



PRELIMINARY FINANCIAL STATEMENTS

For the Month and Year-To-Date Ended November 30, 2019

(Unaudited and Subject to Review)

SAN ANTONIO HOUSING AUTHORITY

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We're on the Web!
See us at:
www.saha.org

Ed Hinojosa
Chief Financial Officer

Diana K. Fiedler
*Director of Finance and
Accounting*

Linda Le
Controller

Jennifer Mireles
Budget Manager

SAHA Combined

1. Summarized Combined Income Statement – Current Month
2. Summarized Combined Income Statement – Year-To-Date
3. Summarized Combined Balance Sheet
4. Summarized Income Statement by Business Unit – Administrative Services
5. Property Management Income Statements
 - a. Summarized Income Statement by Line of Business – Public Housing
 - b. Summarized Income Statement by Line of Business – Beacon Communities
 - i. SAHA Managed
 - ii. Third Party Managed

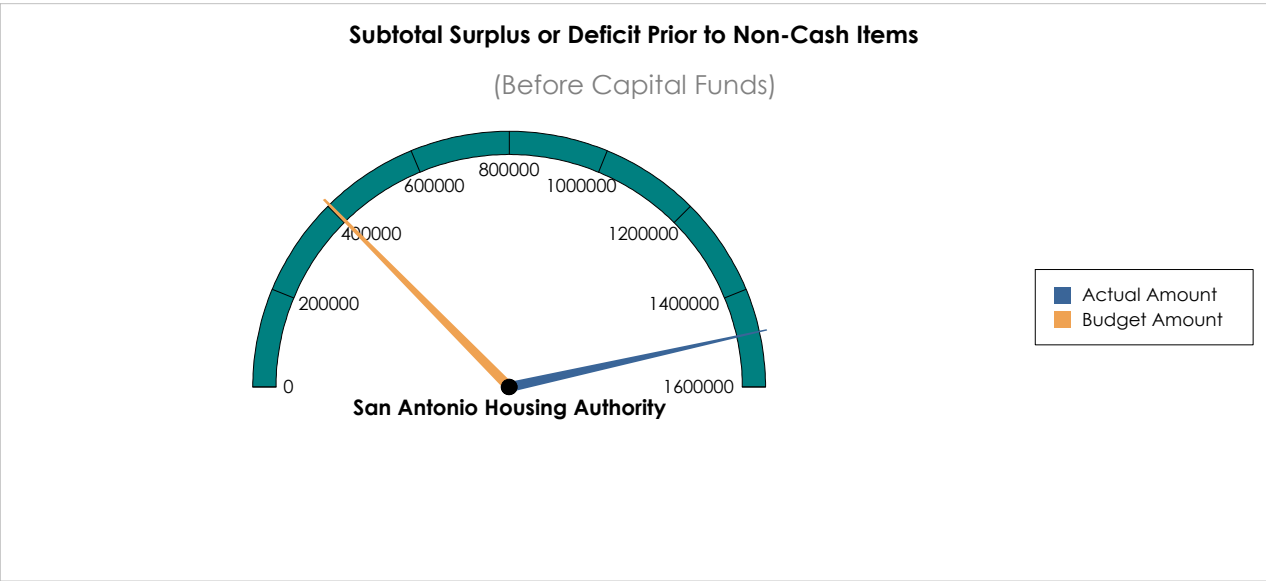
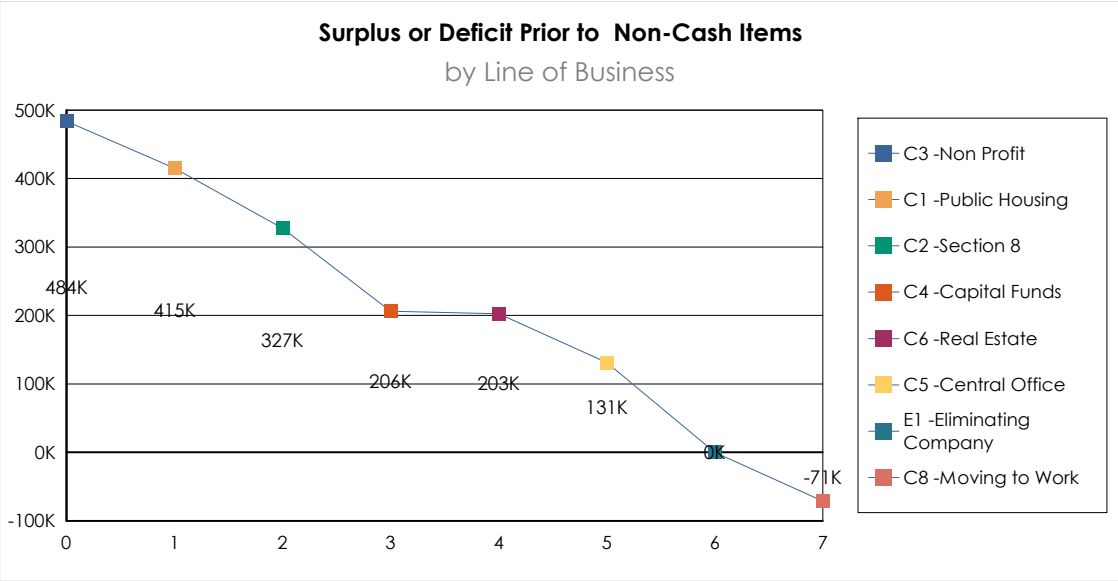
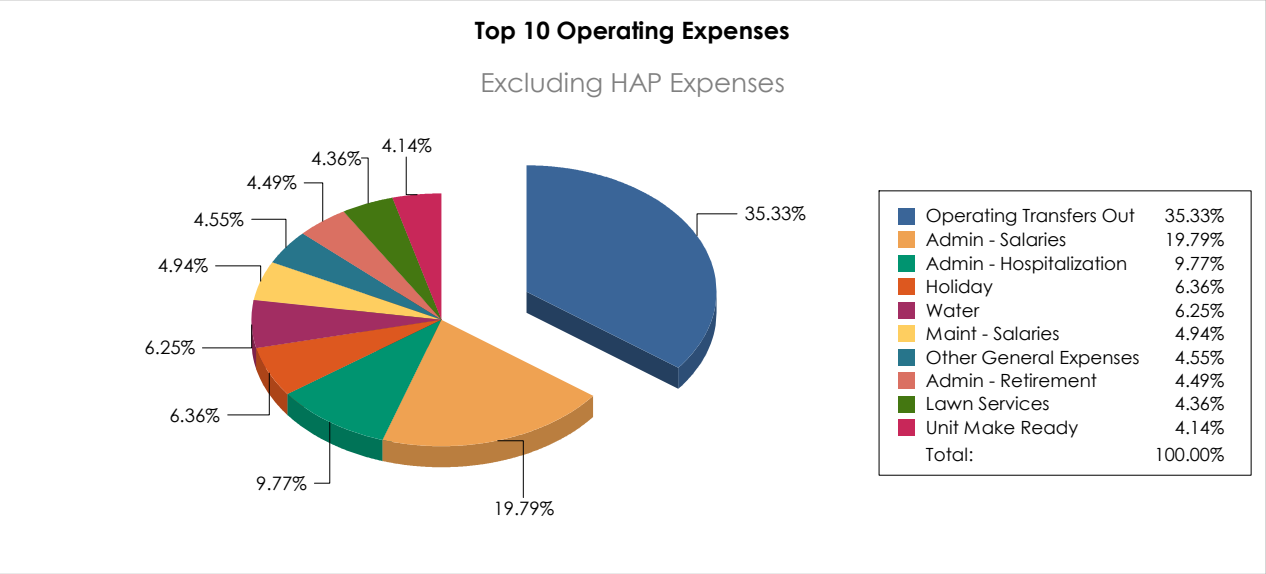
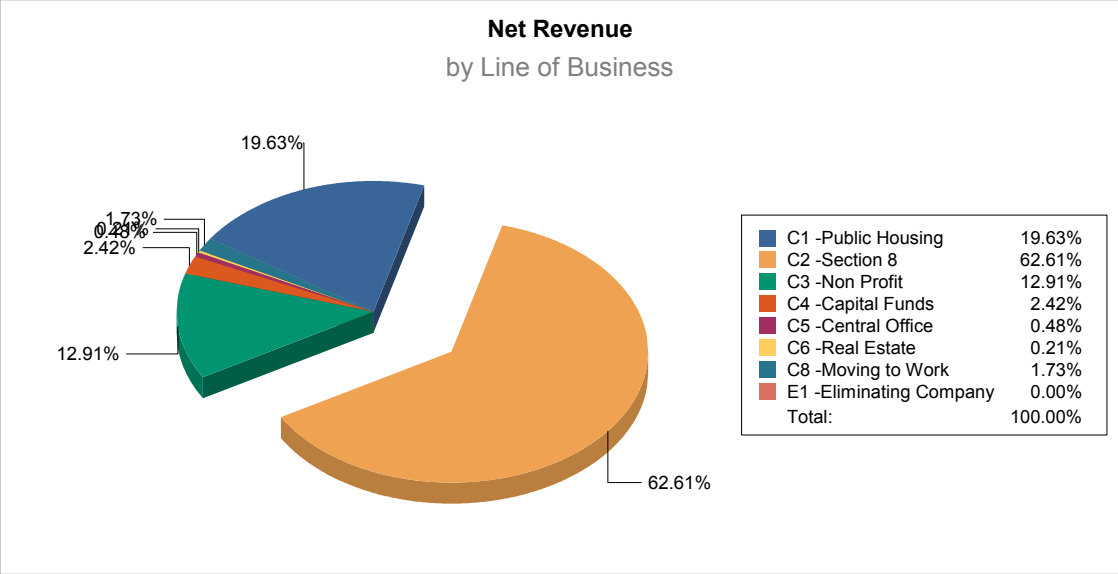
Partnerships

1. Property Management Income Statements
 - a. Summarized Income Statement by Company – Partnerships
2. Summarized Non-Consolidating Balance Sheet



San Antonio Housing Authority
Combined Income Statement - Current Month
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

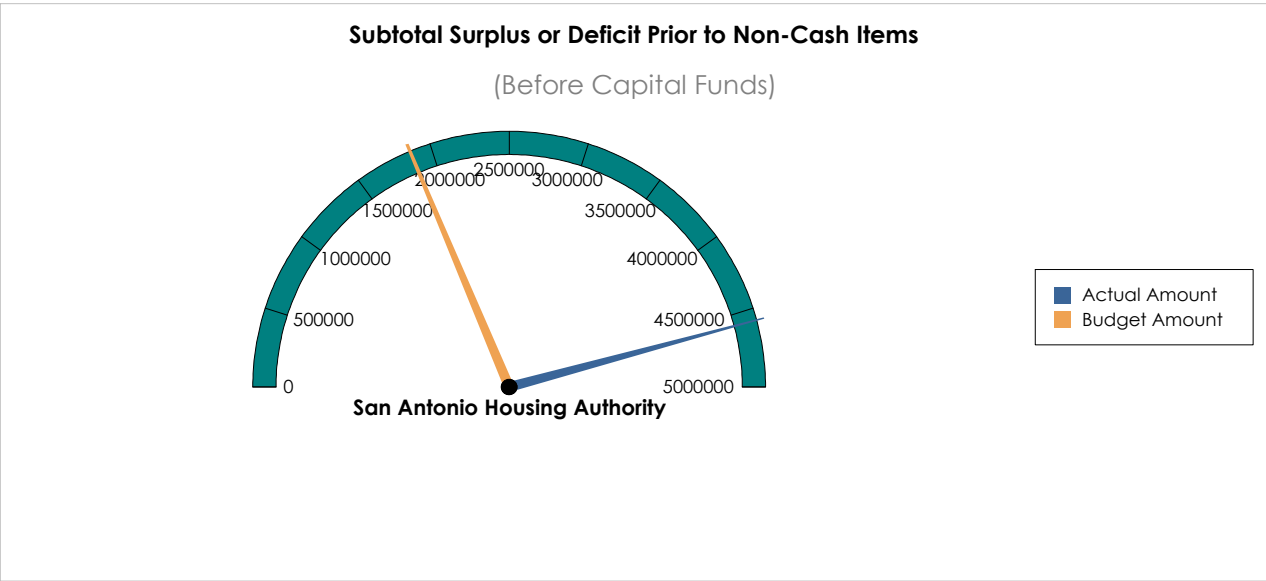
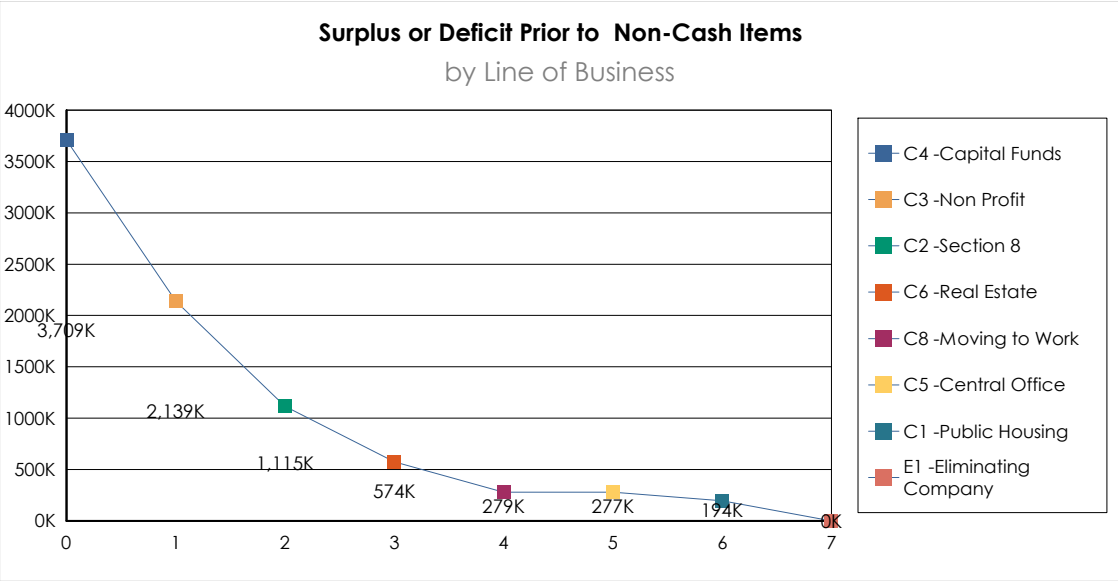
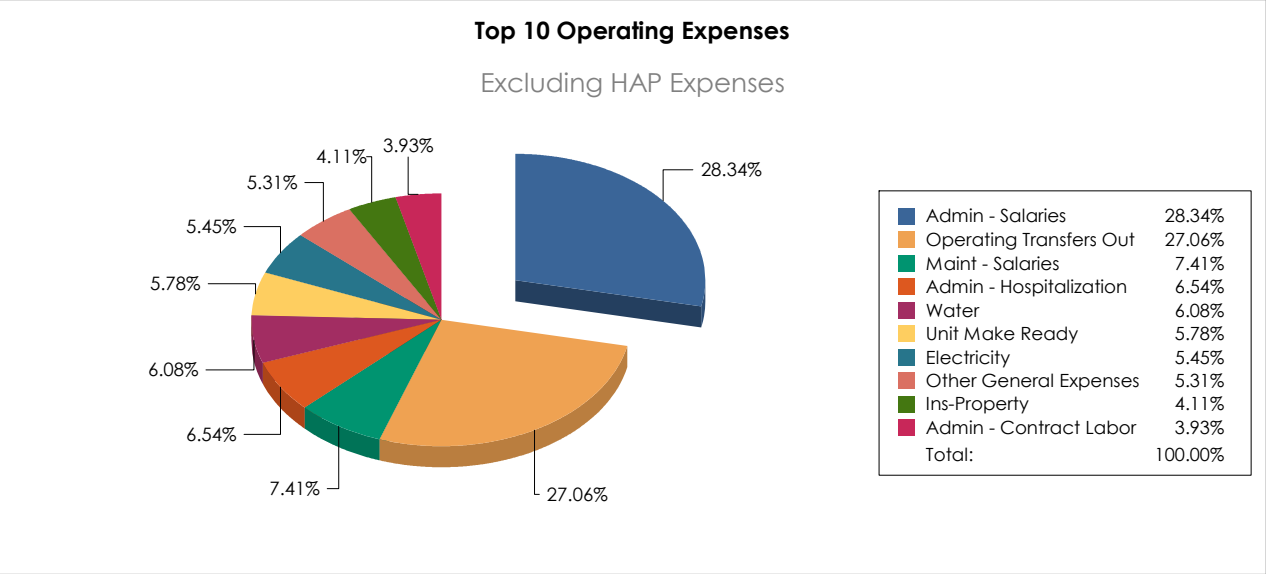
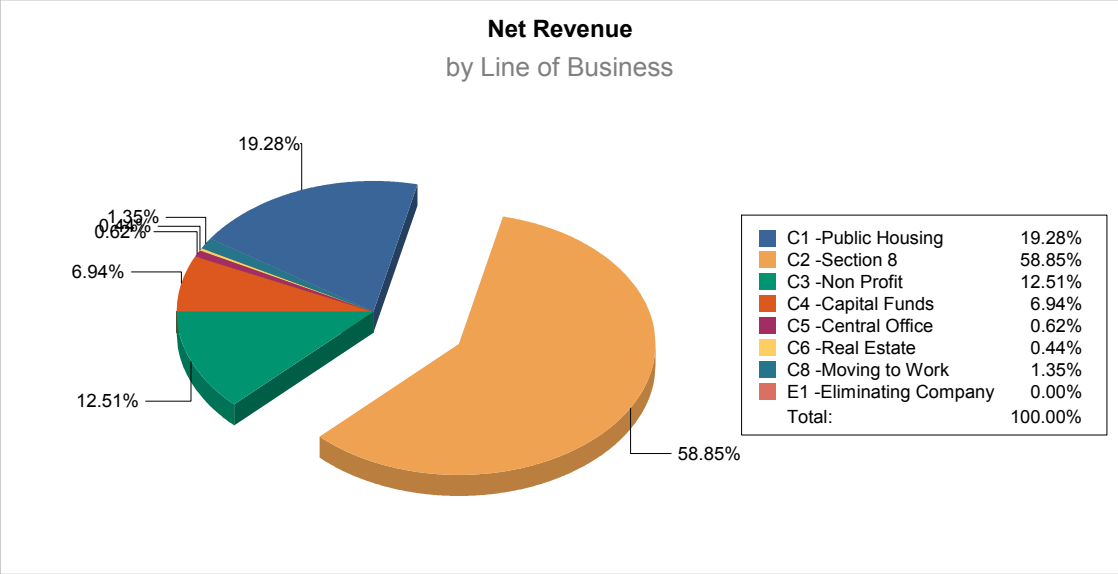
Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue																				
Rental Revenue	932,071	891,025			1,779,364	1,731,441		86					2,711,435	2,622,552					2,711,435	2,622,552
Bad Debt, Net of Collections	(47,202)	3,101			(209,317)	(26,888)		(370)					(256,520)	(24,157)					(256,520)	(24,157)
Other Tenant Revenue	42,909	32,575			108,822	78,064							151,731	110,638			(688)		151,043	110,638
Grants	1,959,381	1,897,844	754,642	765,107	226,053	227,933					229,524	198,277	3,169,600	3,089,160	359,532	704,259	(7,452)		3,521,680	3,793,420
HAP Revenue			8,541,564	8,407,810									8,541,564	8,407,810					8,541,564	8,407,810
Miscellaneous Revenue	29,808	27,003	5,608	3,017	13,255	14,058	30,627	317,276	71,939	115,941	28,129	38,744	179,365	516,039			(61,378)	(84,404)	117,988	431,635
Net Revenue	2,916,966	2,851,547	9,301,814	9,175,933	1,918,176	2,024,608	30,627	316,992	71,939	115,941	257,653	237,021	14,497,175	14,722,042	359,532	704,259	(69,517)	(84,404)	14,787,190	15,341,898
Operating Expense																				
Salaries and Benefits	785,236	910,522	360,170	418,635	526,214	517,015	56,240	51,362	621,613	807,885	189,388	229,700	2,538,860	2,935,120		57,402			2,538,860	2,992,521
Supplies and Materials	183,195	153,361			67,198	77,979		9	2,717	4,233		64	253,109	235,645		25			253,109	235,670
Fleet Costs	17,128	13,752	3,664	3,224	3,689	2,548	150	875	4,043	3,004	115	747	28,790	24,151					28,790	24,151
Outside Services	600,205	534,725	45	88	251,116	259,358	6,156	13,160	15,148	16,327		1	872,669	823,659					872,669	823,659
Utilities	332,224	454,216			148,585	181,019	200	624	1,123	20,373			482,131	656,231					482,131	656,231
Protective Services	18,513	23,782		175	16,148	20,470		67	16,370	22,147		291	51,031	66,932					51,031	66,932
Insurance	6,878	118,890	4,441	13,947	9,071	83,183	663	2,023	6,178	16,380	1,618	4,011	28,848	238,435		78			28,848	238,513
HAP Expense			8,229,755	8,393,810									8,229,755	8,393,810					8,229,755	8,393,810
Other Expenses	116,523	213,400	102,897	125,896	85,247	125,146	23,270	84,042	102,504	206,303	67,835	84,509	498,277	839,295		28,794	(60,378)	(80,337)	437,899	787,752
Total Operating Expense	2,059,902	2,422,648	8,700,972	8,955,775	1,107,268	1,266,718	86,679	152,162	769,694	1,096,652	258,956	319,322	12,983,471	14,213,277		86,299	(60,378)	(80,337)	12,923,093	14,219,239
Total Operating Income	857,064	428,899	600,842	220,158	810,908	757,890	(56,052)	164,830	(697,755)	(980,711)	(1,303)	(82,301)	1,513,705	508,765	359,532	617,961	(9,139)	(4,067)	1,864,097	1,122,659
Non-Operating Income (Expense)																				
Interest Expense	(4,275)	(8,213)			(199,185)	(198,866)	(1,323)	(3,896)					(204,783)	(210,974)	(47,409)	(46,575)	17,667	416	(234,525)	(257,132)
Interest Income	99,965	70,371	1,234	2,035	54,551	38,946	101,451	77,332	10,481	10,000	714	63	268,395	198,746	1,453	1,733	(17,667)	(416)	252,181	200,063
Replacement/Extraordinary Item	(114,997)	(81,217)			(77,419)	(91,916)				(213)			(192,417)	(173,346)					(192,417)	(173,346)
Other Income (Expense)	(161,403)	(201,742)		(257)	21,362	512				998		(743)	(140,041)	(201,233)			7,452		(132,589)	(201,233)
Management Fees	(384,343)	(411,516)	(274,637)	(272,266)	(126,629)	(160,694)	(782)	(1,216)	818,223	900,817	(967)	(1,354)	30,864	53,770	(53,578)	(53,750)	1,688	4,067	(21,026)	4,087
Transfers	123,271	268,800					159,289				(69,693)	(40,506)	212,867	228,294	(53,578)	(53,750)			159,289	174,544
Total Non-Operating Income (Expense)	(441,783)	(363,518)	(273,403)	(270,488)	(327,321)	(412,018)	258,635	72,220	828,703	911,601	(69,946)	(42,540)	(25,114)	(104,743)	(153,113)	(152,342)	9,139	4,067	(169,087)	(253,018)
Surplus or Deficit Prior to Non-Cash Items	415,281	65,382	327,439	(50,330)	483,587	345,871	202,584	237,050	130,948	(69,110)	(71,249)	(124,841)	1,488,591	404,022	206,419	465,619			1,695,010	869,641
Non-Cash Items																				
Depreciation & Amortization	(919,003)	(807,564)	(179)	(1,428)	(263,770)	(211,629)	(1,545)	(1,112)	(11,919)	(10,520)	(268)	(268)	(1,196,684)	(1,032,520)					(1,196,684)	(1,032,520)
Non-Oper Income (Expense)	1,604,328	382,213	(159,312)			696		(4)	31,890				1,524,684	382,906	(552,773)	(382,213)	(79,645)		892,266	692
Total Non-Cash Items	685,325	(425,350)	(159,491)	(1,428)	(263,770)	(210,932)	(1,545)	(1,116)	19,971	(10,520)	47,509	(268)	328,000	(649,615)	(552,773)	(382,213)	(79,645)		(304,418)	(1,031,828)
Change In Net Assets	1,100,606	(359,969)	167,948	(51,759)	219,817	134,939	201,039	235,934	150,920	(79,630)	(23,739)	(125,108)	1,816,591	(245,593)	(346,354)	83,405	(79,645)		1,390,592	(162,188)





San Antonio Housing Authority
Combined Income Statement - Year-To-Date
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue																				
Rental Revenue	4,607,660	4,455,127			8,546,503	8,657,585		430					13,154,164	13,113,141					13,154,164	13,113,141
Bad Debt, Net of Collections	14,402	15,504			(256,023)	(134,439)		(1,849)					(241,621)	(120,784)					(241,621)	(120,784)
Other Tenant Revenue	215,163	162,873			486,056	390,668							701,219	553,540			(3,438)		697,781	553,540
Grants	10,345,080	9,489,218	3,824,482	3,825,533	1,089,368	1,139,663					863,649	991,386	16,122,579	15,445,800	5,513,031	3,521,297	(41,465)		21,594,145	18,967,098
HAP Revenue			42,877,302	42,039,548									42,877,302	42,039,548					42,877,302	42,039,548
Miscellaneous Revenue	126,305	135,013	31,618	15,083	71,342	70,292	350,353	1,574,435	491,236	579,707	209,190	193,721	1,280,043	2,568,251			(328,014)	(422,020)	952,029	2,146,231
Net Revenue	15,308,610	14,257,735	46,733,402	45,880,165	9,937,245	10,123,769	350,353	1,573,016	491,236	579,707	1,072,839	1,185,107	73,893,685	73,599,497	5,513,031	3,521,297	(372,916)	(422,020)	79,033,800	76,698,775
Operating Expense																				
Salaries and Benefits	4,220,250	4,552,611	1,927,994	2,093,175	2,269,891	2,583,477	284,675	256,810	3,552,629	4,039,424	1,027,889	1,148,501	13,283,329	14,673,998	15,751	287,008			13,299,080	14,961,006
Supplies and Materials	1,074,958	766,804	148		439,540	391,418		43	11,527	21,164	(80)	318	1,526,092	1,179,747	4,897	126			1,530,989	1,179,872
Fleet Costs	71,809	68,762	16,762	16,122	13,500	12,741	1,187	4,375	9,871	15,020	4,945	3,734	118,075	120,754					118,075	120,754
Outside Services	3,712,032	2,673,691	718	439	1,294,485	1,322,176	32,602	65,802	62,719	81,636		3	5,102,555	4,143,747	20,349				5,122,904	4,143,747
Utilities	2,094,006	2,271,079			839,483	905,095	2,668	3,120	81,149	101,863			3,017,307	3,281,157	517				3,017,824	3,281,157
Protective Services	117,374	118,909	282	875	71,751	102,348	765	335	107,205	110,266	1,049	1,457	298,425	334,190	57				298,482	334,190
Insurance	604,502	612,827	55,531	77,262	523,275	424,128	11,022	10,944	72,483	93,347	12,601	24,236	1,279,414	1,242,743		389			1,279,414	1,243,133
HAP Expense			41,651,718	41,969,048									41,651,718	41,969,048					41,651,718	41,969,048
Other Expenses	686,183	1,074,775	597,230	629,480	454,562	629,707	100,820	420,455	563,849	1,033,442	323,825	423,100	2,726,468	4,210,958	281,619	143,971	(317,602)	(401,687)	2,690,486	3,953,243
Total Operating Expense	12,581,115	12,139,458	44,250,383	44,786,401	5,906,486	6,371,089	433,740	761,884	4,461,431	5,496,162	1,370,229	1,601,348	69,003,384	71,156,342	323,191	431,494	(317,602)	(401,687)	69,008,973	71,186,149
Total Operating Income	2,727,495	2,118,277	2,483,019	1,093,764	4,030,759	3,752,680	(83,387)	811,132	(3,970,195)	(4,916,455)	(297,390)	(416,242)	4,890,301	2,443,156	5,189,840	3,089,803	(55,315)	(20,333)	10,024,826	5,512,626
Non-Operating Income (Expense)																				
Interest Expense	(22,244)	(41,063)			(995,896)	(1,018,552)	(7,088)	(19,479)					(1,025,228)	(1,079,093)	(242,472)	(232,875)	89,875	2,089	(1,177,825)	(1,309,880)
Interest Income	530,650	346,884	8,490	10,174	313,122	194,730	508,140	371,542	64,891	50,000	2,260	314	1,427,552	973,643	8,956	8,664	(89,875)	(2,089)	1,346,633	980,219
Replacement/Extraordinary Item	(486,140)	(406,085)			(532,087)	(466,642)					(1,066)		(1,018,227)	(873,792)	(18,824)				(1,037,051)	(873,792)
Other Income (Expense)	(1,003,375)	(1,008,712)		(1,285)	20,132	2,559	0		4,368	4,989		(3,715)	(978,874)	(1,006,165)			41,465		(937,410)	(1,006,165)
Management Fees	(1,931,776)	(2,057,582)	(1,376,051)	(1,361,330)	(697,152)	(803,471)	(3,234)	(6,081)	4,178,133	4,503,928	(7,403)	(6,768)	162,517	268,695	(267,890)	(268,750)	13,850	20,333	(91,523)	20,279
Transfers	378,897	1,343,998					159,289						581,544	(202,529)	1,119,731	1,141,469	(960,442)	(268,750)	159,289	872,719
Total Non-Operating Income (Expense)	(2,533,988)	(1,822,560)	(1,367,561)	(1,352,441)	(1,891,882)	(2,091,376)	657,107	345,982	4,247,392	4,557,851	576,402	(212,699)	(312,529)	(575,242)	(1,480,671)	(761,711)	55,315	20,333	(1,737,886)	(1,316,620)
Surplus or Deficit Prior to Non-Cash Items	193,508	295,717	1,115,458	(258,677)	2,138,877	1,661,304	573,721	1,157,114	277,197	(358,604)	279,011	(628,941)	4,577,772	1,867,913	3,709,168	2,328,093			8,286,940	4,196,006
Non-Cash Items																				
Depreciation & Amortization	(4,580,728)	(4,068,205)	(9,276)	(15,455)	(1,324,343)	(1,071,791)	(6,009)	(5,560)	(60,645)	(52,723)	(1,341)	(1,338)	(5,982,343)	(5,215,071)					(5,982,343)	(5,215,071)
Non-Oper Income (Expense)	5,434,926	1,911,067	(685,061)			3,482	704,689	(341)	151,253				704,388	6,310,195	1,914,208	(1,649,761)	(1,911,067)	(79,645)	4,580,788	3,141
Total Non-Cash Items	854,199	(2,157,138)	(694,337)	(15,455)	(1,324,343)	(1,068,309)	698,679	(5,901)	90,609	(52,723)	703,046	(1,338)	327,852	(3,300,863)	(1,649,761)	(1,911,067)	(79,645)		(1,401,554)	(5,211,930)
Change In Net Assets	1,047,706	(1,861,421)	421,121	(274,132)	814,534	592,995	1,272,400	1,151,214	367,806	(411,327)	982,058	(630,278)	4,905,624	(1,432,950)	2,059,407	417,025	(79,645)		6,885,386	(1,015,924)





