865)	38	-.17
Non-Oper Income (Expense)	0			0		8		8	100.00
<b>Total Non-Cash Items</b>	<b>(4,333)</b>	<b>(3,793)</b>	<b>(3,799)</b>	<b>7</b>	<b>(26,121)</b>	<b>(22,818)</b>	<b>(22,865)</b>	<b>46</b>	<b>-.20</b>
<b>Change In Net Assets</b>	<b>23,775</b>	<b>15,695</b>	<b>(24,976)</b>	<b>40,671</b>	<b>(71,782)</b>	<b>(8,315)</b>	<b>(150,490)</b>	<b>142,174</b>	<b>(94.47)</b>





**Scattered Sites**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	10,065	7,504	1,617	5,887	71,190	49,454	9,704	39,750	409.63
Bad Debt, Net of Collections	110	(3,252)	458	(3,711)	(14,830)	(3,185)	2,750	(5,935)	-215.81
Other Tenant Revenue	450	(45)	83	(128)	2,831	(143)	500	(643)	-128.56
Grants	67,223	70,739	57,804	12,935	360,631	346,332	346,824	(492)	-.14
Miscellaneous Revenue	0		83	(83)	868	150	500	(350)	-69.91
<b>Net Revenue</b>	<b>77,848</b>	<b>74,946</b>	<b>60,046</b>	<b>14,899</b>	<b>420,690</b>	<b>392,608</b>	<b>360,278</b>	<b>32,330</b>	<b>8.97</b>
<b>Operating Expense</b>									
Salaries and Benefits	14,409	10,222	6,823	3,400	87,606	59,423	40,937	18,486	45.16
Supplies and Materials	14		717	(717)	2,749	2,126	4,300	(2,174)	-50.57
Fleet Costs	0	70	400	(330)	3,524	3,810	2,400	1,410	58.76
Outside Services	6,504	7,204	14,116	(6,911)	90,151	45,304	84,694	(39,390)	-46.51
Utilities	2,312	493	950	(457)	22,579	3,913	5,700	(1,787)	-31.36
Protective Services	0		167	(167)	564		1,002	(1,002)	-100.00
Insurance	12,283	(6,102)	4,734	(10,836)	33,121	3,797	28,515	(24,718)	-86.68
Other Expenses	2,355	3,227	15,791	(12,563)	22,015	13,572	94,941	(81,369)	-85.70
<b>Total Operating Expense</b>	<b>37,878</b>	<b>15,114</b>	<b>43,697</b>	<b>(28,582)</b>	<b>262,310</b>	<b>131,944</b>	<b>262,489</b>	<b>(130,544)</b>	<b>-49.73</b>
<b>Total Operating Income</b>	<b>39,970</b>	<b>59,831</b>	<b>16,350</b>	<b>43,482</b>	<b>158,380</b>	<b>260,664</b>	<b>97,789</b>	<b>162,875</b>	<b>166.56</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	4,898	80	6,822	(6,741)	36,352	194	40,929	(40,735)	-99.52
Replacement/Extraordinary Item	0			0		(12,455)		(12,455)	100.00
Other Income (Expense)	0	(456)	42	(498)	(4,719)	(912)	252	(1,164)	-461.90
Management Fees	(7,019)	(7,825)	(8,434)	609	(45,371)	(47,423)	(50,604)	3,181	-6.29
Transfers	1,208	990	444	546	(2,253,422)	6,097	2,665	3,432	128.79
<b>Total Non-Operating Income (Expense)</b>	<b>(913)</b>	<b>(7,210)</b>	<b>(1,126)</b>	<b>(6,084)</b>	<b>(2,267,160)</b>	<b>(54,498)</b>	<b>(6,758)</b>	<b>(47,740)</b>	<b>706.41</b>
<b>Income Before Non-Cash Items</b>	<b>39,057</b>	<b>52,621</b>	<b>15,223</b>	<b>37,398</b>	<b>(2,108,780)</b>	<b>206,166</b>	<b>91,031</b>	<b>115,135</b>	<b>126.48</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(5,064)	(3,804)	(4,408)	605	(33,369)	(23,446)	(26,947)	3,502	-12.99
Non-Oper Income (Expense)	260,467			0	4,780,340	587,678		587,678	100.00
<b>Total Non-Cash Items</b>	<b>255,402</b>	<b>(3,804)</b>	<b>(4,408)</b>	<b>605</b>	<b>4,746,972</b>	<b>564,232</b>	<b>(26,947)</b>	<b>591,179</b>	<b>-2,193.82</b>
<b>Change In Net Assets</b>	<b>294,460</b>	<b>48,817</b>	<b>10,815</b>	<b>38,002</b>	<b>2,638,192</b>	<b>770,397</b>	<b>64,084</b>	<b>706,314</b>	<b>1,102.18</b>



**Spingview Convent**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	0			0					
Other Tenant Revenue	4,338	1,828	3,642	(1,815)	17,244	10,245	21,852	(11,607)	-53.12
Grants	0	392		392		751		751	100.00
<b>Net Revenue</b>	4,338	2,219	3,642	(1,423)	17,244	10,996	21,852	(10,856)	-49.68
<b>Operating Expense</b>									
Salaries and Benefits	3,079	3,522	3,652	(129)	15,542	20,614	21,909	(1,295)	-5.91
Supplies and Materials	0	495	622	(128)	3,206	3,499	3,733	(234)	-6.27
Outside Services	1,103	724	3,058	(2,334)	17,026	6,959	18,348	(11,389)	-62.07
Utilities	2,162	1,628	4,592	(2,964)	22,876	24,675	27,552	(2,877)	-10.44
Insurance	101	66	52	14	255	281	378	(97)	-25.59
Other Expenses	110	241	434	(193)	1,314	1,699	2,603	(904)	-34.72
<b>Total Operating Expense</b>	6,554	6,676	12,410	(5,734)	60,219	57,728	74,524	(16,796)	-22.54
<b>Total Operating Income</b>	(2,216)	(4,457)	(8,768)	4,311	(42,975)	(46,732)	(52,672)	5,940	(11.28)
<b>Non-Operating Income (Expense)</b>									
Replacement/Extraordinary Item	0		(42)	42			(252)	252	-100.00
Transfers	0	114,361		114,361		134,574		134,574	100.00
<b>Total Non-Operating Income (Expense)</b>	0	114,361	(42)	114,403		134,574	(252)	134,826	-53,502.43
<b>Income Before Non-Cash Items</b>	(2,216)	109,905	(8,810)	118,714	(42,975)	87,842	(52,924)	140,766	(265.98)
<b>Non-Cash Items</b>									
Depreciation & Amortization	(7,859)	(7,795)	(7,817)	21	(47,152)	(46,772)	(46,900)	128	-.27
<b>Total Non-Cash Items</b>	(7,859)	(7,795)	(7,817)	21	(47,152)	(46,772)	(46,900)	128	-.27
<b>Change In Net Assets</b>	(10,075)	102,109	(16,626)	118,736	(90,127)	41,070	(99,824)	140,894	(141.14)



**Springview**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	30,906	30,382	16,531	13,851	189,196	182,149	99,184	82,965	83.65
Bad Debt, Net of Collections	62	(13,854)	417	(14,271)	(2,713)	(13,310)	2,500	(15,810)	-632.41
Other Tenant Revenue	8,540	4,000	4,342	(342)	23,497	20,006	26,052	(6,046)	-23.21
Grants	63,078	73,385	53,150	20,235	332,054	(77,373)	318,900	(396,273)	-124.26
Miscellaneous Revenue	0	12,294	209	12,086		12,294	1,252	11,042	881.99
<b>Net Revenue</b>	<b>102,586</b>	<b>106,208</b>	<b>74,648</b>	<b>31,560</b>	<b>542,035</b>	<b>123,766</b>	<b>447,888</b>	<b>(324,122)</b>	<b>-72.37</b>
<b>Operating Expense</b>									
Salaries and Benefits	32,463	30,843	35,901	(5,058)	189,923	166,849	215,409	(48,560)	-22.54
Supplies and Materials	2,310	4,301	7,326	(3,024)	45,935	28,482	43,954	(15,472)	-35.20
Fleet Costs	0	264	1,033	(769)	3,999	7,091	6,200	891	14.38
Outside Services	12,297	24,459	26,941	(2,482)	206,482	138,085	161,646	(23,561)	-14.58
Utilities	3,024	2,548	17,608	(15,060)	85,004	103,588	105,648	(2,060)	-1.95
Protective Services	1,528	910	892	18	5,392	5,419	5,352	67	1.25
Insurance	17,090	(3,722)	6,823	(10,545)	48,718	24,286	41,641	(17,354)	-41.68
Other Expenses	4,192	1,661	6,113	(4,452)	29,397	23,022	36,902	(13,880)	-37.61
<b>Total Operating Expense</b>	<b>72,903</b>	<b>61,264</b>	<b>102,637</b>	<b>(41,373)</b>	<b>614,851</b>	<b>496,822</b>	<b>616,751</b>	<b>(119,929)</b>	<b>-19.45</b>
<b>Total Operating Income</b>	<b>29,683</b>	<b>44,943</b>	<b>(27,989)</b>	<b>72,933</b>	<b>(72,816)</b>	<b>(373,057)</b>	<b>(168,863)</b>	<b>(204,194)</b>	<b>120.92</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(411)		(411)		(1,740)		(1,740)	100.00
Interest Income	586	16	559	(543)	3,462	161	3,353	(3,192)	-95.19
Replacement/Extraordinary Item	(1,822)	(1,262)	(2,300)	1,038	(15,086)	(40,135)	(13,800)	(26,335)	190.83
Other Income (Expense)	0	(3,923)		(3,923)	(1,548)	(12,750)		(12,750)	100.00
Management Fees	(10,374)	(15,739)	(12,853)	(2,886)	(64,784)	(83,883)	(77,117)	(6,766)	8.77
Transfers	1,350	137,024	751	136,273	8,404	123,717	4,505	119,211	2,646.07
<b>Total Non-Operating Income (Expense)</b>	<b>(10,259)</b>	<b>115,704</b>	<b>(13,843)</b>	<b>129,547</b>	<b>(69,553)</b>	<b>(14,630)</b>	<b>(83,059)</b>	<b>68,429</b>	<b>-82.39</b>
<b>Income Before Non-Cash Items</b>	<b>19,424</b>	<b>160,648</b>	<b>(41,832)</b>	<b>202,480</b>	<b>(142,369)</b>	<b>(387,686)</b>	<b>(251,922)</b>	<b>(135,765)</b>	<b>53.89</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(46,704)	(42,767)	(43,968)	1,201	(300,398)	(257,917)	(264,337)	6,420	-2.43
Non-Oper Income (Expense)	(1,511)	236,603		236,603	279,930	232,390		232,390	100.00
<b>Total Non-Cash Items</b>	<b>(48,215)</b>	<b>193,835</b>	<b>(43,968)</b>	<b>237,803</b>	<b>(20,468)</b>	<b>(25,527)</b>	<b>(264,337)</b>	<b>238,810</b>	<b>-90.34</b>
<b>Change In Net Assets</b>	<b>(28,792)</b>	<b>354,483</b>	<b>(85,800)</b>	<b>440,283</b>	<b>(162,837)</b>	<b>(413,213)</b>	<b>(516,258)</b>	<b>103,045</b>	<b>(19.96)</b>



**Sun Park/Hornsby**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GlJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	26,132	26,832	25,996	836	155,528	153,426	155,974	(2,548)	-1.63
Bad Debt, Net of Collections	0	(12,274)	308	(12,582)	1,258	(13,814)	1,850	(15,664)	-846.71
Other Tenant Revenue	234	22	541	(519)	3,633	1,987	3,246	(1,259)	-38.79
Grants	31,405	40,824	27,192	13,632	169,405	114,278	163,152	(48,874)	-29.96
Miscellaneous Revenue	0		17	(17)	902		102	(102)	-100.00
<b>Net Revenue</b>	<b>57,771</b>	<b>55,404</b>	<b>54,054</b>	<b>1,350</b>	<b>330,726</b>	<b>255,877</b>	<b>324,324</b>	<b>(68,447)</b>	<b>-21.10</b>
<b>Operating Expense</b>									
Salaries and Benefits	18,093	24,703	23,916	787	117,050	129,895	143,496	(13,601)	-9.48
Supplies and Materials	3,322	1,400	2,118	(719)	19,752	13,319	12,711	608	4.78
Fleet Costs	0	54	67	(13)	342	583	402	181	45.13
Outside Services	6,342	7,087	6,124	963	61,663	50,378	36,742	13,636	37.11
Utilities	4,447	8,234	8,809	(575)	46,155	59,083	52,854	6,229	11.78
Protective Services	0		92	(92)	752		552	(552)	-100.00
Insurance	7,124	(1,176)	3,075	(4,251)	20,143	9,712	18,994	(9,282)	-48.87
Other Expenses	1,424	1,906	3,391	(1,485)	15,876	12,553	20,471	(7,918)	-38.68
<b>Total Operating Expense</b>	<b>40,751</b>	<b>42,207</b>	<b>47,593</b>	<b>(5,385)</b>	<b>281,732</b>	<b>275,523</b>	<b>286,222</b>	<b>(10,699)</b>	<b>-3.74</b>
<b>Total Operating Income</b>	<b>17,020</b>	<b>13,196</b>	<b>6,461</b>	<b>6,735</b>	<b>48,994</b>	<b>(19,646)</b>	<b>38,102</b>	<b>(57,748)</b>	<b>(151.56)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(1,324)		(1,324)		(5,605)		(5,605)	100.00
Interest Income	142	0	202	(202)	1,076	1	1,209	(1,208)	-99.92
Replacement/Extraordinary Item	(1,453)		(1,375)	1,375	(10,103)	(7,614)	(8,252)	638	-7.73
Management Fees	(7,624)	(11,029)	(9,461)	(1,568)	(46,917)	(59,292)	(56,767)	(2,525)	4.45
Transfers	916	953	509	444	5,658	4,935	3,057	1,878	61.45
<b>Total Non-Operating Income (Expense)</b>	<b>(8,020)</b>	<b>(11,399)</b>	<b>(10,126)</b>	<b>(1,274)</b>	<b>(50,286)</b>	<b>(67,576)</b>	<b>(60,753)</b>	<b>(6,823)</b>	<b>11.23</b>
<b>Income Before Non-Cash Items</b>	<b>8,999</b>	<b>1,797</b>	<b>(3,664)</b>	<b>5,461</b>	<b>(1,292)</b>	<b>(87,222)</b>	<b>(22,651)</b>	<b>(64,571)</b>	<b>285.07</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(19,160)	(20,095)	(18,958)	(1,137)	(115,122)	(120,572)	(113,749)	(6,823)	6.00
Non-Oper Income (Expense)	0			0		0		0	100.00
<b>Total Non-Cash Items</b>	<b>(19,160)</b>	<b>(20,095)</b>	<b>(18,958)</b>	<b>(1,137)</b>	<b>(115,122)</b>	<b>(120,572)</b>	<b>(113,749)</b>	<b>(6,823)</b>	<b>6.00</b>
<b>Change In Net Assets</b>	<b>(10,161)</b>	<b>(18,298)</b>	<b>(22,622)</b>	<b>4,324</b>	<b>(116,414)</b>	<b>(207,794)</b>	<b>(136,400)</b>	<b>(71,394)</b>	<b>52.34</b>



**Sutton/Le Chalet**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GlJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	8,914	8,868	7,986	882	50,187	50,112	47,918	2,194	4.58
Bad Debt, Net of Collections	27	(4,009)	41	(4,050)	227	(3,974)	248	(4,222)	-1,702.47
Other Tenant Revenue	72	10	78	(68)	867	359	468	(109)	-23.19
Grants	9,942	12,795	8,609	4,186	53,659	52,019	51,654	365	.71
Miscellaneous Revenue	0		3	(3)	25		18	(18)	-100.00
<b>Net Revenue</b>	<b>18,955</b>	<b>17,664</b>	<b>16,718</b>	<b>947</b>	<b>104,965</b>	<b>98,517</b>	<b>100,306</b>	<b>(1,789)</b>	<b>-1.78</b>
<b>Operating Expense</b>									
Salaries and Benefits	6,053	6,311	6,973	(663)	35,180	34,307	41,841	(7,534)	-18.01
Supplies and Materials	1,137		475	(475)	8,400	4,586	2,850	1,736	60.91
Outside Services	2,042	1,574	2,665	(1,091)	21,814	26,669	15,990	10,679	66.78
Utilities	3,449	2,257	3,766	(1,509)	24,487	23,758	22,596	1,162	5.14
Protective Services	0			0					
Insurance	277	126	123	3	712	2,263	889	1,374	154.44
Other Expenses	447	61	328	(268)	4,720	2,327	2,010	317	15.79
<b>Total Operating Expense</b>	<b>13,405</b>	<b>10,328</b>	<b>14,330</b>	<b>(4,002)</b>	<b>95,312</b>	<b>93,910</b>	<b>86,176</b>	<b>7,734</b>	<b>8.97</b>
<b>Total Operating Income</b>	<b>5,550</b>	<b>7,336</b>	<b>2,387</b>	<b>4,949</b>	<b>9,652</b>	<b>4,607</b>	<b>14,130</b>	<b>(9,523)</b>	<b>(67.40)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	18,797	10,751		10,751	64,775	64,392		64,392	100.00
Replacement/Extraordinary Item	(693)	(687)	(83)	(604)	(2,002)	(1,415)	(498)	(917)	184.04
Other Income (Expense)	0		192	(192)		1,695	1,152	543	47.14
Management Fees	(2,465)	(2,966)	(2,681)	(286)	(15,340)	(16,793)	(16,084)	(709)	4.41
Transfers	251	253	140	112	1,552	1,587	843	744	88.22
<b>Total Non-Operating Income (Expense)</b>	<b>15,891</b>	<b>7,351</b>	<b>(2,431)</b>	<b>9,782</b>	<b>48,985</b>	<b>49,466</b>	<b>(14,587)</b>	<b>64,053</b>	<b>-439.11</b>
<b>Income Before Non-Cash Items</b>	<b>21,441</b>	<b>14,687</b>	<b>(44)</b>	<b>14,730</b>	<b>58,637</b>	<b>54,072</b>	<b>(457)</b>	<b>54,530</b>	<b>(11,928.69)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(2,995)	(2,367)	(2,372)	5	(18,320)	(14,330)	(14,295)	(35)	.24
<b>Total Non-Cash Items</b>	<b>(2,995)</b>	<b>(2,367)</b>	<b>(2,372)</b>	<b>5</b>	<b>(18,320)</b>	<b>(14,330)</b>	<b>(14,295)</b>	<b>(35)</b>	<b>.24</b>
<b>Change In Net Assets</b>	<b>18,446</b>	<b>12,320</b>	<b>(2,416)</b>	<b>14,736</b>	<b>40,317</b>	<b>39,743</b>	<b>(14,752)</b>	<b>54,495</b>	<b>(369.40)</b>



**Tarry Towne/Escondida/Wmburg**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	36,230	37,768	35,266	2,502	220,897	222,287	211,596	10,691	5.05
Bad Debt, Net of Collections	7	(17,743)	188	(17,931)	756	(17,718)	1,127	(18,845)	-1,672.16
Other Tenant Revenue	254	10	281	(271)	1,460	677	1,685	(1,008)	-59.81
Grants	31,805	43,952	27,831	16,121	173,273	194,539	166,986	27,553	16.50
Miscellaneous Revenue	25		250	(250)	988		1,500	(1,500)	-100.00
<b>Net Revenue</b>	<b>68,321</b>	<b>63,987</b>	<b>63,816</b>	<b>171</b>	<b>397,374</b>	<b>399,785</b>	<b>382,894</b>	<b>16,891</b>	<b>4.41</b>
<b>Operating Expense</b>									
Salaries and Benefits	25,647	29,378	27,697	1,681	142,201	160,174	166,179	(6,005)	-3.61
Supplies and Materials	3,974	2,152	1,916	236	18,896	13,165	11,498	1,667	14.50
Fleet Costs	0	46	233	(188)	1,625	468	1,400	(932)	-66.59
Outside Services	5,245	10,929	8,442	2,488	70,800	86,990	50,650	36,340	71.75
Utilities	8,205	13,564	14,483	(920)	78,283	86,477	86,900	(423)	-4.49
Insurance	7,127	(1,218)	2,921	(4,139)	20,181	10,400	18,178	(7,778)	-42.79
Other Expenses	1,553	2,281	4,328	(2,047)	16,092	15,935	26,122	(10,188)	-39.00
<b>Total Operating Expense</b>	<b>51,752</b>	<b>57,132</b>	<b>60,020</b>	<b>(2,888)</b>	<b>348,076</b>	<b>373,608</b>	<b>360,928</b>	<b>12,680</b>	<b>3.51</b>
<b>Total Operating Income</b>	<b>16,569</b>	<b>6,855</b>	<b>3,795</b>	<b>3,060</b>	<b>49,297</b>	<b>26,177</b>	<b>21,966</b>	<b>4,211</b>	<b>19.17</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(297)		(297)		(1,259)		(1,259)	100.00
Interest Income	153	6	236	(230)	1,065	130	1,416	(1,286)	-90.81
Replacement/Extraordinary Item	(1,225)		(675)	675	(6,000)	(22,800)	(4,048)	(18,752)	463.23
Other Income (Expense)	0			0		1,713		1,713	100.00
Management Fees	(7,999)	(11,676)	(9,877)	(1,799)	(50,207)	(65,173)	(59,263)	(5,910)	9.97
Transfers	982	989	545	444	6,066	5,960	3,269	2,691	82.32
<b>Total Non-Operating Income (Expense)</b>	<b>(8,088)</b>	<b>(10,979)</b>	<b>(9,771)</b>	<b>(1,208)</b>	<b>(49,076)</b>	<b>(81,428)</b>	<b>(58,626)</b>	<b>(22,803)</b>	<b>38.90</b>
<b>Income Before Non-Cash Items</b>	<b>8,480</b>	<b>(4,124)</b>	<b>(5,976)</b>	<b>1,852</b>	<b>222</b>	<b>(55,251)</b>	<b>(36,659)</b>	<b>(18,592)</b>	<b>50.72</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(15,275)	(13,544)	(13,580)	36	(91,801)	(82,306)	(82,516)	210	-2.25
Non-Oper Income (Expense)	0			0		53		53	100.00
<b>Total Non-Cash Items</b>	<b>(15,275)</b>	<b>(13,544)</b>	<b>(13,580)</b>	<b>36</b>	<b>(91,801)</b>	<b>(82,252)</b>	<b>(82,516)</b>	<b>263</b>	<b>-3.2</b>
<b>Change In Net Assets</b>	<b>(6,795)</b>	<b>(17,667)</b>	<b>(19,556)</b>	<b>1,888</b>	<b>(91,579)</b>	<b>(137,504)</b>	<b>(119,175)</b>	<b>(18,329)</b>	<b>15.38</b>



**Victoria Plaza/Schnabel**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	13,527	12,706	44,799	(32,093)	79,657	77,947	268,792	(190,845)	-71.00
Bad Debt, Net of Collections	235	(6,236)	825	(7,060)	2,611	(4,930)	4,948	(9,878)	-199.63
Other Tenant Revenue	193		983	(983)	991	277	5,898	(5,621)	-95.30
Grants	75,027	80,884	77,384	3,500	404,789	357,150	464,307	(107,156)	-23.08
Miscellaneous Revenue	0	11,835	75	11,760		11,874	450	11,424	2,538.76
<b>Net Revenue</b>	<b>88,981</b>	<b>99,190</b>	<b>124,066</b>	<b>(24,876)</b>	<b>488,048</b>	<b>442,319</b>	<b>744,395</b>	<b>(302,075)</b>	<b>-40.58</b>
<b>Operating Expense</b>									
Salaries and Benefits	15,779	37,456	38,865	(1,409)	95,785	206,497	233,192	(26,695)	-11.45
Supplies and Materials	2,883	745	4,058	(3,313)	9,170	8,765	24,346	(15,581)	-64.00
Fleet Costs	0	328	79	250	211	804	471	333	70.61
Outside Services	4,090	9,774	11,348	(1,574)	28,048	41,561	68,090	(26,529)	-38.96
Utilities	1,219	1,047	15,250	(14,203)	27,736	20,269	91,502	(71,233)	-77.85
Protective Services	0		42	(42)		462	250	212	84.79
Insurance	6,760	(5,772)	3,049	(8,820)	17,930	9,759	19,217	(9,458)	-49.22
Other Expenses	2,171	3,234	22,767	(19,534)	22,233	22,162	136,791	(114,629)	-83.80
<b>Total Operating Expense</b>	<b>32,903</b>	<b>46,812</b>	<b>95,458</b>	<b>(48,646)</b>	<b>201,113</b>	<b>310,279</b>	<b>573,860</b>	<b>(263,580)</b>	<b>-45.93</b>
<b>Total Operating Income</b>	<b>56,079</b>	<b>52,378</b>	<b>28,608</b>	<b>23,770</b>	<b>286,935</b>	<b>132,040</b>	<b>170,535</b>	<b>(38,495)</b>	<b>(22.57)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0		(1,250)	1,250			(7,500)	7,500	-100.00
Interest Income	49,577	49,895	50,419	(524)	298,083	294,630	302,515	(7,885)	-2.61
Replacement/Extraordinary Item	0		(1,008)	1,008	37	(6,177)	(6,046)	(131)	2.16
Other Income (Expense)	0		17	(17)			102	(102)	-100.00
Management Fees	(18,487)	(22,764)	(18,771)	(3,993)	(112,055)	(121,122)	(112,625)	(8,497)	7.54
Transfers	2,243	2,348	1,360	987	2,298,282	14,304	8,161	6,143	75.28
<b>Total Non-Operating Income (Expense)</b>	<b>33,334</b>	<b>29,479</b>	<b>30,768</b>	<b>(1,289)</b>	<b>2,484,347</b>	<b>181,636</b>	<b>184,607</b>	<b>(2,971)</b>	<b>-1.61</b>
<b>Income Before Non-Cash Items</b>	<b>89,413</b>	<b>81,856</b>	<b>59,376</b>	<b>22,481</b>	<b>2,771,282</b>	<b>313,676</b>	<b>355,142</b>	<b>(41,466)</b>	<b>(11.68)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(26,956)	(24,368)	(24,433)	65	(162,066)	(147,543)	(147,913)	370	-.25
Non-Oper Income (Expense)	0		104,343	(104,343)		55,089	626,060	(570,971)	-91.20
<b>Total Non-Cash Items</b>	<b>(26,956)</b>	<b>(24,368)</b>	<b>79,911</b>	<b>(104,279)</b>	<b>(162,066)</b>	<b>(92,454)</b>	<b>478,147</b>	<b>(570,601)</b>	<b>-119.34</b>
<b>Change In Net Assets</b>	<b>62,456</b>	<b>57,488</b>	<b>139,286</b>	<b>(81,798)</b>	<b>2,609,215</b>	<b>221,222</b>	<b>833,288</b>	<b>(612,067)</b>	<b>(73.45)</b>