San Antonio Housing Authority
Summarized Combined Balance Sheet
Amounts in Thousands
Period Ending November 30, 2019

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	Public Housing		Section 8		Not For Profit		Real Estate Services		Central Office		Community Initiatives		Capital Funds		Eliminating Company		Combined Total	
	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year
Assets																		
Current Assets																		
Cash & Investments, Unrestricted	9,088	4,693	2,416	4,743	16,020	15,821	1,313	989	10,632	8,122	168	180					39,638	34,548
Cash & Investments, Restricted	15,532	15,541	1,330	1,750	18,629	12,253	1,371	100			715	48	1,238	1,213			38,815	30,906
Accounts Receivable	353	248	33	446	6,162	5,831	432	311	2,943	3,862	188	514	907	695	(7,359)	(6,931)	3,658	4,976
Prepaid Expenses and Other Current Assets	225	310	8,076	7,754	646	684	7	7	62	106	2	8					9,018	8,869
Total Current Assets	25,198	20,792	11,856	14,693	41,457	34,589	3,123	1,408	13,637	12,090	1,073	749	2,144	1,909	(7,359)	(6,931)	91,129	79,299
Fixed Assets																		
Land, Buildings and Equipment	388,357	374,865	777	789	118,088	112,611	19,627	19,122	2,974	2,740	41	41	100				529,964	510,168
Construction In Progress	5,064	9,238			2,659	5,879	230	707		8			18,268	16,944			26,222	32,777
Accumulated Depreciation	(289,496)	(281,832)	(771)	(754)	(63,800)	(60,730)	(175)	(161)	(2,331)	(2,297)	(32)	(29)					(356,604)	(345,802)
Total Fixed Assets	103,926	102,272	6	36	56,948	57,760	19,683	19,668	643	452	9	12	18,368	16,944			199,582	197,144
Other Non-Current Assets																		
Other Non-Current Assets	34,860	34,740			3,591	3,670	45,054	39,745					0		(5,377)	(5,219)	78,128	72,936
Total Other Non-Current Assets	34,860	34,740			3,591	3,670	45,054	39,745					0		(5,377)	(5,219)	78,128	72,936
Deferred Outflow of Resources																		
Deferred Outflow of Resources					1,861	678											1,861	678
Total Deferred Outflow of Resources					1,861	678											1,861	678
Total Assets & Deferred Outflow of Resources	163,984	157,804	11,861	14,729	103,857	96,697	67,859	60,821	14,281	12,542	1,082	761	20,513	18,853	(12,736)	(12,150)	370,700	350,057
Liabilities																		
Deferred Inflow of Resources						235												235
						235												235
Current Liabilities																		
Trade Payable & Accruals	2,244	1,531	356	1,870	4,059	2,976	9	105	847	677	60	49	726	391	(1,908)	(1,432)	6,393	6,168
Other Current Liabilities	3,594	3,245	941	3,101	5,118	4,756	445	991	618	541	473	752	1,969	1,603	(5,537)	(5,680)	7,621	9,309
Total Current Liabilities	5,838	4,776	1,297	4,971	9,177	7,732	454	1,096	1,465	1,219	533	801	2,695	1,994	(7,446)	(7,112)	14,014	15,477
Non-Current Liabilities																		
Non-Current Long Term Debt	1,950	924	1,099	1,490	58,097	51,839	9,247	9,056					9,961	13,787	(5,210)	(5,038)	75,144	72,059
Total Non-Current Liabilities	1,950	924	1,099	1,490	58,097	51,839	9,247	9,056					9,961	13,787	(5,210)	(5,038)	75,144	72,059
Total Liabilities	7,788	5,700	2,396	6,461	67,274	59,807	9,701	10,152	1,465	1,219	533	801	12,656	15,781	(12,656)	(12,150)	89,158	87,771
Equity																		
Equity																		
Invested In Capital Assets	102,386	102,272	6	36	(1,326)	4,809	18,216	18,201	643	452	9	12	6,773	1,846	5,214	5,042	131,922	132,670
Restricted Net Assets	15,532	15,541	1,330	1,750	18,629	12,253	1,371	100			715	48	1,238	1,213			38,815	30,906
Unrestricted Net Assets	38,277	34,291	8,129	6,482	19,280	19,827	38,571	32,368	12,173	10,872	(176)	(100)	(155)	13	(5,294)	(5,042)	110,805	98,710
Total Equity	156,196	152,104	9,465	8,268	36,583	36,890	58,158	50,669	12,816	11,324	548	(40)	7,856	3,072	(80)	0	281,542	262,286
Total Liabilities and Equity	163,984	157,804	11,861	14,729	103,857	96,697	67,859	60,821	14,281	12,542	1,082	761	20,513	18,853	(12,736)	(12,150)	370,700	350,057

Asset Management
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	28,547	30,988	27,327	3,661	135,589	140,186	136,634	3,552	2.60
Insurance	1	144	232	(88)	679	995	1,427	(432)	(30.30)
Other Expenses	3,573	2,129	4,466	(2,337)	17,575	12,764	22,331	(9,567)	(42.84)
Total Operating Expense	32,121	33,261	32,025	1,236	153,842	153,945	160,392	(6,448)	(4.02)
Total Operating Income	(32,121)	(33,261)	(32,025)	(1,236)	(153,842)	(153,945)	(160,392)	6,448	(4.02)
Non-Operating Income (Expense)									
Management Fees	(53)	(67)	(49)	(18)	(253)	(347)	(245)	(102)	41.62
Total Non-Operating Income (Expense)	(53)	(67)	(49)	(18)	(253)	(347)	(245)	(102)	41.62
Surplus or Deficit Prior to Non-Cash Items	(32,174)	(33,328)	(32,074)	(1,254)	(154,095)	(154,292)	(160,637)	6,346	(3.95)
Non-Cash Items									
Depreciation & Amortization	(146)	(147)	(146)	0	(732)	(734)	(732)	(2)	.27
Non-Oper Income (Expense)	31,198	31,890		31,890	147,846	151,253		151,253	100.00
Total Non-Cash Items	31,052	31,743	(146)	31,890	147,114	150,520	(732)	151,251	(20,674.03)
Change In Net Assets	(1,123)	(1,585)	(32,220)	30,636	(6,981)	(3,772)	(161,369)	157,597	(97.66)



Brazos Warehouse Building
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue									
Net Revenue									
Operating Expense									
Salaries and Benefits	1,122	19		19	6,034	11		11	100.00
Supplies and Materials			114	(114)	(122)	581	569	11	1.97
Fleet Costs	25				25	257		257	100.00
Outside Services	902	4,417	892	3,524	2,128	22,510	4,462	18,048	404.52
Utilities	3,572	2,981	2,067	915	12,961	12,976	10,333	2,643	25.57
Protective Services	(1)		41	(41)	184		204	(204)	(100.00)
Insurance	0		3,642	(3,642)	11,985	17,944	18,210	(266)	(1.46)
Other Expenses	82	93	126	(33)	542	2,516	630	1,885	299.08
Total Operating Expense	5,701	7,510	6,882	628	33,738	56,795	34,409	22,386	65.06
Total Operating Income	(5,701)	(7,510)	(6,882)	(628)	(33,738)	(56,795)	(34,409)	(22,386)	65.06
Non-Operating Income (Expense)									
Management Fees	(4)	(5)	(4)	(1)	(20)	(27)	(19)	(8)	41.65
Total Non-Operating Income (Expense)	(4)	(5)	(4)	(1)	(20)	(27)	(19)	(8)	41.65
Surplus or Deficit Prior to Non-Cash Items	(5,705)	(7,515)	(6,886)	(630)	(33,758)	(56,822)	(34,428)	(22,394)	65.04
Non-Cash Items									
Depreciation & Amortization	(1,470)	(1,476)	(1,470)	(6)	(7,348)	(7,379)	(7,348)	(31)	.42
Total Non-Cash Items	(1,470)	(1,476)	(1,470)	(6)	(7,348)	(7,379)	(7,348)	(31)	.42
Change In Net Assets	(7,175)	(8,991)	(8,355)	(636)	(41,106)	(64,201)	(41,776)	(22,425)	53.68



Central Office Building
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			17	(17)			87	(87)	(100.00)
Net Revenue			17	(17)			87	(87)	(100.00)
Operating Expense									
Salaries and Benefits	22,232	22,855	24,409	(1,553)	111,714	114,971	122,043	(7,071)	(5.79)
Supplies and Materials	2,992	2,717	4,095	(1,379)	18,814	10,946	20,477	(9,530)	(46.54)
Fleet Costs	1,465	99	689	(590)	2,389	1,511	3,445	(1,934)	(56.14)
Outside Services	2,228	10,719	15,221	(4,502)	8,220	35,652	76,105	(40,453)	(53.15)
Utilities	25,151	(2,176)	18,194	(20,370)	95,414	66,921	90,972	(24,051)	(26.44)
Protective Services	7,736	11,976	15,886	(3,910)	44,143	68,192	79,430	(11,238)	(14.15)
Insurance	14	283	2,826	(2,543)	5,024	9,597	14,654	(5,056)	(34.51)
Other Expenses	(101,753)	(102,963)	(99,704)	(3,259)	(512,820)	(507,048)	(498,519)	(8,528)	1.71
Total Operating Expense	(39,934)	(56,490)	(18,384)	(38,106)	(227,100)	(199,257)	(91,395)	(107,862)	118.02
Total Operating Income	39,934	56,490	18,402	38,089	227,100	199,257	91,482	107,775	117.81
Non-Operating Income (Expense)									
Replacement/Extraordinary Item			(183)	183			(913)	913	(100.00)
Other Income (Expense)			159	(159)		2,612	794	1,818	229.03
Management Fees	5,430	6,850	4,983	1,868	25,665	35,290	24,913	10,377	41.65
Total Non-Operating Income (Expense)	5,430	6,850	4,959	1,891	25,665	37,902	24,794	13,108	52.87
Surplus or Deficit Prior to Non-Cash Items	45,364	63,341	23,360	39,980	252,765	237,159	116,276	120,883	103.96
Non-Cash Items									
Depreciation & Amortization	(5,496)	(6,933)	(5,074)	(1,860)	(27,478)	(35,718)	(25,490)	(10,228)	40.13
Total Non-Cash Items	(5,496)	(6,933)	(5,074)	(1,860)	(27,478)	(35,718)	(25,490)	(10,228)	40.13
Change In Net Assets	39,869	56,407	18,287	38,121	225,287	201,441	90,786	110,655	121.89



COC Management Agent
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue		500	411	89		3,372	2,057	1,315	63.92
Net Revenue		500	411	89		3,372	2,057	1,315	63.92
Operating Expense									
Salaries and Benefits	4,386	1,597	4,781	(3,184)	21,672	13,099	23,904	(10,805)	(45.20)
Outside Services						4,512		4,512	100.00
Insurance	0	58	89	(31)	225	337	552	(215)	(38.94)
Other Expenses	14,111	5,407	9,314	(3,907)	16,784	29,784	49,518	(19,734)	(39.85)
Total Operating Expense	18,498	7,062	14,184	(7,122)	38,681	47,732	73,974	(26,242)	(35.47)
Total Operating Income	(18,498)	(6,562)	(13,772)	7,210	(38,681)	(44,360)	(71,917)	27,557	(38.32)
Non-Operating Income (Expense)									
Interest Income	11,220	10,481	10,000	481	51,652	64,891	50,000	14,891	29.78
Management Fees	653,947	671,370	705,359	(33,989)	3,266,167	3,380,062	3,526,794	(146,731)	(4.16)
Total Non-Operating Income (Expense)	665,167	681,851	715,359	(33,508)	3,317,818	3,444,953	3,576,794	(131,841)	(3.69)
Surplus or Deficit Prior to Non-Cash Items	646,669	675,289	701,587	(26,298)	3,279,137	3,400,593	3,504,877	(104,284)	(2.98)

Construction Services
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	31,131	43,000	38,520	4,480	152,268	190,033	192,599	(2,566)	(1.33)
Supplies and Materials			3	(3)			13	(13)	(100.00)
Fleet Costs	572	3,451	1,333	2,117	2,456	5,589	6,667	(1,078)	(16.17)
Outside Services			7	(7)		3	34	(31)	(91.11)
Insurance	3	599	1,086	(487)	3,054	5,261	6,534	(1,273)	(19.48)
Other Expenses	9,002	11,377	22,775	(11,398)	41,753	47,378	113,877	(66,499)	(58.40)
Total Operating Expense	40,708	58,427	63,724	(5,297)	199,530	248,263	319,724	(71,460)	(22.35)
Total Operating Income	(40,708)	(58,427)	(63,724)	5,297	(199,530)	(248,263)	(319,724)	71,460	(22.35)
Non-Operating Income (Expense)									
Other Income (Expense)			313	(313)	4,755		1,567	(1,567)	(100.00)
Management Fees	(885)	(1,188)	(1,187)	(1)	(4,575)	(5,942)	(5,937)	(5)	.08
Total Non-Operating Income (Expense)	(885)	(1,188)	(874)	(314)	180	(5,942)	(4,370)	(1,572)	35.97
Surplus or Deficit Prior to Non-Cash Items	(41,593)	(59,615)	(64,598)	4,982	(199,350)	(254,205)	(324,093)	69,888	(21.56)
Non-Cash Items									
Depreciation & Amortization	(395)	(806)	(1,162)	356	(2,610)	(4,028)	(5,809)	1,781	(30.67)
Total Non-Cash Items	(395)	(806)	(1,162)	356	(2,610)	(4,028)	(5,809)	1,781	(30.67)
Change In Net Assets	(41,988)	(60,421)	(65,760)	5,339	(201,960)	(258,233)	(329,902)	71,670	(21.72)



Executive Office
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	100,612	16,344	85,767	(69,424)	482,325	312,921	428,837	(115,916)	(27.03)
Supplies and Materials			21	(21)			105	(105)	(100.00)
Fleet Costs	1,176		28	(28)	1,412	94	139	(45)	(32.42)
Outside Services			64	(64)	8		318	(318)	(100.00)
Utilities	221	200	41	159	552	784	205	579	281.93
Protective Services		141		141		141		141	100.00
Insurance	2	384	624	(240)	1,915	2,999	3,833	(834)	(21.75)
Other Expenses	23,344	15,213	28,894	(13,681)	80,351	177,559	144,470	33,089	22.90
Total Operating Expense	125,356	32,282	115,439	(83,157)	566,562	494,499	577,909	(83,410)	(14.43)
Total Operating Income	(125,356)	(32,282)	(115,439)	83,157	(566,562)	(494,499)	(577,909)	83,410	(14.43)
Non-Operating Income (Expense)									
Replacement/Extraordinary Item			(31)	31			(153)	153	(100.00)
Management Fees	21,139	5,869	20,737	(14,868)	95,559	86,680	103,686	(17,006)	(16.40)
Total Non-Operating Income (Expense)	21,139	5,869	20,707	(14,837)	95,559	86,680	103,533	(16,853)	(16.28)
Surplus or Deficit Prior to Non-Cash Items	(104,216)	(26,412)	(94,733)	68,320	(471,003)	(407,819)	(474,376)	66,557	(14.03)
Non-Cash Items									
Depreciation & Amortization	(1,154)	(747)	(1,154)	406	(5,768)	(3,737)	(5,768)	2,031	(35.21)
Total Non-Cash Items	(1,154)	(747)	(1,154)	406	(5,768)	(3,737)	(5,768)	2,031	(35.21)
Change In Net Assets	(105,370)	(27,160)	(95,886)	68,726	(476,771)	(411,556)	(480,143)	68,587	(14.28)

Finance & Accounting
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			7,627	(7,627)	1,050	2,087	38,136	(36,050)	(94.53)
Net Revenue			7,627	(7,627)	1,050	2,087	38,136	(36,050)	(94.53)
Operating Expense									
Salaries and Benefits	125,378	93,455	152,466	(59,010)	630,609	589,802	762,329	(172,527)	(22.63)
Insurance	64	1,157	1,811	(654)	5,073	7,807	11,192	(3,384)	(30.24)
Other Expenses	22,316	17,424	28,957	(11,533)	134,102	100,517	144,785	(44,268)	(30.57)
Total Operating Expense	147,759	112,037	183,234	(71,197)	769,784	698,127	918,306	(220,179)	(23.98)
Total Operating Income	(147,759)	(112,037)	(175,606)	63,570	(768,734)	(696,040)	(880,170)	184,130	(20.92)
Non-Operating Income (Expense)									
Management Fees	31,191	26,320	39,424	(13,104)	155,542	164,694	197,119	(32,425)	(16.45)
Total Non-Operating Income (Expense)	31,191	26,320	39,424	(13,104)	155,542	164,694	197,119	(32,425)	(16.45)
Surplus or Deficit Prior to Non-Cash Items	(116,568)	(85,716)	(136,183)	50,466	(613,192)	(531,346)	(683,051)	151,705	(22.21)



Human Resources
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	49,909	49,906	53,524	(3,618)	233,526	289,457	267,621	21,836	8.16
Outside Services					1,795				
Protective Services						143		143	100.00
Insurance	3	384	642	(258)	2,083	3,246	3,922	(676)	(17.23)
Other Expenses	21,483	49,291	39,263	10,027	161,996	169,403	196,317	(26,914)	(13.71)
Total Operating Expense	71,395	99,580	93,430	6,151	399,401	462,249	467,860	(5,611)	(1.20)
Total Operating Income	(71,395)	(99,580)	(93,430)	(6,151)	(399,401)	(462,249)	(467,860)	5,611	(1.20)
Non-Operating Income (Expense)									
Management Fees	11,040	18,534	17,358	1,175	67,846	81,180	86,791	(5,611)	(6.46)
Total Non-Operating Income (Expense)	11,040	18,534	17,358	1,175	67,846	81,180	86,791	(5,611)	(6.46)
Surplus or Deficit Prior to Non-Cash Items	(60,355)	(81,047)	(76,071)	(4,976)	(331,555)	(381,069)	(381,069)	0	0.00



Internal Audit
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	26,054	25,351	31,245	(5,894)	130,504	132,512	156,227	(23,715)	(15.18)
Fleet Costs	16	40	17	23	94	272	84	188	224.49
Outside Services			0	0	596		2	(2)	(100.00)
Insurance	2	240	439	(199)	1,317	1,852	2,640	(788)	(29.85)
Other Expenses	18,287	4,611	7,456	(2,845)	40,312	21,468	37,379	(15,911)	(42.57)
Total Operating Expense	44,359	30,242	39,157	(8,915)	172,823	156,103	196,331	(40,228)	(20.49)
Total Operating Income	(44,359)	(30,242)	(39,157)	8,915	(172,823)	(156,103)	(196,331)	40,228	(20.49)
Non-Operating Income (Expense)									
Management Fees	7,508	5,701	7,421	(1,720)	29,334	28,320	37,106	(8,785)	(23.68)
Total Non-Operating Income (Expense)	7,508	5,701	7,421	(1,720)	29,334	28,320	37,106	(8,785)	(23.68)
Surplus or Deficit Prior to Non-Cash Items	(36,851)	(24,541)	(31,736)	7,195	(143,489)	(127,783)	(159,226)	31,443	(19.75)
Non-Cash Items									
Depreciation & Amortization	(307)	(308)	(307)	(1)	(1,536)	(1,540)	(1,536)	(4)	.28
Total Non-Cash Items	(307)	(308)	(307)	(1)	(1,536)	(1,540)	(1,536)	(4)	.28
Change In Net Assets	(37,158)	(24,849)	(32,043)	7,194	(145,025)	(129,323)	(160,762)	31,439	(19.56)



Legal Services
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	20,606	24,259	28,635	(4,377)	98,261	117,505	143,177	(25,673)	(17.93)
Net Revenue	20,606	24,259	28,635	(4,377)	98,261	117,505	143,177	(25,673)	(17.93)
Operating Expense									
Salaries and Benefits	16,897	16,068	17,384	(1,316)	86,379	87,493	86,922	571	.66
Insurance	1	101	171	(71)	552	817	1,042	(225)	(21.57)
Other Expenses	11,105	13,819	13,728	91	58,033	60,138	68,639	(8,501)	(12.39)
Total Operating Expense	28,002	29,987	31,283	(1,296)	144,964	148,448	156,604	(8,156)	(5.21)
Total Operating Income	(7,396)	(5,728)	(2,648)	(3,080)	(46,703)	(30,944)	(13,427)	(17,517)	130.46
Non-Operating Income (Expense)									
Management Fees	1,149	956	408	547	7,729	4,803	2,041	2,762	135.34
Total Non-Operating Income (Expense)	1,149	956	408	547	7,729	4,803	2,041	2,762	135.34
Surplus or Deficit Prior to Non-Cash Items	(6,246)	(4,773)	(2,240)	(2,533)	(38,974)	(26,140)	(11,386)	(14,755)	129.59



Annie Casey
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	16,274	4,123	7,083	(2,961)	77,817	40,121	35,417	4,704	13.28
Net Revenue	16,274	4,123	7,083	(2,961)	77,817	40,121	35,417	4,704	13.28
Operating Expense									
Salaries and Benefits	15,165	4,123	7,093	(2,970)	70,774	40,183	35,464	4,718	13.30
Insurance			27	(27)			137	(137)	(100.00)
Other Expenses	1,007		22	(22)	6,941	(62)	109	(171)	(156.58)
Total Operating Expense	16,172	4,123	7,142	(3,019)	77,715	40,121	35,710	4,411	12.35
Total Operating Income	102		(59)	59	102		(294)	294	(100.00)



Early Engagement
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	161	(21)		(21)	680	814		814	100.00
Protective Services			167	(167)	225	282	833	(551)	(66.16)
Other Expenses	1,226		1,680	(1,680)	7,321	5,464	8,402	(2,938)	(34.97)
Total Operating Expense	1,387	(21)	1,847	(1,868)	8,225	6,560	9,235	(2,675)	(28.97)
Total Operating Income	(1,387)	21	(1,847)	1,868	(8,225)	(6,560)	(9,235)	2,675	(28.97)



Health and Wellness
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Other Expenses			300	(300)		44	1,498	(1,454)	(97.08)
Total Operating Expense			300	(300)		44	1,498	(1,454)	(97.08)
Total Operating Income			(300)	300		(44)	(1,498)	1,454	(97.08)



MTW Program Administration
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			102	(102)			510	(510)	(100.00)
Net Revenue			102	(102)			510	(510)	(100.00)
Operating Expense									
Salaries and Benefits	57,551	49,288	66,489	(17,200)	335,723	265,874	332,443	(66,569)	(20.02)
Fleet Costs	163	115	747	(632)	543	4,945	3,734	1,211	32.44
Outside Services			1	(1)			3	(3)	(100.00)
Protective Services			52	(52)	40	339	259	80	30.96
Insurance	22	1,282	2,211	(929)	5,078	9,836	14,462	(4,625)	(31.98)
Other Expenses	32,819	50,725	44,130	6,596	185,512	175,208	221,044	(45,836)	(20.74)
Total Operating Expense	90,555	101,411	113,629	(12,218)	526,897	456,203	571,944	(115,741)	(20.24)
Total Operating Income	(90,555)	(101,411)	(113,527)	12,116	(526,897)	(456,203)	(571,434)	115,231	(20.17)
Non-Operating Income (Expense)									
Interest Income	125		38	(38)	274	500	190	310	162.81
Other Income (Expense)			(743)	743			(3,715)	3,715	(100.00)
Management Fees	(487)	(813)	(623)	(190)	(3,349)	(4,759)	(3,117)	(1,642)	52.67
Transfers	10,699	9,754	11,475	(1,721)	52,144	51,678	57,377	(5,698)	(9.93)
Total Non-Operating Income (Expense)	10,338	8,941	10,147	(1,206)	49,069	47,420	50,735	(3,315)	(6.53)
Surplus or Deficit Prior to Non-Cash Items	(80,218)	(92,470)	(103,380)	10,910	(477,828)	(408,783)	(520,699)	111,916	(21.49)
Non-Cash Items									
Non-Oper Income (Expense)	155,496	47,778		47,778	617,231	704,388		704,388	100.00
Total Non-Cash Items	155,496	47,778		47,778	617,231	704,388		704,388	100.00
Change In Net Assets	75,278	(44,692)	(103,380)	58,688	139,404	295,604	(520,699)	816,304	(156.77)



Res Ambassador Empowerment Pgm
 Summarized Income Statement by Business Unit
 Period Ending November 30, 2019
 Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	1,184	2,513	3,847	(1,334)	8,008	22,032	19,234	2,798	14.55
Insurance	34	5	164	(160)	134	20	822	(802)	(97.51)
Other Expenses			3	(3)			13	(13)	(100.00)
Total Operating Expense	1,218	2,518	4,014	(1,496)	8,142	22,052	20,069	1,984	9.88
Total Operating Income	(1,218)	(2,518)	(4,014)	1,496	(8,142)	(22,052)	(20,069)	(1,984)	9.88



Summer Youth Program
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits		220	10,248	(10,029)	50,009	37,569	51,241	(13,673)	(26.68)
Insurance		0	822	(822)	724	35	4,110	(4,075)	(99.15)
Other Expenses		50	194	(144)		50	972	(922)	(94.85)
Total Operating Expense		270	11,265	(10,995)	50,733	37,654	56,323	(18,670)	(33.15)
Total Operating Income		(270)	(11,265)	10,995	(50,733)	(37,654)	(56,323)	18,670	(33.15)



Policy And Planning
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			716	(716)		5,247	3,579	1,668	46.62
Net Revenue			716	(716)		5,247	3,579	1,668	46.62
Operating Expense									
Salaries and Benefits	24,178	27,963	33,347	(5,384)	121,571	149,298	166,735	(17,436)	(10.46)
Insurance	2	225	366	(140)	960	1,548	2,247	(699)	(31.10)
Other Expenses	6,655	7,698	19,642	(11,944)	35,027	33,721	98,211	(64,490)	(65.66)
Total Operating Expense	30,834	35,887	53,355	(17,468)	157,557	184,568	267,193	(82,625)	(30.92)
Total Operating Income	(30,834)	(35,887)	(52,639)	16,752	(157,557)	(179,321)	(263,614)	84,293	(31.98)
Non-Operating Income (Expense)									
Management Fees	5,162	6,719	9,865	(3,146)	26,111	32,375	49,323	(16,948)	(34.36)
Total Non-Operating Income (Expense)	5,162	6,719	9,865	(3,146)	26,111	32,375	49,323	(16,948)	(34.36)
Surplus or Deficit Prior to Non-Cash Items	(25,672)	(29,167)	(42,774)	13,607	(131,447)	(146,945)	(214,291)	67,345	(31.43)
Non-Cash Items									
Depreciation & Amortization	(69)	(69)	(69)	0	(344)	(345)	(344)	(1)	.28
Total Non-Cash Items	(69)	(69)	(69)	0	(344)	(345)	(344)	(1)	.28
Change In Net Assets	(25,741)	(29,236)	(42,843)	13,607	(131,791)	(147,290)	(214,635)	67,344	(31.38)



Procurement
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			83	(83)		56	417	(361)	(86.56)
Net Revenue			83	(83)		56	417	(361)	(86.56)
Operating Expense									
Salaries and Benefits	39,721	55,687	46,739	8,948	186,529	243,621	233,697	9,924	4.25
Insurance	18	348	558	(211)	1,616	2,340	3,438	(1,098)	(31.93)
Other Expenses	7,411	7,851	12,029	(4,178)	29,768	41,285	60,147	(18,862)	(31.36)
Total Operating Expense	47,150	63,886	59,327	4,559	217,913	287,246	297,282	(10,036)	(3.38)
Total Operating Income	(47,150)	(63,886)	(59,244)	(4,642)	(217,913)	(287,190)	(296,865)	9,676	(3.26)
Non-Operating Income (Expense)									
Management Fees	7,703	11,908	11,104	803	36,030	51,129	55,522	(4,393)	(7.91)
Total Non-Operating Income (Expense)	7,703	11,908	11,104	803	36,030	51,129	55,522	(4,393)	(7.91)
Surplus or Deficit Prior to Non-Cash Items	(39,447)	(51,979)	(48,140)	(3,839)	(181,883)	(236,061)	(241,344)	5,283	(2.19)
Non-Cash Items									
Depreciation & Amortization	(312)	(313)	(312)	(1)	(1,561)	(1,565)	(1,561)	(4)	.27
Total Non-Cash Items	(312)	(313)	(312)	(1)	(1,561)	(1,565)	(1,561)	(4)	.27
Change In Net Assets	(39,759)	(52,292)	(48,452)	(3,840)	(183,444)	(237,626)	(242,904)	5,278	(2.17)