**Villa Hermosa/McGuire**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	32,173	29,706	31,377	(1,671)	189,978	186,281	188,262	(1,981)	-1.05
Bad Debt, Net of Collections	(97)	(15,233)	152	(15,385)	(1,945)	(14,821)	910	(15,732)	-1,728.70
Other Tenant Revenue	129		369	(369)	3,998	59	2,216	(2,157)	-97.32
Grants	34,946	71,068	30,290	40,778	188,756	425,548	181,740	243,808	134.15
Miscellaneous Revenue	25	139	86	53	501	289	516	(227)	-43.99
<b>Net Revenue</b>	<b>67,175</b>	<b>85,679</b>	<b>62,274</b>	<b>23,405</b>	<b>381,288</b>	<b>597,356</b>	<b>373,644</b>	<b>223,712</b>	<b>59.87</b>
<b>Operating Expense</b>									
Salaries and Benefits	17,781	24,671	20,233	4,438	106,007	114,959	121,401	(6,442)	-5.31
Supplies and Materials	2,490	516	2,148	(1,632)	16,565	8,834	12,885	(4,052)	-31.45
Fleet Costs	0		92	(92)	405	177	550	(373)	-67.86
Outside Services	5,989	14,904	8,060	6,845	55,735	54,225	48,359	5,866	12.13
Utilities	10,493	9,906	14,075	(4,169)	78,724	90,016	84,448	5,568	6.59
Protective Services	920	26,470	400	26,070	3,650	204,110	2,400	201,710	8,404.60
Insurance	5,866	(1,323)	2,337	(3,660)	16,213	18,538	14,461	4,077	28.19
Other Expenses	1,534	1,663	3,930	(2,267)	15,608	12,738	23,727	(10,989)	-46.31
<b>Total Operating Expense</b>	<b>45,073</b>	<b>76,808</b>	<b>51,274</b>	<b>25,533</b>	<b>292,908</b>	<b>503,597</b>	<b>308,231</b>	<b>195,367</b>	<b>63.38</b>
<b>Total Operating Income</b>	<b>22,103</b>	<b>8,871</b>	<b>11,000</b>	<b>(2,128)</b>	<b>88,380</b>	<b>93,759</b>	<b>65,414</b>	<b>28,346</b>	<b>43.33</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	174	43	1,364	(1,322)	2,063	92	8,184	(8,093)	-98.88
Replacement/Extraordinary Item	(612)	(800)	(300)	(500)	(3,601)	(4,038)	(1,798)	(2,240)	124.57
Management Fees	(7,937)	(11,159)	(9,850)	(1,309)	(49,462)	(62,086)	(59,099)	(2,987)	5.05
Transfers	952	434,075	530	433,545	5,898	439,139	3,178	435,961	13,718.53
<b>Total Non-Operating Income (Expense)</b>	<b>(7,423)</b>	<b>422,159</b>	<b>(8,256)</b>	<b>430,415</b>	<b>(45,103)</b>	<b>373,107</b>	<b>(49,535)</b>	<b>422,642</b>	<b>-853.22</b>
<b>Income Before Non-Cash Items</b>	<b>14,680</b>	<b>431,030</b>	<b>2,744</b>	<b>428,286</b>	<b>43,278</b>	<b>466,866</b>	<b>15,878</b>	<b>450,987</b>	<b>2,840.26</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(54,922)	(50,907)	(50,976)	69	(330,261)	(313,149)	(305,856)	(7,293)	2.38
<b>Total Non-Cash Items</b>	<b>(54,922)</b>	<b>(50,907)</b>	<b>(50,976)</b>	<b>69</b>	<b>(330,261)</b>	<b>(313,149)</b>	<b>(305,856)</b>	<b>(7,293)</b>	<b>2.38</b>
<b>Change In Net Assets</b>	<b>(40,241)</b>	<b>380,123</b>	<b>(48,232)</b>	<b>428,355</b>	<b>(286,983)</b>	<b>153,717</b>	<b>(289,977)</b>	<b>443,694</b>	<b>(153.01)</b>





**Villa Tranchese**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	53,042	51,591	49,437	2,154	312,643	308,967	296,622	12,345	4.16
Bad Debt, Net of Collections	305	(24,717)	30	(24,747)	(2,313)	(23,338)	177	(23,515)	-13,249.49
Other Tenant Revenue	108		283	(283)	3,201	53	1,698	(1,645)	-96.89
Grants	59,509	66,825	54,295	12,530	310,602	435,628	325,769	109,859	33.72
Miscellaneous Revenue	0	1,838	1,808	30	12,031	10,653	10,848	(195)	-1.79
<b>Net Revenue</b>	<b>112,964</b>	<b>95,537</b>	<b>105,852</b>	<b>(10,316)</b>	<b>636,164</b>	<b>731,964</b>	<b>635,115</b>	<b>96,849</b>	<b>15.25</b>
<b>Operating Expense</b>									
Salaries and Benefits	44,113	39,905	36,025	3,880	211,048	229,312	216,150	13,163	6.09
Supplies and Materials	1,656	3,033	3,933	(900)	20,331	20,707	23,596	(2,889)	-12.24
Fleet Costs	0	445	383	62	1,688	17,803	2,298	15,505	674.74
Outside Services	8,479	15,421	10,800	4,621	64,157	75,183	64,802	10,381	16.02
Utilities	17,687	33,734	20,584	13,150	109,840	154,791	123,502	31,289	25.33
Protective Services	680	13,235	375	12,860	2,175	102,055	2,250	99,805	4,435.79
Insurance	9,934	(1,969)	4,096	(6,065)	27,850	29,214	25,377	3,837	15.12
Other Expenses	1,979	3,643	4,560	(917)	26,423	22,526	27,615	(5,088)	-18.43
<b>Total Operating Expense</b>	<b>84,527</b>	<b>107,447</b>	<b>80,756</b>	<b>26,692</b>	<b>463,512</b>	<b>651,592</b>	<b>485,589</b>	<b>166,003</b>	<b>34.19</b>
<b>Total Operating Income</b>	<b>28,437</b>	<b>(11,910)</b>	<b>25,097</b>	<b>(37,007)</b>	<b>172,653</b>	<b>80,372</b>	<b>149,526</b>	<b>(69,154)</b>	<b>(46.25)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(796)	(664)	(1,092)	428	(5,022)	(8,845)	(6,552)	(2,293)	34.99
Interest Income	371	21	436	(415)	2,573	92	2,616	(2,525)	-96.50
Replacement/Extraordinary Item	(569)		(1,359)	1,359	(3,341)	(1,126)	(8,152)	7,026	-86.18
Other Income (Expense)	0		142	(142)		852	852	(852)	-100.00
Management Fees	(12,562)	(17,609)	(15,423)	(2,185)	(80,747)	(95,199)	(92,541)	(2,659)	2.87
Transfers	1,465	1,508	1,052	456	9,166	8,885	6,311	2,574	40.79
<b>Total Non-Operating Income (Expense)</b>	<b>(12,091)</b>	<b>(16,744)</b>	<b>(16,244)</b>	<b>(500)</b>	<b>(77,372)</b>	<b>(96,194)</b>	<b>(97,465)</b>	<b>1,271</b>	<b>-1.30</b>
<b>Income Before Non-Cash Items</b>	<b>16,346</b>	<b>(28,654)</b>	<b>8,853</b>	<b>(37,507)</b>	<b>95,281</b>	<b>(15,822)</b>	<b>52,060</b>	<b>(67,882)</b>	<b>(130.39)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(21,624)	(21,606)	(19,501)	(2,105)	(130,430)	(129,634)	(117,006)	(12,627)	10.79
Non-Oper Income (Expense)	0		12,672	(12,672)		242,736	76,032	166,703	219.25
<b>Total Non-Cash Items</b>	<b>(21,624)</b>	<b>(21,606)</b>	<b>(6,829)</b>	<b>(14,777)</b>	<b>(130,430)</b>	<b>113,102</b>	<b>(40,974)</b>	<b>154,076</b>	<b>-376.03</b>
<b>Change In Net Assets</b>	<b>(5,278)</b>	<b>(50,260)</b>	<b>2,024</b>	<b>(52,283)</b>	<b>(35,149)</b>	<b>97,280</b>	<b>11,086</b>	<b>86,193</b>	<b>777.47</b>



**Villa Veramendi**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	25,533	21,105	12,835	8,270	151,111	126,864	77,010	49,854	64.74
Bad Debt, Net of Collections	1,037	(9,528)	3,750	(13,278)	15,797	(1,059)	22,500	(23,559)	-104.71
Other Tenant Revenue	1,320		553	(553)	8,568	1,399	3,318	(1,919)	-57.85
Grants	78,872	106,071	76,132	29,939	469,301	391,121	456,792	(65,671)	-14.38
Miscellaneous Revenue	1,848	1	550	(549)	4,906	4,679	3,298	1,381	41.88
<b>Net Revenue</b>	<b>108,610</b>	<b>117,649</b>	<b>93,820</b>	<b>23,829</b>	<b>649,684</b>	<b>523,004</b>	<b>562,918</b>	<b>(39,914)</b>	<b>-7.09</b>
<b>Operating Expense</b>									
Salaries and Benefits	29,740	30,761	34,989	(4,228)	165,254	171,608	209,934	(38,326)	-18.26
Supplies and Materials	4,894	6,819	5,358	1,461	49,319	45,556	32,150	13,406	41.70
Fleet Costs	0	821	900	(78)	3,414	6,806	5,398	1,408	26.08
Outside Services	12,141	24,563	22,250	2,313	233,570	143,149	133,500	9,649	7.23
Utilities	14,053	14,686	17,159	(2,473)	103,267	98,085	102,954	(4,869)	-4.73
Protective Services	1,326	1,200	458	742	3,874	6,669	2,748	3,921	142.69
Insurance	9,229	(2,180)	3,767	(5,947)	25,799	17,540	23,348	(5,809)	-24.88
Other Expenses	2,069	2,057	3,713	(1,656)	19,152	12,329	22,521	(10,192)	-45.26
<b>Total Operating Expense</b>	<b>73,452</b>	<b>78,727</b>	<b>88,594</b>	<b>(9,866)</b>	<b>603,649</b>	<b>501,742</b>	<b>532,554</b>	<b>(30,812)</b>	<b>-5.79</b>
<b>Total Operating Income</b>	<b>35,158</b>	<b>38,921</b>	<b>5,226</b>	<b>33,696</b>	<b>46,035</b>	<b>21,262</b>	<b>30,364</b>	<b>(9,102)</b>	<b>(29.98)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(397)		(397)		(1,682)		(1,682)	100.00
Interest Income	221		310	(310)	1,699	20	1,858	(1,838)	-98.94
Replacement/Extraordinary Item	(2,505)	(13,556)	(4,633)	(8,923)	(24,561)	(115,388)	(27,798)	(87,590)	315.09
Other Income (Expense)	0	(10,833)		(10,833)	5,861	(22,165)		(22,165)	100.00
Management Fees	(10,314)	(14,715)	(12,898)	(1,817)	(67,506)	(79,958)	(77,390)	(2,567)	3.32
Transfers	1,262	1,246	680	566	7,608	7,525	4,082	3,443	84.35
<b>Total Non-Operating Income (Expense)</b>	<b>(11,336)</b>	<b>(38,255)</b>	<b>(16,541)</b>	<b>(21,714)</b>	<b>(76,899)</b>	<b>(211,648)</b>	<b>(99,249)</b>	<b>(112,400)</b>	<b>113.25</b>
<b>Income Before Non-Cash Items</b>	<b>23,822</b>	<b>666</b>	<b>(11,316)</b>	<b>11,982</b>	<b>(30,865)</b>	<b>(190,386)</b>	<b>(68,884)</b>	<b>(121,502)</b>	<b>176.38</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(32,402)	(16,335)	(3,800)	(12,535)	(195,364)	(98,072)	(84,427)	(13,645)	16.16
Non-Oper Income (Expense)	0		79,167	(79,167)		8,076	475,000	(466,924)	-98.30
<b>Total Non-Cash Items</b>	<b>(32,402)</b>	<b>(16,335)</b>	<b>75,367</b>	<b>(91,701)</b>	<b>(195,364)</b>	<b>(89,996)</b>	<b>390,573</b>	<b>(480,569)</b>	<b>-123.04</b>
<b>Change In Net Assets</b>	<b>(8,580)</b>	<b>(15,669)</b>	<b>64,051</b>	<b>(79,720)</b>	<b>(226,229)</b>	<b>(280,382)</b>	<b>321,688</b>	<b>(602,071)</b>	<b>(187.16)</b>



**WC White**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GlJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	14,430	14,580	12,792	1,788	84,026	87,197	76,751	10,447	13.61
Bad Debt, Net of Collections	30	(6,969)	292	(7,261)	3,157	(5,428)	1,750	(7,178)	-410.14
Other Tenant Revenue	(11)		237	(237)	1,473	1,107	1,423	(316)	-22.22
Grants	20,925	40,455	18,136	22,319	112,957	233,509	108,816	124,693	114.59
Miscellaneous Revenue	0		138	(138)	679	718	828	(110)	-13.27
<b>Net Revenue</b>	<b>35,373</b>	<b>48,066</b>	<b>31,595</b>	<b>16,472</b>	<b>202,292</b>	<b>317,103</b>	<b>189,568</b>	<b>127,536</b>	<b>67.28</b>
<b>Operating Expense</b>									
Salaries and Benefits	10,779	11,678	12,455	(777)	63,705	78,680	74,728	3,952	5.29
Supplies and Materials	539	1,387	1,379	8	10,258	12,899	8,273	4,626	55.92
Fleet Costs	0	26	108	(82)	664	1,884	648	1,236	190.69
Outside Services	1,310	4,273	3,859	414	33,494	31,194	23,152	8,042	34.73
Utilities	1,992	1,990	4,534	(2,544)	24,292	23,379	27,204	(3,825)	-14.06
Protective Services	480	13,235	325	12,910	2,155	102,055	1,950	100,105	5,133.60
Insurance	2,202	267	911	(645)	6,872	8,103	5,733	2,370	41.33
Other Expenses	1,617	1,941	2,985	(1,044)	12,798	11,461	17,986	(6,526)	-36.28
<b>Total Operating Expense</b>	<b>18,919</b>	<b>34,796</b>	<b>26,556</b>	<b>8,240</b>	<b>154,237</b>	<b>269,654</b>	<b>159,675</b>	<b>109,979</b>	<b>68.88</b>
<b>Total Operating Income</b>	<b>16,453</b>	<b>13,270</b>	<b>5,039</b>	<b>8,231</b>	<b>48,055</b>	<b>47,449</b>	<b>29,893</b>	<b>17,556</b>	<b>58.73</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	221	9	283	(273)	1,562	39	1,695	(1,656)	-97.69
Replacement/Extraordinary Item	0	(687)	(100)	(587)		(41,371)	(600)	(40,771)	6,795.14
Management Fees	(4,687)	(6,719)	(5,758)	(961)	(29,165)	(35,947)	(34,548)	(1,399)	4.05
Transfers	552	555	306	249	3,417	3,490	1,838	1,652	89.92
<b>Total Non-Operating Income (Expense)</b>	<b>(3,915)</b>	<b>(6,842)</b>	<b>(5,269)</b>	<b>(1,573)</b>	<b>(24,185)</b>	<b>(73,789)</b>	<b>(31,615)</b>	<b>(42,174)</b>	<b>133.40</b>
<b>Income Before Non-Cash Items</b>	<b>12,539</b>	<b>6,428</b>	<b>(231)</b>	<b>6,658</b>	<b>23,870</b>	<b>(26,340)</b>	<b>(1,722)</b>	<b>(24,618)</b>	<b>1,429.44</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(49,878)	(48,921)	(49,055)	134	(299,267)	(293,525)	(294,329)	804	-.27
Non-Oper Income (Expense)	0			0		10		10	100.00
<b>Total Non-Cash Items</b>	<b>(49,878)</b>	<b>(48,921)</b>	<b>(49,055)</b>	<b>134</b>	<b>(299,267)</b>	<b>(293,515)</b>	<b>(294,329)</b>	<b>814</b>	<b>-.28</b>
<b>Change In Net Assets</b>	<b>(37,339)</b>	<b>(42,493)</b>	<b>(49,285)</b>	<b>6,792</b>	<b>(275,397)</b>	<b>(319,855)</b>	<b>(296,051)</b>	<b>(23,804)</b>	<b>8.04</b>



**Westway/H Gonzalez**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	34,627	29,527	13,416	16,111	206,554	180,924	80,498	100,426	124.76
Bad Debt, Net of Collections	153	(14,474)	458	(14,932)	4,776	(14,930)	2,751	(17,680)	-642.81
Other Tenant Revenue	690		434	(434)	5,710	280	2,604	(2,324)	-89.26
Grants	91,918	102,790	78,484	24,306	489,667	510,278	470,904	39,374	8.36
Miscellaneous Revenue	0		817	(817)	4,908	400	4,900	(4,500)	-91.83
<b>Net Revenue</b>	<b>127,388</b>	<b>117,843</b>	<b>93,609</b>	<b>24,234</b>	<b>711,615</b>	<b>676,952</b>	<b>561,657</b>	<b>115,296</b>	<b>20.53</b>
<b>Operating Expense</b>									
Salaries and Benefits	42,825	45,957	41,036	4,920	225,655	250,278	246,217	4,061	1.65
Supplies and Materials	8,553	7,108	3,232	3,876	40,612	36,514	19,394	17,120	88.28
Fleet Costs	0	270	388	(118)	2,558	5,490	2,325	3,165	136.12
Outside Services	31,111	22,804	18,116	4,688	135,292	138,440	108,698	29,742	27.36
Utilities	13,497	17,420	17,319	101	105,477	120,462	103,915	16,547	15.92
Protective Services	730	2,469	250	2,219	2,295	7,938	1,500	6,438	429.20
Insurance	12,371	(2,579)	5,204	(7,784)	34,635	21,487	32,078	(10,591)	-33.02
Other Expenses	2,428	3,012	4,879	(1,868)	25,171	20,739	29,528	(8,789)	-29.77
<b>Total Operating Expense</b>	<b>111,516</b>	<b>96,460</b>	<b>90,425</b>	<b>6,035</b>	<b>571,694</b>	<b>601,347</b>	<b>543,655</b>	<b>57,692</b>	<b>10.61</b>
<b>Total Operating Income</b>	<b>15,872</b>	<b>21,383</b>	<b>3,184</b>	<b>18,199</b>	<b>139,921</b>	<b>75,605</b>	<b>18,002</b>	<b>57,603</b>	<b>319.99</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(3,094)		(3,094)		(13,099)		(13,099)	100.00
Interest Income	319	8	387	(379)	2,209	61	2,323	(2,262)	-97.37
Replacement/Extraordinary Item	(182)	(664)	(626)	(39)	(2,897)	(3,554)	(3,753)	199	-5.31
Other Income (Expense)	0	(2,207)	417	(2,624)	(7,797)	(8,545)	2,502	(11,047)	-441.53
Management Fees	(12,250)	(17,710)	(15,248)	(2,462)	(81,388)	(96,870)	(91,491)	(5,380)	5.88
Transfers	1,518	1,585	857	728	9,467	7,513	5,141	2,372	46.14
<b>Total Non-Operating Income (Expense)</b>	<b>(10,595)</b>	<b>(22,082)</b>	<b>(14,213)</b>	<b>(7,869)</b>	<b>(80,406)</b>	<b>(114,493)</b>	<b>(85,277)</b>	<b>(29,216)</b>	<b>34.26</b>
<b>Income Before Non-Cash Items</b>	<b>5,277</b>	<b>(699)</b>	<b>(11,029)</b>	<b>10,330</b>	<b>59,515</b>	<b>(38,888)</b>	<b>(67,276)</b>	<b>28,388</b>	<b>(42.20)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(42,939)	(42,459)	(42,575)	116	(258,081)	(255,456)	(256,147)	691	-.27
Non-Oper Income (Expense)	0			0		21		21	100.00
<b>Total Non-Cash Items</b>	<b>(42,939)</b>	<b>(42,459)</b>	<b>(42,575)</b>	<b>116</b>	<b>(258,081)</b>	<b>(255,435)</b>	<b>(256,147)</b>	<b>712</b>	<b>-.28</b>
<b>Change In Net Assets</b>	<b>(37,662)</b>	<b>(43,158)</b>	<b>(53,604)</b>	<b>10,446</b>	<b>(198,566)</b>	<b>(294,323)</b>	<b>(323,423)</b>	<b>29,099</b>	<b>(9.00)</b>



**Wheatley/Olive Pk/Village East**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	5,102	2,293	5,498	(3,205)	33,745	19,865	32,988	(13,123)	-39.78
Bad Debt, Net of Collections	897	(1,643)	(258)	(1,385)	2,733	3,471	(1,548)	5,019	-324.23
Other Tenant Revenue	150		108	(108)	1,386	(261)	648	(909)	-140.28
Grants	29,820	31,094	25,804	5,290	160,857	137,348	154,824	(17,476)	-11.29
Miscellaneous Revenue	0	576	416	160	25	576	2,498	(1,922)	-76.94
<b>Net Revenue</b>	<b>35,968</b>	<b>32,320</b>	<b>31,568</b>	<b>752</b>	<b>198,746</b>	<b>161,000</b>	<b>189,410</b>	<b>(28,410)</b>	<b>-15.00</b>
<b>Operating Expense</b>									
Salaries and Benefits	9,297	14,849	13,029	1,820	43,121	77,217	78,173	(956)	-1.22
Supplies and Materials	1,155	1,071	3,014	(1,943)	19,539	10,078	18,084	(8,005)	-44.27
Outside Services	1,656	2,330	7,375	(5,045)	49,511	23,654	44,250	(20,596)	-46.54
Utilities	563	291	6,817	(6,525)	38,353	28,411	40,900	(12,489)	-30.54
Protective Services	810	770	517	253	5,036	3,520	3,100	420	13.55
Insurance	4,377	(1,140)	1,601	(2,741)	10,089	4,745	9,896	(5,152)	-52.05
Other Expenses	740	18	547	(529)	3,805	2,189	3,367	(1,178)	-35.00
<b>Total Operating Expense</b>	<b>18,596</b>	<b>18,189</b>	<b>32,899</b>	<b>(14,710)</b>	<b>169,455</b>	<b>149,814</b>	<b>197,770</b>	<b>(47,957)</b>	<b>-24.25</b>
<b>Total Operating Income</b>	<b>17,372</b>	<b>14,131</b>	<b>(1,331)</b>	<b>15,462</b>	<b>29,291</b>	<b>11,186</b>	<b>(8,360)</b>	<b>19,547</b>	<b>(233.80)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	2,573	2,467		2,467	15,814	14,883		14,883	100.00
Replacement/Extraordinary Item	(417)		(1,283)	1,283	(2,776)	(3,098)	(7,700)	4,602	-59.76
Other Income (Expense)	0	(2,121)		(2,121)		(2,978)		(2,978)	100.00
Management Fees	(3,500)	(4,320)	(3,752)	(569)	(21,352)	(24,418)	(22,510)	(1,908)	8.48
Transfers	371	373	207	166	2,286	2,371	1,243	1,128	90.76
<b>Total Non-Operating Income (Expense)</b>	<b>(972)</b>	<b>(3,601)</b>	<b>(4,828)</b>	<b>1,227</b>	<b>(6,028)</b>	<b>(13,240)</b>	<b>(28,966)</b>	<b>15,727</b>	<b>-54.29</b>
<b>Income Before Non-Cash Items</b>	<b>16,400</b>	<b>10,530</b>	<b>(6,158)</b>	<b>16,688</b>	<b>23,263</b>	<b>(2,053)</b>	<b>(37,327)</b>	<b>35,273</b>	<b>(94.50)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(2,467)	(2,460)	(2,467)	7	(14,802)	(14,762)	(14,802)	40	-.27
Non-Oper Income (Expense)	0			0		(18)		(18)	100.00
<b>Total Non-Cash Items</b>	<b>(2,467)</b>	<b>(2,460)</b>	<b>(2,467)</b>	<b>7</b>	<b>(14,802)</b>	<b>(14,780)</b>	<b>(14,802)</b>	<b>22</b>	<b>-.15</b>
<b>Change In Net Assets</b>	<b>13,933</b>	<b>8,069</b>	<b>(8,625)</b>	<b>16,695</b>	<b>8,461</b>	<b>(16,833)</b>	<b>(52,129)</b>	<b>35,296</b>	<b>(67.71)</b>



**Converse Ranch I**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	0			0					
Grants	6,446	6,872	5,579	1,293	34,782	13,324	33,474	(20,150)	-60.19
Miscellaneous Revenue	0			0					
<b>Net Revenue</b>	6,446	6,872	5,579	1,293	34,782	13,324	33,474	(20,150)	-60.19
<b>Operating Expense</b>									
Outside Services	0			0					
Other Expenses	298	571	331	240	2,265	2,087	2,019	69	3.41
<b>Total Operating Expense</b>	298	571	331	240	2,265	2,087	2,019	69	3.41
<b>Total Operating Income</b>	6,148	6,300	5,248	1,053	32,517	11,237	31,455	(20,218)	(64.28)
<b>Non-Operating Income (Expense)</b>									
Interest Income	6	0	1	(1)	19	1	7	(6)	-88.79
Other Income (Expense)	(5,668)	(10,790)	(5,300)	(5,490)	(32,151)	(30,190)	(31,800)	1,610	-5.06
Management Fees	(1,750)	(2,240)	(1,893)	(347)	(10,936)	(11,824)	(11,358)	(466)	4.10
Transfers	0		(48)	48			(288)	288	-100.00
<b>Total Non-Operating Income (Expense)</b>	(7,412)	(13,029)	(7,240)	(5,790)	(43,068)	(42,013)	(43,439)	1,426	-3.28
<b>Income Before Non-Cash Items</b>	(1,264)	(6,729)	(1,992)	(4,737)	(10,551)	(30,776)	(11,984)	(18,792)	156.81



**Converse Ranch II, LLC**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	0			0					
Grants	3,977	3,327	3,441	(114)	21,446	13,519	20,646	(7,127)	-34.52
<b>Net Revenue</b>	3,977	3,327	3,441	(114)	21,446	13,519	20,646	(7,127)	-34.52
<b>Operating Expense</b>									
Outside Services	0			0					
Other Expenses	167	109	214	(105)	1,524	876	1,304	(429)	-32.88
<b>Total Operating Expense</b>	167	109	214	(105)	1,524	876	1,304	(429)	-32.88
<b>Total Operating Income</b>	3,809	3,218	3,227	(9)	19,922	12,644	19,342	(6,698)	(34.63)
<b>Non-Operating Income (Expense)</b>									
Interest Income	0		4	(4)			24	(24)	-100.00
Other Income (Expense)	(3,176)	(2,012)	(3,269)	1,257	(20,227)	(9,752)	(19,614)	9,862	-50.28
Management Fees	(1,522)	(1,881)	(1,499)	(382)	(9,049)	(9,932)	(8,996)	(936)	10.40
Transfers	0		(40)	40			(240)	240	-100.00
<b>Total Non-Operating Income (Expense)</b>	(4,698)	(3,894)	(4,804)	911	(29,276)	(19,684)	(28,826)	9,142	-31.72
<b>Income Before Non-Cash Items</b>	(889)	(675)	(1,577)	902	(9,354)	(7,040)	(9,484)	2,444	(25.77)
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)	0			0		15,413		15,413	100.00
<b>Total Non-Cash Items</b>	0					15,413		15,413	100.00
<b>Change In Net Assets</b>	(889)	(675)	(1,577)	902	(9,354)	8,373	(9,484)	17,857	(188.28)