SAHFC Property Mgmt Admin
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	22,717	36,847	31,227	5,620	113,660	178,826	156,135	22,691	14.53
Fleet Costs	28		196	(196)	286	1,098	980	117	11.96
Outside Services	3				11				
Insurance	1	192	359	(167)	1,114	1,479	2,153	(674)	(31.31)
Other Expenses	9,064	4,996	7,438	(2,442)	35,106	26,511	37,220	(10,709)	(28.77)
Total Operating Expense	31,813	42,035	39,220	2,815	150,177	207,913	196,489	11,425	5.81
Total Operating Income	(31,813)	(42,035)	(39,220)	(2,815)	(150,177)	(207,913)	(196,489)	(11,425)	5.81
Non-Operating Income (Expense)									
Management Fees	17,520	41,749	19,272	22,478	112,621	143,046	96,358	46,688	48.45
Total Non-Operating Income (Expense)	17,520	41,749	19,272	22,478	112,621	143,046	96,358	46,688	48.45
Surplus or Deficit Prior to Non-Cash Items	(14,293)	(286)	(19,949)	19,663	(37,555)	(64,868)	(100,131)	35,263	(35.22)
Non-Cash Items									
Depreciation & Amortization	(390)	(391)	(390)	(1)	(1,948)	(1,953)	(1,948)	(5)	.27
Total Non-Cash Items	(390)	(391)	(390)	(1)	(1,948)	(1,953)	(1,948)	(5)	.27
Change In Net Assets	(14,682)	(676)	(20,338)	19,662	(39,503)	(66,821)	(102,079)	35,258	(34.54)



Property Management - PH
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	85,709	74,447	84,836	(10,389)	412,516	390,538	424,180	(33,642)	(7.93)
Fleet Costs	425	187	290	(103)	1,120	679	1,451	(772)	(53.22)
Outside Services		3	83	(80)	8	3	417	(414)	(99.28)
Protective Services	135				135				
Insurance	84	654	1,147	(493)	3,838	5,002	6,947	(1,945)	(28.00)
Other Expenses	18,788	17,164	18,245	(1,081)	90,511	124,215	91,225	32,991	36.16
Total Operating Expense	105,141	92,455	104,601	(12,147)	508,128	520,437	524,219	(3,782)	(.72)
Total Operating Income	(105,141)	(92,455)	(104,601)	12,147	(508,128)	(520,437)	(524,219)	3,782	(0.72)
Non-Operating Income (Expense)									
Other Income (Expense)						1,756		1,756	100.00
Management Fees	(220)	(416)	(471)	55	(2,275)	(2,481)	(2,354)	(128)	5.43
Total Non-Operating Income (Expense)	(220)	(416)	(471)	55	(2,275)	(725)	(2,354)	1,628	(69.18)
Surplus or Deficit Prior to Non-Cash Items	(105,362)	(92,870)	(105,072)	12,202	(510,402)	(521,162)	(526,572)	5,410	(1.03)
Non-Cash Items									
Depreciation & Amortization	(243)	(244)	(243)	(1)	(1,216)	(1,220)	(1,216)	(3)	.28
Total Non-Cash Items	(243)	(244)	(243)	(1)	(1,216)	(1,220)	(1,216)	(3)	.28
Change In Net Assets	(105,605)	(93,114)	(105,315)	12,201	(511,619)	(522,382)	(527,789)	5,407	(1.02)



Public Affairs
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	3,113	1,688	4,067	(2,379)	20,104	13,850	20,333	(6,483)	(31.88)
Net Revenue	3,113	1,688	4,067	(2,379)	20,104	13,850	20,333	(6,483)	(31.88)
Operating Expense									
Salaries and Benefits	37,298	25,819	39,009	(13,190)	112,241	171,230	195,047	(23,817)	(12.21)
Outside Services									
Utilities	117	117	71	46	468	468	353	115	32.74
Protective Services						741		741	100.00
Insurance	52	302	467	(165)	1,379	2,078	2,896	(818)	(28.25)
Other Expenses	11,305	20,425	28,682	(8,258)	60,972	82,741	143,412	(60,672)	(42.31)
Total Operating Expense	48,772	46,663	68,229	(21,566)	175,059	257,257	341,708	(84,450)	(24.71)
Total Operating Income	(45,660)	(44,976)	(64,163)	19,187	(154,956)	(243,407)	(321,375)	77,967	(24.26)
Non-Operating Income (Expense)									
Management Fees	7,644	8,400	12,091	(3,690)	26,167	43,828	60,453	(16,625)	(27.50)
Total Non-Operating Income (Expense)	7,644	8,400	12,091	(3,690)	26,167	43,828	60,453	(16,625)	(27.50)
Surplus or Deficit Prior to Non-Cash Items	(38,015)	(36,575)	(52,072)	15,497	(128,789)	(199,580)	(260,922)	61,342	(23.51)



Dev Svcs & Neighborhood Rev
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue					7,201				
Net Revenue					7,201				
Operating Expense									
Salaries and Benefits	39,790	56,507	47,006	9,501	185,301	278,622	235,030	43,592	18.55
Supplies and Materials			9	(9)			43	(43)	(100.00)
Fleet Costs	904	150	875	(725)	4,164	1,187	4,375	(3,188)	(72.87)
Outside Services		2,679	808	1,872		5,989	4,038	1,951	48.31
Utilities						445		445	100.00
Protective Services						765		765	100.00
Insurance	4	899	814	85	3,169	4,139	4,852	(713)	(14.69)
Other Expenses	16,159	17,760	58,999	(41,238)	75,732	85,428	294,994	(209,567)	(71.04)
Total Operating Expense	56,856	77,996	108,510	(30,514)	268,367	376,574	543,332	(166,758)	(30.69)
Total Operating Income	(56,856)	(77,996)	(108,510)	30,514	(261,166)	(376,574)	(543,332)	166,758	(30.69)
Non-Operating Income (Expense)									
Interest Expense	(579)	(1,323)	(3,896)	2,573	(2,143)	(7,088)	(19,479)	12,391	(63.61)
Management Fees	(264)	(759)	(480)	(279)	(1,474)	(3,113)	(2,400)	(713)	29.69
Transfers		103,622		103,622		453,705		453,705	100.00
Total Non-Operating Income (Expense)	(843)	101,541	(4,376)	105,916	(3,618)	443,504	(21,879)	465,383	(2,127.11)
Surplus or Deficit Prior to Non-Cash Items	(57,699)	23,545	(112,885)	136,430	(264,783)	66,930	(565,211)	632,140	(111.84)
Non-Cash Items									
Depreciation & Amortization	(335)	(765)	(335)	(431)	(1,673)	(2,112)	(1,673)	(439)	26.22
Non-Oper Income (Expense)									
Total Non-Cash Items	(335)	(765)	(335)	(431)	(1,673)	(2,112)	(1,673)	(439)	26.22
Change In Net Assets	(58,034)	22,780	(113,220)	136,000	(266,457)	64,817	(566,884)	631,702	(111.43)



Receivable Transaction Process
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	450	481	452	29	2,189	2,352	2,262	90	3.97
Insurance	0	4	6	(2)	14	22	36	(14)	(38.39)
Other Expenses	3,400	3,629	4,418	(789)	18,066	19,885	22,089	(2,204)	(9.98)
Total Operating Expense	3,850	4,114	4,876	(762)	20,270	22,259	24,388	(2,128)	(8.73)
Total Operating Income	(3,850)	(4,114)	(4,876)	762	(20,270)	(22,259)	(24,388)	2,128	(8.73)
Non-Operating Income (Expense)									
Management Fees	3,850	4,114	4,876	(763)	20,270	22,259	24,382	(2,123)	(8.71)
Total Non-Operating Income (Expense)	3,850	4,114	4,876	(763)	20,270	22,259	24,382	(2,123)	(8.71)
Surplus or Deficit Prior to Non-Cash Items			0	0			(5)	5	(100.00)



Regulatory Oversight
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	11,697	9,517	9,964	(447)	55,341	47,822	49,818	(1,996)	(4.01)
Fleet Costs			4	(4)			19	(19)	(100.00)
Insurance	1	62	124	(62)	431	556	735	(180)	(24.42)
Other Expenses	2,415	1,184	2,559	(1,375)	11,178	6,274	12,795	(6,521)	(50.97)
Total Operating Expense	14,112	10,763	12,650	(1,887)	66,950	54,651	63,367	(8,716)	(13.75)
Total Operating Income	(14,112)	(10,763)	(12,650)	1,887	(66,950)	(54,651)	(63,367)	8,716	(13.75)
Non-Operating Income (Expense)									
Management Fees	2,378	2,040	2,401	(361)	11,576	10,012	12,005	(1,994)	(16.61)
Total Non-Operating Income (Expense)	2,378	2,040	2,401	(361)	11,576	10,012	12,005	(1,994)	(16.61)
Surplus or Deficit Prior to Non-Cash Items	(11,734)	(8,723)	(10,249)	1,526	(55,375)	(44,640)	(51,362)	6,722	(13.09)

Risk Management
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue			10,000	(10,000)	125,219	125,655	50,000	75,655	151.31
Net Revenue			10,000	(10,000)	125,219	125,655	50,000	75,655	151.31
Operating Expense									
Salaries and Benefits	6,313	6,672	12,499	(5,827)	35,286	43,875	62,495	(18,620)	(29.79)
Insurance	15	133	206	(73)	601	889	1,274	(385)	(30.24)
Other Expenses	1,944	4,188	3,171	1,017	10,372	10,867	15,856	(4,989)	(31.47)
Total Operating Expense	8,273	10,993	15,876	(4,883)	46,260	55,630	79,625	(23,995)	(30.13)
Total Operating Income	(8,273)	(10,993)	(5,876)	(5,117)	78,959	70,025	(29,625)	99,650	(336.38)
Non-Operating Income (Expense)									
Management Fees	1,378	2,057	1,072	986	4,361	8,509	5,358	3,151	58.81
Total Non-Operating Income (Expense)	1,378	2,057	1,072	986	4,361	8,509	5,358	3,151	58.81
Surplus or Deficit Prior to Non-Cash Items	(6,894)	(8,936)	(4,804)	(4,131)	83,320	78,534	(24,267)	102,801	(423.63)



Security Division - Admin
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeAdministrativeIncomeStatement
 ByBusinessUnit
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	15,247	16,606	16,117	489	77,148	89,088	80,585	8,503	10.55
Fleet Costs	305	196	518	(322)	774	1,194	2,591	(1,397)	(53.92)
Outside Services	4	9	6	3	28	39	30	9	31.76
Protective Services	1,530	4,042	5,750	(1,708)	30,317	36,096	28,751	7,345	25.55
Insurance	1	124	313	(189)	1,149	1,315	1,793	(478)	(26.66)
Other Expenses	4,821	3,030	4,704	(1,675)	17,161	14,958	23,522	(8,564)	(36.41)
Total Operating Expense	21,907	24,006	27,408	(3,402)	126,578	142,690	137,272	5,418	3.95
Total Operating Income	(21,907)	(24,006)	(27,408)	3,402	(126,578)	(142,690)	(137,272)	(5,418)	3.95
Non-Operating Income (Expense)									
Management Fees	3,649	4,469	5,125	(656)	21,174	25,519	25,624	(105)	(.41)
Total Non-Operating Income (Expense)	3,649	4,469	5,125	(656)	21,174	25,519	25,624	(105)	(.41)
Surplus or Deficit Prior to Non-Cash Items	(18,258)	(19,537)	(22,284)	2,746	(105,404)	(117,171)	(111,648)	(5,523)	4.95



Service Coordination
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdeAdministrativeIncomeStatement
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	2,000	9,600	12,400	(2,800)	22,000	22,000	62,000	(40,000)	(64.52)
Net Revenue	2,000	9,600	12,400	(2,800)	22,000	22,000	62,000	(40,000)	(64.52)
Operating Expense									
Salaries and Benefits	2,466	1,690	8,248	(6,558)	13,009	17,602	41,240	(23,638)	(57.32)
Insurance	0	96	108	(13)	84	561	720	(159)	(22.08)
Other Expenses		27	45	(18)	69	291	225	66	29.36
Total Operating Expense	2,466	1,812	8,401	(6,589)	13,162	18,454	42,185	(23,731)	(56.25)
Total Operating Income	(466)	7,788	3,999	3,789	8,838	3,546	19,815	(16,269)	(82.11)



Innovative Technology Services
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue	63,851	35,893	51,984	(16,091)	256,411	199,965	259,921	(59,956)	(23.07)
Net Revenue	63,851	35,893	51,984	(16,091)	256,411	199,965	259,921	(59,956)	(23.07)
Operating Expense									
Salaries and Benefits	46,715	28,190	42,712	(14,522)	197,715	163,164	213,562	(50,398)	(23.60)
Fleet Costs	48	69	125	(56)	247	277	625	(348)	(55.76)
Outside Services			1	(1)			3	(3)	(100.00)
Insurance	69	359	660	(301)	1,973	2,909	3,957	(1,048)	(26.48)
Other Expenses	14,628	6,590	8,340	(1,750)	42,455	31,061	41,700	(10,639)	(25.51)
Total Operating Expense	61,461	35,208	51,838	(16,629)	242,390	197,411	259,848	(62,437)	(24.03)
Total Operating Income	2,390	684	146	538	14,021	2,554	73	2,481	3,413.64
Non-Operating Income (Expense)									
Other Income (Expense)			526	(526)			2,628	(2,628)	(100.00)
Management Fees	(927)	(188)	(324)	136	(6,703)	(968)	(1,621)	653	(40.30)
Total Non-Operating Income (Expense)	(927)	(188)	201	(389)	(6,703)	(968)	1,007	(1,974)	(196.12)
Surplus or Deficit Prior to Non-Cash Items	1,464	497	348	149	7,318	1,586	1,079	507	46.94
Non-Cash Items									
Depreciation & Amortization	(1,464)	(317)	(316)	(1)	(7,318)	(1,586)	(1,582)	(4)	.28
Total Non-Cash Items	(1,464)	(317)	(316)	(1)	(7,318)	(1,586)	(1,582)	(4)	.28
Change In Net Assets		179	31	148			(502)	502	(100.00)



Innovative Technology Admin
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Miscellaneous Revenue						1,500		1,500	100.00
Net Revenue						1,500		1,500	100.00
Operating Expense									
Salaries and Benefits	51,185	42,375	44,626	(2,251)	245,299	209,034	223,129	(14,095)	(6.32)
Outside Services					215				
Insurance	1	192	316	(124)	982	1,514	1,935	(422)	(21.79)
Other Expenses	8,581	7,254	15,699	(8,446)	33,678	37,913	78,496	(40,582)	(51.70)
Total Operating Expense	59,768	49,820	60,641	(10,820)	280,174	248,461	303,560	(55,099)	(18.15)
Total Operating Income	(59,768)	(49,820)	(60,641)	10,820	(280,174)	(246,961)	(303,560)	56,599	(18.65)
Non-Operating Income (Expense)									
Management Fees	10,207	9,356	11,459	(2,103)	48,023	44,805	57,295	(12,491)	(21.80)
Total Non-Operating Income (Expense)	10,207	9,356	11,459	(2,103)	48,023	44,805	57,295	(12,491)	(21.80)
Surplus or Deficit Prior to Non-Cash Items	(49,561)	(40,464)	(49,182)	8,718	(232,152)	(202,156)	(246,265)	44,109	(17.91)
Non-Cash Items									
Depreciation & Amortization	(995)	(268)	(268)	(1)	(4,973)	(1,341)	(1,338)	(4)	.28
Total Non-Cash Items	(995)	(268)	(268)	(1)	(4,973)	(1,341)	(1,338)	(4)	.28
Change In Net Assets	(50,555)	(40,732)	(49,449)	8,717	(237,124)	(203,498)	(247,603)	44,105	(17.81)



UAC (Formerly AOD)
Summarized Income Statement by Business Unit
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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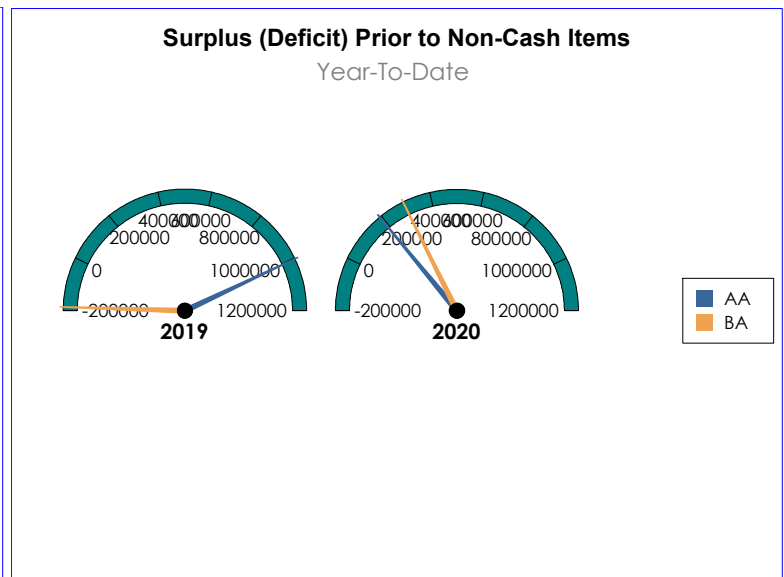
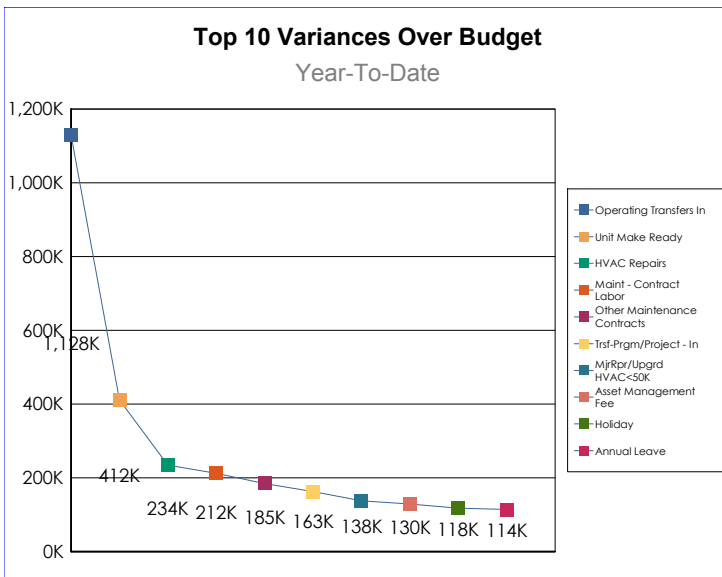
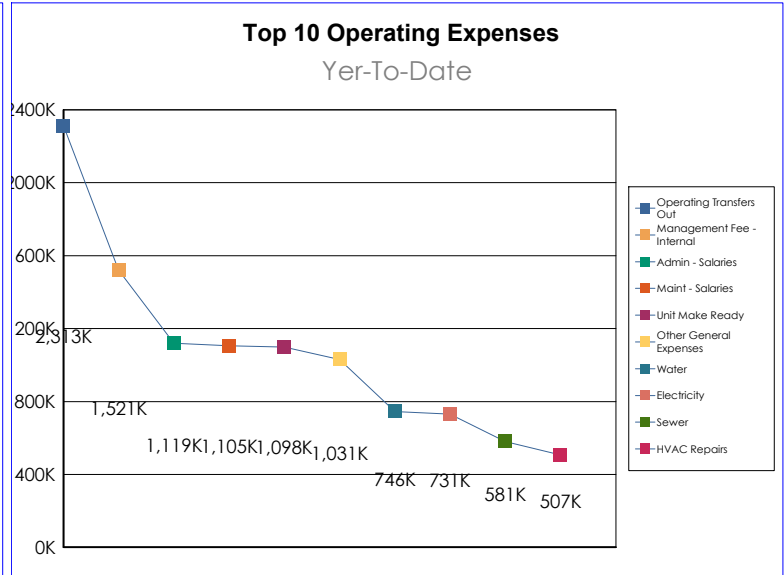
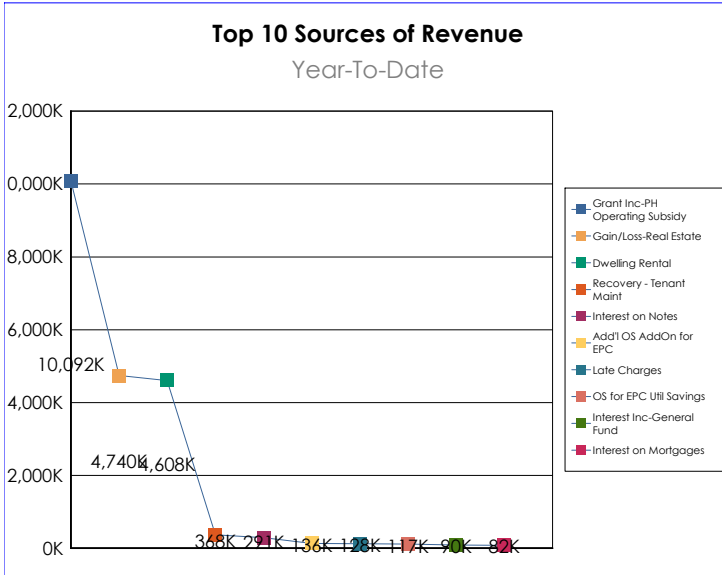
Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Operating Expense									
Salaries and Benefits	24,151	29,881	30,530	(649)	107,950	139,536	152,650	(13,114)	(8.59)
Outside Services			53	(53)			267	(267)	(100.00)
Insurance	2	297	474	(177)	1,351	2,122	2,923	(800)	(27.39)
Other Expenses	6,459	3,727	10,146	(6,419)	31,480	10,818	50,731	(39,912)	(78.68)
Total Operating Expense	30,612	33,906	41,203	(7,298)	140,781	152,477	206,570	(54,093)	(26.19)
Total Operating Income	(30,612)	(33,906)	(41,203)	7,298	(140,781)	(152,477)	(206,570)	54,093	(26.19)
Non-Operating Income (Expense)									
Management Fees	30,612	34,196	41,230	(7,034)	140,532	153,929	206,149	(52,220)	(25.33)
Total Non-Operating Income (Expense)	30,612	34,196	41,230	(7,034)	140,532	153,929	206,149	(52,220)	(25.33)
Surplus or Deficit Prior to Non-Cash Items		290	26	264	(249)	1,452	(421)	1,873	(445.01)
Non-Cash Items									
Depreciation & Amortization		(290)		(290)		(1,452)		(1,452)	100.00
Total Non-Cash Items		(290)		(290)		(1,452)		(1,452)	100.00
Change In Net Assets			26	(26)	(249)		(421)	421	(100.00)

Public Housing
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Revenue				
Rental Revenue	4,607,660	4,455,127	152,533	3.42
Bad Debt, Net of Collections	14,402	15,504	(1,102)	-7.11
Other Tenant Revenue	215,163	162,873	52,291	32.11
Grants	10,345,080	9,489,218	855,862	9.02
Miscellaneous Revenue	126,305	135,013	(8,708)	-6.45
Net Revenue	15,308,610	14,257,735	1,050,876	7.37
Operating Expense				
Salaries and Benefits	4,220,250	4,552,611	(332,361)	-7.30
Supplies and Materials	1,074,958	766,804	308,154	40.19
Fleet Costs	71,809	68,762	3,047	4.43
Outside Services	3,712,032	2,673,691	1,038,341	38.84
Utilities	2,094,006	2,271,079	(177,072)	-7.80
Protective Services	117,374	118,909	(1,535)	-1.29
Insurance	604,502	612,827	(8,325)	-1.36
Other Expenses	686,183	1,074,775	(388,592)	-36.16
Total Operating Expense	12,581,115	12,139,458	441,657	3.64
Total Operating Income	2,727,495	2,118,277	609,219	\$28.76
Non-Operating Income (Expense)				
Interest Expense	(22,244)	(41,063)	18,819	-45.83
Interest Income	530,650	346,884	183,766	52.98
Replacement/Extraordinary Item	(486,140)	(406,085)	(80,055)	19.71
Other Income (Expense)	(1,003,375)	(1,008,712)	5,338	-.53
Management Fees	(1,931,776)	(2,057,582)	125,806	-6.11
Transfers	378,897	1,343,998	(965,101)	-71.81
Total Non-Operating Income (Expense)	(2,533,988)	(1,822,560)	(711,428)	39.03
Surplus or Deficit Prior to Non-Cash Items	193,508	295,717	(102,209)	(\$34.56)
Non-Cash Items				
Depreciation & Amortization	(4,580,728)	(4,068,205)	(512,523)	12.60
Non-Oper Income (Expense)	5,434,926	1,911,067	3,523,859	184.39
Total Non-Cash Items	854,199	(2,157,138)	3,011,336	-139.60

Public Housing
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Change In Net Assets	1,047,706	(1,861,421)	2,909,127	(\$156.29)





Alazan/Guadalupe
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	103,209	109,203	100,326	8,877	511,477	546,927	501,632	45,296	9.03
Bad Debt, Net of Collections	5,171	5,286	(3,836)	9,122	24,360	4,819	(19,182)	24,001	-125.12
Other Tenant Revenue	2,780	6,651	2,583	4,068	19,606	30,110	12,916	17,194	133.12
Grants	302,805	289,571	296,873	(7,303)	1,475,735	1,510,007	1,484,366	25,640	1.73
Miscellaneous Revenue	1,915	3,691	4,489	(799)	14,864	19,398	22,447	(3,049)	-13.58
Net Revenue	415,880	414,402	400,436	13,966	2,046,043	2,111,260	2,002,179	109,082	5.45
Operating Expense									
Salaries and Benefits	113,952	104,277	119,888	(15,611)	586,270	544,288	599,440	(55,151)	-9.20
Supplies and Materials	25,404	24,915	31,850	(6,935)	143,264	162,262	159,250	3,012	1.89
Fleet Costs	7,340	2,254	3,232	(977)	19,059	12,867	16,158	(3,291)	-20.37
Outside Services	111,364	94,221	87,138	7,082	408,042	570,849	435,692	135,157	31.02
Utilities	42,711	45,737	48,046	(2,310)	215,791	233,297	240,232	(6,934)	-2.89
Protective Services	(227)	2,679	2,067	612	11,417	20,892	10,336	10,556	102.12
Insurance	156	1,607	14,274	(12,667)	37,380	69,114	73,843	(4,729)	-6.40
Other Expenses	15,547	14,568	17,359	(2,791)	81,730	81,437	87,837	(6,400)	-7.29
Total Operating Expense	316,248	290,257	323,854	(33,597)	1,502,954	1,695,006	1,622,787	72,219	4.45
Total Operating Income	99,632	124,144	76,581	47,563	543,089	416,254	379,391	36,863	9.72
Non-Operating Income (Expense)									
Interest Expense	(1,444)	(1,154)	(1,483)	328	(7,379)	(6,006)	(7,414)	1,408	-18.99
Interest Income	1,579	1,292	1,538	(247)	7,297	8,509	7,691	817	10.63
Replacement/Extraordinary Item	(14,439)	(15,258)	(20,660)	5,402	(97,349)	(121,760)	(103,301)	(18,458)	17.87
Other Income (Expense)	1,783		(595)	595	3,109	504	(2,974)	3,478	-116.95
Management Fees	(51,997)	(52,012)	(53,025)	1,013	(265,862)	(234,991)	(265,126)	30,135	-11.37
Transfers	(3,316)	5,784	5,725	60	(16,242)	28,566	28,623	(57)	-.20
Total Non-Operating Income (Expense)	(67,835)	(61,348)	(68,500)	7,152	(376,426)	(325,178)	(342,501)	17,323	-5.06
Income Before Non-Cash Items	31,798	62,796	8,081	54,715	166,662	91,076	36,890	54,185	146.88
Non-Cash Items									
Depreciation & Amortization	(66,516)	(70,315)	(65,619)	(4,696)	(332,763)	(354,693)	(331,182)	(23,511)	7.10
Total Non-Cash Items	(66,516)	(70,315)	(65,619)	(4,696)	(332,763)	(354,693)	(331,182)	(23,511)	7.10
Change In Net Assets	(34,718)	(7,519)	(57,538)	50,019	(166,101)	(263,617)	(294,292)	30,675	(10.42)