**East Meadows**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	0			0					
Grants	34,431	41,738	29,793	11,945	185,315	170,839	178,758	(7,919)	-4.43
Miscellaneous Revenue	0			0					
<b>Net Revenue</b>	34,431	41,738	29,793	11,945	185,315	170,839	178,758	(7,919)	-4.43
<b>Operating Expense</b>									
Other Expenses	1,698	2,037	1,588	449	12,282	9,920	9,584	336	3.51
<b>Total Operating Expense</b>	1,698	2,037	1,588	449	12,282	9,920	9,584	336	3.51
<b>Total Operating Income</b>	32,732	39,700	28,205	11,496	173,033	160,919	169,174	(8,255)	(4.88)
<b>Non-Operating Income (Expense)</b>									
Interest Income	35	1	155	(154)	601	2	929	(926)	-99.77
Other Income (Expense)	(32,265)	(38,709)	(28,303)	(10,406)	(227,748)	(186,704)	(169,820)	(16,884)	9.94
Management Fees	(1,474)	(2,586)	(2,238)	(348)	(9,073)	(14,265)	(13,427)	(838)	6.24
Transfers	0		(135)	135			(810)	810	-100.00
<b>Total Non-Operating Income (Expense)</b>	(33,704)	(41,294)	(30,521)	(10,773)	(236,220)	(200,967)	(183,128)	(17,839)	9.74
<b>Income Before Non-Cash Items</b>	(971)	(1,594)	(2,317)	723	(63,187)	(40,048)	(13,954)	(26,094)	187.00
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)	0			0					
<b>Total Non-Cash Items</b>	0								
<b>Change In Net Assets</b>	(971)	(1,594)	(2,317)	723	(63,187)	(40,048)	(13,954)	(26,094)	187.00





**Gardens at San Juan Square  
Summarized Income Statement by Company, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	125			0	1,407				
Grants	24,266	40,029	27,569	12,460	165,780	176,296	165,414	10,882	6.58
Miscellaneous Revenue	0			0					
<b>Net Revenue</b>	24,391	40,029	27,569	12,460	167,187	176,296	165,414	10,882	6.58
<b>Operating Expense</b>									
Other Expenses	0		1,501	(1,501)	1,256	83	9,077	(8,994)	-99.09
<b>Total Operating Expense</b>	0		1,501	(1,501)	1,256	83	9,077	(8,994)	-99.09
<b>Total Operating Income</b>	24,391	40,029	26,068	13,961	165,931	176,213	156,337	19,876	12.71
<b>Non-Operating Income (Expense)</b>									
Interest Income	199	13	243	(231)	1,399	30	1,460	(1,430)	-97.98
Other Income (Expense)	(18,192)	(20,887)	(26,191)	5,303	(119,076)	(110,580)	(157,143)	46,564	-29.63
Management Fees	(2,531)	(2,999)	(3,101)	102	(17,454)	(18,004)	(18,609)	605	-3.25
Transfers	0		(117)	117			(702)	702	-100.00
<b>Total Non-Operating Income (Expense)</b>	(20,525)	(23,874)	(29,166)	5,292	(135,131)	(128,554)	(174,995)	46,441	-26.54
<b>Income Before Non-Cash Items</b>	3,866	16,155	(3,098)	19,253	30,800	47,659	(18,658)	66,317	(355.44)



**HemisView Village**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	0		(400)	400			(2,400)	2,400	-100.00
Grants	20,337	20,528	15,714	4,814	99,126	97,433	94,284	3,149	3.34
<b>Net Revenue</b>	20,337	20,528	15,314	5,214	99,126	97,433	91,884	5,549	6.04
<b>Operating Expense</b>									
Other Expenses	955	949	882	66	5,837	4,640	5,330	(690)	-12.95
<b>Total Operating Expense</b>	955	949	882	66	5,837	4,640	5,330	(690)	-12.95
<b>Total Operating Income</b>	19,382	19,580	14,432	5,148	93,289	92,794	86,554	6,239	7.21
<b>Non-Operating Income (Expense)</b>									
Interest Income	15	1	33	(32)	167	2	197	(194)	-98.80
Other Income (Expense)	(18,142)	(18,022)	(15,253)	(2,769)	(98,637)	(86,359)	(91,520)	5,161	-5.64
Management Fees	(1,794)	(2,757)	(1,733)	(1,024)	(10,502)	(13,422)	(10,401)	(3,022)	29.05
Transfers	0		(97)	97			(582)	582	-100.00
<b>Total Non-Operating Income (Expense)</b>	(19,920)	(20,778)	(17,051)	(3,727)	(108,972)	(99,779)	(102,306)	2,527	-2.47
<b>Income Before Non-Cash Items</b>	(538)	(1,198)	(2,619)	1,421	(15,683)	(6,986)	(15,752)	8,766	(55.65)



**Midcrown Seniors Pavillion**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	0			0	1				
Grants	10,349	11,319	7,941	3,378	40,497	30,090	47,646	(17,556)	-36.85
Miscellaneous Revenue	0			0					
<b>Net Revenue</b>	10,349	11,319	7,941	3,378	40,498	30,090	47,646	(17,556)	-36.85
<b>Operating Expense</b>									
Outside Services	0			0					
Other Expenses	612	482	718	(236)	5,795	3,913	4,323	(410)	-9.48
<b>Total Operating Expense</b>	612	482	718	(236)	5,795	3,913	4,323	(410)	-9.48
<b>Total Operating Income</b>	9,737	10,838	7,223	3,615	34,703	26,178	43,323	(17,146)	(39.58)
<b>Non-Operating Income (Expense)</b>									
Interest Income	0		4	(4)			24	(24)	-100.00
Other Income (Expense)	(8,776)	(9,154)	(7,544)	(1,610)	(38,395)	(44,152)	(45,264)	1,112	-2.46
Management Fees	(2,304)	(3,142)	(2,520)	(621)	(14,151)	(15,888)	(15,123)	(765)	5.06
Transfers	0		(75)	75			(450)	450	-100.00
<b>Total Non-Operating Income (Expense)</b>	(11,079)	(12,296)	(10,135)	(2,160)	(52,546)	(60,040)	(60,812)	772	-1.27
<b>Income Before Non-Cash Items</b>	(1,343)	(1,458)	(2,912)	1,455	(17,843)	(33,862)	(17,489)	(16,373)	93.62
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)	0			0		32,367		32,367	100.00
<b>Total Non-Cash Items</b>	0					32,367		32,367	100.00
<b>Change In Net Assets</b>	(1,343)	(1,458)	(2,912)	1,455	(17,843)	(1,495)	(17,489)	15,994	(91.45)



**Refugio**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	0		(442)	442	3,739		(2,652)	2,652	-100.00
Grants	14,450	22,720	17,657	5,063	106,725	92,205	105,942	(13,737)	-12.97
<b>Net Revenue</b>	14,450	22,720	17,215	5,505	110,464	92,205	103,290	(11,085)	-10.73
<b>Operating Expense</b>									
Outside Services	0			0					
Other Expenses	685	1,073	1,017	57	6,687	5,242	6,139	(897)	-14.61
<b>Total Operating Expense</b>	685	1,073	1,017	57	6,687	5,242	6,139	(897)	-14.61
<b>Total Operating Income</b>	13,765	21,646	16,198	5,448	103,777	86,963	97,151	(10,188)	(10.49)
<b>Non-Operating Income (Expense)</b>									
Interest Income	0	0	1	0	2	0	3	(3)	-96.30
Other Income (Expense)	(13,009)	(20,785)	(16,866)	(3,919)	(115,310)	(88,448)	(101,197)	12,749	-12.60
Management Fees	(1,681)	(2,453)	(2,759)	307	(10,245)	(12,187)	(16,557)	4,370	-26.39
Transfers	0		(95)	95			(570)	570	-100.00
<b>Total Non-Operating Income (Expense)</b>	(14,690)	(23,238)	(19,720)	(3,518)	(125,553)	(100,634)	(118,320)	17,686	-14.95
<b>Income Before Non-Cash Items</b>	(924)	(1,591)	(3,522)	1,930	(21,776)	(13,671)	(21,169)	7,498	(35.42)
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)	0			0		14,995		14,995	100.00
<b>Total Non-Cash Items</b>	0					14,995		14,995	100.00
<b>Change In Net Assets</b>	(924)	(1,591)	(3,522)	1,930	(21,776)	1,324	(21,169)	22,493	(106.25)



**San Juan Square**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	0		(175)	175	180		(1,050)	1,050	-100.00
Grants	18,062	25,899	18,139	7,760	111,419	115,858	108,834	7,024	6.45
<b>Net Revenue</b>	18,062	25,899	17,964	7,935	111,599	115,858	107,784	8,074	7.49
<b>Operating Expense</b>									
Other Expenses	869	1,256	985	271	6,864	6,121	5,954	167	2.80
<b>Total Operating Expense</b>	869	1,256	985	271	6,864	6,121	5,954	167	2.80
<b>Total Operating Income</b>	17,192	24,642	16,979	7,664	104,735	109,738	101,830	7,908	7.77
<b>Non-Operating Income (Expense)</b>									
Interest Income	0		8	(8)			48	(48)	-100.00
Other Income (Expense)	(16,513)	(23,101)	(17,649)	(5,452)	(118,879)	(114,746)	(105,894)	(8,852)	8.36
Management Fees	(1,796)	(1,972)	(1,869)	(103)	(10,802)	(11,077)	(11,214)	137	-1.22
Transfers	0		(87)	87			(522)	522	-100.00
<b>Total Non-Operating Income (Expense)</b>	(18,309)	(25,073)	(19,597)	(5,476)	(129,680)	(125,823)	(117,582)	(8,241)	7.01
<b>Income Before Non-Cash Items</b>	(1,116)	(431)	(2,618)	2,188	(24,945)	(16,085)	(15,752)	(333)	2.11
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)	0			0		23,937		23,937	100.00
<b>Total Non-Cash Items</b>	0					23,937		23,937	100.00
<b>Change In Net Assets</b>	(1,116)	(431)	(2,618)	2,188	(24,945)	7,852	(15,752)	23,604	(149.85)



**San Juan Square II**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	0			0					
Grants	18,393	23,517	16,030	7,487	99,890	112,550	96,180	16,370	17.02
Miscellaneous Revenue	0			0	4,682				
<b>Net Revenue</b>	18,393	23,517	16,030	7,487	104,572	112,550	96,180	16,370	17.02
<b>Operating Expense</b>									
Other Expenses	852	1,111	870	241	5,557	5,422	5,259	164	3.11
<b>Total Operating Expense</b>	852	1,111	870	241	5,557	5,422	5,259	164	3.11
<b>Total Operating Income</b>	17,541	22,406	15,160	7,246	99,015	107,128	90,921	16,207	17.82
<b>Non-Operating Income (Expense)</b>									
Interest Income	0		0	0	0		0	0	-100.00
Other Income (Expense)	(16,180)	(21,111)	(15,229)	(5,882)	(94,338)	(101,819)	(91,371)	(10,448)	11.44
Management Fees	(1,482)	(2,198)	(1,863)	(335)	(10,403)	(11,779)	(11,180)	(599)	5.36
Transfers	0		(91)	91			(546)	546	-100.00
<b>Total Non-Operating Income (Expense)</b>	(17,662)	(23,309)	(17,183)	(6,127)	(104,741)	(113,598)	(103,097)	(10,501)	10.19
<b>Income Before Non-Cash Items</b>	(121)	(903)	(2,023)	1,119	(5,726)	(6,470)	(12,175)	5,705	(46.86)
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)	0			0		17,239		17,239	100.00
<b>Total Non-Cash Items</b>	0					17,239		17,239	100.00
<b>Change In Net Assets</b>	(121)	(903)	(2,023)	1,119	(5,726)	10,769	(12,175)	22,944	(188.45)



**Sutton Oaks**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Bad Debt, Net of Collections	50			0	552				
Grants	16,792	23,123	18,561	4,562	112,008	90,109	111,366	(21,257)	-19.09
Miscellaneous Revenue	0		1,050	(1,050)			6,300	(6,300)	-100.00
<b>Net Revenue</b>	<b>16,842</b>	<b>23,123</b>	<b>19,611</b>	<b>3,512</b>	<b>112,560</b>	<b>90,109</b>	<b>117,666</b>	<b>(27,557)</b>	<b>-23.42</b>
<b>Operating Expense</b>									
Outside Services	0			0					
Utilities	0			0					
Other Expenses	803	1,092	992	101	7,270	5,546	5,994	(447)	-7.47
<b>Total Operating Expense</b>	<b>803</b>	<b>1,092</b>	<b>992</b>	<b>101</b>	<b>7,270</b>	<b>5,546</b>	<b>5,994</b>	<b>(447)</b>	<b>-7.47</b>
<b>Total Operating Income</b>	<b>16,038</b>	<b>22,030</b>	<b>18,619</b>	<b>3,411</b>	<b>105,289</b>	<b>84,563</b>	<b>111,672</b>	<b>(27,109)</b>	<b>(24.28)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	0		5	(5)	16		32	(32)	-100.00
Other Income (Expense)	(15,258)	(20,757)	(17,633)	(3,124)	(125,345)	(100,113)	(105,798)	5,685	-5.37
Management Fees	(2,168)	(2,842)	(2,290)	(552)	(13,474)	(13,972)	(13,737)	(235)	1.71
Transfers	0		(91)	91			(546)	546	-100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(17,426)</b>	<b>(23,599)</b>	<b>(20,008)</b>	<b>(3,590)</b>	<b>(138,803)</b>	<b>(114,085)</b>	<b>(120,049)</b>	<b>5,964</b>	<b>-4.97</b>
<b>Income Before Non-Cash Items</b>	<b>(1,387)</b>	<b>(1,569)</b>	<b>(1,389)</b>	<b>(180)</b>	<b>(33,514)</b>	<b>(29,522)</b>	<b>(8,377)</b>	<b>(21,145)</b>	<b>252.43</b>
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)	0			0		20,994		20,994	100.00
<b>Total Non-Cash Items</b>	<b>0</b>					<b>20,994</b>		<b>20,994</b>	<b>100.00</b>
<b>Change In Net Assets</b>	<b>(1,387)</b>	<b>(1,569)</b>	<b>(1,389)</b>	<b>(180)</b>	<b>(33,514)</b>	<b>(8,528)</b>	<b>(8,377)</b>	<b>(151)</b>	<b>1.80</b>



**The Alhambra**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Grants	2,817	4,113	2,944	1,169	17,956	18,774	17,664	1,110	6.29
<b>Net Revenue</b>	2,817	4,113	2,944	1,169	17,956	18,774	17,664	1,110	6.29
<b>Operating Expense</b>									
Other Expenses	131	193	176	17	1,221	948	1,063	(115)	-10.86
<b>Total Operating Expense</b>	131	193	176	17	1,221	948	1,063	(115)	-10.86
<b>Total Operating Income</b>	2,685	3,920	2,768	1,152	16,735	17,827	16,601	1,226	7.38
<b>Non-Operating Income (Expense)</b>									
Interest Income	0		3	(3)			18	(18)	-100.00
Other Income (Expense)	(2,496)	(3,660)	(2,797)	(863)	(19,353)	(17,654)	(16,781)	(873)	5.20
Management Fees	(528)	(685)	(644)	(41)	(3,478)	(3,756)	(3,861)	105	-2.72
Transfers	0		(28)	28			(168)	168	-100.00
<b>Total Non-Operating Income (Expense)</b>	(3,024)	(4,345)	(3,465)	(880)	(22,831)	(21,410)	(20,792)	(618)	2.97
<b>Income Before Non-Cash Items</b>	(339)	(425)	(697)	272	(6,096)	(3,583)	(4,191)	608	(14.50)
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)	0			0		8,435		8,435	100.00
<b>Total Non-Cash Items</b>	0					8,435		8,435	100.00
<b>Change In Net Assets</b>	(339)	(425)	(697)	272	(6,096)	4,852	(4,191)	9,043	(215.76)





**The Park At Sutton Oaks**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	0			0		(15)		(15)	100.00
Bad Debt, Net of Collections	206			0	632				
Grants	27,140	23,605	19,137	4,468	121,985	112,161	114,822	(2,661)	-2.32
Miscellaneous Revenue	0			0					
<b>Net Revenue</b>	27,346	23,605	19,137	4,468	122,617	112,146	114,822	(2,676)	-2.33
<b>Operating Expense</b>									
Other Expenses	873	1,113	1,032	81	6,895	5,430	6,235	(804)	-12.90
<b>Total Operating Expense</b>	873	1,113	1,032	81	6,895	5,430	6,235	(804)	-12.90
<b>Total Operating Income</b>	26,473	22,492	18,105	4,387	115,723	106,716	108,587	(1,871)	(1.72)
<b>Non-Operating Income (Expense)</b>									
Interest Income	0		8	(8)			48	(48)	-100.00
Other Income (Expense)	(16,578)	(21,138)	(18,180)	(2,957)	(119,156)	(101,951)	(109,081)	7,130	-6.54
Management Fees	(2,253)	(2,828)	(2,567)	(261)	(14,739)	(14,742)	(15,399)	657	-4.27
Transfers	0		(93)	93			(558)	558	-100.00
<b>Total Non-Operating Income (Expense)</b>	(18,831)	(23,965)	(20,832)	(3,134)	(133,895)	(116,693)	(124,990)	8,297	-6.64
<b>Income Before Non-Cash Items</b>	7,642	(1,473)	(2,726)	1,254	(18,172)	(9,977)	(16,403)	6,426	(39.18)
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)	0			0		18,980		18,980	100.00
<b>Total Non-Cash Items</b>	0					18,980		18,980	100.00
<b>Change In Net Assets</b>	7,642	(1,473)	(2,726)	1,254	(18,172)	9,003	(16,403)	25,406	(154.89)



**Wheatley Senior Living**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Grants	0	14,709	5,358	9,351	71,810	67,190	32,148	35,042	109.00
<b>Net Revenue</b>	0	14,709	5,358	9,351	71,810	67,190	32,148	35,042	109.00
<b>Operating Expense</b>									
Supplies and Materials	0	246		246		246		246	100.00
Other Expenses	0	708	291	417	4,067	3,466	1,758	1,709	97.22
<b>Total Operating Expense</b>	0	954	291	663	4,067	3,713	1,758	1,955	111.23
<b>Total Operating Income</b>	0	13,754	5,067	8,688	67,743	63,477	30,390	33,087	108.87
<b>Non-Operating Income (Expense)</b>									
Interest Income	0		2	(2)			12	(12)	-100.00
Other Income (Expense)	0	(13,447)	(5,090)	(8,357)	(73,648)	(64,859)	(30,541)	(34,318)	112.37
Management Fees	(980)	(1,450)	(2,159)	708	(8,526)	(9,894)	(12,952)	3,058	-23.61
Transfers	0		(18)	18			(108)	108	-100.00
<b>Total Non-Operating Income (Expense)</b>	(980)	(14,898)	(7,265)	(7,633)	(82,174)	(74,753)	(43,589)	(31,164)	71.50
<b>Income Before Non-Cash Items</b>	(980)	(1,143)	(2,198)	1,055	(14,431)	(11,276)	(13,199)	1,922	(14.56)
<b>Non-Cash Items</b>									
Non-Oper Income (Expense)	0			0		17,804		17,804	100.00
<b>Total Non-Cash Items</b>	0					17,804		17,804	100.00
<b>Change In Net Assets</b>	(980)	(1,143)	(2,198)	1,055	(14,431)	6,528	(13,199)	19,726	(149.46)

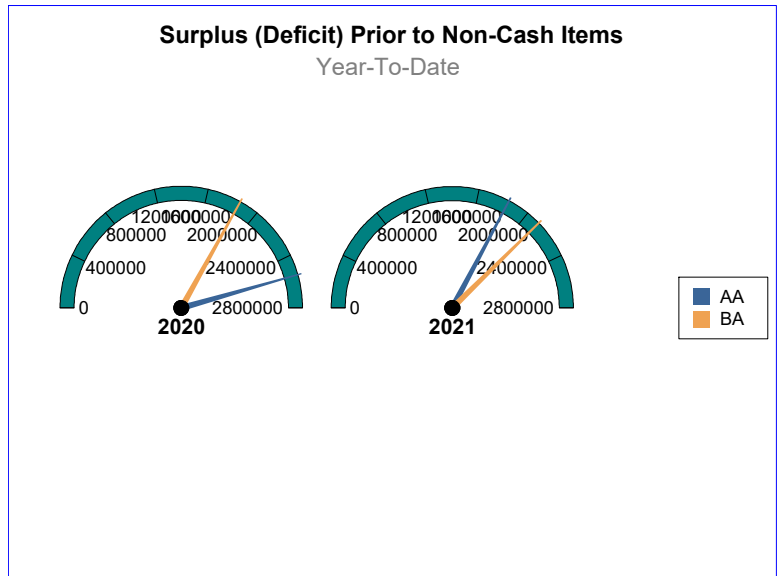
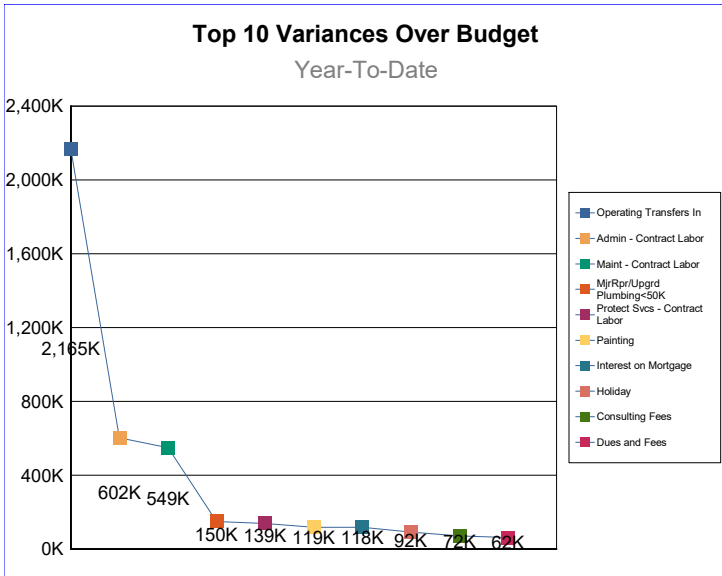
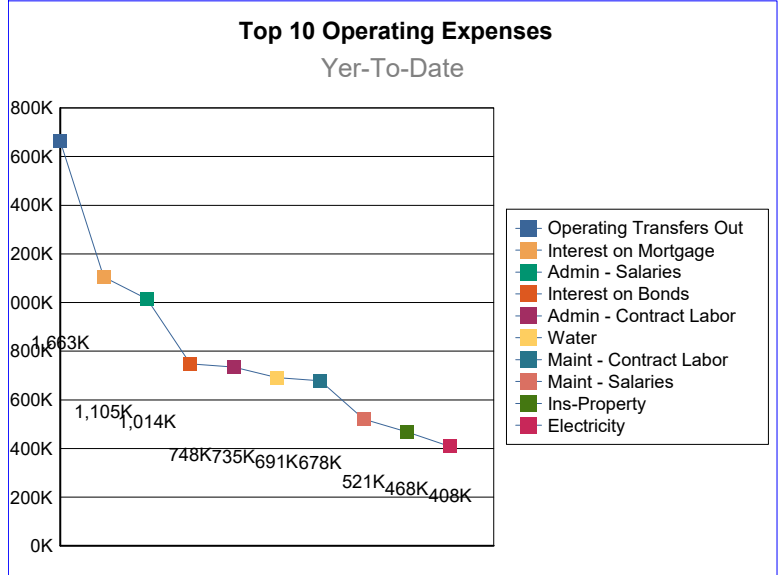
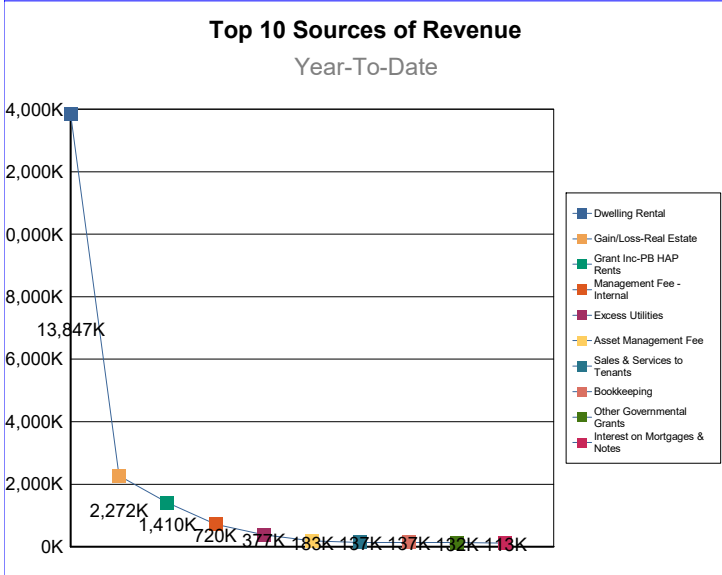


**Beacon**  
**Summarized Income Statement by Line of Business, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
<b>Revenue</b>				
Rental Revenue	12,886,154	13,546,557	(660,403)	-4.88
Bad Debt, Net of Collections	(211,132)	(221,437)	10,305	-4.65
Other Tenant Revenue	581,195	504,008	77,187	15.31
Grants	1,567,361	1,416,123	151,238	10.68
Miscellaneous Revenue	82,641	88,922	(6,281)	-7.06
<b>Net Revenue</b>	<b>14,906,219</b>	<b>15,334,173</b>	<b>(427,954)</b>	<b>-2.79</b>
<b>Operating Expense</b>				
Salaries and Benefits	3,692,791	3,672,037	20,754	.57
Supplies and Materials	540,200	585,980	(45,781)	-7.81
Fleet Costs	12,495	12,625	(130)	-1.03
Outside Services	2,031,320	1,826,245	205,076	11.23
Utilities	1,481,439	1,439,662	41,777	2.90
Protective Services	260,782	121,760	139,022	114.18
Insurance	656,551	770,564	(114,013)	-14.80
Other Expenses	738,477	980,375	(241,897)	-24.67
<b>Total Operating Expense</b>	<b>9,414,055</b>	<b>9,409,248</b>	<b>4,807</b>	<b>.05</b>
<b>Total Operating Income</b>	<b>5,492,164</b>	<b>5,924,925</b>	<b>(432,761)</b>	<b>(\$7.30)</b>
<b>Non-Operating Income (Expense)</b>				
Interest Expense	(2,395,665)	(2,392,369)	(3,296)	.14
Interest Income	119,935	386,733	(266,798)	-68.99
Replacement/Extraordinary Item	(810,947)	(702,159)	(108,787)	15.49
Other Income (Expense)	(13,213)	(10,272)	(2,941)	28.63
Management Fees	(1,059,115)	(1,097,225)	38,110	-3.47
Transfers	502,231		502,231	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(3,656,773)</b>	<b>(3,815,292)</b>	<b>158,519</b>	<b>-4.15</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>1,835,391</b>	<b>2,109,633</b>	<b>(274,243)</b>	<b>(\$13.00)</b>
<b>Non-Cash Items</b>				
Depreciation & Amortization	(2,356,000)	(2,060,519)	(295,481)	14.34
Non-Oper Income (Expense)	4,912,424		4,912,424	100.00
<b>Total Non-Cash Items</b>	<b>2,556,424</b>	<b>(2,060,519)</b>	<b>4,616,943</b>	<b>-224.07</b>