Blanco/San Pedro Arms
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	27,347	28,116	28,595	(479)	135,462	137,782	142,973	(5,191)	-3.63
Bad Debt, Net of Collections	195	3	(135)	138	(897)	924	(673)	1,597	-237.41
Other Tenant Revenue	485	558	368	191	2,178	2,365	1,840	526	28.57
Grants	22,642	26,106	22,200	3,906	110,343	136,016	110,999	25,017	22.54
Miscellaneous Revenue	25	1,932	2,422	(489)	50	9,612	12,109	(2,497)	-20.62
Net Revenue	50,694	56,716	53,450	3,266	247,136	286,699	267,248	19,451	7.28
Operating Expense									
Salaries and Benefits	9,311	12,053	13,695	(1,642)	48,075	49,244	68,476	(19,232)	-28.09
Supplies and Materials	2,456	2,763	1,062	1,701	11,264	13,489	5,310	8,178	154.01
Fleet Costs	617		109	(109)	682		547	(547)	-100.00
Outside Services	31,740	7,248	9,881	(2,633)	79,154	90,024	49,404	40,620	82.22
Utilities	22,048	26,075	16,177	9,898	81,980	75,051	80,887	(5,836)	-7.22
Protective Services	0		155	(155)			773	(773)	-100.00
Insurance	64	158	1,313	(1,155)	3,777	6,138	6,851	(714)	-10.42
Other Expenses	3,619	1,736	3,087	(1,351)	14,554	10,466	15,580	(5,113)	-32.82
Total Operating Expense	69,856	50,034	45,479	4,555	239,484	244,412	227,828	16,584	7.28
Total Operating Income	(19,162)	6,682	7,971	(1,289)	7,652	42,287	39,420	2,867	7.27
Non-Operating Income (Expense)									
Interest Income	311	192	325	(133)	1,592	1,345	1,625	(280)	-17.26
Replacement/Extraordinary Item	0		(961)	961		(1,860)	(4,806)	2,945	-61.29
Other Income (Expense)	1,220			0	1,220				
Management Fees	(8,151)	(8,385)	(8,105)	(281)	(41,234)	(42,946)	(40,524)	(2,422)	5.98
Transfers	387	913	893	20	1,963	4,524	4,463	61	1.36
Total Non-Operating Income (Expense)	(6,233)	(7,281)	(7,848)	567	(36,459)	(38,938)	(39,241)	303	-.77
Income Before Non-Cash Items	(25,396)	(599)	122	(722)	(28,808)	3,349	179	3,170	1,775.17
Non-Cash Items									
Depreciation & Amortization	(37,619)	(49,311)	(37,619)	(11,692)	(188,096)	(200,206)	(188,096)	(12,111)	6.44
Non-Oper Income (Expense)	0	552,773	23,542	529,231		552,773	117,708	435,065	369.61
Total Non-Cash Items	(37,619)	503,462	(14,077)	517,539	(188,096)	352,567	(70,387)	422,954	-600.90
Change In Net Assets	(63,015)	502,863	(13,955)	516,818	(216,903)	355,916	(70,209)	426,125	(606.94)



Blueridge/VF/SF/Palm Lake
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(1,390)				
Bad Debt, Net of Collections	0	60		60	1,740	350		350	100.00
Other Tenant Revenue	0			0	(110)	(110)		(110)	100.00
Grants	(28,463)	20,581	7,536	13,045	305	64,201	37,679	26,522	70.39
Miscellaneous Revenue	0	9,000		9,000		9,000		9,000	100.00
Net Revenue	(28,463)	29,641	7,536	22,105	545	73,441	37,679	35,762	94.91
Operating Expense									
Salaries and Benefits	664	265	302	(37)	2,729	1,480	1,511	(30)	-2.00
Outside Services	4,251	6,699	2,404	4,295	24,393	23,384	12,020	11,364	94.55
Utilities	477		8	(8)	2,487	343	40	303	766.73
Protective Services	(169)			0	215				
Insurance	3	(324)	910	(1,234)	2,371	4,176	4,555	(378)	-8.30
Other Expenses	448	105	96	9	1,439	810	509	301	59.10
Total Operating Expense	5,673	6,744	3,719	3,025	33,633	30,193	18,634	11,560	62.04
Total Operating Income	(34,136)	22,896	3,817	19,080	(33,088)	43,248	19,045	24,203	127.08
Non-Operating Income (Expense)									
Interest Income	152	81	5,393	(5,312)	5,633	277	26,963	(26,686)	-98.97
Replacement/Extraordinary Item	0		(303)	303			(1,514)	1,514	-100.00
Management Fees	(1,048)	(215)	(335)	120	(6,229)	(2,163)	(1,677)	(486)	28.98
Transfers	255	461	463	(1)	(1,671,387)	2,307	2,315	(7)	-.32
Total Non-Operating Income (Expense)	(641)	327	5,217	(4,890)	(1,671,984)	421	26,086	(25,665)	-98.39
Income Before Non-Cash Items	(34,777)	23,223	9,034	14,190	(1,705,072)	43,669	45,131	(1,462)	(3.24)
Non-Cash Items									
Depreciation & Amortization	(967)	(6,935)	(967)	(5,967)	(4,837)	(34,674)	(4,837)	(29,837)	616.86
Non-Oper Income (Expense)	0			0	73,287				
Total Non-Cash Items	(967)	(6,935)	(967)	(5,967)	68,450	(34,674)	(4,837)	(29,837)	616.86
Change In Net Assets	(35,744)	16,289	8,066	8,222	(1,636,622)	8,995	40,294	(31,300)	(77.68)



Cassiano Homes
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	44,903	43,197	47,254	(4,057)	209,584	213,753	236,271	(22,518)	-9.53
Bad Debt, Net of Collections	9,927	(55,051)	(2,756)	(52,295)	31,854	(18,721)	(13,781)	(4,940)	35.85
Other Tenant Revenue	1,497	4,214	1,315	2,899	6,371	14,459	6,573	7,886	119.99
Grants	234,427	212,833	229,856	(17,023)	1,142,490	1,190,625	1,149,281	41,344	3.60
Miscellaneous Revenue	2,878	960	4,937	(3,977)	27,013	4,638	24,685	(20,047)	-81.21
Net Revenue	293,633	206,153	280,606	(74,453)	1,417,312	1,404,753	1,403,028	1,726	.12
Operating Expense									
Salaries and Benefits	67,952	71,768	81,655	(9,886)	359,360	384,822	408,274	(23,453)	-5.74
Supplies and Materials	13,277	23,619	26,395	(2,776)	126,871	162,242	131,973	30,269	22.94
Fleet Costs	2,313	3,004	2,151	852	11,586	10,037	10,757	(721)	-6.70
Outside Services	76,001	61,789	87,743	(25,953)	501,716	495,308	438,713	56,595	12.90
Utilities	10,052	10,346	39,915	(29,568)	190,144	215,162	199,573	15,589	7.81
Protective Services	1,277	2,961	5,526	(2,565)	21,685	22,678	27,632	(4,954)	-17.93
Insurance	67	1,733	14,442	(12,709)	38,321	79,639	73,856	5,782	7.83
Other Expenses	11,775	7,313	11,973	(4,660)	55,533	55,572	60,612	(5,040)	-8.32
Total Operating Expense	182,714	182,533	269,799	(87,266)	1,305,215	1,425,458	1,351,391	74,067	5.48
Total Operating Income	110,919	23,620	10,806	12,814	112,097	(20,705)	51,637	(72,342)	(140.10)
Non-Operating Income (Expense)									
Interest Expense	(642)	(599)	(659)	60	(3,280)	(3,114)	(3,295)	181	-5.49
Interest Income	486	851	638	214	2,831	6,084	3,189	2,895	90.77
Replacement/Extraordinary Item	(7,587)	(8,526)	(7,370)	(1,156)	(28,967)	(106,983)	(36,849)	(70,134)	190.33
Other Income (Expense)	0			0		19,040		19,040	100.00
Management Fees	(36,848)	(30,612)	(34,689)	4,077	(182,700)	(160,061)	(173,445)	13,384	-7.72
Transfers	(868)	83,439	55,869	27,570	(4,151)	182,159	279,347	(97,188)	-34.79
Total Non-Operating Income (Expense)	(45,459)	44,555	13,790	30,765	(216,266)	(62,874)	68,948	(131,821)	-191.19
Income Before Non-Cash Items	65,460	68,175	24,596	43,579	(104,170)	(83,579)	120,584	(204,163)	(169.31)
Non-Cash Items									
Depreciation & Amortization	(57,474)	(58,770)	(56,608)	(2,162)	(286,976)	(294,375)	(283,560)	(10,815)	3.81
Total Non-Cash Items	(57,474)	(58,770)	(56,608)	(2,162)	(286,976)	(294,375)	(283,560)	(10,815)	3.81
Change In Net Assets	7,986	9,405	(32,012)	41,417	(391,146)	(377,954)	(162,976)	(214,978)	131.91



Cheryl West/TL Shaley
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	25,621	22,031	23,344	(1,313)	122,549	108,824	116,720	(7,896)	-6.76
Bad Debt, Net of Collections	1,451	(3,749)	654	(4,403)	9,504	4,647	3,272	1,376	42.05
Other Tenant Revenue	360	1,310	615	696	1,965	5,058	3,073	1,986	64.63
Grants	54,577	51,438	53,514	(2,076)	265,986	268,252	267,569	683	.26
Miscellaneous Revenue	325		260	(260)	5,558	5,470	1,299	4,171	321.06
Net Revenue	82,334	71,029	78,386	(7,357)	405,562	392,252	391,932	320	.08
Operating Expense									
Salaries and Benefits	30,096	23,938	27,402	(3,463)	147,899	142,419	137,009	5,411	3.95
Supplies and Materials	7,126	6,608	5,516	1,093	34,207	49,823	27,578	22,246	80.67
Fleet Costs	511	299	129	170	699	603	646	(43)	-6.67
Outside Services	25,879	18,165	14,627	3,538	118,909	147,365	73,135	74,230	101.50
Utilities	7,793	7,373	8,057	(683)	37,442	40,530	40,283	247	.61
Protective Services	(305)	415	174	241	1,844	3,517	868	2,649	305.32
Insurance	5	296	4,444	(4,148)	11,472	23,491	22,734	757	3.33
Other Expenses	5,357	2,456	4,691	(2,234)	19,829	15,923	23,692	(7,769)	-32.79
Total Operating Expense	76,461	59,551	65,038	(5,487)	372,302	423,670	325,943	97,727	29.98
Total Operating Income	5,872	11,479	13,349	(1,870)	33,261	(31,419)	65,988	(97,407)	(147.61)
Non-Operating Income (Expense)									
Interest Income	628	72	602	(530)	3,040	692	3,010	(2,318)	-77.01
Replacement/Extraordinary Item	(541)	(1,503)	(2,236)	733	(4,450)	(7,143)	(11,178)	4,035	-36.10
Other Income (Expense)	0		(1,441)	1,441		18,199	(7,204)	25,403	-352.63
Management Fees	(10,038)	(10,671)	(9,866)	(806)	(50,840)	(54,465)	(49,329)	(5,136)	10.41
Transfers	506	1,157	1,151	6	2,565	5,726	5,755	(28)	-.49
Total Non-Operating Income (Expense)	(9,444)	(10,946)	(11,789)	844	(49,686)	(36,990)	(58,946)	21,956	-37.25
Income Before Non-Cash Items	(3,572)	533	1,560	(1,026)	(16,425)	(68,409)	7,043	(75,452)	(1,071.37)
Non-Cash Items									
Depreciation & Amortization	(8,484)	(8,468)	(8,444)	(24)	(42,794)	(42,341)	(42,218)	(122)	.29
Total Non-Cash Items	(8,484)	(8,468)	(8,444)	(24)	(42,794)	(42,341)	(42,218)	(122)	.29
Change In Net Assets	(12,056)	(7,935)	(6,884)	(1,051)	(59,219)	(110,750)	(35,176)	(75,574)	214.85



Cross Creek/Rutledge/Beldon
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	24,883	27,947	24,333	3,614	116,012	130,513	121,663	8,850	7.27
Bad Debt, Net of Collections	2,221	263	(195)	458	4,835	731	(977)	1,707	-174.83
Other Tenant Revenue	602	1,635	480	1,155	2,351	6,709	2,398	4,311	179.79
Grants	61,062	58,477	59,872	(1,395)	297,592	304,935	299,362	5,573	1.86
Miscellaneous Revenue	0		1,791	(1,791)	5,911	1,151	8,954	(7,803)	-87.15
Net Revenue	88,768	88,321	86,280	2,041	426,701	444,039	431,400	12,639	2.93
Operating Expense									
Salaries and Benefits	25,675	37,695	29,746	7,949	153,422	193,619	148,731	44,888	30.18
Supplies and Materials	4,971	8,451	4,885	3,566	36,564	32,993	24,424	8,569	35.08
Fleet Costs	2,665	630	419	211	4,383	2,413	2,093	319	15.25
Outside Services	11,552	19,330	15,749	3,581	102,028	90,225	78,747	11,478	14.58
Utilities	10,145	9,298	15,561	(6,263)	73,861	60,219	77,804	(17,585)	-22.60
Protective Services	0	100		100	27	100		100	100.00
Insurance	2	327	4,215	(3,888)	10,818	21,890	21,606	284	1.31
Other Expenses	9,984	3,579	7,678	(4,099)	33,752	18,997	38,659	(19,662)	-50.86
Total Operating Expense	64,993	79,410	78,253	1,157	414,857	420,455	392,065	28,390	7.24
Total Operating Income	23,775	8,911	8,027	884	11,844	23,584	39,335	(15,752)	(40.04)
Non-Operating Income (Expense)									
Interest Income	150	232	124	108	649	1,587	622	965	155.19
Replacement/Extraordinary Item	(1,593)	(943)	(2,850)	1,907	(4,721)	(6,343)	(14,252)	7,909	-55.49
Other Income (Expense)	5,835			0	7,760	(120)		(120)	100.00
Management Fees	(12,179)	(10,146)	(11,795)	1,649	(60,011)	(59,252)	(58,977)	(274)	.47
Transfers	571	1,303	1,300	3	2,894	6,454	6,498	(44)	-.68
Total Non-Operating Income (Expense)	(7,215)	(9,555)	(13,222)	3,667	(53,428)	(57,674)	(66,109)	8,435	-12.76
Income Before Non-Cash Items	16,560	(643)	(5,195)	4,551	(41,584)	(34,091)	(26,774)	(7,317)	27.33
Non-Cash Items									
Depreciation & Amortization	(15,844)	(16,826)	(15,749)	(1,077)	(79,220)	(84,132)	(78,747)	(5,385)	6.84
Total Non-Cash Items	(15,844)	(16,826)	(15,749)	(1,077)	(79,220)	(84,132)	(78,747)	(5,385)	6.84
Change In Net Assets	716	(17,470)	(20,944)	3,474	(120,804)	(118,223)	(105,521)	(12,702)	12.04



F Furey/C Andrews/Pin Oak II
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	17,238	23,752	18,375	5,377	85,821	114,138	91,875	22,263	24.23
Bad Debt, Net of Collections	688	1,966	493	1,473	5,549	10,055	2,466	7,590	307.78
Other Tenant Revenue	253	1,300	332	968	3,163	4,997	1,660	3,337	201.00
Grants	53,619	52,168	52,574	(406)	261,314	272,011	262,869	9,142	3.48
Miscellaneous Revenue	0		120	(120)	1,839	7,753	599	7,155	1,194.82
Net Revenue	71,798	79,185	71,894	7,292	357,686	408,954	359,468	49,486	13.77
Operating Expense									
Salaries and Benefits	23,474	24,879	19,824	5,055	113,081	122,809	99,119	23,690	23.90
Supplies and Materials	2,308	4,538	2,783	1,756	25,852	18,859	13,913	4,946	35.55
Fleet Costs	418	174	244	(70)	1,299	271	1,220	(949)	-77.79
Outside Services	21,912	30,182	15,309	14,872	126,376	137,561	76,546	61,014	79.71
Utilities	11,679	12,412	12,382	29	50,648	69,362	61,912	7,450	12.03
Protective Services	0			0		3,055		3,055	100.00
Insurance	2	245	3,742	(3,498)	9,830	19,936	19,091	845	4.42
Other Expenses	7,788	2,792	6,032	(3,240)	28,501	15,741	30,160	(14,419)	-47.81
Total Operating Expense	67,581	75,222	60,317	14,905	355,588	387,594	301,962	85,632	28.36
Total Operating Income	4,217	3,964	11,577	(7,613)	2,098	21,360	57,506	(36,146)	(62.86)
Non-Operating Income (Expense)									
Interest Income	631	121	550	(429)	2,828	803	2,750	(1,947)	-70.80
Replacement/Extraordinary Item	(1,100)	(4,302)	(1,409)	(2,894)	(2,763)	(16,299)	(7,043)	(9,256)	131.42
Other Income (Expense)	0			0		(4,060)		(4,060)	100.00
Management Fees	(10,252)	(8,873)	(9,559)	686	(49,751)	(43,700)	(47,794)	4,094	-8.57
Transfers	471	1,088	1,082	6	2,392	5,382	5,408	(26)	-.49
Total Non-Operating Income (Expense)	(10,249)	(11,966)	(9,336)	(2,631)	(47,294)	(57,874)	(46,678)	(11,196)	23.98
Income Before Non-Cash Items	(6,032)	(8,003)	2,241	(10,244)	(45,196)	(36,514)	10,828	(47,341)	(437.22)
Non-Cash Items									
Depreciation & Amortization	(14,927)	(37,585)	(14,709)	(22,876)	(74,848)	(188,095)	(73,715)	(114,380)	155.16
Total Non-Cash Items	(14,927)	(37,585)	(14,709)	(22,876)	(74,848)	(188,095)	(73,715)	(114,380)	155.16
Change In Net Assets	(20,959)	(45,587)	(12,468)	(33,120)	(120,045)	(224,609)	(62,888)	(161,721)	257.16



Fair Avenue/Matt Garcia
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	62,998	66,348	64,500	1,848	320,953	331,073	322,500	8,573	2.66
Bad Debt, Net of Collections	10,210	(2,160)	1,042	(3,202)	4,974	(1,315)	5,208	(6,524)	-125.25
Other Tenant Revenue	133	925	673	252	2,167	3,640	3,363	276	8.21
Grants	57,561	56,261	56,437	(177)	280,521	293,347	282,186	11,161	3.96
Miscellaneous Revenue	1,464	1,635	1,493	142	7,401	12,335	7,467	4,868	65.19
Net Revenue	132,366	123,009	124,145	(1,136)	616,016	639,079	620,725	18,355	2.96
Operating Expense									
Salaries and Benefits	37,616	39,061	45,473	(6,411)	203,379	206,574	227,363	(20,789)	-9.14
Supplies and Materials	8,050	5,737	5,658	79	47,005	29,017	28,292	725	2.56
Fleet Costs	1,379	1,301	783	518	2,610	7,079	3,917	3,162	80.74
Outside Services	46,185	12,628	18,880	(6,252)	168,057	61,723	94,401	(32,678)	-34.62
Utilities	18,482	6,512	22,934	(16,422)	104,225	113,088	114,668	(1,579)	-1.38
Protective Services	(462)	610	1,581	(971)	4,992	3,668	7,904	(4,236)	-53.59
Insurance	46	499	3,374	(2,875)	9,024	16,570	17,792	(1,222)	-6.87
Other Expenses	9,944	8,390	8,595	(205)	37,265	35,287	43,323	(8,037)	-18.55
Total Operating Expense	121,239	74,739	107,278	(32,539)	576,558	473,006	537,659	(64,653)	-12.02
Total Operating Income	11,126	48,270	16,867	31,403	39,458	166,073	83,065	83,008	99.93
Non-Operating Income (Expense)									
Interest Expense	(1,557)	(1,368)	(1,598)	230	(7,952)	(7,118)	(7,989)	871	-10.90
Interest Income	300	502	307	196	1,486	2,621	1,534	1,087	70.90
Replacement/Extraordinary Item	(1,228)	(966)	(2,764)	1,799	(10,669)	(9,614)	(13,821)	4,207	-30.44
Other Income (Expense)	0		(3,525)	3,525		1,325	(17,623)	18,948	-107.52
Management Fees	(17,144)	(16,985)	(18,470)	1,485	(85,535)	(85,351)	(92,350)	6,999	-7.58
Transfers	(5,341)	2,095	2,097	(2)	(26,469)	10,390	10,485	(95)	-.91
Total Non-Operating Income (Expense)	(24,971)	(16,722)	(23,953)	7,231	(129,139)	(87,747)	(119,764)	32,017	-26.73
Income Before Non-Cash Items	(13,844)	31,549	(7,086)	38,634	(89,681)	78,326	(36,699)	115,025	(313.43)
Non-Cash Items									
Depreciation & Amortization	(30,716)	(34,836)	(30,496)	(4,340)	(153,579)	(174,182)	(152,482)	(21,701)	14.23
Non-Oper Income (Expense)	0		125,000	(125,000)			625,000	(625,000)	-100.00
Total Non-Cash Items	(30,716)	(34,836)	94,504	(129,340)	(153,579)	(174,182)	472,518	(646,701)	-136.86
Change In Net Assets	(44,560)	(3,288)	87,418	(90,706)	(243,259)	(95,856)	435,819	(531,675)	(121.99)



Highview/W Sinkin
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	23,322	21,862	25,500	(3,638)	118,044	110,358	127,500	(17,142)	-13.45
Bad Debt, Net of Collections	6,694	(4,384)	1,477	(5,862)	8,250	(4,920)	7,386	(12,306)	-166.61
Other Tenant Revenue	1,141	2,022	1,058	964	7,449	10,183	5,292	4,891	92.44
Grants	38,623	39,179	37,870	1,309	188,230	204,246	189,350	14,896	7.87
Miscellaneous Revenue	50		21	(21)	50	1,186	104	1,082	1,038.74
Net Revenue	69,830	58,678	65,926	(7,248)	322,023	321,053	329,632	(8,579)	-2.60
Operating Expense									
Salaries and Benefits	15,440	13,650	16,914	(3,264)	76,154	79,268	84,570	(5,301)	-6.27
Supplies and Materials	5,484	3,720	3,641	79	18,645	28,299	18,204	10,095	55.46
Fleet Costs	234	1,476	325	1,151	4,513	3,119	1,625	1,494	91.94
Outside Services	30,476	31,627	15,703	15,925	67,560	128,671	78,513	50,158	63.89
Utilities	12,978	7,921	14,833	(6,912)	70,851	73,365	74,163	(797)	-1.07
Protective Services	1,117	385	614	(229)	1,386	2,548	3,070	(522)	-17.00
Insurance	18	193	2,992	(2,799)	7,778	15,632	15,306	327	2.13
Other Expenses	5,599	2,030	4,522	(2,493)	19,679	13,694	22,789	(9,094)	-39.91
Total Operating Expense	71,345	61,002	59,543	1,459	266,566	344,597	298,238	46,359	15.54
Total Operating Income	(1,515)	(2,324)	6,383	(8,707)	55,458	(23,544)	31,394	(54,939)	(175.00)
Non-Operating Income (Expense)									
Interest Income	121	149	97	52	506	1,086	486	599	123.25
Replacement/Extraordinary Item	(2,484)	(2,900)	(1,636)	(1,264)	(6,043)	(10,068)	(8,181)	(1,887)	23.06
Other Income (Expense)	0			0		(942)		(942)	100.00
Management Fees	(7,353)	(7,102)	(8,005)	902	(35,971)	(36,578)	(40,023)	3,445	-8.61
Transfers	397	915	911	4	2,012	4,528	4,555	(26)	-.58
Total Non-Operating Income (Expense)	(9,320)	(8,938)	(8,633)	(306)	(39,495)	(41,974)	(43,163)	1,189	-2.76
Income Before Non-Cash Items	(10,835)	(11,262)	(2,249)	(9,013)	15,962	(65,518)	(11,769)	(53,750)	456.72
Non-Cash Items									
Depreciation & Amortization	(7,498)	(7,557)	(7,498)	(59)	(37,465)	(37,787)	(37,490)	(297)	.79
Total Non-Cash Items	(7,498)	(7,557)	(7,498)	(59)	(37,465)	(37,787)	(37,490)	(297)	.79
Change In Net Assets	(18,333)	(18,819)	(9,747)	(9,072)	(21,503)	(103,305)	(49,258)	(54,046)	109.72



Jewett Circle/G Cisneros
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	26,073	27,405	26,655	750	130,650	137,259	133,274	3,985	2.99
Bad Debt, Net of Collections	(389)	(505)	628	(1,133)	(697)	(497)	3,142	(3,638)	-115.81
Other Tenant Revenue	115	378	245	133	626	1,329	1,226	103	8.36
Grants	30,387	28,479	29,794	(1,315)	148,089	148,527	148,970	(443)	-.30
Miscellaneous Revenue	0	50		50		75		75	100.00
Net Revenue	56,186	55,807	57,322	(1,515)	278,667	286,693	286,612	82	.03
Operating Expense									
Salaries and Benefits	25,809	24,088	26,541	(2,452)	112,468	118,362	132,703	(14,340)	-10.81
Supplies and Materials	0	382	854	(471)	8,985	1,041	4,268	(3,228)	-75.62
Fleet Costs	511	186	108	78	1,198	1,847	542	1,306	241.00
Outside Services	8,144	11,264	5,271	5,993	61,540	30,964	26,356	4,609	17.49
Utilities	11,965	2,763	11,797	(9,034)	56,488	42,455	58,983	(16,528)	-28.02
Protective Services	0			0					
Insurance	52	302	2,640	(2,339)	6,975	13,888	13,763	125	.91
Other Expenses	6,898	3,159	5,235	(2,077)	23,198	13,046	26,322	(13,276)	-50.44
Total Operating Expense	53,379	42,144	52,446	(10,301)	270,851	221,603	262,936	(41,333)	-15.72
Total Operating Income	2,807	13,663	4,876	8,787	7,817	65,090	23,676	41,414	174.92
Non-Operating Income (Expense)									
Interest Income	74	189	73	116	350	1,075	364	711	195.06
Replacement/Extraordinary Item	(1,157)		(1,061)	1,061	(1,736)		(5,307)	5,307	-100.00
Management Fees	(8,095)	(10,059)	(8,785)	(1,273)	(39,392)	(44,099)	(43,926)	(173)	.39
Transfers	434	1,001	1,002	(1)	2,204	4,963	5,010	(47)	-.93
Total Non-Operating Income (Expense)	(8,744)	(8,868)	(8,772)	(96)	(38,574)	(38,060)	(43,859)	5,798	-13.22
Income Before Non-Cash Items	(5,938)	4,795	(3,895)	8,690	(30,758)	27,030	(20,183)	47,213	(233.92)
Non-Cash Items									
Depreciation & Amortization	(14,228)	(14,067)	(14,028)	(39)	(71,275)	(70,335)	(70,138)	(197)	.28
Total Non-Cash Items	(14,228)	(14,067)	(14,028)	(39)	(71,275)	(70,335)	(70,138)	(197)	.28
Change In Net Assets	(20,165)	(9,272)	(17,923)	8,651	(102,033)	(43,305)	(90,321)	47,016	(52.05)



Kenwood/Glen/Park Square
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	24,910	31,950	25,318	6,632	125,396	143,678	126,590	17,088	13.50
Bad Debt, Net of Collections	105	161	43	118	2,092	1,819	215	1,604	744.31
Other Tenant Revenue	1,581	1,584	1,797	(214)	9,799	9,894	8,987	906	10.08
Grants	27,406	30,294	26,871	3,423	133,559	157,862	134,353	23,509	17.50
Miscellaneous Revenue	0		34	(34)	3,813	1,818	171	1,647	964.09
Net Revenue	54,002	63,988	54,063	9,925	274,659	315,070	270,316	44,754	16.56
Operating Expense									
Salaries and Benefits	12,429	18,661	19,589	(928)	80,095	89,631	97,947	(8,315)	-8.49
Supplies and Materials	(386)	6,013	3,063	2,950	7,671	17,211	15,317	1,893	12.36
Fleet Costs	181	209	81	128	369	1,394	406	988	243.12
Outside Services	19,215	12,258	9,389	2,869	67,510	27,212	46,943	(19,731)	-42.03
Utilities	13,135	13,466	13,369	98	58,051	50,015	66,843	(16,828)	-25.18
Protective Services	0	465	117	348		1,612	583	1,029	176.33
Insurance	2	219	2,808	(2,588)	7,353	15,173	14,436	737	5.11
Other Expenses	3,276	1,446	3,032	(1,586)	14,274	11,171	15,296	(4,125)	-26.97
Total Operating Expense	47,852	52,738	51,448	1,290	235,323	213,419	257,772	(44,353)	-17.21
Total Operating Income	6,150	11,250	2,615	8,635	39,335	101,651	12,544	89,107	710.36
Non-Operating Income (Expense)									
Interest Income	137	186	122	65	612	1,192	609	583	95.85
Replacement/Extraordinary Item	0	(13,615)	(1,779)	(11,836)	(1,363)	(15,304)	(8,896)	(6,408)	72.04
Other Income (Expense)	0			0		(3,879)		(3,879)	100.00
Management Fees	(7,187)	(6,660)	(8,056)	1,396	(35,502)	(34,708)	(40,280)	5,573	-13.83
Transfers	387	880	885	(5)	1,965	4,372	4,425	(53)	-1.19
Total Non-Operating Income (Expense)	(6,663)	(19,209)	(8,828)	(10,380)	(34,289)	(48,326)	(44,142)	(4,184)	9.48
Income Before Non-Cash Items	(513)	(7,959)	(6,214)	(1,746)	5,047	53,325	(31,598)	84,923	(268.76)
Non-Cash Items									
Depreciation & Amortization	(6,378)	(5,392)	(5,006)	(387)	(33,034)	(26,961)	(25,029)	(1,933)	7.72
Total Non-Cash Items	(6,378)	(5,392)	(5,006)	(387)	(33,034)	(26,961)	(25,029)	(1,933)	7.72
Change In Net Assets	(6,891)	(13,352)	(11,219)	(2,132)	(27,988)	26,363	(56,627)	82,991	(146.56)



Lewis Chatham
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	28,146	29,200	28,725	475	139,421	145,220	143,627	1,593	1.11
Bad Debt, Net of Collections	(776)	1,423	216	1,207	(205)	1,474	1,078	396	36.68
Other Tenant Revenue	63	315	182	133	421	1,098	911	187	20.52
Grants	24,442	25,212	23,966	1,246	119,119	131,423	119,828	11,595	9.68
Miscellaneous Revenue	1,980	150	304	(154)	2,180	596	1,522	(926)	-60.83
Net Revenue	53,855	56,300	53,393	2,907	260,937	279,811	266,966	12,845	4.81
Operating Expense									
Salaries and Benefits	15,100	12,738	18,288	(5,549)	87,618	67,765	91,438	(23,673)	-25.89
Supplies and Materials	3,122	3,096	2,852	244	16,776	18,003	14,260	3,744	26.25
Fleet Costs	75		46	(46)	213	1,493	229	1,264	551.52
Outside Services	7,766	5,553	5,764	(211)	33,502	38,671	28,821	9,850	34.18
Utilities	9,402	2,353	15,780	(13,427)	71,416	64,893	78,901	(14,009)	-17.75
Protective Services	(434)	365	1,696	(1,331)	4,831	1,640	8,480	(6,840)	-80.66
Insurance	2	217	688	(472)	2,170	3,423	3,838	(415)	-10.81
Other Expenses	3,991	2,582	3,371	(789)	15,466	14,107	16,994	(2,888)	-16.99
Total Operating Expense	39,024	26,904	48,485	(21,581)	231,993	209,996	242,962	(32,966)	-13.57
Total Operating Income	14,831	29,396	4,908	24,488	28,944	69,815	24,003	45,812	190.85
Non-Operating Income (Expense)									
Interest Income	209	201	213	(13)	1,058	1,258	1,067	191	17.88
Replacement/Extraordinary Item	0		(1,001)	1,001		70	(5,005)	5,075	-101.40
Management Fees	(8,622)	(8,668)	(8,635)	(33)	(42,596)	(43,835)	(43,176)	(659)	1.53
Transfers	396	943	915	27	2,009	4,669	4,577	92	2.01
Total Non-Operating Income (Expense)	(8,018)	(7,525)	(8,507)	983	(39,529)	(37,838)	(42,536)	4,699	-11.05
Income Before Non-Cash Items	6,814	21,871	(3,599)	25,471	(10,586)	31,977	(18,533)	50,510	(272.54)
Non-Cash Items									
Depreciation & Amortization	(41,110)	(41,222)	(41,110)	(113)	(205,549)	(206,112)	(205,549)	(563)	.27
Total Non-Cash Items	(41,110)	(41,222)	(41,110)	(113)	(205,549)	(206,112)	(205,549)	(563)	.27
Change In Net Assets	(34,296)	(19,351)	(44,709)	25,358	(216,134)	(174,135)	(224,082)	49,947	(22.29)



Lila Cockrell/South San
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	16,354	16,747	17,244	(497)	83,049	83,071	86,218	(3,147)	-3.65
Bad Debt, Net of Collections	28	386	303	83	2,309	(829)	1,514	(2,343)	-154.77
Other Tenant Revenue	46	610	309	301	1,588	2,612	1,544	1,068	69.21
Grants	18,184	21,887	17,829	4,058	88,619	114,011	89,146	24,865	27.89
Miscellaneous Revenue	25		51	(51)	500	255	253	2	.83
Net Revenue	34,637	39,630	35,735	3,895	176,065	199,120	178,675	20,445	11.44
Operating Expense									
Salaries and Benefits	6,392	11,700	13,661	(1,962)	45,159	60,336	68,307	(7,971)	-11.67
Supplies and Materials	2,084	1,412	1,529	(117)	12,026	10,477	7,646	2,831	37.02
Fleet Costs	7	143	115	28	637	430	575	(145)	-25.17
Outside Services	8,540	5,352	7,662	(2,311)	50,031	48,444	38,311	10,133	26.45
Utilities	2,064	1,453	5,509	(4,056)	24,802	20,392	27,543	(7,150)	-25.96
Protective Services	(74)		346	(346)	2,779		1,728	(1,728)	-100.00
Insurance	1	159	2,743	(2,584)	7,230	13,579	14,012	(433)	-3.09
Other Expenses	5,763	1,445	4,178	(2,733)	19,595	13,441	20,992	(7,551)	-35.97
Total Operating Expense	24,776	21,663	35,743	(14,081)	162,258	167,100	179,114	(12,014)	-6.71
Total Operating Income	9,861	17,967	(9)	17,976	13,807	32,020	(439)	32,459	(7,389.58)
Non-Operating Income (Expense)									
Interest Income	3	114	19	95	59	694	93	600	642.91
Replacement/Extraordinary Item	(484)	(675)	(1,173)	497	(868)	(1,943)	(5,863)	3,920	-66.86
Management Fees	(6,058)	(6,337)	(6,925)	588	(30,690)	(31,484)	(34,626)	3,142	-9.07
Transfers	333	773	769	3	1,690	3,823	3,846	(23)	-.60
Total Non-Operating Income (Expense)	(6,206)	(6,126)	(7,310)	1,184	(29,808)	(28,911)	(36,550)	7,639	-20.90
Income Before Non-Cash Items	3,655	11,842	(7,319)	19,160	(16,001)	3,109	(36,989)	40,098	(108.41)
Non-Cash Items									
Depreciation & Amortization	(19,302)	(18,306)	(15,302)	(3,004)	(82,087)	(91,847)	(76,821)	(15,025)	19.56
Non-Oper Income (Expense)	124,591			0	124,591				
Total Non-Cash Items	105,289	(18,306)	(15,302)	(3,004)	42,504	(91,847)	(76,821)	(15,025)	19.56
Change In Net Assets	108,944	(6,464)	(22,620)	16,156	26,502	(88,738)	(113,811)	25,073	(22.03)



Lincoln Heights
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	44,156	43,362	43,361	1	224,746	224,723	216,805	7,918	3.65
Bad Debt, Net of Collections	(10,688)	5,204	(2,083)	7,288	6,774	12,689	(10,417)	23,105	-221.81
Other Tenant Revenue	716	3,830	904	2,926	4,359	15,167	4,519	10,648	235.62
Grants	128,734	117,678	126,225	(8,547)	627,394	613,792	631,123	(17,331)	-2.75
Miscellaneous Revenue	5,343		1,121	(1,121)	19,178	3,964	5,605	(1,641)	-29.27
Net Revenue	168,260	170,074	169,527	547	882,451	870,335	847,636	22,699	2.68
Operating Expense									
Salaries and Benefits	57,183	39,980	57,787	(17,807)	256,792	268,108	288,935	(20,827)	-7.21
Supplies and Materials	1,132	15,606	10,978	4,629	135,348	95,752	54,888	40,865	74.45
Fleet Costs	1,217	504	500	4	2,316	6,075	2,500	3,575	143.00
Outside Services	52,204	34,257	27,869	6,387	196,723	196,120	139,347	56,773	40.74
Utilities	15,106	15,672	20,224	(4,552)	95,422	69,516	101,122	(31,606)	-31.26
Protective Services	(44)	2,432	3,751	(1,319)	9,123	23,018	18,754	4,264	22.74
Insurance	56	709	5,823	(5,115)	18,098	30,973	30,383	590	1.94
Other Expenses	10,608	5,236	9,892	(4,657)	53,400	37,048	50,098	(13,049)	-26.05
Total Operating Expense	137,463	114,396	136,825	(22,429)	767,221	726,611	686,027	40,584	5.92
Total Operating Income	30,798	55,678	32,702	22,976	115,230	143,724	161,609	(17,885)	(11.07)
Non-Operating Income (Expense)									
Interest Expense	(410)	(342)	(421)	79	(2,094)	(1,780)	(2,104)	324	-15.41
Interest Income	1,189	526	777	(251)	4,307	5,277	3,886	1,391	35.81
Replacement/Extraordinary Item	(2,244)	(10,362)	(5,150)	(5,212)	(18,600)	(27,569)	(25,748)	(1,822)	7.08
Other Income (Expense)	1,457,282			0	1,457,282	(1,229)		(1,229)	100.00
Management Fees	(23,787)	(19,731)	(27,156)	7,425	(129,276)	(111,816)	(135,780)	23,964	-17.65
Transfers	(486)	2,671	2,636	36	(2,303)	13,183	13,178	6	.04
Total Non-Operating Income (Expense)	1,431,544	(27,238)	(29,314)	2,076	1,309,315	(123,933)	(146,568)	22,635	-15.44
Income Before Non-Cash Items	1,462,342	28,440	3,389	25,052	1,424,545	19,790	15,041	4,750	31.58
Non-Cash Items									
Depreciation & Amortization	(52,285)	(79,112)	(52,286)	(26,826)	(261,427)	(395,557)	(261,428)	(134,130)	51.31
Non-Oper Income (Expense)	610,533			0	1,975,953				
Total Non-Cash Items	558,248	(79,112)	(52,286)	(26,826)	1,714,526	(395,557)	(261,428)	(134,130)	51.31
Change In Net Assets	2,020,590	(50,671)	(48,897)	(1,774)	3,139,070	(375,767)	(246,387)	(129,380)	52.51



Madonna/Sahara Ramsey
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	21,310	23,022	21,642	1,381	105,126	109,632	108,208	1,424	1.32
Bad Debt, Net of Collections	(320)	9	100	(91)	848	235	500	(265)	-52.99
Other Tenant Revenue	(32)	405	849	(443)	3,987	4,983	4,243	740	17.44
Grants	19,241	17,032	18,866	(1,834)	93,772	88,851	94,330	(5,479)	-5.81
Miscellaneous Revenue	797	7,680	194	7,486	747	8,078	971	7,107	732.05
Net Revenue	40,996	48,149	41,650	6,498	204,480	211,779	208,252	3,527	1.69
Operating Expense									
Salaries and Benefits	17,539	16,064	17,356	(1,292)	88,762	83,794	86,781	(2,987)	-3.44
Supplies and Materials	1,781	1,763	1,488	276	12,702	11,465	7,438	4,027	54.15
Fleet Costs	173	56	108	(52)	396	339	542	(203)	-37.48
Outside Services	8,234	6,550	4,888	1,662	51,360	49,522	24,440	25,082	102.63
Utilities	6,757	10,346	6,964	3,382	33,335	36,450	34,822	1,629	4.68
Insurance	1	178	1,201	(1,023)	3,065	5,962	6,336	(375)	-5.91
Other Expenses	3,030	1,137	2,217	(1,081)	12,508	6,775	11,252	(4,476)	-39.78
Total Operating Expense	37,517	36,094	34,223	1,871	202,128	194,307	171,610	22,697	13.23
Total Operating Income	3,479	12,055	7,427	4,627	2,352	17,472	36,642	(19,170)	(52.32)
Non-Operating Income (Expense)									
Interest Income	303	254	218	36	1,208	1,714	1,088	626	57.57
Replacement/Extraordinary Item	0	(1,692)	(963)	(729)	(6,189)	(4,325)	(4,815)	490	-10.17
Management Fees	(5,397)	(5,451)	(5,188)	(263)	(26,958)	(28,496)	(25,941)	(2,555)	9.85
Transfers	254	586	584	2	1,287	2,903	2,922	(19)	-.65
Total Non-Operating Income (Expense)	(4,841)	(6,303)	(5,349)	(954)	(30,651)	(28,204)	(26,745)	(1,458)	5.45
Income Before Non-Cash Items	(1,362)	5,752	2,078	3,673	(28,300)	(10,732)	9,897	(20,629)	(208.44)
Non-Cash Items									
Depreciation & Amortization	(8,389)	(15,855)	(8,198)	(7,657)	(41,943)	(79,643)	(41,354)	(38,289)	92.59
Total Non-Cash Items	(8,389)	(15,855)	(8,198)	(7,657)	(41,943)	(79,643)	(41,354)	(38,289)	92.59
Change In Net Assets	(9,750)	(10,103)	(6,120)	(3,984)	(70,242)	(90,375)	(31,457)	(58,918)	187.30



Mirasol/CTK/Rangel
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	30,595	37,086	30,708	6,378	154,358	178,908	153,542	25,366	16.52
Bad Debt, Net of Collections	(101)	(800)	3,546	(4,346)	4,682	1,809	17,729	(15,920)	-89.80
Other Tenant Revenue	6,642	7,021	6,037	984	30,261	33,413	30,187	3,226	10.69
Grants	74,091	84,148	72,645	11,503	361,080	438,446	363,227	75,219	20.71
Miscellaneous Revenue	504		583	(583)	(374)	4,884	2,917	1,967	67.45
Net Revenue	111,731	127,455	113,520	13,934	550,007	657,459	567,602	89,858	15.83
Operating Expense									
Salaries and Benefits	39,325	33,946	37,275	(3,329)	183,780	192,509	186,375	6,134	3.29
Supplies and Materials	3,495	7,448	3,576	3,872	56,327	69,734	17,880	51,854	290.02
Fleet Costs	2,499	1,195	779	416	15,465	3,908	3,896	12	.31
Outside Services	47,859	35,390	26,554	8,836	220,744	333,264	132,768	200,496	151.01
Utilities	13,741	10,388	13,107	(2,719)	60,809	55,196	65,533	(10,337)	-15.77
Protective Services	700	520	1,333	(813)	6,108	1,930	6,667	(4,737)	-71.05
Insurance	58	433	7,131	(6,699)	18,331	36,084	36,430	(347)	-.95
Other Expenses	11,027	3,876	7,550	(3,674)	38,187	22,753	38,037	(15,285)	-40.18
Total Operating Expense	118,704	93,196	97,305	(4,109)	599,753	715,378	487,586	227,791	46.72
Total Operating Income	(6,974)	34,259	16,216	18,043	(49,745)	(57,918)	80,015	(137,934)	(172.38)
Non-Operating Income (Expense)									
Interest Income	0	261	29	232	88	1,822	146	1,676	1,148.90
Replacement/Extraordinary Item	(1,043)	(19,194)	(3,274)	(15,920)	(10,239)	(44,952)	(16,371)	(28,581)	174.59
Other Income (Expense)	0			0		(1,707)		(1,707)	100.00
Management Fees	(14,865)	(15,528)	(16,784)	1,257	(74,586)	(80,384)	(83,921)	3,538	-4.22
Transfers	825	1,914	1,907	8	4,187	9,474	9,533	(59)	-.62
Total Non-Operating Income (Expense)	(15,083)	(32,547)	(18,123)	(14,424)	(80,552)	(115,747)	(90,614)	(25,134)	27.74
Income Before Non-Cash Items	(22,057)	1,712	(1,907)	3,619	(130,297)	(173,666)	(10,598)	(163,067)	1,538.59
Non-Cash Items									
Depreciation & Amortization	(104,043)	(103,488)	(103,219)	(269)	(520,729)	(517,613)	(516,264)	(1,349)	.26
Total Non-Cash Items	(104,043)	(103,488)	(103,219)	(269)	(520,729)	(517,613)	(516,264)	(1,349)	.26
Change In Net Assets	(126,100)	(101,776)	(105,126)	3,350	(651,026)	(691,278)	(526,862)	(164,416)	31.21



Mission Park
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	10,673	13,940	11,380	2,560	48,121	71,013	56,900	14,113	24.80
Bad Debt, Net of Collections	68	2,548	583	1,965	10,138	4,936	2,917	2,020	69.25
Other Tenant Revenue	225	1,419	419	1,000	2,775	4,342	2,094	2,248	107.38
Grants	37,459	46,327	36,728	9,599	182,555	241,296	183,641	57,655	31.40
Miscellaneous Revenue	11,258		260	(260)	12,076	463	1,299	(836)	-64.36
Net Revenue	59,683	64,234	49,370	14,864	255,664	322,050	246,851	75,200	30.46
Operating Expense									
Salaries and Benefits	15,528	17,668	16,375	1,293	90,268	74,958	81,875	(6,917)	-8.45
Supplies and Materials	5,090	5,961	4,458	1,503	35,294	26,090	22,292	3,799	17.04
Fleet Costs	167		333	(333)	876		1,667	(1,667)	-100.00
Outside Services	23,783	10,400	12,980	(2,579)	102,000	100,424	64,898	35,526	54.74
Utilities	7,505	9,226	10,378	(1,152)	43,208	57,435	51,890	5,545	10.69
Protective Services	(32)	963	184	779	873	3,894	919	2,975	323.84
Insurance	1	210	3,826	(3,616)	8,108	25,782	19,484	6,298	32.33
Other Expenses	3,779	1,525	3,586	(2,061)	11,992	12,326	18,061	(5,736)	-31.76
Total Operating Expense	55,822	45,953	52,120	(6,167)	292,618	300,909	261,086	39,823	15.25
Total Operating Income	3,862	18,281	(2,750)	21,031	(36,954)	21,141	(14,235)	35,376	(248.51)
Non-Operating Income (Expense)									
Interest Income	0	130		130		699		699	100.00
Replacement/Extraordinary Item	(2,612)	(1,205)	(1,881)	676	(29,130)	(13,693)	(9,405)	(4,288)	45.59
Other Income (Expense)	0			0	1,008	(3,339)		(3,339)	100.00
Management Fees	(5,939)	(6,088)	(6,871)	784	(30,341)	(30,914)	(34,356)	3,442	-10.02
Transfers	333	771	769	2	1,690	3,817	3,845	(28)	-.73
Total Non-Operating Income (Expense)	(8,217)	(6,392)	(7,983)	1,592	(56,773)	(43,430)	(39,916)	(3,514)	8.80
Income Before Non-Cash Items	(4,356)	11,889	(10,733)	22,622	(93,727)	(22,289)	(54,151)	31,862	(58.84)
Non-Cash Items									
Depreciation & Amortization	(4,319)	(4,040)	(3,820)	(220)	(22,036)	(20,612)	(19,507)	(1,106)	5.67
Total Non-Cash Items	(4,319)	(4,040)	(3,820)	(220)	(22,036)	(20,612)	(19,507)	(1,106)	5.67
Change In Net Assets	(8,675)	7,850	(14,553)	22,403	(115,763)	(42,901)	(73,658)	30,757	(41.76)



Parkview/College Park
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	42,606	48,254	44,013	4,241	209,031	228,259	220,064	8,195	3.72
Bad Debt, Net of Collections	1,293	120	215	(95)	5,953	649	1,075	(426)	-39.63
Other Tenant Revenue	254	328	210	118	909	2,702	1,050	1,652	157.36
Grants	49,688	54,225	48,719	5,505	242,156	282,584	243,596	38,988	16.01
Miscellaneous Revenue	25		2,426	(2,426)	196	547	12,129	(11,582)	-95.49
Net Revenue	93,865	102,927	95,583	7,344	458,244	514,741	477,913	36,827	7.71
Operating Expense									
Salaries and Benefits	36,875	34,925	43,620	(8,696)	241,218	194,113	218,101	(23,988)	-11.00
Supplies and Materials	8,596	10,373	7,770	2,603	53,718	45,270	38,849	6,421	16.53
Fleet Costs	267		88	(88)	493	106	438	(331)	-75.74
Outside Services	11,065	7,038	10,130	(3,092)	87,777	24,789	50,652	(25,863)	-51.06
Utilities	10,373	18,688	11,140	7,548	53,010	56,787	55,700	1,087	1.95
Protective Services	146	960	240	720	9,204	5,305	1,198	4,107	342.84
Insurance	3	426	3,137	(2,711)	8,115	15,011	16,467	(1,456)	-8.84
Other Expenses	8,305	3,915	7,194	(3,280)	33,717	23,712	36,220	(12,508)	-34.53
Total Operating Expense	75,631	76,324	83,319	(6,995)	487,251	365,093	417,625	(52,533)	-12.58
Total Operating Income	18,235	26,603	12,264	14,339	(29,007)	149,648	60,288	89,360	148.22
Non-Operating Income (Expense)									
Interest Income	0	332	49	283	147	1,897	246	1,651	671.94
Replacement/Extraordinary Item	(1,433)	(4,680)	(2,374)	(2,306)	(3,567)	(19,008)	(11,872)	(7,136)	60.11
Other Income (Expense)	0		(2,620)	2,620			(13,099)	13,099	-100.00
Management Fees	(14,283)	(14,388)	(17,049)	2,661	(73,187)	(73,686)	(85,244)	11,558	-13.56
Transfers	773	1,787	1,779	8	3,921	8,846	8,895	(49)	-.55
Total Non-Operating Income (Expense)	(14,943)	(16,949)	(20,215)	3,266	(72,686)	(81,951)	(101,073)	19,123	-18.92
Income Before Non-Cash Items	3,292	9,654	(7,951)	17,605	(101,693)	67,698	(40,785)	108,483	(265.99)
Non-Cash Items									
Depreciation & Amortization	(10,006)	(9,232)	(9,207)	(25)	(50,154)	(46,160)	(46,033)	(127)	.28
Total Non-Cash Items	(10,006)	(9,232)	(9,207)	(25)	(50,154)	(46,160)	(46,033)	(127)	.28
Change In Net Assets	(6,715)	422	(17,158)	17,579	(151,847)	21,537	(86,819)	108,356	(124.81)



Pin Oak I
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	12,219	12,726	12,333	393	61,415	61,547	61,667	(120)	-.19
Bad Debt, Net of Collections	0	4,720		4,720		4,720		4,720	100.00
Other Tenant Revenue	176	130	117	14	505	291	583	(292)	-50.08
Grants	9,009	10,432	8,832	1,599	43,901	54,349	44,161	10,187	23.07
Miscellaneous Revenue	25		25	(25)	25	720	125	595	476.00
Net Revenue	21,429	28,008	21,307	6,701	105,846	121,627	106,536	15,090	14.16
Operating Expense									
Salaries and Benefits	5,880	7,063	8,897	(1,835)	27,040	45,576	44,486	1,090	2.45
Supplies and Materials	350	1,809	1,100	709	13,084	9,757	5,500	4,257	77.41
Outside Services	1,334	4,416	2,253	2,163	23,731	24,758	11,266	13,492	119.75
Utilities	7,867	7,262	8,544	(1,282)	40,551	25,957	42,718	(16,761)	-39.24
Insurance	1	102	1,053	(951)	2,384	4,883	5,457	(574)	-10.51
Other Expenses	2,836	941	1,943	(1,001)	9,663	5,262	9,714	(4,452)	-45.83
Total Operating Expense	18,267	21,593	23,790	(2,197)	116,452	116,194	119,142	(2,948)	-2.47
Total Operating Income	3,162	6,415	(2,483)	8,898	(10,607)	5,432	(12,606)	18,038	(143.09)
Non-Operating Income (Expense)									
Interest Income	0	69	3	66	8	392	13	378	2,832.73
Replacement/Extraordinary Item	(1,053)	(958)	(641)	(317)	(2,689)	(1,375)	(3,203)	1,828	-57.06
Management Fees	(3,068)	(3,168)	(3,305)	136	(15,768)	(15,680)	(16,523)	844	-5.11
Transfers	167	386	386	0	947	1,914	1,929	(16)	-.82
Total Non-Operating Income (Expense)	(3,953)	(3,671)	(3,557)	(115)	(17,503)	(14,750)	(17,783)	3,034	-17.06
Income Before Non-Cash Items	(791)	2,743	(6,040)	8,783	(28,110)	(9,317)	(30,389)	21,072	(69.34)
Non-Cash Items									
Depreciation & Amortization	(5,322)	(5,085)	(5,072)	(14)	(26,611)	(25,427)	(25,358)	(69)	.27
Total Non-Cash Items	(5,322)	(5,085)	(5,072)	(14)	(26,611)	(25,427)	(25,358)	(69)	.27
Change In Net Assets	(6,113)	(2,342)	(11,111)	8,769	(54,721)	(34,744)	(55,747)	21,002	(37.67)



Riverside/Midway/Linda Lou
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	14,577	15,878	13,917	1,961	69,919	76,951	69,583	7,368	10.59
Bad Debt, Net of Collections	359	541	1,130	(589)	4,372	(23,548)	5,648	(29,196)	-516.94
Other Tenant Revenue	489	904	511	393	2,941	3,530	2,554	975	38.19
Grants	38,213	39,815	37,469	2,347	186,235	207,536	187,343	20,194	10.78
Miscellaneous Revenue	0		83	(83)	430	2,744	417	2,328	558.68
Net Revenue	53,637	57,138	53,109	4,029	263,897	267,213	265,545	1,669	.63
Operating Expense									
Salaries and Benefits	17,893	13,574	17,105	(3,531)	94,189	63,835	85,526	(21,691)	-25.36
Supplies and Materials	2,304	10,435	2,847	7,588	23,703	41,370	14,237	27,133	190.59
Fleet Costs	921	975	208	767	921	1,398	1,042	357	34.24
Outside Services	16,061	20,214	12,046	8,167	85,386	123,058	60,231	62,827	104.31
Utilities	8,599	2,591	10,586	(7,995)	50,226	49,887	52,929	(3,042)	-5.75
Protective Services	135	515	417	98	154	4,099	2,083	2,016	96.75
Insurance	1	190	2,757	(2,566)	7,322	14,942	14,098	844	5.98
Other Expenses	4,209	1,978	3,318	(1,340)	15,599	12,435	16,721	(4,286)	-25.63
Total Operating Expense	50,123	50,473	49,284	1,188	277,501	311,024	246,867	64,157	25.99
Total Operating Income	3,514	6,666	3,825	2,841	(13,604)	(43,810)	18,678	(62,488)	(334.55)
Non-Operating Income (Expense)									
Interest Income	0	104	12	92	36	558	61	497	821.62
Replacement/Extraordinary Item	0	(5,752)	(1,473)	(4,279)	(19,645)	(14,038)	(7,367)	(6,671)	90.55
Other Income (Expense)	0			0		17,047		17,047	100.00
Management Fees	(6,226)	(9,165)	(7,136)	(2,029)	(31,346)	(37,504)	(35,681)	(1,823)	5.11
Transfers	348	803	802	1	1,767	3,979	4,011	(32)	-.79
Total Non-Operating Income (Expense)	(5,878)	(14,010)	(7,795)	(6,215)	(49,187)	(29,958)	(38,977)	9,019	-23.14
Income Before Non-Cash Items	(2,364)	(7,345)	(3,971)	(3,374)	(62,792)	(73,768)	(20,299)	(53,470)	263.42
Non-Cash Items									
Depreciation & Amortization	(4,094)	(4,333)	(3,883)	(450)	(20,605)	(21,788)	(19,533)	(2,254)	11.54
Total Non-Cash Items	(4,094)	(4,333)	(3,883)	(450)	(20,605)	(21,788)	(19,533)	(2,254)	11.54
Change In Net Assets	(6,458)	(11,678)	(7,853)	(3,825)	(83,397)	(95,556)	(39,832)	(55,724)	139.90



Scattered Sites
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	25,004	10,920	16,667	(5,747)	120,280	61,125	83,333	(22,208)	-26.65
Bad Debt, Net of Collections	(3,877)	(9,128)	(658)	(8,470)	8,473	(14,940)	(3,292)	(11,648)	353.88
Other Tenant Revenue	420	620	167	453	1,860	2,381	833	1,548	185.71
Grants	49,293	56,709	48,332	8,377	240,232	293,408	241,661	51,747	21.41
Miscellaneous Revenue	2,437		183	(183)	14,466	868	917	(49)	-5.31
Net Revenue	73,277	59,121	64,691	(5,570)	385,311	342,842	323,453	19,389	5.99
Operating Expense									
Salaries and Benefits	13,550	10,960	24,254	(13,294)	57,144	73,197	121,271	(48,074)	-39.64
Supplies and Materials	1,004		1,375	(1,375)	10,531	2,735	6,875	(4,140)	-60.22
Fleet Costs	553	716	417	300	2,176	3,524	2,083	1,441	69.16
Outside Services	17,120	11,537	14,828	(3,290)	132,108	83,647	74,204	9,444	12.73
Utilities	895	2,073	607	1,467	3,373	20,267	3,034	17,233	568.05
Protective Services	0			0		564		564	100.00
Insurance	36	(1,999)	5,939	(7,939)	12,735	20,838	30,236	(9,398)	-31.08
Other Expenses	4,907	2,494	3,485	(991)	14,257	19,660	17,600	2,060	11.70
Total Operating Expense	38,065	25,782	50,905	(25,122)	232,323	224,432	255,303	(30,871)	-12.09
Total Operating Income	35,212	33,339	13,786	19,553	152,988	118,410	68,150	50,260	73.75
Non-Operating Income (Expense)									
Interest Income	2,536	4,734	1,419	3,314	16,161	31,480	7,097	24,383	343.55
Replacement/Extraordinary Item	(550)		(1,737)	1,737	(2,476)		(8,684)	8,684	-100.00
Other Income (Expense)	0			0	500	(4,719)		(4,719)	100.00
Management Fees	(9,982)	(5,018)	(11,431)	6,413	(48,879)	(38,352)	(57,156)	18,804	-32.90
Transfers	550	(835,141)	1,259	(836,401)	2,788	(2,254,630)	6,297	(2,260,927)	-35,904.26
Total Non-Operating Income (Expense)	(7,447)	(835,425)	(10,489)	(824,936)	(31,906)	(2,266,221)	(52,446)	(2,213,775)	4,221.08
Income Before Non-Cash Items	27,765	(802,086)	3,297	(805,383)	121,082	(2,147,811)	15,704	(2,163,515)	(13,776.44)
Non-Cash Items									
Depreciation & Amortization	(8,848)	(5,086)	(7,508)	2,422	(44,451)	(28,304)	(38,005)	9,701	-25.53
Non-Oper Income (Expense)	0	881,955		881,955		4,519,874		4,519,874	100.00
Total Non-Cash Items	(8,848)	876,870	(7,508)	884,378	(44,451)	4,491,569	(38,005)	4,529,575	-11,918.33
Change In Net Assets	18,917	74,784	(4,211)	78,994	76,632	2,343,758	(22,301)	2,366,059	(10,609.83)