Account Description	Year-To-Date			
	Actual	Budget	Variance	%

<b>Change In Net Assets</b>	4,391,815	49,114	4,342,700	\$8,842.02
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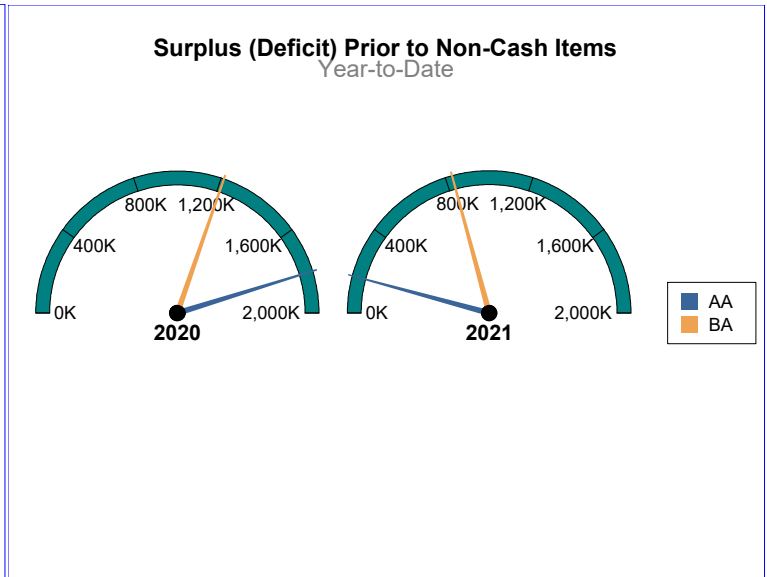
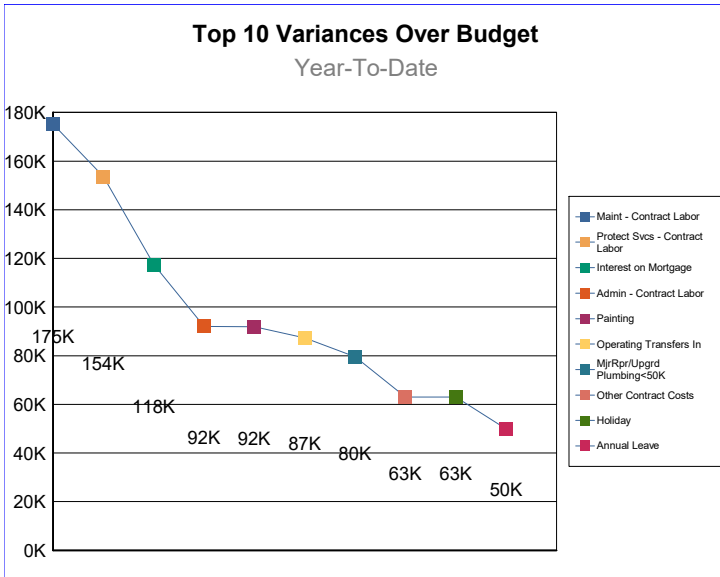
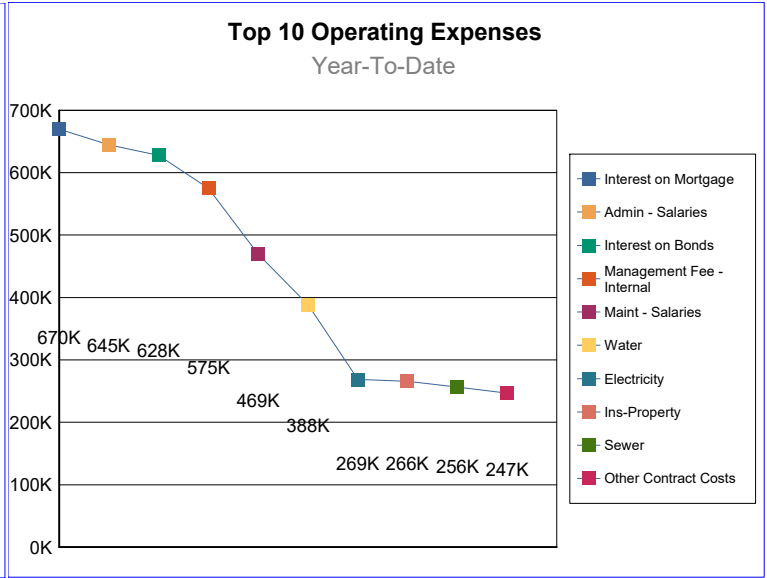
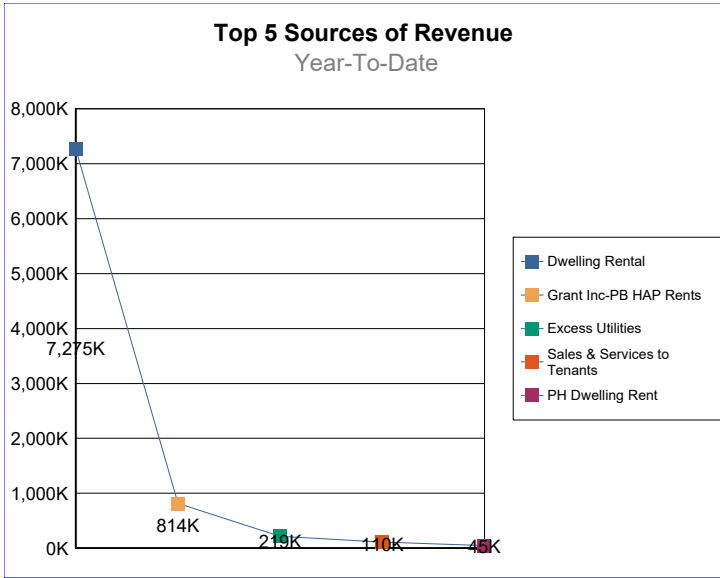
Beacon  
SAHA Managed  
Summarized Income Statement by Line of Business, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	1,118,133	1,210,574	1,272,451	(61,877)	6,743,387	7,318,472	7,621,270	(302,798)	(3.97)
Bad Debt, Net of Collections	8,457	(39,962)	(10,892)	(29,070)	(77,605)	(138,504)	(65,354)	(73,150)	111.93
Other Tenant Revenue	52,151	53,494	57,893	(4,399)	387,933	358,839	347,359	11,480	3.31
Grants	131,351	138,846	123,780	15,066	730,103	874,595	742,677	131,918	17.76
Miscellaneous Revenue	5,464	3,606	6,577	(2,971)	33,160	32,629	39,464	(6,836)	(17.32)
<b>Net Revenue</b>	<b>1,315,555</b>	<b>1,366,558</b>	<b>1,449,809</b>	<b>(83,251)</b>	<b>7,816,979</b>	<b>8,446,031</b>	<b>8,685,416</b>	<b>(239,385)</b>	<b>(2.76)</b>
<b>Operating Expense</b>									
Salaries and Benefits	324,906	380,192	333,333	46,859	1,595,783	1,988,388	1,999,998	(11,611)	(.58)
Supplies and Materials	35,058	54,183	65,026	(10,844)	353,220	402,946	390,158	12,788	3.28
Fleet Costs		837	2,014	(1,177)	12,402	12,080	12,086	(6)	(.05)
Outside Services	126,738	236,680	178,400	58,280	895,939	1,266,755	1,070,889	195,866	18.29
Utilities	107,837	119,788	155,738	(35,950)	674,716	917,806	934,426	(16,620)	(1.78)
Protective Services	5,496	77,795	8,106	69,689	24,517	202,293	48,636	153,657	315.93
Insurance	50,889	8,386	75,005	(66,619)	390,240	391,839	456,733	(64,894)	(14.21)
Other Expenses	33,727	97,404	88,760	8,644	247,052	346,872	539,096	(192,225)	(35.66)
<b>Total Operating Expense</b>	<b>684,651</b>	<b>975,265</b>	<b>906,383</b>	<b>68,882</b>	<b>4,193,870</b>	<b>5,528,979</b>	<b>5,452,023</b>	<b>76,956</b>	<b>1.41</b>
<b>Total Operating Income</b>	<b>630,904</b>	<b>391,293</b>	<b>543,426</b>	<b>(152,133)</b>	<b>3,623,109</b>	<b>2,917,052</b>	<b>3,233,393</b>	<b>(316,341)</b>	<b>(9.78)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(160,634)	(362,630)	(239,575)	(123,055)	(956,679)	(1,452,326)	(1,445,712)	(6,615)	.46
Interest Income	27,319	739	37,268	(36,528)	209,215	5,455	223,607	(218,152)	(97.56)
Replacement/Extraordinary Item	(28,781)	(88,417)	(57,737)	(30,681)	(371,215)	(559,385)	(346,420)	(212,965)	61.48
Other Income (Expense)			(607)	607	21,362	(5,860)	(3,642)	(2,218)	60.90
Management Fees	(120,281)	(133,857)	(138,282)	4,425	(716,967)	(798,484)	(829,691)	31,207	(3.76)
Transfers		12,620		12,620		62,003		62,003	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(282,377)</b>	<b>(571,545)</b>	<b>(398,933)</b>	<b>(172,612)</b>	<b>(1,814,284)</b>	<b>(2,748,598)</b>	<b>(2,401,858)</b>	<b>(346,740)</b>	<b>14.44</b>
<b>Surplus or (Deficit) Prior to Non-Cash Items</b>	<b>348,527</b>	<b>(180,252)</b>	<b>144,493</b>	<b>(324,744)</b>	<b>1,808,825</b>	<b>168,455</b>	<b>831,536</b>	<b>(663,081)</b>	<b>(79.74)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(133,875)	(204,066)	(154,744)	(49,321)	(807,814)	(1,226,575)	(931,315)	(295,260)	31.70
Non-Oper Income (Expense)		917,073		917,073		862,501		862,501	100.00
<b>Total Non-Cash Items</b>	<b>(133,875)</b>	<b>713,008</b>	<b>(154,744)</b>	<b>867,752</b>	<b>(807,814)</b>	<b>(364,074)</b>	<b>(931,315)</b>	<b>567,241</b>	<b>(60.91)</b>
<b>Change In Net Assets</b>	<b>214,653</b>	<b>532,756</b>	<b>(10,252)</b>	<b>543,008</b>	<b>1,001,011</b>	<b>(195,619)</b>	<b>(99,779)</b>	<b>(95,840)</b>	<b>96.05</b>



Beacon  
SAHA Managed  
Summarized Income Statement by Line of Business, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison





**SAHDC Bella Claire Apts.  
Summarized Income Statement by Company, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	39,164	34,822	38,792	(3,970)	239,603	217,476	232,750	(15,274)	-6.56
Bad Debt, Net of Collections	340		16	(16)	(188)		98	(98)	-100.00
Other Tenant Revenue	5	3,540	250	3,290	2,618	8,798	1,500	7,298	486.50
Miscellaneous Revenue	80		58	(58)	400	320	350	(30)	-8.57
<b>Net Revenue</b>	<b>39,589</b>	<b>38,362</b>	<b>39,116</b>	<b>(755)</b>	<b>242,432</b>	<b>226,593</b>	<b>234,698</b>	<b>(8,105)</b>	<b>-3.45</b>
<b>Operating Expense</b>									
Salaries and Benefits	9,740	16,660	13,658	3,002	68,196	83,031	81,946	1,084	1.32
Supplies and Materials	326	6,449	1,543	4,906	10,713	15,119	9,256	5,863	63.34
Fleet Costs	0			0	1,204				
Outside Services	9,721	8,809	6,142	2,668	32,219	39,188	36,850	2,338	6.34
Utilities	3,412	5,999	4,591	1,408	22,360	33,426	27,546	5,880	21.35
Protective Services	0		250	(250)			1,500	(1,500)	-100.00
Insurance	425	310	2,482	(2,172)	14,542	13,389	15,168	(1,779)	-11.73
Other Expenses	766	2,451	2,322	129	8,288	10,250	14,014	(3,764)	-26.86
<b>Total Operating Expense</b>	<b>24,389</b>	<b>40,678</b>	<b>30,987</b>	<b>9,691</b>	<b>157,521</b>	<b>194,402</b>	<b>186,280</b>	<b>8,122</b>	<b>4.36</b>
<b>Total Operating Income</b>	<b>15,200</b>	<b>(2,316)</b>	<b>8,130</b>	<b>(10,446)</b>	<b>84,911</b>	<b>32,191</b>	<b>48,418</b>	<b>(16,227)</b>	<b>(33.51)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(3,760)	(3,602)	(3,602)	0	(22,747)	(21,814)	(21,814)		
Interest Income	22	0	16	(16)	79	2	96	(95)	-98.23
Replacement/Extraordinary Item	(889)	(2,047)	(1,883)	(163)	(15,777)	(13,604)	(11,300)	(2,304)	20.39
Other Income (Expense)	0			0	1,300				
Management Fees	(4,201)	(4,687)	(4,769)	82	(24,721)	(27,618)	(28,615)	997	-3.48
Transfers	0	12,620		12,620		62,003		62,003	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(8,827)</b>	<b>2,284</b>	<b>(10,239)</b>	<b>12,523</b>	<b>(61,865)</b>	<b>(1,032)</b>	<b>(61,633)</b>	<b>60,601</b>	<b>-98.33</b>
<b>Income Before Non-Cash Items</b>	<b>6,373</b>	<b>(32)</b>	<b>(2,109)</b>	<b>2,077</b>	<b>23,046</b>	<b>31,159</b>	<b>(13,215)</b>	<b>44,374</b>	<b>(335.78)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(8,433)	(8,365)	(8,256)	(109)	(50,199)	(50,191)	(49,536)	(654)	1.32
<b>Total Non-Cash Items</b>	<b>(8,433)</b>	<b>(8,365)</b>	<b>(8,256)</b>	<b>(109)</b>	<b>(50,199)</b>	<b>(50,191)</b>	<b>(49,536)</b>	<b>(654)</b>	<b>1.32</b>
<b>Change In Net Assets</b>	<b>(2,060)</b>	<b>(8,397)</b>	<b>(10,365)</b>	<b>1,968</b>	<b>(27,153)</b>	<b>(19,032)</b>	<b>(62,752)</b>	<b>43,720</b>	<b>(69.67)</b>



**SAHFC Burning Tree**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GlJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	66,148	57,686	64,958	(7,272)	407,551	429,620	389,750	39,870	10.23
Bad Debt, Net of Collections	0		(779)	779	(10,068)	(394)	(4,677)	4,283	-91.58
Other Tenant Revenue	515	3,800	483	3,317	5,922	11,897	2,898	8,999	310.54
Miscellaneous Revenue	40	310	145	165	430	550	870	(320)	-36.78
<b>Net Revenue</b>	66,703	61,796	64,807	(3,011)	403,834	441,673	388,841	52,832	13.59
<b>Operating Expense</b>									
Salaries and Benefits	14,507	19,627	18,420	1,207	72,661	102,827	110,520	(7,693)	-6.96
Supplies and Materials	2,465	1,734	3,749	(2,014)	24,415	14,914	22,491	(7,577)	-33.69
Fleet Costs	0	142	50	92	164	1,195	300	895	298.21
Outside Services	17,643	12,732	6,921	5,811	53,795	43,325	41,525	1,800	4.34
Utilities	1,554	1,541	2,510	(970)	9,648	12,003	15,062	(3,059)	-20.31
Protective Services	0		250	(250)			1,500	(1,500)	-100.00
Insurance	616	1,120	3,244	(2,125)	18,240	20,192	19,847	345	1.74
Other Expenses	950	5,019	4,966	52	14,155	21,065	29,846	(8,781)	-29.42
<b>Total Operating Expense</b>	37,736	41,914	40,110	1,804	193,077	215,520	241,090	(25,570)	-10.61
<b>Total Operating Income</b>	28,967	19,882	24,697	(4,814)	210,757	226,153	147,751	78,402	53.06
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(14,397)	(14,035)	(14,835)	801	(88,264)	(86,078)	(89,012)	2,933	-3.30
Interest Income	3,730	175	5,044	(4,869)	27,534	2,129	30,265	(28,136)	-92.97
Replacement/Extraordinary Item	(1,568)	(328)	(4,013)	3,685	(31,116)	(25,287)	(24,079)	(1,208)	5.02
Other Income (Expense)	0		(17)	17	20,062		(102)	102	-100.00
Management Fees	(7,224)	(7,231)	(7,206)	(24)	(43,000)	(43,823)	(43,238)	(585)	1.35
<b>Total Non-Operating Income (Expense)</b>	(19,458)	(21,418)	(21,028)	(390)	(114,784)	(153,059)	(126,166)	(26,893)	21.32
<b>Income Before Non-Cash Items</b>	9,508	(1,536)	3,669	(5,205)	95,973	73,094	21,585	51,508	238.63
<b>Non-Cash Items</b>									
Depreciation & Amortization	(5,646)	(1,978)	(1,683)	(295)	(33,875)	(14,448)	(12,656)	(1,792)	14.16
Non-Oper Income (Expense)	0			0		815		815	100.00
<b>Total Non-Cash Items</b>	(5,646)	(1,978)	(1,683)	(295)	(33,875)	(13,632)	(12,656)	(976)	7.71
<b>Change In Net Assets</b>	3,863	(3,514)	1,986	(5,500)	62,098	59,462	8,929	50,532	565.92





**SAHFC Castlepoint**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GlJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	128,756	110,484	121,910	(11,426)	750,454	759,210	731,460	27,750	3.79
Bad Debt, Net of Collections	100		(1,825)	1,825	(8,971)	(14,355)	(10,950)	(3,405)	31.09
Other Tenant Revenue	4,018	144	1,942	(1,798)	24,395	5,108	11,650	(6,542)	-56.15
Miscellaneous Revenue	80	360	200	160	1,230	1,160	1,200	(40)	-3.33
<b>Net Revenue</b>	<b>132,954</b>	<b>110,988</b>	<b>122,227</b>	<b>(11,239)</b>	<b>767,108</b>	<b>751,124</b>	<b>733,360</b>	<b>17,763</b>	<b>2.42</b>
<b>Operating Expense</b>									
Salaries and Benefits	39,535	26,393	31,810	(5,417)	195,581	188,103	190,861	(2,758)	-1.45
Supplies and Materials	3,509	7,348	7,311	37	37,392	31,704	43,868	(12,164)	-27.73
Fleet Costs	0	277	758	(482)	3,714	2,699	4,550	(1,851)	-40.68
Outside Services	8,816	10,909	10,992	(82)	66,887	94,805	65,950	28,855	43.75
Utilities	9,530	11,466	10,842	624	62,225	70,177	65,050	5,127	7.88
Protective Services	0	240	417	(177)		1,920	2,500	(580)	-23.20
Insurance	2,431	623	7,085	(6,462)	39,681	36,403	43,130	(6,727)	-15.60
Other Expenses	5,639	8,399	7,160	1,239	21,672	34,346	43,052	(8,707)	-20.22
<b>Total Operating Expense</b>	<b>69,460</b>	<b>65,655</b>	<b>76,374</b>	<b>(10,720)</b>	<b>427,153</b>	<b>460,156</b>	<b>458,961</b>	<b>1,195</b>	<b>.26</b>
<b>Total Operating Income</b>	<b>63,494</b>	<b>45,333</b>	<b>45,852</b>	<b>(519)</b>	<b>339,956</b>	<b>290,967</b>	<b>274,399</b>	<b>16,568</b>	<b>6.04</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(11,848)	(11,474)	(12,236)	762	(72,739)	(70,473)	(73,413)	2,941	-4.01
Interest Income	4,779	1	4,868	(4,868)	36,741	40	29,211	(29,171)	-99.86
Replacement/Extraordinary Item	(3,221)	(10,428)	(7,817)	(2,612)	(31,411)	(125,754)	(46,900)	(78,854)	168.13
Other Income (Expense)	0			0					
Management Fees	(15,617)	(15,694)	(15,550)	(143)	(93,387)	(91,776)	(93,300)	1,524	-1.63
<b>Total Non-Operating Income (Expense)</b>	<b>(25,907)</b>	<b>(37,595)</b>	<b>(30,734)</b>	<b>(6,861)</b>	<b>(160,795)</b>	<b>(287,963)</b>	<b>(184,403)</b>	<b>(103,560)</b>	<b>56.16</b>
<b>Income Before Non-Cash Items</b>	<b>37,587</b>	<b>7,739</b>	<b>15,118</b>	<b>(7,380)</b>	<b>179,160</b>	<b>3,004</b>	<b>89,996</b>	<b>(86,992)</b>	<b>(96.66)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(8,489)	(12,770)	(7,843)	(4,927)	(49,810)	(76,620)	(47,056)	(29,564)	62.83
<b>Total Non-Cash Items</b>	<b>(8,489)</b>	<b>(12,770)</b>	<b>(7,843)</b>	<b>(4,927)</b>	<b>(49,810)</b>	<b>(76,620)</b>	<b>(47,056)</b>	<b>(29,564)</b>	<b>62.83</b>
<b>Change In Net Assets</b>	<b>29,099</b>	<b>(5,031)</b>	<b>7,276</b>	<b>(12,307)</b>	<b>129,351</b>	<b>(73,616)</b>	<b>42,940</b>	<b>(116,556)</b>	<b>(271.44)</b>



**SAHFC Churchill Est, LLC**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	33,161	28,147	31,010	(2,863)	200,622	177,266	186,059	(8,793)	-4.73
Bad Debt, Net of Collections	0		(317)	317			(1,900)	1,900	-100.00
Other Tenant Revenue	0		288	(288)	3,280	2,792	1,725	1,067	61.86
Miscellaneous Revenue	40	580	65	515	120	745	390	355	91.03
<b>Net Revenue</b>	<b>33,201</b>	<b>28,727</b>	<b>31,046</b>	<b>(2,319)</b>	<b>204,022</b>	<b>180,803</b>	<b>186,274</b>	<b>(5,472)</b>	<b>-2.94</b>
<b>Operating Expense</b>									
Salaries and Benefits	3,592	4,537	5,781	(1,245)	20,920	27,144	34,688	(7,543)	-21.75
Supplies and Materials	180	1,558	1,718	(161)	2,304	10,868	10,310	558	5.42
Fleet Costs	0			0					
Outside Services	1,728	16,647	3,350	13,297	23,927	36,073	20,100	15,973	79.47
Utilities	360	402	346	56	2,001	2,636	2,075	561	27.05
Protective Services	0		250	(250)			1,500	(1,500)	-100.00
Insurance	159	110	2,454	(2,344)	11,758	11,118	14,836	(3,719)	-25.07
Other Expenses	180	1,388	663	724	1,515	3,584	4,004	(420)	-10.48
<b>Total Operating Expense</b>	<b>6,199</b>	<b>24,641</b>	<b>14,563</b>	<b>10,078</b>	<b>62,425</b>	<b>91,424</b>	<b>87,513</b>	<b>3,911</b>	<b>4.47</b>
<b>Total Operating Income</b>	<b>27,002</b>	<b>4,086</b>	<b>16,483</b>	<b>(12,397)</b>	<b>141,598</b>	<b>89,379</b>	<b>98,762</b>	<b>(9,382)</b>	<b>(9.50)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(4,930)	(4,724)	(4,724)	0	(29,828)	(28,606)	(28,606)		
Interest Income	986	0	1,342	(1,342)	7,345	2	8,051	(8,050)	-99.98
Replacement/Extraordinary Item	(726)	(9,860)	(1,533)	(8,327)	(7,369)	(13,530)	(9,200)	(4,330)	47.07
Other Income (Expense)	0			0					
Management Fees	(2,908)	(2,785)	(2,913)	128	(17,395)	(15,392)	(17,477)	2,085	-11.93
<b>Total Non-Operating Income (Expense)</b>	<b>(7,578)</b>	<b>(17,369)</b>	<b>(7,828)</b>	<b>(9,541)</b>	<b>(47,247)</b>	<b>(57,526)</b>	<b>(47,231)</b>	<b>(10,295)</b>	<b>21.80</b>
<b>Income Before Non-Cash Items</b>	<b>19,425</b>	<b>(13,283)</b>	<b>8,655</b>	<b>(21,937)</b>	<b>94,351</b>	<b>31,854</b>	<b>51,531</b>	<b>(19,677)</b>	<b>(38.19)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(190)	(1,913)	(63)	(1,849)	(760)	(11,476)	(381)	(11,095)	2,913.01
Non-Oper Income (Expense)	0	80,861		80,861		692,283		692,283	100.00
<b>Total Non-Cash Items</b>	<b>(190)</b>	<b>78,949</b>	<b>(63)</b>	<b>79,012</b>	<b>(760)</b>	<b>680,807</b>	<b>(381)</b>	<b>681,187</b>	<b>-178,845.68</b>
<b>Change In Net Assets</b>	<b>19,235</b>	<b>65,666</b>	<b>8,591</b>	<b>57,075</b>	<b>93,591</b>	<b>712,660</b>	<b>51,150</b>	<b>661,510</b>	<b>1,293.28</b>



**Claremont**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	3,334	2,910	2,969	(59)	19,549	17,880	17,813	68	.38
Bad Debt, Net of Collections	0			0					
Other Tenant Revenue	0		8	(8)			48	(48)	-100.00
Miscellaneous Revenue	0			0					
<b>Net Revenue</b>	<b>3,334</b>	<b>2,910</b>	<b>2,977</b>	<b>(67)</b>	<b>19,549</b>	<b>17,880</b>	<b>17,861</b>	<b>20</b>	<b>.11</b>
<b>Operating Expense</b>									
Salaries and Benefits	382	581	560	20	3,178	2,920	3,363	(443)	-13.18
Supplies and Materials	0		53	(53)			320	(320)	-100.00
Outside Services	254	436	429	7	3,684	2,961	2,575	386	14.99
Utilities	176	184	192	(8)	1,129	1,072	1,150	(78)	-6.82
Protective Services	0		42	(42)			250	(250)	-100.00
Insurance	18	12	240	(228)	1,143	916	1,452	(536)	-36.89
Other Expenses	8	112	105	7	188	301	635	(334)	-52.63
<b>Total Operating Expense</b>	<b>838</b>	<b>1,325</b>	<b>1,622</b>	<b>(297)</b>	<b>9,322</b>	<b>8,169</b>	<b>9,744</b>	<b>(1,575)</b>	<b>-16.17</b>
<b>Total Operating Income</b>	<b>2,496</b>	<b>1,585</b>	<b>1,355</b>	<b>230</b>	<b>10,227</b>	<b>9,711</b>	<b>8,116</b>	<b>1,595</b>	<b>19.65</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	58	0	81	(81)	439	2	484	(483)	-99.66
Replacement/Extraordinary Item	0		(83)	83			(500)	500	-100.00
Other Income (Expense)	0			0					
Management Fees	(291)	(291)	(291)	0	(1,746)	(1,746)	(1,748)	1	-.08
Transfers	0	(5,153)		(5,153)		(25,368)		(25,368)	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(233)</b>	<b>(5,444)</b>	<b>(294)</b>	<b>(5,150)</b>	<b>(1,307)</b>	<b>(27,113)</b>	<b>(1,763)</b>	<b>(25,349)</b>	<b>1,437.72</b>
<b>Income Before Non-Cash Items</b>	<b>2,263</b>	<b>(3,859)</b>	<b>1,061</b>	<b>(4,920)</b>	<b>8,921</b>	<b>(17,402)</b>	<b>6,353</b>	<b>(23,755)</b>	<b>(373.91)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(51)			0	(309)				
<b>Total Non-Cash Items</b>	<b>(51)</b>				<b>(309)</b>				
<b>Change In Net Assets</b>	<b>2,212</b>	<b>(3,859)</b>	<b>1,061</b>	<b>(4,920)</b>	<b>8,612</b>	<b>(17,402)</b>	<b>6,353</b>	<b>(23,755)</b>	<b>(373.91)</b>