Spingview Convent
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0		(1,658)	1,658			(8,290)	8,290	-100.00
Other Tenant Revenue	6,755	688	4,543	(3,855)	16,107	12,906	22,713	(9,807)	-43.18
Net Revenue	6,755	688	2,884	(2,197)	16,107	12,906	14,422	(1,516)	-10.51
Operating Expense									
Salaries and Benefits	3,227	1,945	2,879	(933)	13,009	12,464	14,393	(1,929)	-13.40
Supplies and Materials	733	808	129	678	2,331	3,206	647	2,559	395.40
Outside Services	2,299	5,937	3,361	2,576	11,398	15,923	16,803	(880)	-5.24
Utilities	3,940	1,443	5,365	(3,923)	25,682	20,714	26,826	(6,112)	-22.78
Insurance	1	26	33	(7)	60	154	215	(61)	-28.31
Other Expenses	306	342	321	21	1,534	1,204	1,607	(403)	-25.08
Total Operating Expense	10,505	10,501	12,088	(1,588)	54,014	53,664	60,491	(6,827)	-11.29
Total Operating Income	(3,751)	(9,813)	(9,204)	(609)	(37,908)	(40,758)	(46,069)	5,311	(11.53)
Non-Operating Income (Expense)									
Interest Income	0			0					
Replacement/Extraordinary Item	0		(83)	83			(417)	417	-100.00
Total Non-Operating Income (Expense)	0		(83)	83			(417)	417	-100.00
Income Before Non-Cash Items	(3,751)	(9,813)	(9,287)	(526)	(37,908)	(40,758)	(46,486)	5,727	(12.32)
Non-Cash Items									
Depreciation & Amortization	(7,837)	(7,859)	(7,837)	(22)	(39,186)	(39,293)	(39,186)	(108)	.27
Total Non-Cash Items	(7,837)	(7,859)	(7,837)	(22)	(39,186)	(39,293)	(39,186)	(108)	.27
Change In Net Assets	(11,588)	(17,672)	(17,124)	(547)	(77,093)	(80,052)	(85,671)	5,620	(6.56)



Springview
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	32,214	31,344	31,500	(156)	156,418	158,290	157,500	790	.50
Bad Debt, Net of Collections	689	1,151	667	484	3,740	(2,774)	3,333	(6,108)	-183.23
Other Tenant Revenue	8,450	715	5,322	(4,607)	21,935	14,957	26,609	(11,652)	-43.79
Grants	47,998	51,610	47,062	4,548	233,922	268,976	235,312	33,664	14.31
Miscellaneous Revenue	150		583	(583)	8,865		2,917	(2,917)	-100.00
Net Revenue	89,501	84,820	85,134	(314)	424,879	439,449	425,672	13,777	3.24
Operating Expense									
Salaries and Benefits	32,863	28,395	28,685	(290)	162,669	157,461	143,427	14,034	9.78
Supplies and Materials	4,958	6,211	5,142	1,069	30,141	43,625	25,708	17,917	69.69
Fleet Costs	2,759	1,741	988	753	4,547	3,999	4,938	(938)	-19.00
Outside Services	12,213	19,020	19,883	(863)	116,089	194,186	99,415	94,771	95.33
Utilities	15,771	13,072	20,314	(7,242)	106,316	81,980	101,571	(19,591)	-19.29
Protective Services	0	750	1,022	(272)		3,864	5,111	(1,247)	-24.41
Insurance	14	285	5,680	(5,395)	14,846	31,628	28,864	2,764	9.58
Other Expenses	7,368	8,540	6,546	1,993	29,454	25,204	32,962	(7,758)	-23.54
Total Operating Expense	75,946	78,013	88,260	(10,247)	464,062	541,947	441,995	99,953	22.61
Total Operating Income	13,555	6,807	(3,126)	9,933	(39,182)	(102,498)	(16,323)	(86,175)	527.93
Non-Operating Income (Expense)									
Interest Income	340	615	288	328	1,494	2,875	1,438	1,438	99.99
Replacement/Extraordinary Item	(2,325)	(1,758)	(2,048)	290	(9,925)	(13,265)	(10,242)	(3,022)	29.51
Other Income (Expense)	0			0		(1,548)		(1,548)	100.00
Management Fees	(11,329)	(10,783)	(11,830)	1,047	(53,295)	(54,410)	(59,152)	4,743	-8.02
Transfers	629	1,422	1,421	1	3,186	7,053	7,107	(54)	-.76
Total Non-Operating Income (Expense)	(12,687)	(10,504)	(12,170)	1,666	(58,540)	(59,294)	(60,850)	1,556	-2.56
Income Before Non-Cash Items	868	(3,697)	(15,296)	11,598	(97,722)	(161,792)	(77,173)	(84,620)	109.65
Non-Cash Items									
Depreciation & Amortization	(67,228)	(46,704)	(45,094)	(1,611)	(336,543)	(253,694)	(246,286)	(7,408)	3.01
Non-Oper Income (Expense)	0	169,600		169,600	111,135	281,441		281,441	100.00
Total Non-Cash Items	(67,228)	122,895	(45,094)	167,989	(225,409)	27,747	(246,286)	274,033	-111.27
Change In Net Assets	(66,359)	119,198	(60,389)	179,587	(323,131)	(134,045)	(323,458)	189,413	(58.56)



Sun Park/Hornsby
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	25,532	25,954	25,188	766	125,066	129,396	125,941	3,455	2.74
Bad Debt, Net of Collections	5,331	(403)	152	(555)	10,223	1,258	760	498	65.53
Other Tenant Revenue	233	572	615	(42)	3,566	3,399	3,073	326	10.62
Grants	24,678	26,478	24,197	2,281	120,270	138,000	120,986	17,014	14.06
Miscellaneous Revenue	0		8	(8)	79	902	42	860	2,042.52
Net Revenue	55,774	52,601	50,160	2,441	259,203	272,955	250,802	22,153	8.83
Operating Expense									
Salaries and Benefits	24,021	16,884	23,620	(6,736)	109,429	98,957	118,099	(19,142)	-16.21
Supplies and Materials	2,899	2,338	2,026	312	17,165	16,429	10,132	6,297	62.15
Fleet Costs	104	81	227	(146)	334	342	1,134	(792)	-69.81
Outside Services	7,280	4,246	5,273	(1,027)	51,876	55,321	26,366	28,955	109.82
Utilities	7,619	2,863	9,886	(7,023)	44,957	41,708	49,429	(7,721)	-15.62
Protective Services	(13)		500	(500)	2,802	752	2,500	(1,748)	-69.92
Insurance	29	256	2,640	(2,384)	6,447	13,019	13,667	(648)	-4.74
Other Expenses	4,775	2,204	4,239	(2,035)	20,289	14,453	21,324	(6,871)	-32.22
Total Operating Expense	46,714	28,871	48,410	(19,539)	253,299	240,981	242,651	(1,670)	-.69
Total Operating Income	9,060	23,730	1,750	21,980	5,904	31,974	8,151	23,823	292.29
Non-Operating Income (Expense)									
Interest Income	2	147	69	78	212	934	347	587	169.09
Replacement/Extraordinary Item	(503)	(4,913)	(1,387)	(3,526)	(6,485)	(8,650)	(6,934)	(1,716)	24.75
Management Fees	(8,012)	(7,607)	(8,318)	711	(37,236)	(39,292)	(41,588)	2,296	-5.52
Transfers	412	959	953	6	2,093	4,743	4,767	(24)	-.50
Total Non-Operating Income (Expense)	(8,100)	(11,414)	(8,682)	(2,732)	(41,416)	(42,266)	(43,408)	1,143	-2.63
Income Before Non-Cash Items	960	12,316	(6,932)	19,248	(35,512)	(10,292)	(35,258)	24,966	(70.81)
Non-Cash Items									
Depreciation & Amortization	(28,513)	(19,160)	(15,279)	(3,881)	(90,987)	(95,962)	(76,555)	(19,406)	25.35
Non-Oper Income (Expense)	619,371			0	619,371				
Total Non-Cash Items	590,859	(19,160)	(15,279)	(3,881)	528,385	(95,962)	(76,555)	(19,406)	25.35
Change In Net Assets	591,819	(6,844)	(22,211)	15,367	492,873	(106,253)	(111,813)	5,560	(4.97)



Sutton/Le Chalet
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	7,057	8,840	8,321	519	39,683	41,273	41,604	(331)	-80
Bad Debt, Net of Collections	1,773	23	45	(22)	4,412	200	225	(25)	-11.28
Other Tenant Revenue	6	268	89	179	353	795	444	351	79.08
Grants	9,092	8,376	8,915	(540)	44,311	43,718	44,575	(858)	-1.92
Miscellaneous Revenue	0		4	(4)		25	22	3	15.47
Net Revenue	17,928	17,506	17,374	132	88,758	86,010	86,870	(860)	-99
Operating Expense									
Salaries and Benefits	6,582	5,626	6,620	(994)	31,570	29,127	33,098	(3,971)	-12.00
Supplies and Materials	445	3,768	329	3,439	1,299	7,263	1,647	5,616	341.06
Outside Services	3,018	6,021	2,528	3,492	13,373	19,772	12,642	7,130	56.40
Utilities	2,973	1,511	4,958	(3,446)	21,907	21,038	24,788	(3,749)	-15.13
Protective Services	0		79	(79)			397	(397)	-100.00
Insurance	14	71	89	(18)	203	435	577	(143)	-24.68
Other Expenses	315	374	299	76	3,023	4,273	1,536	2,737	178.18
Total Operating Expense	13,347	17,371	14,902	2,469	71,375	81,908	74,685	7,223	9.67
Total Operating Income	4,581	135	2,472	(2,337)	17,383	4,102	12,185	(8,083)	(66.33)
Non-Operating Income (Expense)									
Interest Income	11,143	2,592		2,592	55,311	45,978		45,978	100.00
Replacement/Extraordinary Item	0		(356)	356		(1,309)	(1,779)	469	-26.40
Management Fees	(2,371)	(2,495)	(2,463)	(31)	(12,063)	(12,875)	(12,316)	(560)	4.55
Transfers	113	263	262	2	571	1,300	1,308	(8)	-59
Total Non-Operating Income (Expense)	8,885	361	(2,557)	2,918	43,819	33,094	(12,786)	45,880	-358.83
Income Before Non-Cash Items	13,465	496	(85)	581	61,202	37,196	(601)	37,797	(6,285.65)
Non-Cash Items									
Depreciation & Amortization	(2,626)	(2,995)	(2,511)	(484)	(13,132)	(15,325)	(12,902)	(2,423)	18.78
Total Non-Cash Items	(2,626)	(2,995)	(2,511)	(484)	(13,132)	(15,325)	(12,902)	(2,423)	18.78
Change In Net Assets	10,839	(2,499)	(2,597)	98	48,070	21,871	(13,503)	35,374	(261.98)



Tarry Towne/Escondida/Wmburg
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	37,754	36,817	36,208	609	178,712	184,667	181,042	3,625	2.00
Bad Debt, Net of Collections	(378)	328	(21)	348	(165)	749	(104)	853	-818.67
Other Tenant Revenue	89	167	228	(60)	957	1,206	1,138	69	6.04
Grants	27,977	27,131	27,431	(300)	136,344	141,468	137,154	4,314	3.15
Miscellaneous Revenue	25	150	25	125	25	963	125	838	670.69
Net Revenue	65,467	64,593	63,871	722	315,873	329,053	319,354	9,699	3.04
Operating Expense									
Salaries and Benefits	26,316	20,899	26,274	(5,376)	109,651	116,553	131,371	(14,818)	-11.28
Supplies and Materials	1,585	3,650	1,788	1,863	21,063	14,922	8,938	5,984	66.96
Fleet Costs	255	668	208	460	8,752	1,625	1,042	583	55.96
Outside Services	24,285	19,717	7,866	11,850	104,104	65,555	39,332	26,223	66.67
Utilities	11,334	11,210	14,581	(3,371)	70,799	70,078	72,906	(2,828)	-3.88
Insurance	2	305	2,518	(2,213)	6,484	13,054	13,155	(102)	-.77
Other Expenses	4,429	2,113	4,012	(1,899)	16,654	14,538	20,353	(5,815)	-28.57
Total Operating Expense	68,205	58,562	57,248	1,314	337,507	296,324	287,097	9,227	3.21
Total Operating Income	(2,738)	6,031	6,623	(592)	(21,633)	32,729	32,257	472	1.46
Non-Operating Income (Expense)									
Interest Income	624	175	438	(263)	2,461	912	2,192	(1,280)	-58.38
Replacement/Extraordinary Item	(1,650)	(1,818)	(1,331)	(487)	(2,267)	(4,775)	(6,655)	1,879	-28.24
Other Income (Expense)	0		(14,608)	14,608			(73,042)	73,042	-100.00
Management Fees	(9,583)	(8,240)	(9,164)	924	(47,481)	(42,208)	(45,820)	3,612	-7.88
Transfers	444	1,026	1,024	3	2,254	5,084	5,118	(34)	-.67
Total Non-Operating Income (Expense)	(10,165)	(8,856)	(23,641)	14,785	(45,032)	(40,987)	(118,207)	77,220	-65.33
Income Before Non-Cash Items	(12,903)	(2,825)	(17,018)	14,193	(66,665)	(8,258)	(85,950)	77,691	(90.39)
Non-Cash Items									
Depreciation & Amortization	(9,804)	(15,275)	(9,377)	(5,897)	(49,222)	(76,526)	(47,036)	(29,490)	62.70
Total Non-Cash Items	(9,804)	(15,275)	(9,377)	(5,897)	(49,222)	(76,526)	(47,036)	(29,490)	62.70
Change In Net Assets	(22,707)	(18,100)	(26,396)	8,296	(115,888)	(84,785)	(132,986)	48,202	(36.25)



Victoria Plaza/Schnabel
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	12,130	13,469	16,974	(3,505)	59,537	66,130	84,868	(18,738)	-22.08
Bad Debt, Net of Collections	56	(319)	750	(1,069)	(3,639)	2,376	3,750	(1,374)	-36.63
Other Tenant Revenue	411	167	450	(283)	1,614	798	2,250	(1,452)	-64.54
Grants	64,406	63,246	63,149	97	313,886	329,762	315,746	14,016	4.44
Miscellaneous Revenue	2,676		117	(117)	2,832		583	(583)	-100.00
Net Revenue	79,679	76,564	81,440	(4,876)	374,230	399,066	407,198	(8,132)	-2.00
Operating Expense									
Salaries and Benefits	14,066	13,995	21,682	(7,687)	81,665	80,006	108,409	(28,403)	-26.20
Supplies and Materials	1,532	1,876	2,362	(486)	14,406	6,287	11,809	(5,522)	-46.76
Fleet Costs	0	53	75	(22)	299	211	375	(164)	-43.75
Outside Services	5,646	4,410	10,198	(5,789)	40,098	23,958	50,992	(27,034)	-53.02
Utilities	6,205	2,965	10,347	(7,381)	35,425	26,517	51,733	(25,216)	-48.74
Protective Services	77		500	(500)	2,597		2,500	(2,500)	-100.00
Insurance	2	288	3,602	(3,313)	9,563	11,169	18,544	(7,375)	-39.77
Other Expenses	18,086	3,590	14,689	(11,100)	51,361	20,063	73,775	(53,713)	-72.81
Total Operating Expense	45,614	27,177	63,455	(36,277)	235,414	168,210	318,137	(149,927)	-47.13
Total Operating Income	34,065	49,386	17,985	31,401	138,816	230,856	89,061	141,795	159.21
Non-Operating Income (Expense)									
Interest Expense	(2,874)		(2,950)	2,950	(14,683)		(14,752)	14,752	-100.00
Interest Income	50,717	50,186	51,558	(1,371)	244,798	248,506	252,788	(4,282)	-1.69
Replacement/Extraordinary Item	0		(1,917)	1,917	(51)	37	(9,587)	9,624	-100.38
Management Fees	(18,277)	(18,709)	(18,129)	(580)	(90,519)	(93,568)	(90,647)	(2,921)	3.22
Transfers	(10,683)	838,681	1,988	836,693	(53,040)	2,271,644	9,942	2,261,703	22,749.89
Total Non-Operating Income (Expense)	18,883	870,158	30,549	839,609	86,505	2,426,619	147,743	2,278,875	1,542.45
Income Before Non-Cash Items	52,948	919,544	48,534	871,011	225,321	2,657,475	236,804	2,420,671	1,022.22
Non-Cash Items									
Depreciation & Amortization	(26,958)	(26,956)	(26,444)	(512)	(135,375)	(135,110)	(132,547)	(2,563)	1.93
Non-Oper Income (Expense)	(131,850)			0	(80,163)	24,394		24,394	100.00
Total Non-Cash Items	(158,808)	(26,956)	(26,444)	(512)	(215,538)	(110,716)	(132,547)	21,831	-16.47
Change In Net Assets	(105,860)	892,588	22,089	870,499	9,783	2,546,759	104,257	2,442,502	2,342.78



Villa Hermosa/McGuire
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	30,994	31,020	30,964	56	154,112	157,805	154,820	2,985	1.93
Bad Debt, Net of Collections	(72)	17	200	(183)	1,748	(1,848)	1,000	(2,848)	-284.79
Other Tenant Revenue	674	(428)	420	(848)	2,329	3,870	2,101	1,768	84.15
Grants	30,090	29,500	29,503	(4)	146,644	153,811	147,517	6,294	4.27
Miscellaneous Revenue	25	25	54	(29)	721	476	271	205	75.74
Net Revenue	61,711	60,133	61,142	(1,008)	305,554	314,113	305,709	8,404	2.75
Operating Expense									
Salaries and Benefits	17,496	16,817	18,814	(1,997)	91,937	88,227	94,070	(5,843)	-6.21
Supplies and Materials	557	2,706	1,606	1,100	13,606	14,075	8,031	6,044	75.26
Fleet Costs	127	187	136	51	263	405	681	(276)	-40.48
Outside Services	6,496	(6,758)	9,762	(16,520)	37,755	49,746	48,810	936	1.92
Utilities	14,105	2,692	16,671	(13,979)	78,090	68,231	83,357	(15,126)	-18.15
Protective Services	26	900	271	629	552	2,730	1,356	1,374	101.29
Insurance	14	209	1,988	(1,779)	5,320	10,347	10,329	18	.17
Other Expenses	7,466	2,369	5,571	(3,202)	23,077	14,075	28,008	(13,934)	-49.75
Total Operating Expense	46,286	19,123	54,820	(35,696)	250,600	247,835	274,642	(26,807)	-9.76
Total Operating Income	15,425	41,010	6,322	34,688	54,954	66,278	31,066	35,211	113.34
Non-Operating Income (Expense)									
Interest Income	1,250	166	1,428	(1,262)	5,217	1,889	7,142	(5,253)	-73.55
Replacement/Extraordinary Item	0	(569)	(922)	353	(1,605)	(2,989)	(4,612)	1,622	-35.18
Management Fees	(7,922)	(7,861)	(8,974)	1,113	(39,520)	(41,525)	(44,870)	3,345	-7.45
Transfers	435	997	997	1	2,207	4,945	4,983	(38)	-.76
Total Non-Operating Income (Expense)	(6,237)	(7,267)	(7,471)	204	(33,701)	(37,680)	(37,356)	(324)	.87
Income Before Non-Cash Items	9,188	33,743	(1,149)	34,893	21,252	28,597	(6,290)	34,887	(554.66)
Non-Cash Items									
Depreciation & Amortization	0	(54,922)	(54,771)	(151)	(221,610)	(275,339)	(274,576)	(763)	.28
Total Non-Cash Items	0	(54,922)	(54,771)	(151)	(221,610)	(275,339)	(274,576)	(763)	.28
Change In Net Assets	9,188	(21,179)	(55,920)	34,742	(200,357)	(246,742)	(280,866)	34,124	(12.15)



Villa Tranchese
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	51,037	52,308	50,167	2,141	252,844	259,601	250,833	8,768	3.50
Bad Debt, Net of Collections	680	266	83	182	884	(2,618)	417	(3,035)	-728.36
Other Tenant Revenue	255	590	233	356	1,216	3,093	1,167	1,926	165.10
Grants	48,543	48,161	47,596	564	236,577	251,094	237,981	13,113	5.51
Miscellaneous Revenue	401	1,753	1,850	(97)	5,896	12,031	9,250	2,781	30.07
Net Revenue	100,915	103,077	99,930	3,147	497,417	523,201	499,648	23,553	4.71
Operating Expense									
Salaries and Benefits	38,356	32,593	33,980	(1,386)	178,325	166,935	169,898	(2,962)	-1.74
Supplies and Materials	4,656	2,665	3,542	(877)	24,423	18,675	17,708	967	5.46
Fleet Costs	1,906	546	458	88	2,918	1,688	2,292	(604)	-26.36
Outside Services	(1,189)	13,960	9,794	4,167	44,740	55,679	48,968	6,711	13.71
Utilities	18,500	22,446	19,525	2,921	88,050	92,153	97,626	(5,473)	-5.61
Protective Services	0	470	1,092	(622)	1,211	1,495	5,461	(3,966)	-72.63
Insurance	52	389	3,401	(3,012)	9,113	17,916	17,722	195	1.10
Other Expenses	5,988	2,950	5,298	(2,348)	26,902	24,444	26,753	(2,309)	-8.63
Total Operating Expense	68,269	76,021	77,089	(1,069)	375,682	378,985	386,428	(7,443)	-1.93
Total Operating Income	32,646	27,056	22,840	4,216	121,735	144,216	113,220	30,996	27.38
Non-Operating Income (Expense)									
Interest Expense	(1,074)	(812)	(1,102)	290	(5,484)	(4,226)	(5,510)	1,284	-23.30
Interest Income	417	377	766	(389)	3,118	2,202	3,831	(1,629)	-42.53
Replacement/Extraordinary Item	(22)	(48)	(2,002)	1,954	(799)	(2,772)	(10,008)	7,237	-72.31
Management Fees	(14,841)	(12,549)	(14,185)	1,636	(72,808)	(68,185)	(70,926)	2,741	-3.86
Transfers	(3,640)	1,553	1,554	(1)	(18,034)	7,700	7,769	(69)	-.89
Total Non-Operating Income (Expense)	(19,159)	(11,480)	(14,969)	3,489	(94,008)	(65,281)	(74,844)	9,563	-12.78
Income Before Non-Cash Items	13,487	15,576	7,871	7,705	27,727	78,935	38,376	40,559	105.69
Non-Cash Items									
Depreciation & Amortization	(19,034)	(21,624)	(18,792)	(2,832)	(95,986)	(108,806)	(94,637)	(14,169)	14.97
Non-Oper Income (Expense)	0		162,500	(162,500)			812,500	(812,500)	-100.00
Total Non-Cash Items	(19,034)	(21,624)	143,708	(165,332)	(95,986)	(108,806)	717,863	(826,669)	-115.16
Change In Net Assets	(5,548)	(6,048)	151,580	(157,627)	(68,259)	(29,871)	756,239	(786,110)	(103.95)



Villa Veramendi
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	25,350	25,190	22,083	3,107	110,223	125,578	110,417	15,161	13.73
Bad Debt, Net of Collections	1,030	281	2,083	(1,803)	2,506	14,760	10,417	4,343	41.70
Other Tenant Revenue	770	1,915	650	1,265	3,324	7,248	3,250	3,998	123.03
Grants	67,527	74,925	66,211	8,714	329,095	390,429	331,053	59,376	17.94
Miscellaneous Revenue	0	2,455	667	1,788	1,713	3,058	3,333	(275)	-8.25
Net Revenue	94,677	104,766	91,694	13,072	446,861	541,074	458,470	82,604	18.02
Operating Expense									
Salaries and Benefits	30,720	27,756	29,896	(2,140)	122,762	135,514	149,479	(13,966)	-9.34
Supplies and Materials	9,337	6,111	5,125	986	52,814	44,426	25,625	18,801	73.37
Fleet Costs	929	276	896	(620)	5,894	3,414	4,479	(1,065)	-23.79
Outside Services	13,588	52,866	20,926	31,941	155,352	221,430	104,628	116,802	111.64
Utilities	17,298	24,594	16,390	8,205	79,804	89,213	81,948	7,265	8.87
Protective Services	(67)	1,153	836	317	3,766	2,548	4,178	(1,630)	-39.02
Insurance	2	348	3,262	(2,914)	8,461	16,570	16,926	(356)	-2.10
Other Expenses	4,943	2,191	4,441	(2,250)	20,420	17,083	22,437	(5,354)	-23.86
Total Operating Expense	76,749	115,296	81,771	33,525	449,272	530,197	409,700	120,497	29.41
Total Operating Income	17,927	(10,530)	9,923	(20,453)	(2,410)	10,877	48,769	(37,892)	(77.70)
Non-Operating Income (Expense)									
Interest Income	104	251	233	18	894	1,478	1,163	315	27.09
Replacement/Extraordinary Item	(1,854)	(7,368)	(2,122)	(5,247)	(15,013)	(22,056)	(10,610)	(11,447)	107.89
Other Income (Expense)	0			0		5,861		5,861	100.00
Management Fees	(10,044)	(13,221)	(11,769)	(1,451)	(50,033)	(57,192)	(58,846)	1,655	-2.81
Transfers	553	1,282	1,278	4	2,809	6,346	6,389	(43)	-.68
Total Non-Operating Income (Expense)	(11,241)	(19,057)	(12,381)	(6,676)	(61,342)	(65,564)	(61,904)	(3,660)	5.91
Income Before Non-Cash Items	6,686	(29,587)	(2,457)	(27,130)	(63,753)	(54,687)	(13,135)	(41,552)	316.36
Non-Cash Items									
Depreciation & Amortization	(32,706)	(32,402)	(31,977)	(426)	(163,973)	(162,961)	(161,017)	(1,944)	1.21
Total Non-Cash Items	(32,706)	(32,402)	(31,977)	(426)	(163,973)	(162,961)	(161,017)	(1,944)	1.21
Change In Net Assets	(26,020)	(61,989)	(34,434)	(27,555)	(227,726)	(217,648)	(174,152)	(43,496)	24.98



WC White
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	14,079	14,256	14,000	256	69,668	69,596	70,000	(404)	-.58
Bad Debt, Net of Collections	3,459	1,676	123	1,553	4,520	3,128	615	2,513	408.93
Other Tenant Revenue	218	376	258	118	1,298	1,484	1,292	192	14.90
Grants	15,606	17,663	15,330	2,333	76,167	92,033	76,650	15,383	20.07
Miscellaneous Revenue	0	327	125	202	803	679	625	54	8.60
Net Revenue	33,362	34,298	29,836	4,461	152,455	166,919	149,181	17,738	11.89
Operating Expense									
Salaries and Benefits	10,396	10,170	11,666	(1,496)	50,344	52,926	58,331	(5,405)	-9.27
Supplies and Materials	1,040	623	1,591	(968)	8,940	9,719	7,956	1,763	22.15
Fleet Costs	159	53	83	(30)	397	664	417	248	59.41
Outside Services	5,511	1,336	2,987	(1,651)	24,442	32,184	14,935	17,248	115.49
Utilities	4,032	1,552	5,030	(3,477)	23,689	22,300	25,148	(2,848)	-11.32
Protective Services	0	420	369	51	135	1,675	1,845	(170)	-9.20
Insurance	14	123	504	(381)	2,864	4,670	2,748	1,922	69.94
Other Expenses	4,333	2,145	4,110	(1,965)	17,483	11,180	20,630	(9,450)	-45.81
Total Operating Expense	25,486	16,423	26,340	(9,917)	128,293	135,318	132,009	3,308	2.51
Total Operating Income	7,876	17,875	3,496	14,379	24,162	31,602	17,172	14,430	84.03
Non-Operating Income (Expense)									
Interest Income	177	216	178	38	880	1,342	889	453	50.93
Replacement/Extraordinary Item	(1,024)		(773)	773	(1,833)		(3,863)	3,863	-100.00
Management Fees	(4,464)	(4,753)	(5,588)	836	(23,327)	(24,477)	(27,942)	3,465	-12.40
Transfers	250	578	578	1	1,270	2,865	2,888	(23)	-.79
Total Non-Operating Income (Expense)	(5,061)	(3,958)	(5,606)	1,647	(23,010)	(20,270)	(28,028)	7,758	-27.68
Income Before Non-Cash Items	2,815	13,916	(2,110)	16,026	1,152	11,331	(10,857)	22,188	(204.37)
Non-Cash Items									
Depreciation & Amortization	(49,740)	(49,878)	(49,740)	(138)	(248,702)	(249,389)	(248,702)	(688)	.28
Total Non-Cash Items	(49,740)	(49,878)	(49,740)	(138)	(248,702)	(249,389)	(248,702)	(688)	.28
Change In Net Assets	(46,926)	(35,961)	(51,850)	15,888	(247,550)	(238,058)	(259,558)	21,500	(8.28)



Westway/H Gonzalez
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	25,786	34,902	24,182	10,721	119,694	171,927	120,908	51,019	42.20
Bad Debt, Net of Collections	1,298	1,181	901	280	6,087	4,622	4,506	117	2.59
Other Tenant Revenue	556	1,572	463	1,109	2,219	5,020	2,315	2,706	116.90
Grants	71,396	76,316	70,004	6,312	347,949	397,749	350,018	47,731	13.64
Miscellaneous Revenue	0		838	(838)	4,055	4,908	4,188	720	17.18
Net Revenue	99,035	113,971	96,387	17,584	480,004	584,227	481,935	102,292	21.23
Operating Expense									
Salaries and Benefits	32,483	33,881	33,418	463	158,245	182,829	167,091	15,739	9.42
Supplies and Materials	6,989	5,808	4,689	1,119	43,479	32,059	23,446	8,613	36.74
Fleet Costs	618	400	505	(105)	1,462	2,558	2,524	34	1.35
Outside Services	56,883	24,275	17,807	6,468	161,490	104,181	89,035	15,146	17.01
Utilities	13,979	17,822	17,748	74	83,592	91,980	88,739	3,241	3.65
Protective Services	0	440	75	365		1,565	376	1,190	316.78
Insurance	73	400	4,308	(3,908)	11,469	22,264	22,222	41	.19
Other Expenses	7,930	3,623	6,619	(2,996)	30,997	22,742	33,333	(10,591)	-31.77
Total Operating Expense	118,954	86,649	85,169	1,480	490,734	460,178	426,765	33,414	7.83
Total Operating Income	(19,919)	27,323	11,218	16,104	(10,730)	124,049	55,170	68,878	124.85
Non-Operating Income (Expense)									
Interest Income	0	326	51	274	154	1,890	257	1,634	636.25
Replacement/Extraordinary Item	(3,125)	(2,343)	(2,463)	121	(5,039)	(2,715)	(12,316)	9,601	-77.96
Other Income (Expense)	0			0	3,400	(7,797)		(7,797)	100.00
Management Fees	(12,318)	(17,323)	(13,970)	(3,353)	(61,543)	(69,138)	(69,851)	713	-1.02
Transfers	734	1,591	1,618	(26)	3,715	7,949	8,088	(139)	-1.72
Total Non-Operating Income (Expense)	(14,708)	(17,749)	(14,764)	(2,984)	(59,313)	(69,811)	(73,822)	4,012	-5.43
Income Before Non-Cash Items	(34,628)	9,574	(3,546)	13,120	(70,043)	54,238	(18,652)	72,890	(390.79)
Non-Cash Items									
Depreciation & Amortization	(59,623)	(42,939)	(36,982)	(5,957)	(210,355)	(215,143)	(185,349)	(29,794)	16.07
Non-Oper Income (Expense)	1,028,045			0	1,028,045				
Total Non-Cash Items	968,422	(42,939)	(36,982)	(5,957)	817,690	(215,143)	(185,349)	(29,794)	16.07
Change In Net Assets	933,795	(33,365)	(40,528)	7,163	747,647	(160,904)	(204,001)	43,096	(21.13)



Wheatley/Olive Pk/Village East
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	6,394	5,026	7,250	(2,224)	31,534	28,643	36,250	(7,607)	-20.99
Bad Debt, Net of Collections	2,717	304	792	(488)	8,605	1,837	3,958	(2,122)	-53.60
Other Tenant Revenue	160	330	136	194	410	1,236	678	558	82.25
Grants	26,771	25,127	26,249	(1,123)	130,469	131,038	131,245	(208)	-.16
Miscellaneous Revenue	4,783		725	(725)	5,083	25	3,625	(3,600)	-99.31
Net Revenue	40,825	30,786	35,151	(4,365)	176,101	162,777	175,757	(12,979)	-7.38
Operating Expense									
Salaries and Benefits	9,867	7,306	12,225	(4,919)	49,656	33,824	61,124	(27,299)	-44.66
Supplies and Materials	4,418	1,980	1,331	649	10,050	18,384	6,657	11,727	176.15
Outside Services	5,338	9,058	6,097	2,962	59,800	47,855	30,483	17,372	56.99
Utilities	6,628	7,682	7,453	229	37,309	37,790	37,265	526	1.41
Protective Services	0	1,010	453	557		4,226	2,264	1,962	86.66
Insurance	17	(1,729)	1,362	(3,092)	3,984	5,713	7,035	(1,322)	-18.79
Other Expenses	903	634	495	139	3,717	3,066	2,513	553	22.01
Total Operating Expense	27,171	25,940	29,416	(3,475)	164,517	150,858	147,340	3,518	2.39
Total Operating Income	13,654	4,846	5,736	(890)	11,584	11,919	28,416	(16,497)	(58.06)
Non-Operating Income (Expense)									
Interest Income	3,073	2,572		2,572	15,611	13,241		13,241	100.00
Replacement/Extraordinary Item	(762)	(569)	(920)	351	(2,137)	(2,359)	(4,598)	2,239	-48.69
Management Fees	(3,834)	(3,480)	(3,422)	(59)	(17,923)	(17,852)	(17,108)	(744)	4.35
Transfers	165	388	384	4	840	1,915	1,922	(6)	-.33
Total Non-Operating Income (Expense)	(1,357)	(1,089)	(3,957)	2,868	(3,608)	(5,055)	(19,785)	14,729	-74.45
Income Before Non-Cash Items	12,297	3,757	1,779	1,978	7,976	6,864	8,632	(1,768)	(20.48)
Non-Cash Items									
Depreciation & Amortization	0	(2,467)	(2,413)	(54)	(9,653)	(12,335)	(12,067)	(269)	2.23
Total Non-Cash Items	0	(2,467)	(2,413)	(54)	(9,653)	(12,335)	(12,067)	(269)	2.23
Change In Net Assets	12,297	1,290	(635)	1,924	(1,677)	(5,471)	(3,435)	(2,036)	59.28



Converse Ranch I
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(22,600)				
Bad Debt, Net of Collections	0		(542)	542	21,172		(2,711)	2,711	-100.00
Grants	5,930	5,432	5,814	(382)	28,901	28,336	29,072	(736)	-2.53
Miscellaneous Revenue	0		28	(28)			140	(140)	-100.00
Net Revenue	5,930	5,432	5,300	132	27,473	28,336	26,502	1,834	6.92
Operating Expense									
Outside Services	0		19	(19)			94	(94)	-100.00
Other Expenses	436	329	369	(41)	1,486	1,967	1,881	85	4.54
Total Operating Expense	436	329	388	(59)	1,486	1,967	1,975	(8)	-.42
Total Operating Income	5,494	5,103	4,912	191	25,987	26,369	24,527	1,843	7.51
Non-Operating Income (Expense)									
Interest Income	5	10	11	(1)	44	13	55	(42)	-76.21
Other Income (Expense)	(5,232)	(4,776)	(5,524)	747	(22,823)	(26,483)	(27,619)	1,136	-4.11
Management Fees	(7,314)	(1,772)	(1,708)	(63)	(7,554)	(9,186)	(8,541)	(646)	7.56
Transfers	0		(48)	48			(238)	238	-100.00
Total Non-Operating Income (Expense)	(12,542)	(6,538)	(7,268)	730	(30,333)	(35,656)	(36,342)	686	-1.89
Income Before Non-Cash Items	(7,047)	(1,435)	(2,356)	921	(4,347)	(9,287)	(11,815)	2,529	(21.40)



Converse Ranch II, LLC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(12,727)				
Bad Debt, Net of Collections	0		(33)	33	12,670		(167)	167	-100.00
Grants	3,386	3,351	3,321	30	16,505	17,470	16,603	866	5.22
Net Revenue	3,386	3,351	3,287	63	16,448	17,470	16,436	1,033	6.29
Operating Expense									
Outside Services	0		16	(16)			79	(79)	-100.00
Other Expenses	298	213	255	(41)	804	1,357	1,307	49	3.78
Total Operating Expense	298	213	271	(57)	804	1,357	1,386	(29)	-2.12
Total Operating Income	3,088	3,137	3,017	120	15,644	16,113	15,050	1,063	7.06
Non-Operating Income (Expense)									
Interest Income	6		10	(10)	44		50	(50)	-100.00
Other Income (Expense)	(2,687)	(2,676)	(3,155)	479	(7,984)	(17,052)	(15,773)	(1,279)	8.11
Management Fees	(7,397)	(1,541)	(1,490)	(51)	(7,456)	(7,526)	(7,449)	(77)	1.03
Transfers	0		(40)	40			(200)	200	-100.00
Total Non-Operating Income (Expense)	(10,078)	(4,216)	(4,675)	458	(15,396)	(24,578)	(23,373)	(1,205)	5.16
Income Before Non-Cash Items	(6,990)	(1,079)	(1,658)	579	247	(8,465)	(8,323)	(143)	1.72



East Meadows
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Bad Debt, Net of Collections	0		(17)	17	195		(84)	84	-100.00
Grants	19,929	29,011	14,610	14,401	75,630	150,885	73,048	77,836	106.55
Miscellaneous Revenue	0		40	(40)			200	(200)	-100.00
Net Revenue	19,929	29,011	14,633	14,378	75,825	150,885	73,165	77,720	106.23
Operating Expense									
Other Expenses	993	1,489	765	725	3,693	10,584	3,823	6,761	176.84
Total Operating Expense	993	1,489	765	725	3,693	10,584	3,823	6,761	176.84
Total Operating Income	18,936	27,521	13,868	13,653	72,132	140,300	69,341	70,959	102.33
Non-Operating Income (Expense)									
Interest Income	88	41	38	3	364	565	217	348	160.62
Other Income (Expense)	(18,389)	(27,186)	(13,879)	(13,306)	(68,652)	(195,483)	(69,396)	(126,087)	181.69
Management Fees	(1,225)	(1,516)	(1,897)	380	(6,575)	(7,598)	(9,483)	1,884	-19.87
Transfers	0		(62)	62			(309)	309	-100.00
Total Non-Operating Income (Expense)	(19,526)	(28,661)	(15,800)	(12,861)	(74,863)	(202,516)	(78,971)	(123,545)	156.44
Income Before Non-Cash Items	(590)	(1,140)	(1,932)	792	(2,730)	(62,216)	(9,630)	(52,586)	546.09
Non-Cash Items									
Non-Oper Income (Expense)	0		71,172	(71,172)			355,859	(355,859)	-100.00
Total Non-Cash Items	0		71,172	(71,172)			355,859	(355,859)	-100.00
Change In Net Assets	(590)	(1,140)	69,240	(70,380)	(2,730)	(62,216)	346,229	(408,445)	(117.97)



Gardens at San Juan Square
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(2,715)				
Bad Debt, Net of Collections	0	800	(176)	976	3,020	1,282	(879)	2,161	-245.87
Grants	30,018	24,266	29,432	(5,166)	146,291	141,514	147,161	(5,647)	-3.84
Miscellaneous Revenue	0		221	(221)			1,103	(1,103)	-100.00
Net Revenue	30,018	25,066	29,477	(4,411)	146,596	142,796	147,385	(4,589)	-3.11
Operating Expense									
Other Expenses	504	233	1,682	(1,450)	643	1,256	8,520	(7,264)	-85.26
Total Operating Expense	504	233	1,682	(1,450)	643	1,256	8,520	(7,264)	-85.26
Total Operating Income	29,514	24,833	27,795	(2,961)	145,953	141,540	138,865	2,675	1.93
Non-Operating Income (Expense)									
Interest Income	644	188	628	(440)	3,167	1,200	3,141	(1,941)	-61.79
Other Income (Expense)	(15,858)	(28,155)	(27,961)	(194)	(60,322)	(100,884)	(139,803)	38,919	-27.84
Management Fees	(2,920)	(2,944)	(2,368)	(576)	(14,273)	(14,923)	(11,839)	(3,084)	26.05
Transfers	0		(119)	119			(595)	595	-100.00
Total Non-Operating Income (Expense)	(18,134)	(30,910)	(29,819)	(1,091)	(71,428)	(114,606)	(149,095)	34,489	-23.13
Income Before Non-Cash Items	11,380	(6,077)	(2,024)	(4,052)	74,525	26,934	(10,230)	37,164	(363.29)



HemisView Village
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(19,602)				
Bad Debt, Net of Collections	0		(301)	301	9,554		(1,504)	1,504	-100.00
Other Tenant Revenue	0			0	(30)				
Grants	15,357	15,111	15,057	54	74,841	78,789	75,287	3,502	4.65
Net Revenue	15,357	15,111	14,757	354	64,763	78,789	73,783	5,006	6.78
Operating Expense									
Other Expenses	1,046	819	836	(17)	3,966	4,882	4,221	661	15.66
Total Operating Expense	1,046	819	836	(17)	3,966	4,882	4,221	661	15.66
Total Operating Income	14,311	14,292	13,921	372	60,797	73,907	69,562	4,345	6.25
Non-Operating Income (Expense)									
Interest Income	78	22	88	(66)	421	151	438	(286)	-65.44
Other Income (Expense)	(13,663)	(13,469)	(14,305)	836	(66,806)	(80,495)	(71,523)	(8,972)	12.54
Management Fees	(1,935)	(1,834)	(1,726)	(108)	(8,686)	(8,708)	(8,629)	(79)	.91
Transfers	0		(95)	95			(477)	477	-100.00
Total Non-Operating Income (Expense)	(15,520)	(15,281)	(16,038)	757	(75,071)	(89,052)	(80,191)	(8,861)	11.05
Income Before Non-Cash Items	(1,209)	(989)	(2,118)	1,129	(14,273)	(15,145)	(10,630)	(4,516)	42.48



Midcrown Seniors Pavillion
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(2,778)				
Bad Debt, Net of Collections	0			0		1		1	100.00
Grants	5,914	5,782	5,799	(17)	28,822	30,149	28,994	1,155	3.98
Miscellaneous Revenue	0		2	(2)			11	(11)	-100.00
Net Revenue	5,914	5,782	5,801	(19)	26,044	30,150	29,004	1,145	3.95
Operating Expense									
Outside Services	0		29	(29)			146	(146)	-100.00
Other Expenses	332	454	326	128	1,355	5,183	1,644	3,539	215.24
Total Operating Expense	332	454	355	99	1,355	5,183	1,790	3,393	189.49
Total Operating Income	5,582	5,327	5,446	(119)	24,689	24,966	27,214	(2,248)	(8.26)
Non-Operating Income (Expense)									
Interest Income	4		11	(11)	43		55	(55)	-100.00
Other Income (Expense)	(4,795)	(4,704)	(5,509)	805	(23,429)	(29,619)	(27,544)	(2,075)	7.53
Management Fees	(2,289)	(1,862)	(2,003)	140	(10,645)	(11,848)	(10,013)	(1,835)	18.32
Transfers	0		(74)	74			(371)	371	-100.00
Total Non-Operating Income (Expense)	(7,080)	(6,566)	(7,575)	1,008	(34,031)	(41,467)	(37,873)	(3,594)	9.49
Income Before Non-Cash Items	(1,498)	(1,239)	(2,129)	890	(9,342)	(16,501)	(10,659)	(5,842)	54.81



Refugio
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(14,224)				
Bad Debt, Net of Collections	0		256	(256)	16,069	3,739	1,279	2,460	192.31
Grants	15,367	17,710	15,067	2,643	74,890	92,275	75,335	16,940	22.49
Net Revenue	15,367	17,710	15,323	2,387	76,735	96,014	76,614	19,400	25.32
Operating Expense									
Outside Services	0		38	(38)			188	(188)	-100.00
Other Expenses	926	952	1,073	(122)	3,761	6,002	5,409	594	10.98
Total Operating Expense	926	952	1,111	(159)	3,761	6,002	5,596	406	7.25
Total Operating Income	14,441	16,758	14,212	2,546	72,974	90,012	71,018	18,994	26.75
Non-Operating Income (Expense)									
Interest Income	17		22	(22)	101	2	109	(107)	-98.52
Other Income (Expense)	(13,705)	(15,970)	(14,314)	(1,656)	(66,114)	(102,301)	(71,568)	(30,732)	42.94
Management Fees	(1,581)	(1,629)	(1,646)	17	(7,715)	(8,564)	(8,229)	(335)	4.08
Transfers	0		(95)	95			(477)	477	-100.00
Total Non-Operating Income (Expense)	(15,269)	(17,598)	(16,033)	(1,566)	(73,729)	(110,863)	(80,165)	(30,698)	38.29
Income Before Non-Cash Items	(828)	(840)	(1,821)	981	(755)	(20,851)	(9,147)	(11,704)	127.96



San Juan Square
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(4,959)				
Bad Debt, Net of Collections	0	30	(144)	174	4,026	180	(720)	900	-125.01
Grants	16,333	17,915	16,014	1,901	79,595	93,358	80,068	13,289	16.60
Net Revenue	16,333	17,945	15,870	2,075	78,662	93,538	79,349	14,189	17.88
Operating Expense									
Other Expenses	967	964	873	90	4,058	5,995	4,405	1,590	36.10
Total Operating Expense	967	964	873	90	4,058	5,995	4,405	1,590	36.10
Total Operating Income	15,366	16,981	14,996	1,985	74,604	87,543	74,944	12,599	16.81
Non-Operating Income (Expense)									
Interest Income	14		23	(23)	98		113	(113)	-100.00
Other Income (Expense)	(14,857)	(16,388)	(15,213)	(1,175)	(71,487)	(102,366)	(76,065)	(26,301)	34.58
Management Fees	(1,598)	(1,636)	(1,613)	(23)	(8,491)	(9,006)	(8,065)	(941)	11.67
Transfers	0		(89)	89			(446)	446	-100.00
Total Non-Operating Income (Expense)	(16,440)	(18,023)	(16,893)	(1,131)	(79,880)	(111,372)	(84,463)	(26,909)	31.86
Income Before Non-Cash Items	(1,074)	(1,042)	(1,896)	854	(5,277)	(23,829)	(9,519)	(14,310)	150.33



San Juan Square II
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(5,219)				
Bad Debt, Net of Collections	0		(46)	46	4,981		(228)	228	-100.00
Grants	17,906	15,620	17,557	(1,937)	87,267	81,497	87,786	(6,289)	-7.16
Miscellaneous Revenue	0			0		4,682		4,682	100.00
Net Revenue	17,906	15,620	17,511	(1,891)	87,029	86,179	87,557	(1,378)	-1.57
Operating Expense									
Other Expenses	1,040	833	958	(125)	3,529	4,706	4,833	(127)	-2.63
Total Operating Expense	1,040	833	958	(125)	3,529	4,706	4,833	(127)	-2.63
Total Operating Income	16,866	14,787	16,553	(1,767)	83,500	81,474	82,724	(1,251)	(1.51)
Non-Operating Income (Expense)									
Interest Income	54		59	(59)	287	0	295	(295)	-99.96
Other Income (Expense)	(15,864)	(13,741)	(16,679)	2,938	(61,785)	(78,158)	(83,396)	5,238	-6.28
Management Fees	(1,449)	(1,663)	(1,667)	4	(7,962)	(8,921)	(8,337)	(584)	7.01
Transfers	0		(90)	90			(450)	450	-100.00
Total Non-Operating Income (Expense)	(17,260)	(15,404)	(18,378)	2,973	(69,461)	(87,079)	(91,888)	4,809	-5.23
Income Before Non-Cash Items	(394)	(618)	(1,824)	1,207	14,040	(5,605)	(9,163)	3,558	(38.83)



Sutton Oaks
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(40,585)				
Bad Debt, Net of Collections	0	340	(484)	824	32,895	502	(2,420)	2,921	-120.73
Other Tenant Revenue	0			0	(45)				
Grants	14,355	16,792	14,076	2,716	69,962	95,217	70,378	24,838	35.29
Miscellaneous Revenue	0		854	(854)			4,268	(4,268)	-100.00
Net Revenue	14,355	17,132	14,445	2,686	62,227	95,718	72,227	23,491	32.52
Operating Expense									
Outside Services	381		615	(615)	2,110		3,076	(3,076)	-100.00
Utilities	0		33	(33)			165	(165)	-100.00
Other Expenses	875	912	795	117	3,568	6,467	4,017	2,450	60.98
Total Operating Expense	1,257	912	1,443	(531)	5,678	6,467	7,258	(791)	-10.90
Total Operating Income	13,098	16,219	13,002	3,217	56,549	89,251	64,969	24,282	37.38
Non-Operating Income (Expense)									
Interest Income	10		18	(18)	74	16	88	(72)	-82.00
Other Income (Expense)	(12,857)	(15,279)	(13,372)	(1,907)	(60,445)	(110,088)	(66,859)	(43,228)	64.66
Management Fees	(1,239)	(2,076)	(1,979)	(98)	(7,981)	(11,306)	(9,893)	(1,413)	14.28
Transfers	0		(94)	94			(468)	468	-100.00
Total Non-Operating Income (Expense)	(14,086)	(17,355)	(15,426)	(1,929)	(68,352)	(121,378)	(77,132)	(44,245)	57.36
Income Before Non-Cash Items	(987)	(1,136)	(2,425)	1,288	(11,803)	(32,127)	(12,163)	(19,963)	164.12



The Alhambra
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Grants	2,547	2,817	2,498	319	12,414	15,140	12,489	2,651	21.22
Net Revenue	2,547	2,817	2,498	319	12,414	15,140	12,489	2,651	21.22
Operating Expense									
Other Expenses	150	154	145	9	658	1,089	731	359	49.07
Total Operating Expense	150	154	145	9	658	1,089	731	359	49.07
Total Operating Income	2,397	2,663	2,353	310	11,756	14,050	11,758	2,292	19.49
Non-Operating Income (Expense)									
Interest Income	3		5	(5)	23		26	(26)	-100.00
Other Income (Expense)	(2,229)	(2,500)	(2,373)	(127)	(11,573)	(16,857)	(11,864)	(4,993)	42.08
Management Fees	(539)	(519)	(566)	47	(2,783)	(2,950)	(2,832)	(118)	4.16
Transfers	0		(27)	27			(137)	137	-100.00
Total Non-Operating Income (Expense)	(2,764)	(3,019)	(2,961)	(58)	(14,333)	(19,807)	(14,807)	(5,000)	33.77
Income Before Non-Cash Items	(368)	(356)	(609)	253	(2,577)	(5,757)	(3,049)	(2,708)	88.82



The Park At Sutton Oaks
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GLJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0			0	(18,840)				
Bad Debt, Net of Collections	0		(296)	296	8,838	427	(1,479)	1,906	-128.87
Grants	17,223	18,197	16,887	1,310	83,936	94,845	84,436	10,409	12.33
Miscellaneous Revenue	0		64	(64)			322	(322)	-100.00
Net Revenue	17,223	18,197	16,656	1,541	73,934	95,272	83,279	11,993	14.40
Operating Expense									
Other Expenses	1,030	984	940	44	4,285	6,022	4,742	1,280	26.99
Total Operating Expense	1,030	984	940	44	4,285	6,022	4,742	1,280	26.99
Total Operating Income	16,193	17,213	15,716	1,497	69,649	89,250	78,537	10,713	13.64
Non-Operating Income (Expense)									
Interest Income	5		15	(15)	58		75	(75)	-100.00
Other Income (Expense)	(15,603)	(16,561)	(16,043)	(518)	(77,302)	(102,578)	(80,214)	(22,364)	27.88
Management Fees	(1,849)	(2,177)	(2,598)	421	(10,530)	(12,486)	(12,990)	503	-3.87
Transfers	0		(93)	93			(467)	467	-100.00
Total Non-Operating Income (Expense)	(17,447)	(18,738)	(18,719)	(19)	(87,774)	(115,064)	(93,596)	(21,469)	22.94
Income Before Non-Cash Items	(1,255)	(1,525)	(3,003)	1,478	(18,124)	(25,814)	(15,058)	(10,756)	71.43



Wheatley Senior Living
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GJJdelIncomeStatementByCompany
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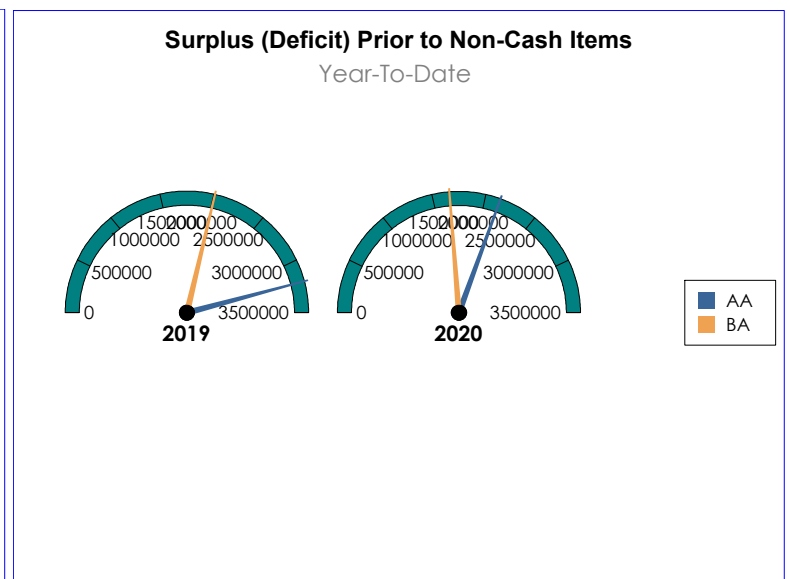
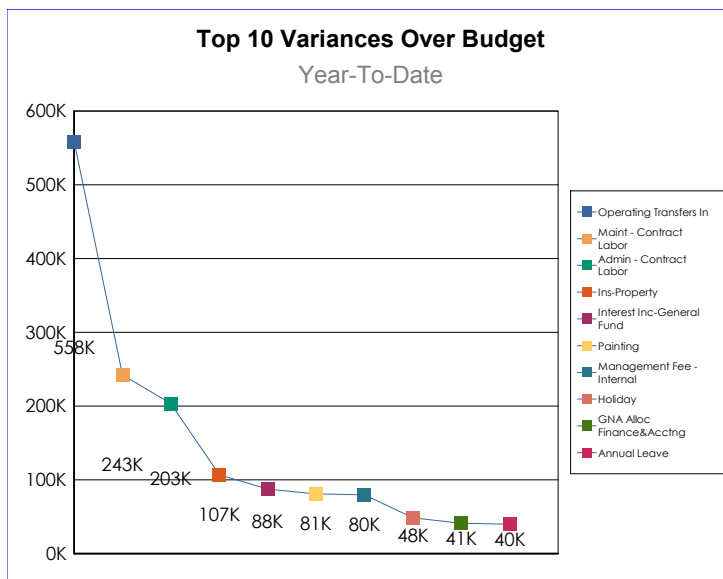
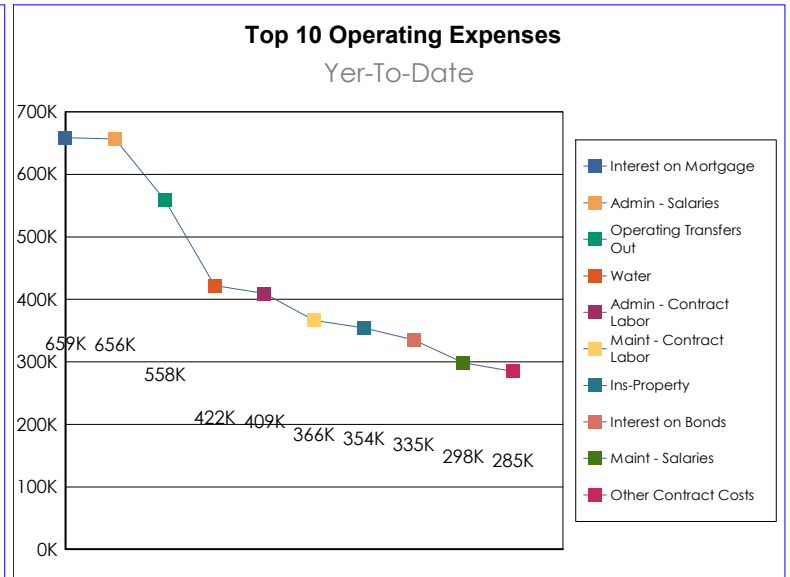
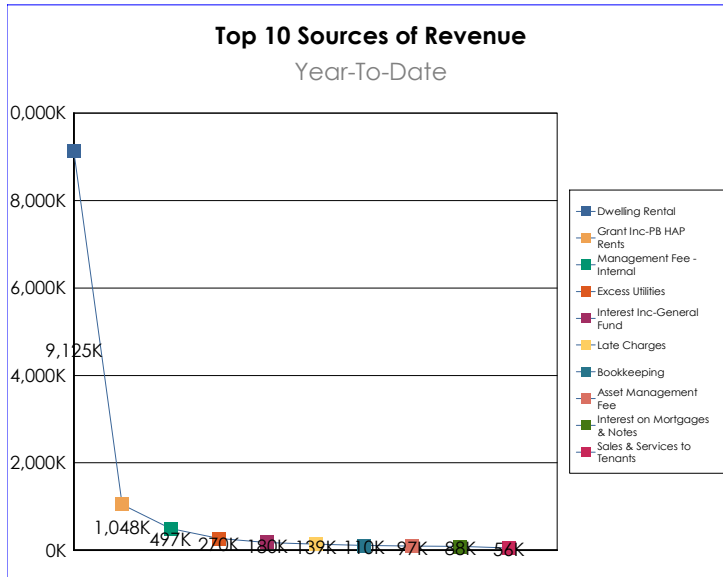
Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	9,772			0	9,772				
Grants	33,247		3,057	(3,057)	33,247	71,810	15,283	56,527	369.86
Net Revenue	43,019		3,057	(3,057)	43,019	71,810	15,283	56,527	369.86
Operating Expense									
Other Expenses	1,677	33	246	(213)	1,707	4,067	1,231	2,836	230.30
Total Operating Expense	1,677	33	246	(213)	1,707	4,067	1,231	2,836	230.30
Total Operating Income	41,342	(33)	2,810	(2,843)	41,312	67,743	14,052	53,691	382.09
Non-Operating Income (Expense)									
Interest Income	0			0					
Other Income (Expense)	(31,585)		(2,904)	2,904	(31,585)	(73,648)	(14,519)	(59,129)	407.25
Management Fees	(1,300)	(890)	(1,272)	382	(6,060)	(7,547)	(6,360)	(1,187)	18.66
Transfers	0		(57)	57			(286)	286	-100.00
Total Non-Operating Income (Expense)	(32,885)	(890)	(4,233)	3,343	(37,644)	(81,195)	(21,165)	(60,029)	283.62
Income Before Non-Cash Items	8,457	(923)	(1,423)	500	3,667	(13,451)	(7,113)	(6,338)	89.10