**Converse Ranch I LLC**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	84,942	83,507	89,812	(6,306)	498,325	482,199	538,874	(56,675)	-10.52
Bad Debt, Net of Collections	0		(1,048)	1,048	(5,696)		(6,288)	6,288	-100.00
Other Tenant Revenue	490	434	1,125	(692)	11,842	3,977	6,750	(2,773)	-41.08
Grants	5,668	5,395	4,600	795	30,315	24,795	27,600	(2,805)	-10.16
Miscellaneous Revenue	160	75	725	(650)	2,093	2,760	4,352	(1,592)	-36.58
<b>Net Revenue</b>	<b>91,260</b>	<b>89,410</b>	<b>95,215</b>	<b>(5,805)</b>	<b>536,880</b>	<b>513,731</b>	<b>571,288</b>	<b>(57,557)</b>	<b>-10.08</b>
<b>Operating Expense</b>									
Salaries and Benefits	20,745	19,918	19,844	73	95,926	109,374	119,066	(9,691)	-8.14
Supplies and Materials	1,491	1,441	3,329	(1,887)	24,076	18,049	19,972	(1,923)	-9.63
Fleet Costs	0		8	(8)		165	48	117	242.83
Outside Services	1,590	12,806	9,866	2,940	46,718	50,362	59,198	(8,836)	-14.93
Utilities	953	871	3,040	(2,169)	10,664	6,199	18,240	(12,041)	-66.01
Protective Services	375	1,096	558	538	3,000	1,561	3,348	(1,787)	-53.38
Insurance	3,431	3,173	7,433	(4,260)	40,802	46,207	44,979	1,229	2.73
Other Expenses	(383)	3,291	8,953	(5,662)	11,479	6,378	54,467	(48,089)	-88.29
<b>Total Operating Expense</b>	<b>28,202</b>	<b>42,597</b>	<b>53,031</b>	<b>(10,434)</b>	<b>232,665</b>	<b>238,295</b>	<b>319,317</b>	<b>(81,022)</b>	<b>-25.37</b>
<b>Total Operating Income</b>	<b>63,057</b>	<b>46,813</b>	<b>42,184</b>	<b>4,629</b>	<b>304,215</b>	<b>275,436</b>	<b>251,971</b>	<b>23,465</b>	<b>9.31</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(16,761)	(16,465)	(16,465)	0	(100,931)	(99,166)	(99,166)		
Interest Income	931	71	1,251	(1,180)	6,895	307	7,506	(7,199)	-95.91
Replacement/Extraordinary Item	0	(4,774)	(1,425)	(3,349)	(13,120)	(19,977)	(8,550)	(11,427)	133.65
Management Fees	(6,946)	(6,764)	(6,724)	(41)	(40,579)	(39,770)	(40,341)	571	-1.42
<b>Total Non-Operating Income (Expense)</b>	<b>(22,776)</b>	<b>(27,933)</b>	<b>(23,363)</b>	<b>(4,570)</b>	<b>(147,734)</b>	<b>(158,606)</b>	<b>(140,551)</b>	<b>(18,055)</b>	<b>12.85</b>
<b>Income Before Non-Cash Items</b>	<b>40,281</b>	<b>18,881</b>	<b>18,821</b>	<b>60</b>	<b>156,481</b>	<b>116,830</b>	<b>111,420</b>	<b>5,410</b>	<b>4.86</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(18,893)	(18,972)	(533)	(18,439)	(112,700)	(113,829)	(3,198)	(110,631)	3,459.12
Non-Oper Income (Expense)	0			0		49		49	100.00
<b>Total Non-Cash Items</b>	<b>(18,893)</b>	<b>(18,972)</b>	<b>(533)</b>	<b>(18,439)</b>	<b>(112,700)</b>	<b>(113,780)</b>	<b>(3,198)</b>	<b>(110,582)</b>	<b>3,457.58</b>
<b>Change In Net Assets</b>	<b>21,387</b>	<b>(91)</b>	<b>18,288</b>	<b>(18,379)</b>	<b>43,781</b>	<b>3,050</b>	<b>108,221</b>	<b>(105,171)</b>	<b>(97.18)</b>



**Converse Ranch II**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	74,349	71,034	81,953	(10,919)	430,699	417,635	491,716	(74,080)	-15.07
Bad Debt, Net of Collections	0		(1,383)	1,383		(1,071)	(8,298)	7,227	-87.10
Other Tenant Revenue	150	(139)	791	(930)	6,989	2,459	4,746	(2,287)	-48.18
Grants	3,176	1,967	2,125	(158)	19,993	9,662	12,750	(3,088)	-24.22
Miscellaneous Revenue	0	65	258	(193)	2,195	1,820	1,550	270	17.42
<b>Net Revenue</b>	<b>77,674</b>	<b>72,928</b>	<b>83,744</b>	<b>(10,816)</b>	<b>459,876</b>	<b>430,505</b>	<b>502,464</b>	<b>(71,958)</b>	<b>-14.32</b>
<b>Operating Expense</b>									
Salaries and Benefits	17,020	17,576	16,804	773	79,819	94,559	100,821	(6,262)	-6.21
Supplies and Materials	0	326	2,871	(2,545)	1,705	1,146	17,225	(16,079)	-93.34
Fleet Costs	0		21	(21)			125	(125)	-100.00
Outside Services	4,820	7,928	8,306	(379)	28,731	36,712	49,838	(13,126)	-26.34
Utilities	1,035	1,019	1,750	(731)	6,305	9,895	10,500	(605)	-5.76
Protective Services	0	920	225	695	3,375	1,067	1,350	(283)	-20.95
Insurance	507	338	4,052	(3,714)	20,563	18,464	24,627	(6,163)	-25.03
Other Expenses	9,301	12,678	3,514	9,164	28,464	34,064	21,128	12,936	61.23
<b>Total Operating Expense</b>	<b>32,682</b>	<b>40,784</b>	<b>37,542</b>	<b>3,242</b>	<b>168,962</b>	<b>195,907</b>	<b>225,614</b>	<b>(29,707)</b>	<b>-13.17</b>
<b>Total Operating Income</b>	<b>44,992</b>	<b>32,144</b>	<b>46,201</b>	<b>(14,058)</b>	<b>290,913</b>	<b>234,598</b>	<b>276,850</b>	<b>(42,251)</b>	<b>(15.26)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(15,284)	(9,472)	(12,669)	3,196	(84,588)	(58,220)	(77,866)	19,646	-25.23
Interest Income	449	8	567	(559)	3,226	81	3,399	(3,318)	-97.62
Replacement/Extraordinary Item	0	(2,647)	(550)	(2,097)	(10,386)	(9,164)	(3,302)	(5,862)	177.53
Other Income (Expense)	0		(25)	25			(150)	150	-100.00
Management Fees	(4,640)	(5,537)	(5,652)	115	(28,866)	(33,538)	(33,914)	377	-1.11
<b>Total Non-Operating Income (Expense)</b>	<b>(19,475)</b>	<b>(17,649)</b>	<b>(18,330)</b>	<b>681</b>	<b>(120,614)</b>	<b>(100,840)</b>	<b>(111,833)</b>	<b>10,993</b>	<b>-9.83</b>
<b>Income Before Non-Cash Items</b>	<b>25,517</b>	<b>14,495</b>	<b>27,872</b>	<b>(13,376)</b>	<b>170,299</b>	<b>133,758</b>	<b>165,016</b>	<b>(31,258)</b>	<b>(18.94)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(17,058)	(17,012)		(17,012)	(102,350)	(102,070)		(102,070)	100.00
Non-Oper Income (Expense)	0	1		1		1		1	100.00
<b>Total Non-Cash Items</b>	<b>(17,058)</b>	<b>(17,011)</b>		<b>(17,011)</b>	<b>(102,350)</b>	<b>(102,069)</b>		<b>(102,069)</b>	<b>100.00</b>
<b>Change In Net Assets</b>	<b>8,459</b>	<b>(2,516)</b>	<b>27,872</b>	<b>(30,387)</b>	<b>67,950</b>	<b>31,688</b>	<b>165,016</b>	<b>(133,328)</b>	<b>(80.80)</b>



**SAHDC Dietrich Road Apts.  
Summarized Income Statement by Company, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	16,800	16,223	17,377	(1,154)	93,804	94,735	104,262	(9,527)	-9.14
Bad Debt, Net of Collections	0		225	(225)	77		1,352	(1,352)	-100.00
Other Tenant Revenue	3,081	4,089	1,792	2,297	14,624	16,532	10,752	5,780	53.75
Miscellaneous Revenue	40		42	(42)	280	490	252	238	94.44
<b>Net Revenue</b>	<b>19,921</b>	<b>20,312</b>	<b>19,436</b>	<b>875</b>	<b>108,784</b>	<b>111,756</b>	<b>116,618</b>	<b>(4,862)</b>	<b>-4.17</b>
<b>Operating Expense</b>									
Salaries and Benefits	3,816	6,874	6,343	531	16,641	17,640	38,060	(20,420)	-53.65
Supplies and Materials	450	1,296	1,176	119	7,955	7,349	7,058	291	4.12
Fleet Costs	0		10	(10)			63	(63)	-100.00
Outside Services	2,028	2,246	3,876	(1,630)	29,813	50,259	23,258	27,001	116.09
Utilities	2,683	5,470	2,058	3,412	14,760	24,623	12,348	12,275	99.41
Protective Services	534	1,728	667	1,061	3,840	5,184	4,000	1,184	29.60
Insurance	198	162	2,245	(2,083)	10,209	7,527	13,612	(6,086)	-44.71
Other Expenses	727	1,297	1,765	(467)	3,843	5,794	10,626	(4,832)	-45.47
<b>Total Operating Expense</b>	<b>10,437</b>	<b>19,074</b>	<b>18,141</b>	<b>933</b>	<b>87,060</b>	<b>118,376</b>	<b>109,025</b>	<b>9,351</b>	<b>8.58</b>
<b>Total Operating Income</b>	<b>9,484</b>	<b>1,238</b>	<b>1,296</b>	<b>(58)</b>	<b>21,724</b>	<b>(6,620)</b>	<b>7,593</b>	<b>(14,213)</b>	<b>(187.19)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	94	0	148	(148)	757	3	887	(884)	-99.71
Replacement/Extraordinary Item	(4,066)		(817)	817	(13,764)	(8,488)	(4,900)	(3,588)	73.22
Other Income (Expense)	0			0					
Management Fees	(1,930)	(1,806)	(1,887)	81	(11,401)	(10,524)	(11,321)	797	-7.04
<b>Total Non-Operating Income (Expense)</b>	<b>(5,902)</b>	<b>(1,806)</b>	<b>(2,556)</b>	<b>750</b>	<b>(24,408)</b>	<b>(19,009)</b>	<b>(15,334)</b>	<b>(3,675)</b>	<b>23.97</b>
<b>Income Before Non-Cash Items</b>	<b>3,582</b>	<b>(568)</b>	<b>(1,260)</b>	<b>692</b>	<b>(2,684)</b>	<b>(25,629)</b>	<b>(7,742)</b>	<b>(17,887)</b>	<b>231.05</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(2,159)	(2,153)	(2,040)	(114)	(12,716)	(12,921)	(12,240)	(681)	5.57
<b>Total Non-Cash Items</b>	<b>(2,159)</b>	<b>(2,153)</b>	<b>(2,040)</b>	<b>(114)</b>	<b>(12,716)</b>	<b>(12,921)</b>	<b>(12,240)</b>	<b>(681)</b>	<b>5.57</b>
<b>Change In Net Assets</b>	<b>1,423</b>	<b>(2,722)</b>	<b>(3,300)</b>	<b>578</b>	<b>(15,399)</b>	<b>(38,550)</b>	<b>(19,981)</b>	<b>(18,569)</b>	<b>92.93</b>



**SAHFC Encanta Villa**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GlJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	42,507	37,327	37,035	292	239,931	224,123	222,209	1,914	.86
Bad Debt, Net of Collections	0		(8)	8	(2,128)		(46)	46	-100.00
Other Tenant Revenue	822		641	(641)	7,432	990	3,846	(2,856)	-74.26
Miscellaneous Revenue	280		50	(50)	550	630	300	330	110.00
<b>Net Revenue</b>	<b>43,608</b>	<b>37,327</b>	<b>37,718</b>	<b>(391)</b>	<b>245,784</b>	<b>225,743</b>	<b>226,308</b>	<b>(566)</b>	<b>-.25</b>
<b>Operating Expense</b>									
Salaries and Benefits	7,824	8,328	9,606	(1,277)	35,112	30,736	57,633	(26,897)	-46.67
Supplies and Materials	1,426	418	2,496	(2,078)	19,839	9,799	14,977	(5,178)	-34.57
Fleet Costs	0		42	(42)			250	(250)	-100.00
Outside Services	5,436	2,176	5,850	(3,674)	31,623	32,419	35,098	(2,679)	-7.63
Utilities	4,069	3,335	5,100	(1,765)	24,893	22,679	30,600	(7,921)	-25.89
Protective Services	0		83	(83)			500	(500)	-100.00
Insurance	327	212	2,338	(2,126)	11,838	12,604	14,216	(1,612)	-11.34
Other Expenses	577	2,179	2,646	(467)	4,865	9,049	15,905	(6,857)	-43.11
<b>Total Operating Expense</b>	<b>19,660</b>	<b>16,649</b>	<b>28,161</b>	<b>(11,512)</b>	<b>128,170</b>	<b>117,286</b>	<b>169,180</b>	<b>(51,894)</b>	<b>-30.67</b>
<b>Total Operating Income</b>	<b>23,948</b>	<b>20,678</b>	<b>9,558</b>	<b>11,121</b>	<b>117,614</b>	<b>108,457</b>	<b>57,129</b>	<b>51,328</b>	<b>89.85</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(7,416)	(7,230)	(7,642)	413	(45,469)	(44,343)	(45,854)	1,511	-3.30
Interest Income	1,382	43	1,946	(1,903)	10,405	501	11,677	(11,177)	-95.71
Replacement/Extraordinary Item	(3,635)	(685)	(1,108)	424	(25,099)	(5,786)	(6,650)	864	-12.99
Management Fees	(3,946)	(3,384)	(3,796)	411	(22,812)	(21,435)	(22,775)	1,339	-5.88
<b>Total Non-Operating Income (Expense)</b>	<b>(13,614)</b>	<b>(11,255)</b>	<b>(10,600)</b>	<b>(655)</b>	<b>(82,975)</b>	<b>(71,064)</b>	<b>(63,602)</b>	<b>(7,463)</b>	<b>11.73</b>
<b>Income Before Non-Cash Items</b>	<b>10,334</b>	<b>9,423</b>	<b>(1,043)</b>	<b>10,465</b>	<b>34,639</b>	<b>37,393</b>	<b>(6,473)</b>	<b>43,865</b>	<b>(677.69)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(305)	(660)	(91)	(569)	(1,402)	(3,958)	(544)	(3,414)	627.91
Non-Oper Income (Expense)	0	(80,861)		(80,861)		(692,110)		(692,110)	100.00
<b>Total Non-Cash Items</b>	<b>(305)</b>	<b>(81,521)</b>	<b>(91)</b>	<b>(81,430)</b>	<b>(1,402)</b>	<b>(696,067)</b>	<b>(544)</b>	<b>(695,524)</b>	<b>127,919.44</b>
<b>Change In Net Assets</b>	<b>10,028</b>	<b>(72,098)</b>	<b>(1,133)</b>	<b>(70,965)</b>	<b>33,237</b>	<b>(658,675)</b>	<b>(7,016)</b>	<b>(651,658)</b>	<b>9,287.52</b>



**Homestead**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GJdIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	84,364	87,058	83,216	3,842	510,672	498,834	499,295	(461)	-0.09
Bad Debt, Net of Collections	(635)		366	(366)	(1,288)	(28,007)	2,198	(30,205)	-1,374.20
Other Tenant Revenue	10,242	10,790	14,961	(4,171)	99,472	84,464	89,766	(5,302)	-5.91
Miscellaneous Revenue	50	170	283	(113)	1,675	1,195	1,698	(503)	-29.62
<b>Net Revenue</b>	<b>94,021</b>	<b>98,018</b>	<b>98,826</b>	<b>(808)</b>	<b>610,530</b>	<b>556,486</b>	<b>592,957</b>	<b>(36,471)</b>	<b>-6.15</b>
<b>Operating Expense</b>									
Salaries and Benefits	27,432	24,326	22,972	1,355	131,324	130,866	137,831	(6,965)	-5.05
Supplies and Materials	1,610	3,189	2,563	626	18,492	17,470	15,375	2,095	13.62
Fleet Costs	0	79	375	(296)	2,770	962	2,250	(1,288)	-57.26
Outside Services	(6,408)	6,897	9,077	(2,180)	39,054	46,548	54,952	(8,403)	-15.29
Utilities	19,067	20,766	25,459	(4,693)	142,864	149,500	152,754	(3,254)	-2.13
Protective Services	630	1,728	708	1,020	3,198	5,459	4,250	1,209	28.45
Insurance	9,634	487	4,674	(4,187)	33,592	22,443	28,529	(6,087)	-21.34
Other Expenses	(109)	10,112	5,100	5,012	15,156	28,660	32,815	(4,155)	-12.66
<b>Total Operating Expense</b>	<b>51,855</b>	<b>67,584</b>	<b>70,928</b>	<b>(3,344)</b>	<b>386,450</b>	<b>401,906</b>	<b>428,755</b>	<b>(26,849)</b>	<b>-6.26</b>
<b>Total Operating Income</b>	<b>42,166</b>	<b>30,434</b>	<b>27,898</b>	<b>2,535</b>	<b>224,080</b>	<b>154,580</b>	<b>164,202</b>	<b>(9,622)</b>	<b>(5.86)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(20,546)	(20,089)	(19,205)	(884)	(109,998)	(114,475)	(114,057)	(418)	.37
Interest Income	583	4	756	(752)	4,200	24	4,536	(4,512)	-99.46
Replacement/Extraordinary Item	(1,048)	(5,985)	(1,975)	(4,010)	(24,067)	(30,607)	(11,850)	(18,757)	158.29
Other Income (Expense)	0			0		860		860	100.00
Management Fees	(9,279)	(10,921)	(11,056)	135	(56,408)	(64,524)	(66,339)	1,815	-2.74
<b>Total Non-Operating Income (Expense)</b>	<b>(30,290)</b>	<b>(36,991)</b>	<b>(31,480)</b>	<b>(5,511)</b>	<b>(186,272)</b>	<b>(208,721)</b>	<b>(187,709)</b>	<b>(21,012)</b>	<b>11.19</b>
<b>Income Before Non-Cash Items</b>	<b>11,876</b>	<b>(6,557)</b>	<b>(3,582)</b>	<b>(2,975)</b>	<b>37,809</b>	<b>(54,142)</b>	<b>(23,508)</b>	<b>(30,634)</b>	<b>130.32</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(14,228)	(13,820)	(13,646)	(173)	(83,614)	(83,210)	(82,169)	(1,041)	1.27
<b>Total Non-Cash Items</b>	<b>(14,228)</b>	<b>(13,820)</b>	<b>(13,646)</b>	<b>(173)</b>	<b>(83,614)</b>	<b>(83,210)</b>	<b>(82,169)</b>	<b>(1,041)</b>	<b>1.27</b>
<b>Change In Net Assets</b>	<b>(2,352)</b>	<b>(20,377)</b>	<b>(17,228)</b>	<b>(3,148)</b>	<b>(45,805)</b>	<b>(137,352)</b>	<b>(105,677)</b>	<b>(31,675)</b>	<b>29.97</b>





**SAHFC La Providencia Apts.  
Summarized Income Statement by Company, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	47,598	46,522	47,607	(1,085)	282,581	278,557	285,641	(7,083)	-2.48
Bad Debt, Net of Collections	(1,768)		(916)	916	(21,521)	(4,492)	(5,496)	1,004	-18.26
Other Tenant Revenue	2,677	195	1,494	(1,299)	11,983	7,560	8,962	(1,402)	-15.64
Miscellaneous Revenue	655	200	128	72	2,160	1,330	768	562	73.18
<b>Net Revenue</b>	<b>49,162</b>	<b>46,917</b>	<b>48,312</b>	<b>(1,395)</b>	<b>275,203</b>	<b>282,955</b>	<b>289,874</b>	<b>(6,919)</b>	<b>-2.39</b>
<b>Operating Expense</b>									
Salaries and Benefits	19,016	15,807	14,762	1,045	80,115	92,690	88,572	4,118	4.65
Supplies and Materials	1,308	2,290	2,108	183	16,665	14,945	12,645	2,300	18.19
Fleet Costs	0			0					
Outside Services	4,457	17,879	10,283	7,596	44,909	51,632	61,698	(10,066)	-16.31
Utilities	14,758	8,359	5,642	2,718	44,774	43,314	33,850	9,464	27.96
Protective Services	582	972	425	547	2,106	2,916	2,550	366	14.35
Insurance	518	334	2,434	(2,100)	13,998	14,393	14,934	(541)	-3.62
Other Expenses	846	3,426	2,501	925	9,082	14,021	15,042	(1,022)	-6.79
<b>Total Operating Expense</b>	<b>41,485</b>	<b>49,067</b>	<b>38,154</b>	<b>10,913</b>	<b>211,649</b>	<b>233,912</b>	<b>229,291</b>	<b>4,620</b>	<b>2.02</b>
<b>Total Operating Income</b>	<b>7,677</b>	<b>(2,150)</b>	<b>10,159</b>	<b>(12,309)</b>	<b>63,554</b>	<b>49,044</b>	<b>60,583</b>	<b>(11,540)</b>	<b>(19.05)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(6,831)	(6,632)	(7,048)	416	(41,912)	(40,711)	(42,287)	1,576	-3.73
Interest Income	3,690	88	5,871	(5,782)	29,937	445	35,224	(34,779)	-98.74
Replacement/Extraordinary Item	(1,078)	(3,918)	(2,475)	(1,443)	(34,678)	(38,170)	(14,850)	(23,320)	157.04
Other Income (Expense)	0			0					
Management Fees	(6,417)	(6,235)	(6,240)	6	(37,651)	(36,781)	(37,442)	661	-1.77
<b>Total Non-Operating Income (Expense)</b>	<b>(10,635)</b>	<b>(16,696)</b>	<b>(9,892)</b>	<b>(6,804)</b>	<b>(84,304)</b>	<b>(115,217)</b>	<b>(59,355)</b>	<b>(55,862)</b>	<b>94.12</b>
<b>Income Before Non-Cash Items</b>	<b>(2,958)</b>	<b>(18,846)</b>	<b>266</b>	<b>(19,112)</b>	<b>(20,749)</b>	<b>(66,173)</b>	<b>1,229</b>	<b>(67,401)</b>	<b>(5,486.04)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(743)	(741)	(509)	(232)	(3,290)	(4,448)	(3,057)	(1,391)	45.52
Non-Oper Income (Expense)	0			0		123		123	100.00
<b>Total Non-Cash Items</b>	<b>(743)</b>	<b>(741)</b>	<b>(509)</b>	<b>(232)</b>	<b>(3,290)</b>	<b>(4,325)</b>	<b>(3,057)</b>	<b>(1,268)</b>	<b>41.48</b>
<b>Change In Net Assets</b>	<b>(3,701)</b>	<b>(19,588)</b>	<b>(243)</b>	<b>(19,344)</b>	<b>(24,040)</b>	<b>(70,498)</b>	<b>(1,828)</b>	<b>(68,670)</b>	<b>3,755.84</b>



**SAHFC Monterrey Park**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	134,909	122,172	135,917	(13,745)	808,691	771,657	815,502	(43,845)	-5.38
Bad Debt, Net of Collections	820		(1,350)	1,350	(13,082)	9	(8,100)	8,109	-100.11
Other Tenant Revenue	8,533	975	10,501	(9,526)	72,931	40,420	63,006	(22,586)	-35.85
Miscellaneous Revenue	1,640	320	2,042	(1,722)	8,695	3,115	12,252	(9,137)	-74.58
<b>Net Revenue</b>	<b>145,902</b>	<b>123,467</b>	<b>147,110</b>	<b>(23,643)</b>	<b>877,234</b>	<b>815,200</b>	<b>882,660</b>	<b>(67,460)</b>	<b>-7.64</b>
<b>Operating Expense</b>									
Salaries and Benefits	29,272	31,194	23,881	7,313	157,199	161,269	143,285	17,984	12.55
Supplies and Materials	4,349	8,215	5,516	2,699	16,628	45,404	33,096	12,308	37.19
Outside Services	18,676	21,869	29,908	(8,039)	147,943	97,584	179,448	(81,864)	-45.62
Utilities	12,246	12,286	12,675	(389)	66,671	80,915	76,050	4,865	6.40
Protective Services	1,200		583	(583)	6,398		3,500	(3,500)	-100.00
Insurance	33	625	7,158	(6,533)	35,386	38,713	43,518	(4,805)	-11.04
Other Expenses	8,770	6,867	7,547	(680)	46,029	26,851	45,388	(18,537)	-40.84
<b>Total Operating Expense</b>	<b>74,545</b>	<b>81,057</b>	<b>87,268</b>	<b>(6,212)</b>	<b>476,255</b>	<b>450,737</b>	<b>524,285</b>	<b>(73,548)</b>	<b>-14.03</b>
<b>Total Operating Income</b>	<b>71,357</b>	<b>42,410</b>	<b>59,842</b>	<b>(17,431)</b>	<b>400,980</b>	<b>364,463</b>	<b>358,375</b>	<b>6,088</b>	<b>1.70</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(15,203)	(14,761)	(15,687)	926	(93,287)	(90,614)	(94,123)	3,508	-3.73
Interest Income	3,271	77	5,876	(5,799)	29,052	201	35,253	(35,053)	-99.43
Replacement/Extraordinary Item	(135)	(5,608)	(8,633)	3,025	(25,820)	(20,023)	(51,798)	31,775	-61.34
Management Fees	(15,773)	(13,925)	(14,109)	185	(91,268)	(82,418)	(84,656)	2,238	-2.64
<b>Total Non-Operating Income (Expense)</b>	<b>(27,841)</b>	<b>(34,217)</b>	<b>(32,554)</b>	<b>(1,663)</b>	<b>(181,323)</b>	<b>(192,855)</b>	<b>(195,324)</b>	<b>2,469</b>	<b>-1.26</b>
<b>Income Before Non-Cash Items</b>	<b>43,517</b>	<b>8,194</b>	<b>27,288</b>	<b>(19,094)</b>	<b>219,657</b>	<b>171,608</b>	<b>163,051</b>	<b>8,557</b>	<b>5.25</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(444)	(5,520)	(444)	(5,076)	(2,862)	(33,118)	(2,663)	(30,456)	1,143.86
<b>Total Non-Cash Items</b>	<b>(444)</b>	<b>(5,520)</b>	<b>(444)</b>	<b>(5,076)</b>	<b>(2,862)</b>	<b>(33,118)</b>	<b>(2,663)</b>	<b>(30,456)</b>	<b>1,143.86</b>
<b>Change In Net Assets</b>	<b>43,073</b>	<b>2,674</b>	<b>26,844</b>	<b>(24,170)</b>	<b>216,794</b>	<b>138,489</b>	<b>160,388</b>	<b>(21,899)</b>	<b>(13.65)</b>



**Pecan Hill Apts. Inc.**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	26,086	25,403	25,998	(595)	149,118	154,427	155,990	(1,563)	-1.00
Bad Debt, Net of Collections	0		42	(42)	155		252	(252)	-100.00
Other Tenant Revenue	1,545	2,784	1,975	809	13,150	12,997	11,850	1,147	9.68
Grants	43,926	46,988	46,720	268	271,551	282,538	280,320	2,218	.79
Miscellaneous Revenue	0		4	(4)		300	24	276	1,150.00
<b>Net Revenue</b>	<b>71,557</b>	<b>75,175</b>	<b>74,739</b>	<b>436</b>	<b>433,974</b>	<b>450,262</b>	<b>448,436</b>	<b>1,826</b>	<b>.41</b>
<b>Operating Expense</b>									
Salaries and Benefits	21,228	23,192	23,254	(62)	103,335	133,008	139,524	(6,516)	-4.67
Supplies and Materials	1,140	701	3,237	(2,536)	11,871	14,526	19,420	(4,894)	-25.20
Fleet Costs	0		8	(8)			48	(48)	-100.00
Outside Services	19,054	3,577	5,947	(2,370)	48,787	39,324	35,683	3,641	10.20
Utilities	3,875	3,492	8,152	(4,659)	40,638	47,184	48,911	(1,726)	-3.53
Protective Services	0	6,150	250	5,900		55,838	1,500	54,338	3,622.50
Insurance	5,842	463	3,079	(2,617)	21,433	14,330	18,937	(4,607)	-24.33
Other Expenses	1,162	4,003	4,297	(294)	13,031	19,106	25,939	(6,833)	-26.34
<b>Total Operating Expense</b>	<b>52,301</b>	<b>41,578</b>	<b>48,224</b>	<b>(6,646)</b>	<b>239,096</b>	<b>323,316</b>	<b>289,961</b>	<b>33,355</b>	<b>11.50</b>
<b>Total Operating Income</b>	<b>19,255</b>	<b>33,597</b>	<b>26,515</b>	<b>7,082</b>	<b>194,878</b>	<b>126,946</b>	<b>158,475</b>	<b>(31,529)</b>	<b>(19.90)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0		(8,605)	8,605			(52,852)	52,852	-100.00
Interest Income	1,067	65	1,430	(1,365)	7,841	257	8,579	(8,322)	-97.00
Replacement/Extraordinary Item	(1,439)	(2,454)	(2,800)	346	(9,521)	(10,240)	(16,800)	6,560	-39.05
Other Income (Expense)	0			0					
Management Fees	(6,831)	(6,837)	(6,812)	(25)	(40,825)	(40,142)	(40,871)	729	-1.78
<b>Total Non-Operating Income (Expense)</b>	<b>(7,202)</b>	<b>(9,226)</b>	<b>(16,787)</b>	<b>7,561</b>	<b>(42,505)</b>	<b>(50,125)</b>	<b>(101,943)</b>	<b>51,818</b>	<b>-50.83</b>
<b>Income Before Non-Cash Items</b>	<b>12,053</b>	<b>24,371</b>	<b>9,728</b>	<b>14,643</b>	<b>152,373</b>	<b>76,820</b>	<b>56,532</b>	<b>20,289</b>	<b>35.89</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(6,125)	(6,297)	(5,976)	(321)	(36,302)	(37,780)	(35,855)	(1,925)	5.37
Non-Oper Income (Expense)	0			0		62		62	100.00
<b>Total Non-Cash Items</b>	<b>(6,125)</b>	<b>(6,297)</b>	<b>(5,976)</b>	<b>(321)</b>	<b>(36,302)</b>	<b>(37,719)</b>	<b>(35,855)</b>	<b>(1,864)</b>	<b>5.20</b>
<b>Change In Net Assets</b>	<b>5,928</b>	<b>18,074</b>	<b>3,752</b>	<b>14,322</b>	<b>116,071</b>	<b>39,101</b>	<b>20,677</b>	<b>18,425</b>	<b>89.11</b>



**Reagan West Apartments**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	3,171	1,576	3,056	(1,480)	16,813	19,309	18,335	974	5.31
Bad Debt, Net of Collections	(2,838)		92	(92)	(2,310)	(941)	552	(1,493)	-270.47
Other Tenant Revenue	49	(29)	58	(87)	481	(29)	348	(377)	-108.33
Grants	3,755	4,802	4,043	759	21,758	30,437	24,259	6,178	25.47
Miscellaneous Revenue	(119)			0	386				
<b>Net Revenue</b>	<b>4,018</b>	<b>6,349</b>	<b>7,249</b>	<b>(900)</b>	<b>37,128</b>	<b>48,776</b>	<b>43,494</b>	<b>5,282</b>	<b>12.14</b>
<b>Operating Expense</b>									
Salaries and Benefits	476	952	756	195	3,347	3,803	4,539	(735)	-16.20
Supplies and Materials	3,230		818	(818)	6,772	482	4,908	(4,426)	-90.18
Outside Services	2,832	5,778	1,692	4,086	35,279	12,296	10,152	2,144	21.12
Utilities	817	978	1,142	(164)	4,226	6,513	6,852	(339)	-4.95
Protective Services	0		250	(250)			1,500	(1,500)	-100.00
Insurance	439	(239)	180	(420)	1,102	970	1,101	(132)	-11.94
Other Expenses	1,716	546	1,070	(524)	7,292	2,223	6,434	(4,211)	-65.45
<b>Total Operating Expense</b>	<b>9,509</b>	<b>8,015</b>	<b>5,909</b>	<b>2,106</b>	<b>58,017</b>	<b>26,286</b>	<b>35,486</b>	<b>(9,199)</b>	<b>-25.92</b>
<b>Total Operating Income</b>	<b>(5,491)</b>	<b>(1,666)</b>	<b>1,340</b>	<b>(3,006)</b>	<b>(20,889)</b>	<b>22,490</b>	<b>8,008</b>	<b>14,481</b>	<b>180.83</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	305	2	433	(431)	2,421	14	2,598	(2,585)	-99.48
Replacement/Extraordinary Item	0		(1,258)	1,258	(7,318)		(7,548)	7,548	-100.00
Management Fees	(815)	(1,091)	(1,014)	(77)	(5,208)	(6,486)	(6,084)	(402)	6.61
<b>Total Non-Operating Income (Expense)</b>	<b>(510)</b>	<b>(1,089)</b>	<b>(1,839)</b>	<b>750</b>	<b>(10,106)</b>	<b>(6,472)</b>	<b>(11,033)</b>	<b>4,561</b>	<b>-41.34</b>
<b>Income Before Non-Cash Items</b>	<b>(6,002)</b>	<b>(2,755)</b>	<b>(499)</b>	<b>(2,256)</b>	<b>(30,995)</b>	<b>16,017</b>	<b>(3,025)</b>	<b>19,043</b>	<b>(629.50)</b>



**SAHDC Rosement @ Highland Park**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	0	122,404	146,303	(23,899)	726,775	864,384	(137,609)	-15.92	
Bad Debt, Net of Collections	0	(39,597)	(3,035)	(36,562)	(72,482)	(18,209)	(54,273)	298.06	
Other Tenant Revenue	0	11,161	993	10,168	52,445	5,956	46,489	780.57	
Miscellaneous Revenue	0	(12)	303	(315)	563	1,818	(1,255)	-69.03	
<b>Net Revenue</b>	0	93,956	144,564	(50,608)	707,301	853,949	(146,648)	-17.17	
<b>Operating Expense</b>									
Salaries and Benefits	0	42,004	26,129	15,876	197,400	156,773	40,626	25.91	
Supplies and Materials	0	8,448	4,791	3,658	91,839	28,743	63,096	219.52	
Outside Services	0	54,522	14,013	40,509	247,302	84,079	163,224	194.13	
Utilities	0	11,388	30,969	(19,581)	171,808	185,814	(14,006)	-7.54	
Protective Services	0	50,508	1,415	49,093	67,974	8,490	59,484	700.64	
Insurance	0	362	7,989	(7,627)	47,617	48,295	(677)	-1.40	
Other Expenses	0	9,206	15,139	(5,934)	30,134	90,836	(60,703)	-66.83	
<b>Total Operating Expense</b>	0	176,438	100,445	75,993	854,075	603,030	251,045	41.63	
<b>Total Operating Income</b>	0	(82,482)	44,120	(126,602)	0	(146,774)	250,919	(397,694)	(158.49)
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(64,446)	(65,617)	1,171	(392,684)	(393,705)	1,020	-.26	
Interest Income	0	0	157	(157)	4	943	(939)	-99.58	
Replacement/Extraordinary Item	0	(7,533)	(2,754)	(4,779)	(79,616)	(16,524)	(63,092)	381.82	
Other Income (Expense)	0		(840)	840	(6,720)	(5,040)	(1,680)	33.33	
Management Fees	0	(11,305)	(15,375)	4,070	(68,395)	(92,248)	23,853	-25.86	
<b>Total Non-Operating Income (Expense)</b>	0	(83,284)	(84,429)	1,145	(547,411)	(506,574)	(40,837)	8.06	
<b>Income Before Non-Cash Items</b>	0	(165,766)	(40,309)	(125,456)	0	(694,185)	(255,654)	(438,531)	171.53
<b>Non-Cash Items</b>									
Depreciation & Amortization	0	(61,873)	(63,308)	1,435	(370,549)	(379,850)	9,301	-2.45	
Non-Oper Income (Expense)	0	473,041		473,041	416,802		416,802	100.00	
<b>Total Non-Cash Items</b>	0	411,168	(63,308)	474,476	46,253	(379,850)	426,103	-112.18	
<b>Change In Net Assets</b>	0	245,402	(103,618)	349,020	0	(647,932)	(635,504)	(12,428)	1.96



**Sendero I PFC (Crown Meadows)**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	164,140	174,412	167,917	6,495	1,045,798	995,755	1,007,500	(11,745)	-1.17
Bad Debt, Net of Collections	0	(365)	(558)	193	1,206	(365)	(3,350)	2,985	-89.10
Other Tenant Revenue	20,583	9,242	11,725	(2,483)	81,776	53,327	70,350	(17,023)	-24.20
Miscellaneous Revenue	1,955	1,283	2,000	(717)	11,104	16,136	12,000	4,136	34.46
<b>Net Revenue</b>	<b>186,678</b>	<b>184,571</b>	<b>181,083</b>	<b>3,488</b>	<b>1,139,885</b>	<b>1,064,852</b>	<b>1,086,500</b>	<b>(21,647)</b>	<b>-1.99</b>
<b>Operating Expense</b>									
Salaries and Benefits	44,397	37,436	31,915	5,521	160,753	200,498	191,490	9,008	4.70
Supplies and Materials	4,458	2,270	8,017	(5,746)	55,506	40,169	48,100	(7,931)	-16.49
Fleet Costs	0		250	(250)		3,127	1,500	1,627	108.45
Outside Services	9,148	6,786	18,303	(11,517)	74,315	94,735	109,818	(15,083)	-13.73
Utilities	11,843	15,132	11,736	3,396	78,624	81,744	70,415	11,329	16.09
Protective Services	0		417	(417)			2,500	(2,500)	-100.00
Insurance	12,693	688	5,805	(5,117)	42,415	29,072	35,499	(6,427)	-18.11
Other Expenses	2,746	9,568	6,829	2,739	27,110	36,678	41,524	(4,846)	-11.67
<b>Total Operating Expense</b>	<b>85,285</b>	<b>71,881</b>	<b>83,271</b>	<b>(11,391)</b>	<b>438,722</b>	<b>486,022</b>	<b>500,846</b>	<b>(14,824)</b>	<b>-2.96</b>
<b>Total Operating Income</b>	<b>101,393</b>	<b>112,691</b>	<b>97,812</b>	<b>14,879</b>	<b>701,163</b>	<b>578,830</b>	<b>585,654</b>	<b>(6,824)</b>	<b>(1.17)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(30,657)	(29,614)	(30,165)	550	(188,291)	(181,986)	(185,288)	3,302	-1.78
Interest Income	2,643	36	3,635	(3,599)	19,750	846	21,810	(20,964)	-96.12
Replacement/Extraordinary Item	(227)	(18,515)	(8,208)	(10,307)	(49,065)	(72,608)	(49,250)	(23,358)	47.43
Management Fees	(12,766)	(13,405)	(13,323)	(82)	(79,474)	(78,298)	(79,939)	1,641	-2.05
<b>Total Non-Operating Income (Expense)</b>	<b>(41,008)</b>	<b>(61,498)</b>	<b>(48,061)</b>	<b>(13,437)</b>	<b>(297,080)</b>	<b>(332,045)</b>	<b>(292,666)</b>	<b>(39,379)</b>	<b>13.46</b>
<b>Income Before Non-Cash Items</b>	<b>60,385</b>	<b>51,192</b>	<b>49,751</b>	<b>1,442</b>	<b>404,083</b>	<b>246,785</b>	<b>292,988</b>	<b>(46,202)</b>	<b>(15.77)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(29,467)	(29,404)	(29,247)	(157)	(189,659)	(176,422)	(175,480)	(941)	.54
Non-Oper Income (Expense)	0	0		0		346		346	100.00
<b>Total Non-Cash Items</b>	<b>(29,467)</b>	<b>(29,403)</b>	<b>(29,247)</b>	<b>(157)</b>	<b>(189,659)</b>	<b>(176,076)</b>	<b>(175,480)</b>	<b>(595)</b>	<b>.34</b>
<b>Change In Net Assets</b>	<b>30,918</b>	<b>21,789</b>	<b>20,504</b>	<b>1,285</b>	<b>214,424</b>	<b>70,710</b>	<b>117,507</b>	<b>(46,798)</b>	<b>(39.83)</b>



**Sunshine Plaza Apts. Inc.**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	24,748	23,694	23,077	617	152,014	151,002	138,462	12,540	9.06
Bad Debt, Net of Collections	13,313		143	(143)	13,313	277	858	(581)	-67.72
Other Tenant Revenue	87		120	(120)	1,118	685	720	(35)	-4.84
Grants	37,828	39,581	39,887	(306)	220,519	257,061	239,323	17,738	7.41
Miscellaneous Revenue	0			0					
<b>Net Revenue</b>	<b>75,976</b>	<b>63,275</b>	<b>63,227</b>	<b>48</b>	<b>386,964</b>	<b>409,025</b>	<b>379,364</b>	<b>29,661</b>	<b>7.82</b>
<b>Operating Expense</b>									
Salaries and Benefits	28,719	24,533	20,937	3,597	119,832	125,298	125,620	(322)	-2.26
Supplies and Materials	1,795	1,234	3,075	(1,841)	14,080	14,961	18,451	(3,490)	-18.91
Fleet Costs	0	199	300	(101)	4,105	2,966	1,800	1,166	64.76
Outside Services	1,942	2,983	9,567	(6,584)	27,148	23,227	57,400	(34,173)	-59.53
Utilities	4,867	5,159	5,577	(418)	27,312	33,519	33,464	55	.16
Protective Services	0	12,300	250	12,050		52,763	1,500	51,263	3,417.50
Insurance	6,042	478	3,289	(2,811)	22,730	14,998	20,200	(5,202)	-25.75
Other Expenses	1,301	4,231	3,549	683	13,568	17,911	21,424	(3,514)	-16.40
<b>Total Operating Expense</b>	<b>44,666</b>	<b>51,118</b>	<b>46,544</b>	<b>4,575</b>	<b>228,775</b>	<b>285,642</b>	<b>279,859</b>	<b>5,783</b>	<b>2.07</b>
<b>Total Operating Income</b>	<b>31,310</b>	<b>12,157</b>	<b>16,684</b>	<b>(4,527)</b>	<b>158,189</b>	<b>123,383</b>	<b>99,505</b>	<b>23,879</b>	<b>24.00</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(147,605)	(8,605)	(139,000)		(147,605)	(52,852)	(94,754)	179.28
Interest Income	1,386	96	1,859	(1,762)	10,165	326	11,151	(10,826)	-97.08
Replacement/Extraordinary Item	(1,154)	(4,174)	(1,162)	(3,012)	(3,925)	(11,228)	(6,971)	(4,257)	61.07
Other Income (Expense)	0		275	(275)			1,650	(1,650)	-100.00
Management Fees	(4,512)	(4,706)	(4,855)	149	(27,799)	(33,309)	(29,129)	(4,180)	14.35
<b>Total Non-Operating Income (Expense)</b>	<b>(4,280)</b>	<b>(156,389)</b>	<b>(12,488)</b>	<b>(143,900)</b>	<b>(21,558)</b>	<b>(191,816)</b>	<b>(76,150)</b>	<b>(115,667)</b>	<b>151.89</b>
<b>Income Before Non-Cash Items</b>	<b>27,030</b>	<b>(144,232)</b>	<b>4,195</b>	<b>(148,427)</b>	<b>136,631</b>	<b>(68,433)</b>	<b>23,355</b>	<b>(91,788)</b>	<b>(393.02)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(6,819)	(6,800)	(6,670)	(130)	(40,467)	(40,801)	(40,020)	(781)	1.95
Non-Oper Income (Expense)	0			0		62		62	100.00
<b>Total Non-Cash Items</b>	<b>(6,819)</b>	<b>(6,800)</b>	<b>(6,670)</b>	<b>(130)</b>	<b>(40,467)</b>	<b>(40,739)</b>	<b>(40,020)</b>	<b>(719)</b>	<b>1.80</b>
<b>Change In Net Assets</b>	<b>20,211</b>	<b>(151,032)</b>	<b>(2,475)</b>	<b>(148,558)</b>	<b>96,165</b>	<b>(109,172)</b>	<b>(16,665)</b>	<b>(92,507)</b>	<b>555.09</b>



**SAHFC Towering Oaks, LLC**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	99,325	104,176	99,411	4,765	578,704	608,979	596,465	12,514	2.10
Bad Debt, Net of Collections	(1,005)		(550)	550	(21,793)	(16,683)	(3,300)	(13,383)	405.53
Other Tenant Revenue	48	6,643	8,364	(1,721)	27,442	54,488	50,184	4,304	8.58
Miscellaneous Revenue	525	80	150	(70)	1,205	1,065	900	165	18.33
<b>Net Revenue</b>	<b>98,893</b>	<b>110,899</b>	<b>107,375</b>	<b>3,524</b>	<b>585,558</b>	<b>647,850</b>	<b>644,249</b>	<b>3,601</b>	<b>.56</b>
<b>Operating Expense</b>									
Salaries and Benefits	7,804	23,214	19,307	3,907	69,701	118,601	115,842	2,758	2.38
Supplies and Materials	5,537	5,558	4,496	1,062	51,157	38,750	26,975	11,775	43.65
Outside Services	13,577	28,590	11,367	17,223	69,720	121,801	68,200	53,601	78.59
Utilities	4,497	8,972	7,067	1,905	43,413	57,036	42,400	14,636	34.52
Protective Services	0		333	(333)			2,000	(2,000)	-100.00
Insurance	492	422	4,849	(4,427)	25,320	26,517	29,493	(2,976)	-10.09
Other Expenses	3,204	6,593	5,059	1,534	11,540	22,718	30,419	(7,701)	-25.32
<b>Total Operating Expense</b>	<b>35,111</b>	<b>73,348</b>	<b>52,478</b>	<b>20,871</b>	<b>270,852</b>	<b>385,423</b>	<b>315,330</b>	<b>70,093</b>	<b>22.23</b>
<b>Total Operating Income</b>	<b>63,782</b>	<b>37,550</b>	<b>54,897</b>	<b>(17,347)</b>	<b>314,706</b>	<b>262,427</b>	<b>328,919</b>	<b>(66,492)</b>	<b>(20.22)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(12,165)	(11,656)	(11,633)	(23)	(73,605)	(70,588)	(69,799)	(789)	1.13
Interest Income	1,468	64	1,400	(1,336)	9,198	249	8,402	(8,152)	-97.04
Replacement/Extraordinary Item	(6,740)	(5,681)	(6,625)	944	(33,061)	(57,563)	(39,750)	(17,813)	44.81
Management Fees	(8,678)	(9,062)	(8,318)	(744)	(50,413)	(53,684)	(49,908)	(3,776)	7.57
<b>Total Non-Operating Income (Expense)</b>	<b>(26,116)</b>	<b>(26,336)</b>	<b>(25,176)</b>	<b>(1,160)</b>	<b>(147,880)</b>	<b>(181,585)</b>	<b>(151,055)</b>	<b>(30,530)</b>	<b>20.21</b>
<b>Income Before Non-Cash Items</b>	<b>37,666</b>	<b>11,215</b>	<b>29,721</b>	<b>(18,507)</b>	<b>166,826</b>	<b>80,842</b>	<b>177,864</b>	<b>(97,022)</b>	<b>(54.55)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(3,090)	(3,361)	(3,090)	(271)	(18,538)	(20,166)	(18,538)	(1,628)	8.78
Non-Oper Income (Expense)	0			0		37		37	100.00
<b>Total Non-Cash Items</b>	<b>(3,090)</b>	<b>(3,361)</b>	<b>(3,090)</b>	<b>(271)</b>	<b>(18,538)</b>	<b>(20,129)</b>	<b>(18,538)</b>	<b>(1,591)</b>	<b>8.58</b>
<b>Change In Net Assets</b>	<b>34,576</b>	<b>7,854</b>	<b>26,632</b>	<b>(18,778)</b>	<b>148,288</b>	<b>60,713</b>	<b>159,326</b>	<b>(98,613)</b>	<b>(61.89)</b>





**SAHFC Vera Cruz**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	15,005	14,570	14,163	407	90,527	85,507	84,976	531	.63
Bad Debt, Net of Collections	0		33	(33)			198	(198)	-100.00
Other Tenant Revenue	0	300	150	150	865	2,630	898	1,732	192.87
Miscellaneous Revenue	0	175	10	165	50	250	63	187	299.87
<b>Net Revenue</b>	15,005	15,045	14,356	689	91,442	88,387	86,134	2,253	2.62
<b>Operating Expense</b>									
Salaries and Benefits	4,883	6,282	6,094	187	29,778	34,744	36,566	(1,822)	-4.98
Supplies and Materials	0	379	512	(133)	2,642	683	3,072	(2,390)	-77.78
Outside Services	(4,840)	1,854	1,595	260	8,561	9,566	9,567	(1)	-.01
Utilities	1,557	1,474	1,115	359	8,898	11,788	6,690	5,098	76.21
Protective Services	0	425	358	67	425	2,500	2,148	352	16.39
Insurance	1,943	124	1,535	(1,411)	9,854	5,618	9,332	(3,714)	-39.80
Other Expenses	1,365	3,933	2,347	1,586	8,112	11,012	16,097	(5,085)	-31.59
<b>Total Operating Expense</b>	4,908	14,471	13,556	915	68,270	75,911	83,473	(7,562)	-9.06
<b>Total Operating Income</b>	10,097	574	800	(225)	23,172	12,476	2,661	9,815	368.79
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(834)	(824)	(837)	12	(5,020)	(4,964)	(5,020)	56	-1.12
Interest Income	182	1	272	(270)	1,447	8	1,630	(1,622)	-99.52
Replacement/Extraordinary Item	0		(342)	342	(5,477)	(44)	(2,050)	2,006	-97.86
Management Fees	(2,108)	(1,922)	(2,080)	159	(12,532)	(11,845)	(12,482)	638	-5.11
<b>Total Non-Operating Income (Expense)</b>	(2,760)	(2,745)	(2,987)	242	(21,582)	(16,845)	(17,922)	1,078	-6.01
<b>Income Before Non-Cash Items</b>	7,337	(2,171)	(2,187)	17	1,590	(4,368)	(15,261)	10,893	(71.38)
<b>Non-Cash Items</b>									
Depreciation & Amortization	(4,021)	(3,902)	(3,783)	(119)	(22,936)	(23,411)	(22,698)	(713)	3.14
<b>Total Non-Cash Items</b>	(4,021)	(3,902)	(3,783)	(119)	(22,936)	(23,411)	(22,698)	(713)	3.14
<b>Change In Net Assets</b>	3,316	(6,073)	(5,970)	(102)	(21,346)	(27,780)	(37,959)	10,180	(26.82)



**Villa de Valencia**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	26,612	43,412	37,003	6,410	209,005	189,033	222,015	(32,983)	-14.86
Bad Debt, Net of Collections	130		(41)	41	(5,310)		(248)	248	-100.00
Other Tenant Revenue	(693)	(434)	234	(668)	1,615	(2,736)	1,404	(4,140)	-294.87
Grants	36,999	40,112	26,404	13,708	165,967	270,103	158,425	111,678	70.49
Miscellaneous Revenue	37		105	(105)	357	200	630	(430)	-68.25
<b>Net Revenue</b>	<b>63,086</b>	<b>83,090</b>	<b>63,704</b>	<b>19,386</b>	<b>371,634</b>	<b>456,600</b>	<b>382,227</b>	<b>74,373</b>	<b>19.46</b>
<b>Operating Expense</b>									
Salaries and Benefits	22,867	27,786	18,948	8,838	143,081	125,487	113,686	11,801	10.38
Supplies and Materials	1,786	1,328	5,633	(4,306)	30,482	14,768	33,800	(19,032)	-56.31
Fleet Costs	0	140	192	(52)	445	968	1,152	(184)	-16.00
Outside Services	9,671	10,248	10,308	(60)	68,796	132,131	61,850	70,281	113.63
Utilities	9,954	771	14,943	(14,172)	57,461	47,234	89,658	(42,424)	-47.32
Protective Services	2,175	1,728	333	1,395	2,175	5,112	2,000	3,112	155.60
Insurance	5,080	(1,450)	2,000	(3,449)	13,520	8,567	12,352	(3,785)	-30.65
Other Expenses	1,388	4,306	4,109	197	15,750	18,708	24,788	(6,079)	-24.53
<b>Total Operating Expense</b>	<b>52,922</b>	<b>44,858</b>	<b>56,466</b>	<b>(11,608)</b>	<b>331,710</b>	<b>352,974</b>	<b>339,285</b>	<b>13,689</b>	<b>4.03</b>
<b>Total Operating Income</b>	<b>10,164</b>	<b>38,232</b>	<b>7,238</b>	<b>30,994</b>	<b>39,924</b>	<b>103,625</b>	<b>42,941</b>	<b>60,684</b>	<b>141.32</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	239	2	253	(251)	1,418	10	1,516	(1,506)	-99.35
Replacement/Extraordinary Item	(2,682)	(2,775)	(2,167)	(608)	(29,125)	(17,069)	(13,000)	(4,069)	31.30
Management Fees	(6,207)	(7,002)	(7,025)	22	(36,268)	(41,198)	(42,148)	950	-2.25
<b>Total Non-Operating Income (Expense)</b>	<b>(8,650)</b>	<b>(9,775)</b>	<b>(8,939)</b>	<b>(836)</b>	<b>(63,976)</b>	<b>(58,257)</b>	<b>(53,632)</b>	<b>(4,625)</b>	<b>8.62</b>
<b>Income Before Non-Cash Items</b>	<b>1,514</b>	<b>28,457</b>	<b>(1,701)</b>	<b>30,158</b>	<b>(24,051)</b>	<b>45,368</b>	<b>(10,691)</b>	<b>56,059</b>	<b>(524.37)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(6,526)	(7,341)	(6,374)	(967)	(38,896)	(44,047)	(38,244)	(5,803)	15.17
Non-Oper Income (Expense)	0	444,031		444,031		444,031		444,031	100.00
<b>Total Non-Cash Items</b>	<b>(6,526)</b>	<b>436,690</b>	<b>(6,374)</b>	<b>443,064</b>	<b>(38,896)</b>	<b>399,984</b>	<b>(38,244)</b>	<b>438,229</b>	<b>-1,145.87</b>
<b>Change In Net Assets</b>	<b>(5,012)</b>	<b>465,147</b>	<b>(8,075)</b>	<b>473,222</b>	<b>(62,947)</b>	<b>445,353</b>	<b>(48,935)</b>	<b>494,288</b>	<b>(1,010.09)</b>



**Warren House**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	3,014	3,036	2,969	67	18,926	18,495	17,813	682	3.83
Bad Debt, Net of Collections	0			0					
Other Tenant Revenue	0			0		35		35	100.00
Miscellaneous Revenue	0		8	(8)	230		48	(48)	-100.00
<b>Net Revenue</b>	<b>3,014</b>	<b>3,036</b>	<b>2,977</b>	<b>59</b>	<b>19,156</b>	<b>18,530</b>	<b>17,861</b>	<b>669</b>	<b>3.75</b>
<b>Operating Expense</b>									
Salaries and Benefits	674	988	860	128	4,197	5,079	5,160	(81)	-1.57
Supplies and Materials	0		16	(16)	524		96	(96)	-100.00
Outside Services	721	1,006	534	473	4,076	3,517	3,202	315	9.85
Utilities	480	547	550	(3)	3,366	3,285	3,300	(15)	-.45
Protective Services	0		42	(42)			250	(250)	-100.00
Insurance	32	20	430	(409)	2,045	1,724	2,598	(875)	-33.66
Other Expenses	14	206	130	76	279	540	784	(244)	-31.17
<b>Total Operating Expense</b>	<b>1,920</b>	<b>2,768</b>	<b>2,561</b>	<b>207</b>	<b>14,485</b>	<b>14,145</b>	<b>15,390</b>	<b>(1,245)</b>	<b>-8.09</b>
<b>Total Operating Income</b>	<b>1,094</b>	<b>268</b>	<b>416</b>	<b>(147)</b>	<b>4,671</b>	<b>4,385</b>	<b>2,471</b>	<b>1,914</b>	<b>77.49</b>
<b>Non-Operating Income (Expense)</b>									
Interest Income	1		4	(4)	16	0	25	(25)	-99.68
Replacement/Extraordinary Item	(174)	(1,005)	(108)	(897)	(1,015)	(626)	(648)	22	-3.36
Other Income (Expense)	0			0					
Management Fees	(446)	(447)	(463)	16	(2,742)	(2,868)	(2,776)	(91)	3.29
Transfers	0	5,153		5,153		25,368		25,368	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(619)</b>	<b>3,701</b>	<b>(567)</b>	<b>4,268</b>	<b>(3,741)</b>	<b>21,874</b>	<b>(3,400)</b>	<b>25,274</b>	<b>-743.44</b>
<b>Income Before Non-Cash Items</b>	<b>475</b>	<b>3,969</b>	<b>(151)</b>	<b>4,120</b>	<b>930</b>	<b>26,259</b>	<b>(929)</b>	<b>27,188</b>	<b>(2,926.81)</b>



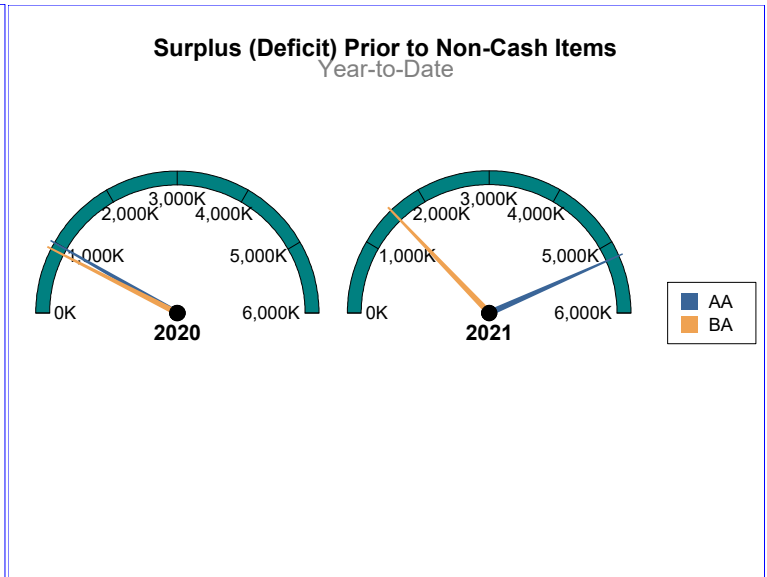
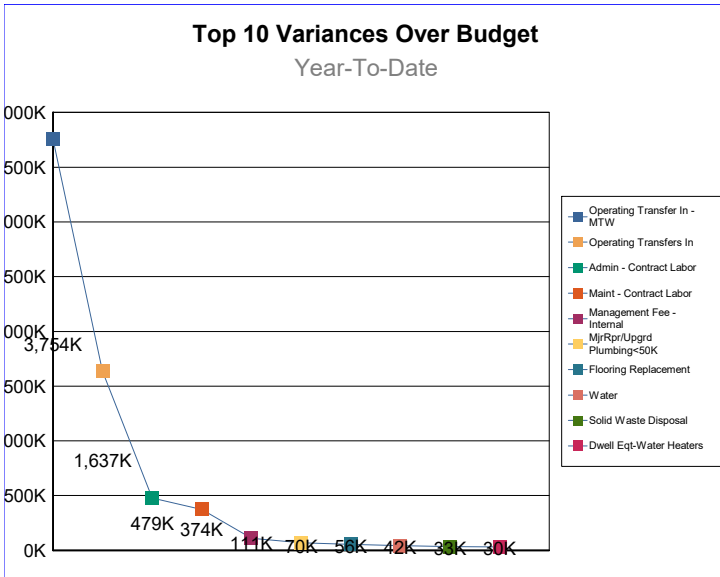
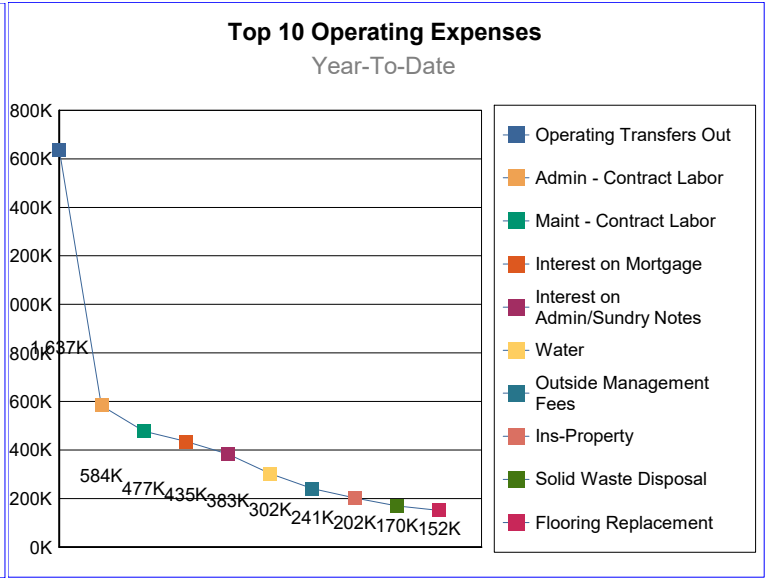
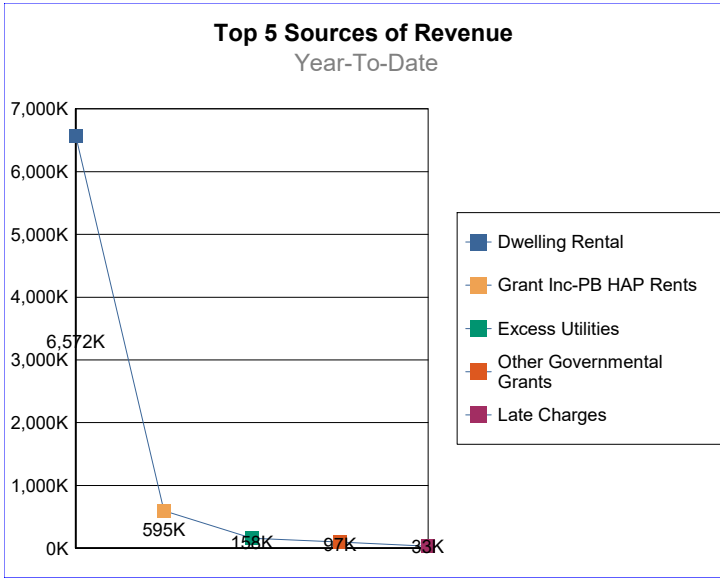
Beacon  
Third Party Managed  
Summarized Income Statement by Line of Business, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	589,677	948,352	992,627	(44,275)	3,510,926	5,567,682	5,925,287	(357,605)	(6.04)
Bad Debt, Net of Collections	(34,996)	(10,476)	(26,014)	15,538	(204,958)	(72,629)	(156,083)	83,455	(53.47)
Other Tenant Revenue	42,734	41,465	26,108	15,357	193,007	222,356	156,649	65,707	41.95
Grants	95,244	121,064	112,241	8,823	585,860	692,766	673,446	19,320	2.87
Miscellaneous Revenue	6,191	4,986	5,418	(432)	28,963	26,589	32,508	(5,920)	(18.21)
<b>Net Revenue</b>	<b>698,849</b>	<b>1,105,391</b>	<b>1,110,380</b>	<b>(4,989)</b>	<b>4,113,798</b>	<b>6,436,764</b>	<b>6,631,807</b>	<b>(195,043)</b>	<b>(2.94)</b>
<b>Operating Expense</b>									
Salaries and Benefits	143,096	259,688	201,842	57,847	766,197	1,204,745	1,211,049	(6,305)	(.52)
Supplies and Materials	16,884	14,852	32,637	(17,785)	138,261	137,254	195,822	(58,568)	(29.91)
Fleet Costs			32	(32)			192	(192)	(100.00)
Outside Services	115,632	143,368	121,999	21,369	627,575	756,451	731,991	24,460	3.34
Utilities	58,880	109,160	84,206	24,954	331,449	562,421	505,236	57,185	11.32
Protective Services	6,375	10,504	12,187	(1,684)	59,105	58,488	73,124	(14,635)	(20.01)
Insurance	49,947	482	51,129	(50,647)	229,655	262,639	310,639	(48,000)	(15.45)
Other Expenses	40,625	51,229	62,991	(11,762)	254,404	326,038	379,249	(53,211)	(14.03)
<b>Total Operating Expense</b>	<b>431,438</b>	<b>589,283</b>	<b>567,022</b>	<b>22,261</b>	<b>2,406,646</b>	<b>3,308,036</b>	<b>3,407,302</b>	<b>(99,265)</b>	<b>(2.91)</b>
<b>Total Operating Income</b>	<b>267,412</b>	<b>516,108</b>	<b>543,358</b>	<b>(27,250)</b>	<b>1,707,152</b>	<b>3,128,728</b>	<b>3,224,505</b>	<b>(95,777)</b>	<b>(2.97)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(44,063)	(161,563)	(162,721)	1,158	(243,914)	(943,339)	(946,658)	3,319	(.35)
Interest Income	5,008	455	7,747	(7,292)	34,261	1,542	46,481	(44,939)	(96.68)
Replacement/Extraordinary Item	(12,781)	(26,345)	(59,290)	32,945	(202,535)	(251,562)	(355,740)	104,177	(29.28)
Other Income (Expense)			(1,105)	1,105		(1,313)	(6,630)	5,317	(80.20)
Management Fees	(51,409)	(80,173)	(70,328)	(9,845)	(305,262)	(480,755)	(421,966)	(58,789)	13.93
Transfers						3,754,243		3,754,243	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(103,246)</b>	<b>(267,627)</b>	<b>(285,697)</b>	<b>18,070</b>	<b>(717,450)</b>	<b>2,078,816</b>	<b>(1,684,512)</b>	<b>3,763,329</b>	<b>(223.41)</b>
<b>Surplus or (Deficit) Prior to Non-Cash Items</b>	<b>164,166</b>	<b>248,481</b>	<b>257,661</b>	<b>(9,179)</b>	<b>989,702</b>	<b>5,207,544</b>	<b>1,539,993</b>	<b>3,667,551</b>	<b>238.15</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(115,806)	(345,941)	(173,664)	(172,277)	(693,529)	(1,042,446)	(1,041,986)	(460)	.04
Non-Oper Income (Expense)		3		3		64		64	100.00
<b>Total Non-Cash Items</b>	<b>(115,806)</b>	<b>(345,939)</b>	<b>(173,664)</b>	<b>(172,274)</b>	<b>(693,529)</b>	<b>(1,042,382)</b>	<b>(1,041,986)</b>	<b>(396)</b>	<b>.04</b>
<b>Change In Net Assets</b>	<b>48,360</b>	<b>(97,457)</b>	<b>83,996</b>	<b>(181,454)</b>	<b>296,173</b>	<b>4,165,162</b>	<b>498,006</b>	<b>3,667,155</b>	<b>736.37</b>



Beacon  
Third Party Managed  
Summarized Income Statement by Line of Business, YTD  
Period Ending December 31, 2020  
Actual Amounts Vs. Approved Budget Comparison





**Cottage Creek I**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	112,936	99,912	109,963	(10,052)	649,843	562,663	659,780	(97,117)	-14.72
Bad Debt, Net of Collections	(19,666)	(6,716)	(5,576)	(1,140)	(73,673)	(12,955)	(33,456)	20,501	-61.28
Other Tenant Revenue	2,417	50	2,058	(2,008)	14,582	891	12,348	(11,457)	-92.79
Grants	54,749	57,897	52,582	5,315	328,946	338,185	315,494	22,691	7.19
Miscellaneous Revenue	690	228	1,000	(772)	4,202	1,606	6,000	(4,394)	-73.23
<b>Net Revenue</b>	<b>151,125</b>	<b>151,370</b>	<b>160,028</b>	<b>(8,657)</b>	<b>923,900</b>	<b>890,391</b>	<b>960,166</b>	<b>(69,775)</b>	<b>-7.27</b>
<b>Operating Expense</b>									
Salaries and Benefits	32,592	38,006	31,173	6,833	196,774	185,487	187,038	(1,552)	-.83
Supplies and Materials	3,663	3,416	6,250	(2,834)	46,409	24,995	37,500	(12,505)	-33.35
Outside Services	14,926	19,650	17,016	2,633	155,374	109,734	102,098	7,636	7.48
Utilities	14,139	13,699	12,075	1,624	69,441	67,110	72,450	(5,340)	-7.37
Protective Services	2,128	1,586	3,333	(1,747)	24,528	9,136	20,000	(10,864)	-54.32
Insurance	323	307	10,005	(9,698)	40,047	34,110	60,797	(26,687)	-43.90
Other Expenses	7,555	5,697	10,382	(4,685)	58,519	44,129	62,624	(18,495)	-29.53
<b>Total Operating Expense</b>	<b>75,325</b>	<b>82,360</b>	<b>90,235</b>	<b>(7,875)</b>	<b>591,093</b>	<b>474,700</b>	<b>542,507</b>	<b>(67,807)</b>	<b>-12.50</b>
<b>Total Operating Income</b>	<b>75,800</b>	<b>69,010</b>	<b>69,793</b>	<b>(782)</b>	<b>332,807</b>	<b>415,691</b>	<b>417,659</b>	<b>(1,968)</b>	<b>(.47)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(7,546)	(7,308)	(7,308)	0	(46,328)	(44,885)	(44,882)	(2)	.01
Interest Income	990	7	1,244	(1,238)	7,024	48	7,467	(7,419)	-99.36
Replacement/Extraordinary Item	(1,842)	(3,210)	(7,282)	4,072	(52,028)	(20,236)	(43,692)	23,456	-53.69
Management Fees	(6,329)	(6,328)	(8,673)	2,345	(38,044)	(37,965)	(52,037)	14,072	-27.04
Transfers	(3,092)	436,524		436,524	(561,467)	(253,578)		(253,578)	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(17,819)</b>	<b>419,685</b>	<b>(22,018)</b>	<b>441,703</b>	<b>(690,844)</b>	<b>(356,616)</b>	<b>(133,145)</b>	<b>(223,472)</b>	<b>167.84</b>
<b>Income Before Non-Cash Items</b>	<b>57,980</b>	<b>488,695</b>	<b>47,775</b>	<b>440,921</b>	<b>(358,036)</b>	<b>59,075</b>	<b>284,514</b>	<b>(225,440)</b>	<b>(79.24)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(14,279)	(14,446)	(14,992)	546	(84,942)	(86,676)	(89,952)	3,275	-3.64
<b>Total Non-Cash Items</b>	<b>(14,279)</b>	<b>(14,446)</b>	<b>(14,992)</b>	<b>546</b>	<b>(84,942)</b>	<b>(86,676)</b>	<b>(89,952)</b>	<b>3,275</b>	<b>-3.64</b>
<b>Change In Net Assets</b>	<b>43,701</b>	<b>474,249</b>	<b>32,783</b>	<b>441,467</b>	<b>(442,978)</b>	<b>(27,602)</b>	<b>194,563</b>	<b>(222,165)</b>	<b>(114.19)</b>



**Cottage Creek II**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	66,803	63,452	73,177	(9,725)	367,464	369,109	439,065	(69,956)	-15.93
Bad Debt, Net of Collections	(8,932)	98	(4,541)	4,639	(21,886)	2,132	(27,246)	29,378	-107.83
Other Tenant Revenue	1,948	(300)	1,553	(1,853)	8,786	1,242	9,318	(8,076)	-86.67
Grants	40,495	43,642	44,538	(896)	256,914	257,093	267,228	(10,135)	-3.79
Miscellaneous Revenue	3,076	150	642	(492)	8,111	2,108	3,850	(1,742)	-45.25
<b>Net Revenue</b>	<b>103,391</b>	<b>107,042</b>	<b>115,369</b>	<b>(8,327)</b>	<b>619,388</b>	<b>631,684</b>	<b>692,215</b>	<b>(60,531)</b>	<b>-8.74</b>
<b>Operating Expense</b>									
Salaries and Benefits	26,848	28,980	24,122	4,858	143,845	143,569	144,731	(1,163)	-.80
Supplies and Materials	4,325	2,182	5,154	(2,972)	33,038	14,669	30,924	(16,255)	-52.56
Outside Services	17,018	10,848	13,459	(2,611)	109,645	64,854	80,752	(15,898)	-19.69
Utilities	7,544	8,736	7,841	895	42,550	41,495	47,046	(5,551)	-11.80
Protective Services	1,942		2,500	(2,500)	19,272	7,178	15,000	(7,822)	-52.15
Insurance	32	4	4,875	(4,871)	17,527	36,946	29,841	7,105	23.81
Other Expenses	6,615	3,809	8,030	(4,220)	32,156	34,374	48,497	(14,123)	-29.12
<b>Total Operating Expense</b>	<b>64,323</b>	<b>54,559</b>	<b>65,980</b>	<b>(11,421)</b>	<b>398,033</b>	<b>343,085</b>	<b>396,792</b>	<b>(53,706)</b>	<b>-13.54</b>
<b>Total Operating Income</b>	<b>39,067</b>	<b>52,483</b>	<b>49,389</b>	<b>3,094</b>	<b>221,355</b>	<b>288,599</b>	<b>295,423</b>	<b>(6,824)</b>	<b>(2.31)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(5,147)	(4,984)	(4,984)	0	(31,598)	(30,613)	(30,611)	(2)	.01
Replacement/Extraordinary Item	(4,235)	(3,122)	(4,341)	1,219	(30,526)	(14,896)	(26,046)	11,150	-42.81
Management Fees	(4,903)	(4,902)	(6,249)	1,347	(29,473)	(29,412)	(37,493)	8,081	-21.55
Transfers	0	245,549		245,549	8,177	245,957		245,957	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(14,285)</b>	<b>232,541</b>	<b>(15,574)</b>	<b>248,115</b>	<b>(83,420)</b>	<b>171,035</b>	<b>(94,150)</b>	<b>265,186</b>	<b>-281.66</b>
<b>Income Before Non-Cash Items</b>	<b>24,783</b>	<b>285,024</b>	<b>33,815</b>	<b>251,209</b>	<b>137,935</b>	<b>459,634</b>	<b>201,273</b>	<b>258,362</b>	<b>128.36</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(9,322)	(7,454)	(9,847)	2,393	(55,358)	(54,570)	(59,081)	4,511	-7.64
<b>Total Non-Cash Items</b>	<b>(9,322)</b>	<b>(7,454)</b>	<b>(9,847)</b>	<b>2,393</b>	<b>(55,358)</b>	<b>(54,570)</b>	<b>(59,081)</b>	<b>4,511</b>	<b>-7.64</b>
<b>Change In Net Assets</b>	<b>15,460</b>	<b>277,570</b>	<b>23,969</b>	<b>253,602</b>	<b>82,577</b>	<b>405,064</b>	<b>142,191</b>	<b>262,873</b>	<b>184.87</b>



**Courtland Heights PFC**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	43,927	45,739	48,103	(2,364)	263,483	273,333	288,619	(15,286)	-5.30
Bad Debt, Net of Collections	0		(1,158)	1,158	(12,024)	(14,401)	(6,948)	(7,453)	107.27
Other Tenant Revenue	3,014	4,264	2,025	2,239	15,964	15,727	12,150	3,577	29.44
Miscellaneous Revenue	0	120	266	(146)	1,215	875	1,596	(721)	-45.18
<b>Net Revenue</b>	<b>46,940</b>	<b>50,123</b>	<b>49,236</b>	<b>887</b>	<b>268,639</b>	<b>275,533</b>	<b>295,417</b>	<b>(19,884)</b>	<b>-6.73</b>
<b>Operating Expense</b>									
Salaries and Benefits	9,810	16,909	7,949	8,960	58,903	84,359	47,696	36,663	76.87
Supplies and Materials	555	151	1,338	(1,186)	8,252	6,112	8,027	(1,915)	-23.86
Outside Services	3,686	3,187	5,406	(2,219)	47,144	25,531	32,436	(6,905)	-21.29
Utilities	2,902	3,985	3,042	943	19,845	18,413	18,252	161	.88
Protective Services	0		500	(500)			3,000	(3,000)	-100.00
Insurance	72	11	2,773	(2,762)	12,834	12,141	16,809	(4,668)	-27.77
Other Expenses	3,084	3,596	3,785	(189)	26,730	19,088	22,813	(3,725)	-16.33
<b>Total Operating Expense</b>	<b>20,108</b>	<b>27,841</b>	<b>24,794</b>	<b>3,047</b>	<b>173,706</b>	<b>165,645</b>	<b>149,033</b>	<b>16,611</b>	<b>11.15</b>
<b>Total Operating Income</b>	<b>26,832</b>	<b>22,283</b>	<b>24,442</b>	<b>(2,160)</b>	<b>94,932</b>	<b>109,888</b>	<b>146,384</b>	<b>(36,495)</b>	<b>(24.93)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(5,079)	(4,919)	(4,919)	0	(31,183)	(30,211)	(30,210)	(2)	.01
Replacement/Extraordinary Item	(1,698)	(1,947)	(2,801)	854	(26,329)	(14,219)	(16,806)	2,587	-15.39
Management Fees	(1,501)	(1,501)	(1,878)	378	(9,021)	(9,003)	(11,270)	2,266	-20.11
Transfers	3,092	(682,072)		(682,072)	553,290	7,621		7,621	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(5,186)</b>	<b>(690,438)</b>	<b>(9,598)</b>	<b>(680,840)</b>	<b>486,758</b>	<b>(45,812)</b>	<b>(58,285)</b>	<b>12,473</b>	<b>-21.40</b>
<b>Income Before Non-Cash Items</b>	<b>21,646</b>	<b>(668,156)</b>	<b>14,844</b>	<b>(683,000)</b>	<b>581,690</b>	<b>64,076</b>	<b>88,098</b>	<b>(24,022)</b>	<b>(27.27)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(6,597)	(6,253)	(6,270)	17	(39,580)	(37,519)	(37,622)	103	-.27
<b>Total Non-Cash Items</b>	<b>(6,597)</b>	<b>(6,253)</b>	<b>(6,270)</b>	<b>17</b>	<b>(39,580)</b>	<b>(37,519)</b>	<b>(37,622)</b>	<b>103</b>	<b>-.27</b>
<b>Change In Net Assets</b>	<b>15,049</b>	<b>(674,409)</b>	<b>8,574</b>	<b>(682,983)</b>	<b>542,110</b>	<b>26,557</b>	<b>50,477</b>	<b>(23,919)</b>	<b>(47.39)</b>





**O'Connor Rd**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	0	103,292	100,226	3,066		614,202	592,151	22,050	3.72
Bad Debt, Net of Collections	0	157	181	(24)		913	1,084	(170)	-15.71
Other Tenant Revenue	0	10	420	(410)		1,398	2,522	(1,125)	-44.59
Miscellaneous Revenue	0	967	223	744		1,178	1,341	(163)	-12.17
<b>Net Revenue</b>	0	104,426	101,050	3,375		617,690	597,098	20,592	3.45
<b>Operating Expense</b>									
Salaries and Benefits	0	46,387	23,522	22,865		142,859	141,130	1,729	1.23
Supplies and Materials	0	1,283	3,879	(2,596)		12,014	23,273	(11,259)	-48.38
Outside Services	0	26,121	13,133	12,987		94,678	78,799	15,879	20.15
Utilities	0	6,612	8,481	(1,869)		40,917	50,885	(9,968)	-19.59
Insurance	0	57	4,138	(4,081)		18,986	25,086	(6,100)	-24.32
Other Expenses	0	4,331	6,318	(1,986)		30,102	37,907	(7,805)	-20.59
<b>Total Operating Expense</b>	0	84,790	59,470	25,320		339,556	357,080	(17,525)	-4.91
<b>Total Operating Income</b>	0	19,636	41,581	(21,945)	0	278,134	240,018	38,117	15.88
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(34,694)	(33,598)	(1,097)		(204,729)	(199,334)	(5,396)	2.71
Interest Income	0	48	283	(235)		163	1,696	(1,533)	-90.42
Replacement/Extraordinary Item	0	(3,609)	(7,053)	3,444		(34,760)	(42,316)	7,555	-17.85
Other Income (Expense)	0		(476)	476			(2,853)	2,853	-100.00
Management Fees	0	(10,473)	(6,670)	(3,804)		(64,534)	(40,017)	(24,516)	61.26
<b>Total Non-Operating Income (Expense)</b>	0	(48,728)	(47,513)	(1,215)		(303,861)	(282,824)	(21,037)	7.44
<b>Income Before Non-Cash Items</b>	0	(29,093)	(5,932)	(23,160)	0	(25,726)	(42,806)	17,080	(39.90)
<b>Non-Cash Items</b>									
Depreciation & Amortization	0	(62,505)	(15,617)	(46,888)		(93,147)	(93,704)	557	-5.9
<b>Total Non-Cash Items</b>	0	(62,505)	(15,617)	(46,888)		(93,147)	(93,704)	557	-5.9
<b>Change In Net Assets</b>	0	(91,598)	(21,550)	(70,048)	0	(118,874)	(136,510)	17,637	(12.92)



**Refugio St**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	0	137,044	151,140	(14,096)	808,812	892,961	(84,149)	-9.42	
Bad Debt, Net of Collections	0	1,978	1,041	937	10,350	6,248	4,102	65.66	
Other Tenant Revenue	0	6,001	9,563	(3,562)	41,187	57,378	(16,191)	-28.22	
Grants	0	19,525	15,121	4,404	97,488	90,724	6,764	7.46	
Miscellaneous Revenue	0	1,122	1,159	(37)	8,915	6,956	1,960	28.17	
<b>Net Revenue</b>	0	165,670	178,024	(12,354)	966,753	1,054,266	(87,514)	-8.30	
<b>Operating Expense</b>									
Salaries and Benefits	0	44,035	30,402	13,633	197,648	182,412	15,236	8.35	
Supplies and Materials	0	61	1,669	(1,608)	9,903	10,017	(114)	-1.14	
Outside Services	0	15,277	17,009	(1,733)	90,623	102,056	(11,432)	-11.20	
Utilities	0	16,313	10,747	5,565	92,272	64,483	27,789	43.09	
Protective Services	0	6,266	3,187	3,078	24,590	19,124	5,466	28.58	
Insurance	0	46	4,627	(4,580)	28,826	28,114	712	2.53	
Other Expenses	0	15,988	8,018	7,971	42,584	48,105	(5,521)	-11.48	
<b>Total Operating Expense</b>	0	97,986	75,660	22,327	486,446	454,310	32,136	7.07	
<b>Total Operating Income</b>	0	67,684	102,365	(34,681)	0	480,306	599,956	(119,650)	(19.94)
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(55,748)	(58,002)	2,254	(340,280)	(349,000)	8,720	-2.50	
Interest Income	0	104	1,373	(1,269)	367	8,238	(7,871)	-95.54	
Replacement/Extraordinary Item	0	(772)	(6,804)	6,032	(48,181)	(40,822)	(7,359)	18.03	
Other Income (Expense)	0		(442)	442	(1,313)	(2,651)	1,339	-50.50	
Management Fees	0	(12,292)	(7,002)	(5,290)	(73,533)	(42,010)	(31,523)	75.04	
<b>Total Non-Operating Income (Expense)</b>	0	(68,708)	(70,876)	2,168	(462,939)	(426,246)	(36,693)	8.61	
<b>Income Before Non-Cash Items</b>	0	(1,024)	31,489	(32,513)	0	17,367	173,711	(156,343)	(90.00)
<b>Non-Cash Items</b>									
Depreciation & Amortization	0	(118,476)	(29,562)	(88,914)	(177,277)	(177,373)	96	-0.05	
<b>Total Non-Cash Items</b>	0	(118,476)	(29,562)	(88,914)	(177,277)	(177,373)	96	-0.05	
<b>Change In Net Assets</b>	0	(119,500)	1,927	(121,427)	0	(159,910)	(3,663)	(156,248)	4,265.85



**Science Park**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdelIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	0	82,358	80,455	1,903	484,066	475,343	8,723	1.84	
Bad Debt, Net of Collections	0		239	(239)	484	1,435	(951)	-66.27	
Other Tenant Revenue	0	47	214	(167)	123	1,283	(1,160)	-90.40	
Miscellaneous Revenue	0	295	103	192	725	616	109	17.75	
<b>Net Revenue</b>	0	82,700	81,011	1,689	485,399	478,676	6,722	1.40	
<b>Operating Expense</b>									
Salaries and Benefits	0	28,180	22,222	5,959	121,866	133,331	(11,464)	-8.60	
Supplies and Materials	0	330	1,268	(938)	4,622	7,606	(2,984)	-39.23	
Fleet Costs	0		32	(32)		192	(192)	-100.00	
Outside Services	0	5,618	11,401	(5,782)	71,228	68,404	2,824	4.13	
Utilities	0	9,976	5,245	4,731	44,344	31,470	12,874	40.91	
Protective Services	0		583	(583)	264	3,500	(3,236)	-92.46	
Insurance	0	45	3,451	(3,405)	15,024	20,955	(5,931)	-28.31	
Other Expenses	0	2,815	5,195	(2,379)	22,700	31,167	(8,467)	-27.17	
<b>Total Operating Expense</b>	0	46,965	49,396	(2,431)	280,048	296,625	(16,578)	-5.59	
<b>Total Operating Income</b>	0	35,735	31,615	4,120	0	205,351	182,051	23,300	12.80
<b>Non-Operating Income (Expense)</b>									
Interest Expense	0	(28,457)	(28,457)	0	(166,881)	(166,881)			
Interest Income	0	58	122	(64)	195	731	(536)	-73.34	
Replacement/Extraordinary Item	0	(679)	(1,509)	830	(22,714)	(9,052)	(13,662)	150.93	
Other Income (Expense)	0		(188)	188		(1,125)	1,125	-100.00	
Management Fees	0	(8,667)	(8,636)	(31)	(51,000)	(51,816)	817	-1.58	
<b>Total Non-Operating Income (Expense)</b>	0	(37,746)	(38,668)	922	(240,400)	(228,143)	(12,256)	5.37	
<b>Income Before Non-Cash Items</b>	0	(2,011)	(7,053)	5,042	0	(35,049)	(46,092)	11,043	(23.96)
<b>Non-Cash Items</b>									
Depreciation & Amortization	0	(50,540)	(12,609)	(37,931)	(75,651)	(75,656)	5	-.01	
<b>Total Non-Cash Items</b>	0	(50,540)	(12,609)	(37,931)	(75,651)	(75,656)	5	-.01	
<b>Change In Net Assets</b>	0	(52,551)	(19,662)	(32,889)	0	(110,700)	(121,748)	11,048	(9.07)



**Woodhill Apartments PFC**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdeIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	366,012	416,554	429,561	(13,007)	2,230,136	2,455,498	2,577,368	(121,870)	-4.73
Bad Debt, Net of Collections	(6,398)	(5,992)	(16,200)	10,208	(97,375)	(59,153)	(97,200)	38,047	-39.14
Other Tenant Revenue	35,355	31,393	10,275	21,118	153,675	161,788	61,650	100,138	162.43
Miscellaneous Revenue	2,425	2,104	2,025	79	15,435	11,182	12,150	(968)	-7.97
<b>Net Revenue</b>	<b>397,394</b>	<b>444,060</b>	<b>425,661</b>	<b>18,399</b>	<b>2,301,871</b>	<b>2,569,315</b>	<b>2,553,968</b>	<b>15,347</b>	<b>.60</b>
<b>Operating Expense</b>									
Salaries and Benefits	73,847	57,192	62,452	(5,260)	366,675	328,957	374,711	(45,754)	-12.21
Supplies and Materials	8,340	7,428	13,079	(5,651)	50,563	64,939	78,475	(13,536)	-17.25
Outside Services	80,002	62,668	44,574	18,094	315,412	299,803	267,446	32,357	12.10
Utilities	34,295	49,841	36,775	13,066	199,613	257,871	220,650	37,221	16.87
Protective Services	2,305	2,652	2,083	569	15,305	17,320	12,500	4,820	38.56
Insurance	49,520	11	21,261	(21,249)	159,247	116,606	129,036	(12,430)	-9.63
Other Expenses	23,371	13,781	21,264	(7,484)	136,998	131,850	128,135	3,715	2.90
<b>Total Operating Expense</b>	<b>271,681</b>	<b>193,572</b>	<b>201,489</b>	<b>(7,917)</b>	<b>1,243,813</b>	<b>1,217,346</b>	<b>1,210,954</b>	<b>6,393</b>	<b>.53</b>
<b>Total Operating Income</b>	<b>125,713</b>	<b>250,488</b>	<b>224,173</b>	<b>26,315</b>	<b>1,058,057</b>	<b>1,351,969</b>	<b>1,343,014</b>	<b>8,954</b>	<b>.67</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(26,290)	(25,454)	(25,454)	0	(134,805)	(125,740)	(125,740)		
Interest Income	4,018	207	4,725	(4,518)	27,237	738	28,350	(27,611)	-97.40
Replacement/Extraordinary Item	(5,007)	(13,006)	(29,501)	16,495	(93,652)	(96,556)	(177,006)	80,450	-45.45
Management Fees	(38,677)	(36,010)	(31,221)	(4,790)	(228,724)	(215,308)	(187,323)	(27,985)	14.94
<b>Total Non-Operating Income (Expense)</b>	<b>(65,955)</b>	<b>(74,263)</b>	<b>(81,450)</b>	<b>7,187</b>	<b>(429,945)</b>	<b>(436,866)</b>	<b>(461,719)</b>	<b>24,854</b>	<b>-5.38</b>
<b>Income Before Non-Cash Items</b>	<b>59,757</b>	<b>176,225</b>	<b>142,723</b>	<b>33,502</b>	<b>628,113</b>	<b>915,103</b>	<b>881,295</b>	<b>33,808</b>	<b>3.84</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(85,608)	(86,268)	(84,766)	(1,501)	(513,648)	(517,605)	(508,598)	(9,007)	1.77
Non-Oper Income (Expense)	0	3		3		64		64	100.00
<b>Total Non-Cash Items</b>	<b>(85,608)</b>	<b>(86,265)</b>	<b>(84,766)</b>	<b>(1,499)</b>	<b>(513,648)</b>	<b>(517,541)</b>	<b>(508,598)</b>	<b>(8,943)</b>	<b>1.76</b>
<b>Change In Net Assets</b>	<b>(25,851)</b>	<b>89,960</b>	<b>57,956</b>	<b>32,004</b>	<b>114,464</b>	<b>397,562</b>	<b>372,697</b>	<b>24,865</b>	<b>6.67</b>



**HemisView Market Units**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GJIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	192,007	168,321	201,785	(33,465)	2,313,142	2,142,676	2,421,426	(278,750)	-11.51
Bad Debt, Net of Collections	(4,270)	(2,479)	(60)	(2,419)	(11,019)	(39,539)	(720)	(38,819)	5,391.47
Other Tenant Revenue	17,851	10,616	12,961	(2,345)	153,297	131,104	155,530	(24,426)	-15.71
Miscellaneous Revenue	4,388	1	694	(694)	10,511	6,397	8,331	(1,935)	-23.22
<b>Net Revenue</b>	<b>209,975</b>	<b>176,458</b>	<b>215,381</b>	<b>(38,923)</b>	<b>2,465,931</b>	<b>2,240,637</b>	<b>2,584,567</b>	<b>(343,929)</b>	<b>-13.31</b>
<b>Operating Expense</b>									
Salaries and Benefits	40,688	33,988	26,693	7,294	294,256	327,914	320,321	7,593	2.37
Supplies and Materials	(2,494)	1,869	3,180	(1,311)	27,204	19,048	38,154	(19,106)	-50.08
Fleet Costs	0	34		34		291		291	100.00
Outside Services	(33,864)	13,837	14,428	(591)	266,528	166,606	173,135	(6,530)	-3.77
Utilities	18,417	9,752	12,953	(3,201)	158,719	138,554	155,430	(16,876)	-10.86
Protective Services	6,340	4,350	886	3,464	39,944	36,088	10,630	25,458	239.48
Insurance	(8,393)		6,319	(6,319)	64,580	65,375	75,824	(10,449)	-13.78
Other Expenses	62,150	61,566	8,594	52,972	155,289	150,069	103,131	46,938	45.51
<b>Total Operating Expense</b>	<b>82,845</b>	<b>125,396</b>	<b>73,052</b>	<b>52,344</b>	<b>1,006,520</b>	<b>903,945</b>	<b>876,626</b>	<b>27,319</b>	<b>3.12</b>
<b>Total Operating Income</b>	<b>127,130</b>	<b>51,062</b>	<b>142,329</b>	<b>(91,267)</b>	<b>1,459,411</b>	<b>1,336,693</b>	<b>1,707,941</b>	<b>(371,248)</b>	<b>(21.74)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(119,139)	(112,823)	(91,746)	(21,077)	(1,115,151)	(1,097,305)	(1,094,160)	(3,145)	.29
Interest Income	9,173	6	699	(693)	17,096	2,301	8,387	(6,086)	-72.56
Replacement/Extraordinary Item	(12,005)	(5,639)	(4,538)	(1,102)	(44,468)	(46,412)	(54,450)	8,038	-14.76
Other Income (Expense)	(2,318)	(4,360)	(2,145)	(2,215)	(10,649)	(9,685)	(8,580)	(1,105)	12.87
Management Fees	1,533	(6,614)	(8,094)	1,481	(85,899)	(87,583)	(97,132)	9,549	-9.83
<b>Total Non-Operating Income (Expense)</b>	<b>(122,757)</b>	<b>(129,430)</b>	<b>(105,824)</b>	<b>(23,606)</b>	<b>(1,239,071)</b>	<b>(1,238,684)</b>	<b>(1,245,935)</b>	<b>7,252</b>	<b>-.58</b>
<b>Income Before Non-Cash Items</b>	<b>4,374</b>	<b>(78,368)</b>	<b>36,505</b>	<b>(114,873)</b>	<b>220,340</b>	<b>98,009</b>	<b>462,006</b>	<b>(363,996)</b>	<b>(78.79)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(96,035)	(95,434)	(44,079)	(51,354)	(580,907)	(582,359)	(528,951)	(53,408)	10.10
Non-Oper Income (Expense)	(273,733)	(51,347)		(51,347)	(29,882)	207,245		207,245	100.00
<b>Total Non-Cash Items</b>	<b>(369,768)</b>	<b>(146,780)</b>	<b>(44,079)</b>	<b>(102,701)</b>	<b>(610,789)</b>	<b>(375,114)</b>	<b>(528,951)</b>	<b>153,837</b>	<b>-29.08</b>
<b>Change In Net Assets</b>	<b>(365,395)</b>	<b>(225,149)</b>	<b>(7,574)</b>	<b>(217,575)</b>	<b>(390,449)</b>	<b>(277,104)</b>	<b>(66,945)</b>	<b>(210,159)</b>	<b>313.93</b>



**HemisView Village**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	25,843	13,313	13,381	(68)	158,032	158,564	160,572	(2,008)	-1.25
Bad Debt, Net of Collections	0			0		(101)		(101)	100.00
Other Tenant Revenue	0			0					
Grants	18,142	18,022	13,297	4,725	171,660	172,543	159,561	12,982	8.14
Miscellaneous Revenue	(11,377)	1,120	1,400	(280)	14,262	12,142	16,800	(4,658)	-27.72
<b>Net Revenue</b>	<b>32,608</b>	<b>32,455</b>	<b>28,078</b>	<b>4,378</b>	<b>343,955</b>	<b>343,149</b>	<b>336,933</b>	<b>6,215</b>	<b>1.84</b>
<b>Operating Expense</b>									
Salaries and Benefits	11,982	10,748	8,898	1,851	91,898	104,357	106,774	(2,417)	-2.26
Supplies and Materials	1,740	616	1,053	(437)	9,476	6,597	12,638	(6,041)	-47.80
Fleet Costs	0	2		2		15		15	100.00
Outside Services	(3,675)	2,065	4,149	(2,084)	34,975	34,093	49,792	(15,699)	-31.53
Utilities	5,461	2,245	4,318	(2,072)	46,482	38,453	51,810	(13,357)	-25.78
Protective Services	1,926	1,376	295	1,081	12,222	11,444	3,543	7,901	222.96
Insurance	8,393		2,106	(2,106)	21,527	21,792	25,275	(3,483)	-13.78
Other Expenses	19,063	18,959	2,266	16,693	41,432	41,366	27,195	14,170	52.11
<b>Total Operating Expense</b>	<b>44,890</b>	<b>36,012</b>	<b>23,085</b>	<b>12,927</b>	<b>258,011</b>	<b>258,116</b>	<b>277,027</b>	<b>(18,910)</b>	<b>-6.83</b>
<b>Total Operating Income</b>	<b>(12,282)</b>	<b>(3,556)</b>	<b>4,992</b>	<b>(8,549)</b>	<b>85,944</b>	<b>85,032</b>	<b>59,907</b>	<b>25,126</b>	<b>41.94</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(30,221)	(29,648)	(26,326)	(3,322)	(326,276)	(334,251)	(326,877)	(7,374)	2.26
Interest Income	10,686	6		6	10,686	2,564		2,564	100.00
Replacement/Extraordinary Item	297		(1,513)	1,513	(3,865)	(1,241)	(18,150)	16,909	-93.16
Other Income (Expense)	(122)	(229)	(113)	(117)	(560)	(510)	(452)	(58)	12.86
Management Fees	11,064	(1,826)	(2,361)	535	(12,949)	(24,304)	(28,327)	4,023	-14.20
Transfers	(49,590)	(41,124)		(41,124)	(49,590)	(41,124)		(41,124)	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(57,886)</b>	<b>(72,821)</b>	<b>(30,312)</b>	<b>(42,509)</b>	<b>(382,555)</b>	<b>(398,867)</b>	<b>(373,806)</b>	<b>(25,060)</b>	<b>6.70</b>
<b>Income Before Non-Cash Items</b>	<b>(70,168)</b>	<b>(76,378)</b>	<b>(25,320)</b>	<b>(51,058)</b>	<b>(296,611)</b>	<b>(313,834)</b>	<b>(313,900)</b>	<b>65</b>	<b>(.02)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(20,823)	(20,898)	(16,485)	(4,413)	(202,157)	(202,970)	(197,819)	(5,151)	2.60
Non-Oper Income (Expense)	273,733	51,347		51,347	29,882	(207,245)		(207,245)	100.00
<b>Total Non-Cash Items</b>	<b>252,910</b>	<b>30,449</b>	<b>(16,485)</b>	<b>46,934</b>	<b>(172,274)</b>	<b>(410,215)</b>	<b>(197,819)</b>	<b>(212,396)</b>	<b>107.37</b>
<b>Change In Net Assets</b>	<b>182,742</b>	<b>(45,928)</b>	<b>(41,805)</b>	<b>(4,124)</b>	<b>(468,885)</b>	<b>(724,049)</b>	<b>(511,718)</b>	<b>(212,331)</b>	<b>41.49</b>



**Midcrowne Seniors Pavillion LP**  
**Summarized Income Statement by Company, YTD**  
**Period Ending December 31, 2020**  
**Actual Amounts Vs. Approved Budget Comparison**

GIJdelIncomeStatementByCompany  
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
<b>Revenue</b>									
Rental Revenue	112,495	120,609	130,174	(9,565)	1,373,676	1,392,628	1,556,147	(163,519)	-10.51
Bad Debt, Net of Collections	0	(875)	(108)	(767)	(17,354)	(9,747)	(1,350)	(8,397)	621.99
Other Tenant Revenue	3,019	3,469	2,931	538	26,836	27,248	29,122	(1,874)	-6.43
Grants	8,776	9,054	5,451	3,603	63,536	87,509	65,491	22,018	33.62
Miscellaneous Revenue	0	81	305	(224)	3,514	1,835	5,703	(3,868)	-67.83
<b>Net Revenue</b>	<b>124,289</b>	<b>132,338</b>	<b>138,753</b>	<b>(6,415)</b>	<b>1,450,208</b>	<b>1,499,473</b>	<b>1,655,113</b>	<b>(155,640)</b>	<b>-9.40</b>
<b>Operating Expense</b>									
Salaries and Benefits	17,158	28,240	17,133	11,107	230,834	239,467	207,802	31,665	15.24
Supplies and Materials	4,172	6,388	3,321	3,067	45,453	40,537	54,995	(14,458)	-26.29
Outside Services	20,727	16,717	7,844	8,873	256,695	94,080	148,670	(54,590)	-36.72
Utilities	23,924	8,823	12,166	(3,343)	146,829	155,170	145,916	9,254	6.34
Protective Services	1,800	1,800	2,260	(460)	29,593	22,664	27,120	(4,456)	-16.43
Insurance	24,880	9,620	8,641	979	96,744	93,256	103,962	(10,707)	-10.30
Other Expenses	34,389	33,800	12,819	20,981	149,842	121,511	103,417	18,094	17.50
<b>Total Operating Expense</b>	<b>127,051</b>	<b>105,389</b>	<b>64,184</b>	<b>41,204</b>	<b>955,990</b>	<b>766,685</b>	<b>791,882</b>	<b>(25,198)</b>	<b>-3.18</b>
<b>Total Operating Income</b>	<b>(2,761)</b>	<b>26,949</b>	<b>74,569</b>	<b>(47,619)</b>	<b>494,217</b>	<b>732,788</b>	<b>863,231</b>	<b>(130,443)</b>	<b>(15.11)</b>
<b>Non-Operating Income (Expense)</b>									
Interest Expense	(6,657)	(31,343)	(31,564)	221	(383,721)	(378,444)	(379,269)	825	-.22
Interest Income	2,197	22	40	(18)	2,734	496	484	11	2.34
Replacement/Extraordinary Item	(9,737)	(7,654)	(4,195)	(3,459)	(46,222)	(36,984)	(36,180)	(804)	2.22
Other Income (Expense)	0		(807)	807	(17,359)	(7,531)	(9,681)	2,150	-22.21
Management Fees	(4,854)	(5,075)	(5,298)	223	(57,666)	(59,632)	(63,291)	3,659	-5.78
Transfers	0	(28,713)		(28,713)		(28,713)		(28,713)	100.00
<b>Total Non-Operating Income (Expense)</b>	<b>(19,052)</b>	<b>(72,763)</b>	<b>(41,823)</b>	<b>(30,939)</b>	<b>(502,234)</b>	<b>(510,808)</b>	<b>(487,937)</b>	<b>(22,872)</b>	<b>4.69</b>
<b>Income Before Non-Cash Items</b>	<b>(21,813)</b>	<b>(45,813)</b>	<b>32,745</b>	<b>(78,558)</b>	<b>(8,016)</b>	<b>221,980</b>	<b>375,294</b>	<b>(153,314)</b>	<b>(40.85)</b>
<b>Non-Cash Items</b>									
Depreciation & Amortization	(94,323)	(93,312)	(31,211)	(62,101)	(437,649)	(437,578)	(374,537)	(63,041)	16.83
<b>Total Non-Cash Items</b>	<b>(94,323)</b>	<b>(93,312)</b>	<b>(31,211)</b>	<b>(62,101)</b>	<b>(437,649)</b>	<b>(437,578)</b>	<b>(374,537)</b>	<b>(63,041)</b>	<b>16.83</b>
<b>Change In Net Assets</b>	<b>(116,136)</b>	<b>(139,125)</b>	<b>1,534</b>	<b>(140,659)</b>	<b>(445,665)</b>	<b>(215,598)</b>	<b>757</b>	<b>(216,356)</b>	<b>(28,562.92)</b>



**Partnerships**  
**Non-Consolidating Balance Sheet**  
**Period Ending December 31, 2020**

	HemisView Market Units		HemisView Village		Midcrowne Seniors	
	This Year	Last Year	This Year	Last Year	This Year	Last Year
<b>Assets</b>						
<b>Current Assets</b>						
Cash & Investments, Unrestricted	258,661	49,317	79,870	173,348	115,062	738
Cash & Investments, Restricted	266,600	421,740	911,746	948,824	359,988	370,291
Accounts Receivable	502,476	346,353	(295,063)	(234,033)	154,879	62,697
Prepaid Expenses and Other Current Assets	32,013	33,286	10,671	11,095	119,173	121,751
<b>Total Current Assets</b>	<b>1,059,750</b>	<b>850,697</b>	<b>707,225</b>	<b>899,235</b>	<b>749,102</b>	<b>555,478</b>
<b>Fixed Assets</b>						
Land, Buildings and Equipment	20,207,067	20,091,278	7,598,225	7,559,629	13,089,436	13,089,436
Construction In Progress	65,181	111,485				
Accumulated Depreciation	(5,589,144)	(5,057,777)	(2,088,793)	(1,890,110)	(5,085,991)	(4,710,428)
<b>Total Fixed Assets</b>	<b>14,683,104</b>	<b>15,144,986</b>	<b>5,509,432</b>	<b>5,669,519</b>	<b>8,003,445</b>	<b>8,379,008</b>
<b>Other Non-Current Assets</b>						
Other Non-Current Assets	3,164,698	3,215,237	1,055,797	1,074,147	797,173	819,252
<b>Total Other Non-Current Assets</b>	<b>3,164,698</b>	<b>3,215,237</b>	<b>1,055,797</b>	<b>1,074,147</b>	<b>797,173</b>	<b>819,252</b>
<b>Total Assets</b>	<b>18,907,552</b>	<b>19,210,919</b>	<b>7,272,454</b>	<b>7,642,901</b>	<b>9,549,721</b>	<b>9,753,738</b>
<b>Liabilities</b>						
<b>Current Liabilities</b>						
Trade Payable & Accruals	7,730	8,314	924,445	926,439	34,816	27,522
Other Current Liabilities	2,710,788	2,457,173	3,375,629	3,018,240	246,571	210,926
<b>Total Current Liabilities</b>	<b>2,718,519</b>	<b>2,465,488</b>	<b>4,300,075</b>	<b>3,944,679</b>	<b>281,387</b>	<b>238,448</b>
<b>Non-Current Liabilities</b>						
Non-Current Long Term Debt	22,077,854	22,338,557	6,553,001	6,554,794	6,968,274	6,999,632
<b>Total Non-Current Liabilities</b>	<b>22,077,854</b>	<b>22,338,557</b>	<b>6,553,001</b>	<b>6,554,794</b>	<b>6,968,274</b>	<b>6,999,632</b>
<b>Total Liabilities</b>	<b>24,796,373</b>	<b>24,804,045</b>	<b>10,853,076</b>	<b>10,499,473</b>	<b>7,249,661</b>	<b>7,238,081</b>
<b>Equity</b>						
<b>Equity</b>						
Invested In Capital Assets	(3,326,254)	(3,125,075)	(64,991)	94,906	2,739,976	3,065,250
Unrestricted Net Assets	(2,829,167)	(2,889,790)	(4,427,377)	(3,900,303)	(799,905)	(919,883)
<b>Total Equity</b>	<b>(5,888,821)</b>	<b>(5,593,125)</b>	<b>(3,580,622)</b>	<b>(2,856,573)</b>	<b>2,300,060</b>	<b>2,515,658</b>
<b>Total Liabilities and Equity</b>	<b>18,907,552</b>	<b>19,210,919</b>	<b>7,272,454</b>	<b>7,642,901</b>	<b>9,549,721</b>	<b>9,753,738</b>