Beacon
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Revenue				
Rental Revenue	8,546,503	8,657,585	(111,081)	-1.28
Bad Debt, Net of Collections	(256,023)	(134,439)	(121,584)	90.44
Other Tenant Revenue	486,056	390,668	95,388	24.42
Grants	1,089,368	1,139,663	(50,296)	-4.41
Miscellaneous Revenue	71,342	70,292	1,049	1.49
Net Revenue	9,937,245	10,123,769	(186,524)	-1.84
Operating Expense				
Salaries and Benefits	2,269,891	2,583,477	(313,586)	-12.14
Supplies and Materials	439,540	391,418	48,122	12.29
Fleet Costs	13,500	12,741	759	5.96
Outside Services	1,294,485	1,322,176	(27,691)	-2.09
Utilities	839,483	905,095	(65,612)	-7.25
Protective Services	71,751	102,348	(30,597)	-29.90
Insurance	523,275	424,128	99,147	23.38
HAP Expense				
Other Expenses	454,562	629,707	(175,145)	-27.81
Total Operating Expense	5,906,486	6,371,089	(464,603)	-7.29
Total Operating Income	4,030,759	3,752,680	278,079	\$7.41
Non-Operating Income (Expense)				
Interest Expense	(995,896)	(1,018,552)	22,655	-2.22
Interest Income	313,122	194,730	118,392	60.80
Replacement/Extraordinary Item	(532,087)	(466,642)	(65,445)	14.02
Other Income (Expense)	20,132	2,559	17,573	686.67
Management Fees	(697,152)	(803,471)	106,319	-13.23
Transfers				
Total Non-Operating Income (Expense)	(1,891,882)	(2,091,376)	199,494	-9.54
Surplus or Deficit Prior to Non-Cash Items	2,138,877	1,661,304	477,573	\$28.75
Non-Cash Items				
Depreciation & Amortization	(1,324,343)	(1,071,791)	(252,553)	23.56
Non-Oper Income (Expense)		3,482	(3,482)	-100.00
Total Non-Cash Items	(1,324,343)	(1,068,309)	(256,034)	23.97

Beacon
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

Account Description	Year-To-Date			
	Actual	Budget	Variance	%
Change In Net Assets	814,534	592,995	221,539	\$37.36



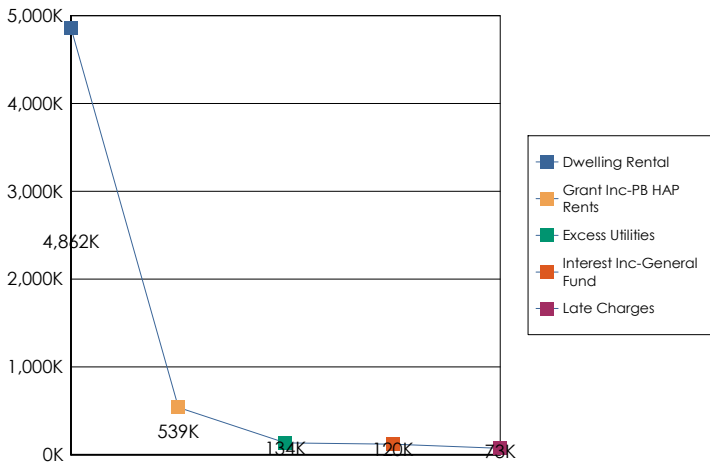


Beacon
SAHA Managed
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

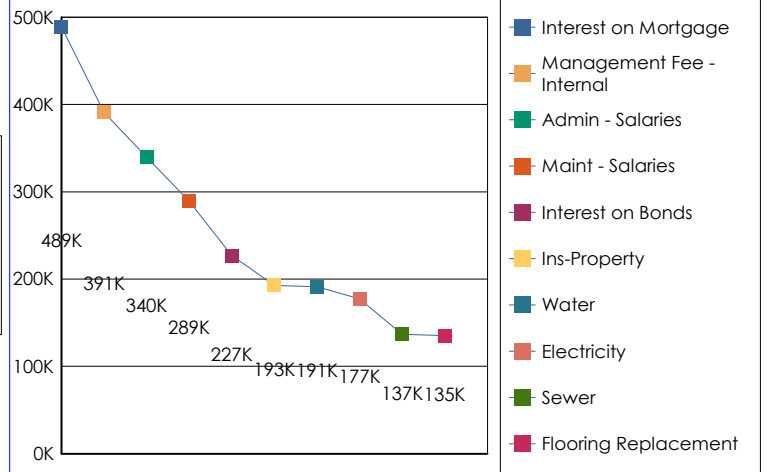
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	1,999,495	1,060,276	975,187	85,089	5,792,673	4,937,830	4,875,937	61,893	1.27
Bad Debt, Net of Collections	(5,920)	(155,405)	(3,047)	(152,359)	34,010	(72,687)	(15,233)	(57,454)	377.16
Other Tenant Revenue	(10,027)	79,542	45,923	33,619	123,564	270,953	229,614	41,338	18.00
Grants	139,648	115,464	128,651	(13,187)	574,769	580,749	643,253	(62,505)	(9.72)
Miscellaneous Revenue	(7,336)	3,617	5,541	(1,924)	15,344	20,137	27,706	(7,569)	(27.32)
Net Revenue	2,115,861	1,103,494	1,152,256	(48,762)	6,540,361	5,736,981	5,761,278	(24,297)	(.42)
Operating Expense									
Salaries and Benefits	361,008	214,565	243,625	(29,061)	1,182,286	1,140,078	1,218,127	(78,050)	(6.41)
Supplies and Materials	57,045	41,788	51,683	(9,895)	257,990	302,340	258,415	43,925	17.00
Fleet Costs	5,459	3,689	2,352	1,337	9,372	12,402	11,760	642	5.46
Outside Services	145,678	142,099	127,486	14,613	607,118	604,778	641,502	(36,723)	(5.72)
Utilities	99,565	75,691	105,244	(29,554)	514,649	509,046	526,222	(17,177)	(3.26)
Protective Services	8,871	1,500	7,686	(6,186)	17,984	13,823	38,431	(24,608)	(64.03)
Insurance	55,370	7,918	48,199	(40,281)	285,263	305,835	245,784	60,051	24.43
Other Expenses	114,367	28,468	72,154	(43,686)	279,539	170,736	362,022	(191,286)	(52.84)
Total Operating Expense	847,362	515,717	658,430	(142,713)	3,154,203	3,059,038	3,302,265	(243,227)	(7.37)
Total Operating Income	1,268,499	587,777	493,825	93,951	3,386,158	2,677,943	2,459,013	218,930	8.90
Non-Operating Income (Expense)									
Interest Expense	(236,353)	(143,990)	(144,474)	485	(584,396)	(717,962)	(738,593)	20,631	(2.79)
Interest Income	28,955	25,406	13,907	11,499	103,708	153,998	69,535	84,463	121.47
Replacement/Extraordinary Item	(74,707)	(38,228)	(44,851)	6,623	(243,302)	(309,330)	(224,254)	(85,076)	37.94
Other Income (Expense)	2,010	21,362	512	20,850	3,210	20,132	2,559	17,573	686.67
Management Fees	(145,833)	(103,188)	(96,788)	(6,400)	(501,947)	(517,148)	(483,941)	(33,206)	6.86
Transfers									
Total Non-Operating Income (Expense)	(425,928)	(238,638)	(271,695)	33,056	(1,222,726)	(1,370,309)	(1,374,693)	4,384	(.32)
Surplus or (Deficit) Prior to Non-Cash Items	842,571	349,138	222,131	127,007	2,163,432	1,307,634	1,084,320	223,314	20.59
Non-Cash Items									
Depreciation & Amortization	(277,286)	(132,983)	(113,961)	(19,022)	(676,227)	(671,520)	(583,258)	(88,263)	15.13
Non-Oper Income (Expense)	(3,449)		696	(696)	(3,267)		3,482	(3,482)	(100.00)
Total Non-Cash Items	(280,736)	(132,983)	(113,265)	(19,718)	(679,494)	(671,520)	(579,776)	(91,745)	15.82
Change In Net Assets	561,835	216,155	108,866	107,289	1,483,938	636,113	504,544	131,570	26.08

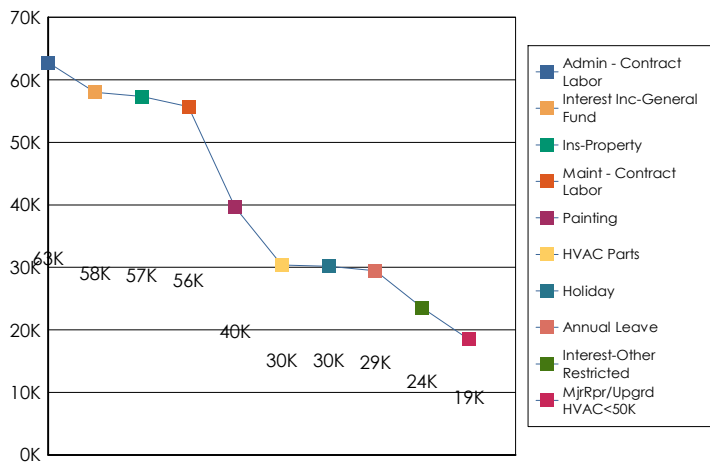
Top 5 Sources of Revenue Year-To-Date



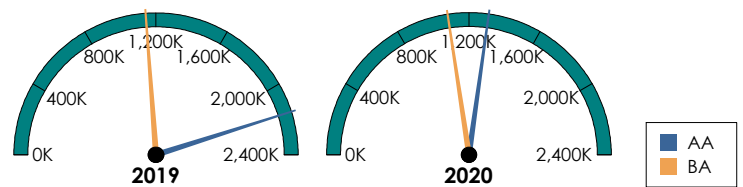
Top 10 Operating Expenses Year-To-Date



Top 10 Variances Over Budget Year-To-Date



Surplus (Deficit) Prior to Non-Cash Items Year-to-Date





SAHDC Bella Claire Apts.
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	75,104	39,406	40,566	(1,160)	218,119	200,439	202,830	(2,391)	-1.18
Bad Debt, Net of Collections	0	(528)	(549)	21	5,452	(528)	(2,746)	2,218	-80.77
Other Tenant Revenue	0	88	1,570	(1,482)	715	2,613	7,848	(5,235)	-66.71
Miscellaneous Revenue	0		74	(74)	125	320	369	(49)	-13.31
Net Revenue	75,104	38,966	41,660	(2,694)	224,411	202,844	208,301	(5,457)	-2.62
Operating Expense									
Salaries and Benefits	9,029	9,831	10,943	(1,112)	45,647	58,457	54,714	3,743	6.84
Supplies and Materials	6,645	248	1,218	(970)	24,712	10,387	6,090	4,298	70.57
Fleet Costs	0		100	(100)		1,204	501	703	140.17
Outside Services	9,084	1,450	3,002	(1,552)	40,202	22,498	15,008	7,490	49.91
Utilities	3,693	3,551	3,690	(138)	19,758	18,948	18,449	499	2.70
Protective Services	0		417	(417)			2,083	(2,083)	-100.00
Insurance	21	127	1,945	(1,818)	5,528	14,117	9,963	4,154	41.69
Other Expenses	2,743	1,579	3,230	(1,651)	12,249	7,522	16,271	(8,749)	-53.77
Total Operating Expense	31,215	16,785	24,545	(7,759)	148,096	133,132	123,079	10,054	8.17
Total Operating Income	43,889	22,181	17,116	5,065	76,315	69,711	85,222	(15,511)	(18.20)
Non-Operating Income (Expense)									
Interest Expense	(3,920)	(3,772)	(3,772)	0	(19,717)	(18,987)	(18,987)		
Interest Income	1	7	11	(4)	34	57	54	2	4.44
Replacement/Extraordinary Item	(1,756)	(362)	(642)	280	(3,585)	(14,888)	(3,212)	(11,676)	363.55
Other Income (Expense)	0	1,300		1,300		1,300		1,300	100.00
Management Fees	(3,866)	(4,138)	(3,932)	(206)	(19,557)	(20,520)	(19,661)	(860)	4.37
Total Non-Operating Income (Expense)	(9,541)	(6,966)	(8,336)	1,370	(42,826)	(53,038)	(41,805)	(11,233)	26.87
Income Before Non-Cash Items	34,348	15,215	8,780	6,435	33,489	16,673	43,417	(26,744)	(61.60)
Non-Cash Items									
Depreciation & Amortization	(8,200)	(8,433)	(8,200)	(232)	(41,001)	(41,767)	(41,001)	(765)	1.87
Total Non-Cash Items	(8,200)	(8,433)	(8,200)	(232)	(41,001)	(41,767)	(41,001)	(765)	1.87
Change In Net Assets	26,148	6,782	579	6,203	(7,513)	(25,094)	2,415	(27,509)	(1,138.91)



SAHFC Burning Tree
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	122,108	68,690	68,355	335	389,751	341,403	341,775	(372)	-.11
Bad Debt, Net of Collections	0	(9,000)	(943)	(8,058)	4,291	(10,068)	(4,714)	(5,355)	113.60
Other Tenant Revenue	0	5,776	2,048	3,728	1,735	5,407	10,240	(4,833)	-47.20
Miscellaneous Revenue	0	80	148	(68)	210	390	738	(348)	-47.18
Net Revenue	122,108	65,545	69,608	(4,062)	395,987	337,132	348,039	(10,907)	-3.13
Operating Expense									
Salaries and Benefits	7,170	10,261	16,249	(5,988)	56,076	58,154	81,244	(23,091)	-28.42
Supplies and Materials	6,267	1,183	1,970	(787)	16,922	21,950	9,848	12,102	122.89
Fleet Costs	136		12	(12)	136	164	59	105	178.94
Outside Services	6,711	12,682	6,073	6,609	29,086	36,152	30,364	5,788	19.06
Utilities	1,564	1,558	5,167	(3,609)	14,921	8,093	25,833	(17,740)	-68.67
Protective Services	0		667	(667)			3,333	(3,333)	-100.00
Insurance	27	171	2,458	(2,288)	16,384	17,624	12,603	5,022	39.84
Other Expenses	3,399	2,083	2,455	(372)	13,775	13,205	12,296	908	7.39
Total Operating Expense	25,275	27,936	35,049	(7,113)	147,300	155,342	175,580	(20,239)	-11.53
Total Operating Income	96,833	37,609	34,559	3,051	248,687	181,790	172,459	9,331	5.41
Non-Operating Income (Expense)									
Interest Expense	0	(14,906)	(14,397)	(510)		(73,868)	(73,722)	(146)	.20
Interest Income	3,305	3,945	1,475	2,470	14,044	23,804	7,375	16,429	222.77
Replacement/Extraordinary Item	(13,091)	(8,488)	(1,622)	(6,866)	(28,273)	(29,548)	(8,110)	(21,439)	264.37
Other Income (Expense)	0	20,062		20,062		20,062		20,062	100.00
Management Fees	(7,363)	(6,974)	(7,130)	156	(35,824)	(35,776)	(35,652)	(124)	.35
Total Non-Operating Income (Expense)	(17,149)	(6,361)	(21,674)	15,313	(50,052)	(95,326)	(110,108)	14,783	-13.43
Income Before Non-Cash Items	79,684	31,248	12,885	18,364	198,634	86,464	62,350	24,114	38.68
Non-Cash Items									
Depreciation & Amortization	(5,433)	(5,646)	(5,433)	(213)	(27,066)	(28,229)	(27,164)	(1,065)	3.92
Non-Oper Income (Expense)	0		79	(79)	(917)		394	(394)	-100.00
Total Non-Cash Items	(5,433)	(5,646)	(5,354)	(292)	(27,983)	(28,229)	(26,771)	(1,458)	5.45
Change In Net Assets	74,251	25,603	7,530	18,072	170,651	58,235	35,580	22,656	63.68



SAHFC Castlepoint
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	248,730	122,232	124,315	(2,083)	772,608	621,697	621,575	122	.02
Bad Debt, Net of Collections	100	(9,321)	(135)	(9,186)	7,057	(9,071)	(677)	(8,394)	1,240.57
Other Tenant Revenue	0	2,876	1,683	1,192	6,775	20,377	8,417	11,961	142.11
Miscellaneous Revenue	0	280	428	(148)	245	1,150	2,139	(989)	-46.23
Net Revenue	248,830	116,067	126,291	(10,224)	786,685	634,154	631,454	2,700	.43
Operating Expense									
Salaries and Benefits	37,200	29,143	32,684	(3,541)	210,361	156,046	163,418	(7,371)	-4.51
Supplies and Materials	9,976	5,913	7,890	(1,977)	41,039	33,884	39,450	(5,566)	-14.11
Fleet Costs	2,638	613	833	(221)	4,892	3,714	4,166	(453)	-10.86
Outside Services	25,467	9,151	16,012	(6,861)	106,419	58,071	80,060	(21,988)	-27.46
Utilities	14,175	12,577	9,654	2,924	73,737	52,695	48,268	4,426	9.17
Protective Services	0		417	(417)			2,083	(2,083)	-100.00
Insurance	96	2,797	5,478	(2,681)	35,489	39,749	27,941	11,809	42.26
Other Expenses	5,388	2,442	8,682	(6,240)	24,227	16,033	43,465	(27,432)	-63.11
Total Operating Expense	94,940	62,635	81,649	(19,014)	496,164	360,192	408,851	(48,658)	-11.90
Total Operating Income	153,890	53,432	44,642	8,790	290,521	273,962	222,603	51,358	23.07
Non-Operating Income (Expense)									
Interest Expense	(15,049)	(12,274)	(12,211)	(63)	(52,260)	(60,891)	(60,581)	(310)	.51
Interest Income	5,582	5,133	1,478	3,655	25,341	31,962	7,391	24,571	332.44
Replacement/Extraordinary Item	(4,092)	8,192	(5,773)	13,964	(29,461)	(28,190)	(28,864)	673	-2.33
Other Income (Expense)	0		92	(92)		(1,230)	458	(1,688)	-368.35
Management Fees	(15,007)	(15,619)	(15,281)	(337)	(76,009)	(77,770)	(76,407)	(1,363)	1.78
Total Non-Operating Income (Expense)	(28,566)	(14,569)	(31,695)	17,127	(132,388)	(136,119)	(158,002)	21,884	-13.85
Income Before Non-Cash Items	125,324	38,863	12,946	25,917	158,133	137,843	64,601	73,242	113.38
Non-Cash Items									
Depreciation & Amortization	(7,880)	(8,863)	(7,838)	(1,025)	(39,851)	(41,321)	(39,191)	(2,130)	5.44
Non-Oper Income (Expense)	0			0	6,294				
Total Non-Cash Items	(7,880)	(8,863)	(7,838)	(1,025)	(33,557)	(41,321)	(39,191)	(2,130)	5.44
Change In Net Assets	117,444	30,000	5,108	24,891	124,575	96,522	25,410	71,112	279.85



SAHFC Churchill Est, LLC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	68,136	32,681	30,924	1,757	194,299	167,461	154,620	12,841	8.31
Bad Debt, Net of Collections	0		(5)	5	6,048		(25)	25	-100.00
Other Tenant Revenue	0	1,155	583	572	2,527	3,280	2,917	363	12.46
Miscellaneous Revenue	0	80	92	(12)	451	80	458	(378)	-82.55
Net Revenue	68,136	33,916	31,594	2,322	203,325	170,821	157,970	12,851	8.13
Operating Expense									
Salaries and Benefits	5,756	3,155	5,945	(2,790)	26,712	17,327	29,723	(12,396)	-41.70
Supplies and Materials	1,600	456	1,750	(1,294)	8,546	2,124	8,750	(6,626)	-75.72
Fleet Costs	0		196	(196)			982	(982)	-100.00
Outside Services	1,480	5,544	4,269	1,275	25,174	22,199	21,345	854	4.00
Utilities	228	129	292	(163)	1,303	1,641	1,458	183	12.52
Protective Services	0		167	(167)			833	(833)	-100.00
Insurance	36	50	1,818	(1,768)	10,691	11,599	9,184	2,416	26.31
Other Expenses	767	135	1,680	(1,545)	2,730	1,334	8,410	(7,076)	-84.13
Total Operating Expense	9,866	9,469	16,116	(6,647)	75,156	56,226	80,686	(24,460)	-30.32
Total Operating Income	58,270	24,447	15,478	8,970	128,169	114,596	77,285	37,311	48.28
Non-Operating Income (Expense)									
Interest Expense	(5,140)	(4,947)	(4,947)	0	(25,856)	(24,898)	(24,898)		
Interest Income	769	1,065	679	386	3,661	6,359	3,396	2,963	87.24
Replacement/Extraordinary Item	(1,619)	(796)	(2,927)	2,132	(10,667)	(6,643)	(14,637)	7,994	-54.61
Other Income (Expense)	0		93	(93)			464	(464)	-100.00
Management Fees	(2,756)	(2,845)	(2,729)	(116)	(13,650)	(14,488)	(13,646)	(842)	6.17
Total Non-Operating Income (Expense)	(8,747)	(7,523)	(9,831)	2,308	(46,512)	(39,670)	(49,320)	9,651	-19.57
Income Before Non-Cash Items	49,523	16,925	5,647	11,278	81,657	74,926	27,965	46,961	167.93
Non-Cash Items									
Depreciation & Amortization	(63)	(190)	(63)	(127)	(316)	(570)	(317)	(254)	80.12
Total Non-Cash Items	(63)	(190)	(63)	(127)	(316)	(570)	(317)	(254)	80.12
Change In Net Assets	49,460	16,735	5,583	11,151	81,340	74,356	27,648	46,708	168.94



Claremont
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	0	3,334	2,942	392		16,215	14,710	1,505	10.23
Bad Debt, Net of Collections	0		47	(47)			235	(235)	-100.00
Other Tenant Revenue	0		110	(110)			550	(550)	-100.00
Miscellaneous Revenue	0		2	(2)			11	(11)	-100.00
Net Revenue	0	3,334	3,101	233		16,215	15,505	710	4.58
Operating Expense									
Salaries and Benefits	0	359	397	(38)		2,796	1,986	810	40.78
Supplies and Materials	0		150	(150)			750	(750)	-100.00
Outside Services	0	1,170	573	596		3,430	2,866	564	19.67
Utilities	0	169	228	(59)		953	1,139	(186)	-16.31
Insurance	0	5	7	(1)		1,125	43	1,082	2,541.47
Other Expenses	0	44	116	(72)		179	580	(400)	-69.04
Total Operating Expense	0	1,747	1,471	276		8,484	7,364	1,120	15.21
Total Operating Income	0	1,587	1,630	(43)	0	7,731	8,142	(410)	(5.04)
Non-Operating Income (Expense)									
Interest Income	0	63		63		381		381	100.00
Replacement/Extraordinary Item	0		(372)	372			(1,860)	1,860	-100.00
Other Income (Expense)	0		(53)	53			(266)	266	-100.00
Management Fees	0	(291)	(282)	(9)		(1,455)	(1,410)	(45)	3.21
Total Non-Operating Income (Expense)	0	(227)	(707)	480		(1,074)	(3,536)	2,462	-69.63
Income Before Non-Cash Items	0	1,360	923	437	0	6,658	4,606	2,052	44.54
Non-Cash Items									
Depreciation & Amortization	0	(51)	(51)	0		(257)	(257)	(1)	.27
Total Non-Cash Items	0	(51)	(51)	0		(257)	(257)	(1)	.27
Change In Net Assets	0	1,308	872	436	0	6,400	4,349	2,051	47.15



Converse Ranch I LLC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	268,202	81,928	82,493	(565)	516,335	413,384	412,465	919	.22
Bad Debt, Net of Collections	0	(5,696)	(616)	(5,080)		(5,696)	(3,080)	(2,616)	84.95
Other Tenant Revenue	0	1,342	945	396		11,352	4,727	6,625	140.17
Grants	22,823	4,776	5,112	(335)	22,823	24,647	25,558	(911)	-3.56
Miscellaneous Revenue	(720)	50	3,047	(2,997)	3,750	1,933	15,233	(13,300)	-87.31
Net Revenue	290,305	82,401	90,981	(8,580)	542,908	445,620	454,903	(9,283)	-2.04
Operating Expense									
Salaries and Benefits	80,496	13,451	15,889	(2,438)	80,715	75,181	79,444	(4,264)	-5.37
Supplies and Materials	1,787	3,944	2,614	1,330	15,424	22,585	13,069	9,516	72.82
Fleet Costs	0			0	105				
Outside Services	9,431	12,591	8,539	4,052	33,842	45,128	42,696	2,432	5.70
Utilities	2,550	1,791	2,301	(511)	9,208	9,746	11,506	(1,760)	-15.30
Protective Services	1,500	375	1,000	(625)	1,500	2,625	5,000	(2,375)	-47.50
Insurance	36,521	2,988	6,760	(3,772)	36,521	37,372	34,119	3,252	9.53
Other Expenses	41,949	1,873	9,800	(7,927)	46,806	11,862	49,002	(37,140)	-75.79
Total Operating Expense	174,233	37,013	46,903	(9,890)	224,121	204,497	234,836	(30,339)	-12.92
Total Operating Income	116,071	45,388	44,078	1,310	318,787	241,123	220,067	21,056	9.57
Non-Operating Income (Expense)									
Interest Expense	(85,596)	(16,786)	(19,334)	2,549	(85,596)	(84,170)	(96,672)	12,502	-12.93
Interest Income	6,774	1,001	1,489	(488)	6,774	5,964	7,445	(1,480)	-19.89
Replacement/Extraordinary Item	(66)	(1,507)	(1,304)	(203)	(7,802)	(13,120)	(6,520)	(6,600)	101.23
Management Fees	(33,383)	(6,759)	(6,707)	(52)	(33,383)	(33,632)	(33,537)	(95)	.28
Total Non-Operating Income (Expense)	(112,272)	(24,051)	(25,857)	1,806	(120,008)	(124,958)	(129,284)	4,327	-3.35
Income Before Non-Cash Items	3,800	21,337	18,221	3,116	198,779	116,165	90,783	25,382	27.96
Non-Cash Items									
Depreciation & Amortization	(92,545)	(18,893)	(18,507)	(386)	(92,562)	(93,807)	(92,536)	(1,271)	1.37
Non-Oper Income (Expense)	(3,449)		296	(296)	(3,449)		1,480	(1,480)	-100.00
Total Non-Cash Items	(95,994)	(18,893)	(18,211)	(682)	(96,012)	(93,807)	(91,056)	(2,751)	3.02
Change In Net Assets	(92,195)	2,444	10	2,434	102,768	22,358	(272)	22,631	(8,307.35)



Converse Ranch II
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	221,081	73,737	68,623	5,114	490,944	356,350	343,116	13,234	3.86
Bad Debt, Net of Collections	(600)		(423)	423	450		(2,115)	2,115	-100.00
Other Tenant Revenue	(530)	727	855	(128)	415	6,839	4,273	2,566	60.06
Grants	7,984	2,676	3,563	(887)	7,984	16,818	17,815	(998)	-5.60
Miscellaneous Revenue	(748)	430	256	174	4,625	2,195	1,281	914	71.32
Net Revenue	227,188	77,570	72,874	4,696	504,418	382,201	364,370	17,832	4.89
Operating Expense									
Salaries and Benefits	61,997	11,331	12,912	(1,581)	61,997	62,799	64,562	(1,763)	-2.73
Supplies and Materials	(130)		2,421	(2,421)	183	1,705	12,105	(10,400)	-85.91
Outside Services	13,750	6,022	11,651	(5,630)	23,833	23,912	58,257	(34,345)	-58.95
Utilities	6,353	(118)	1,650	(1,768)	8,259	5,271	8,250	(2,980)	-36.12
Protective Services	375	375		375	375	3,375		3,375	100.00
Insurance	18,364	145	3,249	(3,104)	18,364	20,056	16,511	3,545	21.47
HAP Expense	(212)			0	(212)				
Other Expenses	21,205	331	4,099	(3,768)	24,387	19,163	20,497	(1,334)	-6.51
Total Operating Expense	121,703	18,086	35,984	(17,897)	137,185	136,280	180,183	(43,903)	-24.37
Total Operating Income	105,485	59,483	36,890	22,593	367,233	245,922	184,187	61,735	33.52
Non-Operating Income (Expense)									
Interest Expense	(55,079)	(14,215)	(13,127)	(1,088)	(55,079)	(69,304)	(73,157)	3,853	-5.27
Interest Income	1,693	495	334	160	1,693	2,777	1,672	1,105	66.12
Replacement/Extraordinary Item	24	(967)	(3,331)	2,364	(1,911)	(10,386)	(16,656)	6,269	-37.64
Management Fees	(23,965)	(4,954)	(4,840)	(114)	(23,965)	(24,226)	(24,200)	(26)	.11
Total Non-Operating Income (Expense)	(77,327)	(19,642)	(20,963)	1,322	(79,262)	(101,139)	(112,341)	11,201	-9.97
Income Before Non-Cash Items	28,158	39,842	15,927	23,915	287,971	144,782	71,846	72,936	101.52
Non-Cash Items									
Depreciation & Amortization	(85,058)	(17,058)	(1,988)	(15,070)	(85,058)	(85,291)	(9,942)	(75,350)	757.92
Total Non-Cash Items	(85,058)	(17,058)	(1,988)	(15,070)	(85,058)	(85,291)	(9,942)	(75,350)	757.92
Change In Net Assets	(56,901)	22,783	13,938	8,845	202,912	59,491	61,904	(2,414)	(3.90)



SAHDC Dietrich Road Apts.
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	26,863	14,677	18,783	(4,106)	91,512	77,004	93,917	(16,913)	-18.01
Bad Debt, Net of Collections	0		(310)	310	2,546	77	(1,550)	1,626	-104.96
Other Tenant Revenue	0	5,230	1,267	3,963	4,821	11,543	6,333	5,210	82.26
Miscellaneous Revenue	0	80	42	38	25	240	208	32	15.19
Net Revenue	26,863	19,987	19,782	205	98,904	88,863	98,909	(10,045)	-10.16
Operating Expense									
Salaries and Benefits	5,118	2,336	6,258	(3,922)	24,107	12,825	31,289	(18,463)	-59.01
Supplies and Materials	12	2,428	875	1,553	49	7,505	4,375	3,130	71.53
Fleet Costs	0		40	(40)			202	(202)	-100.00
Outside Services	988	6,300	2,106	4,194	10,817	27,785	10,530	17,255	163.87
Utilities	455	2,726	1,675	1,051	11,029	12,076	8,375	3,701	44.20
Protective Services	6,050	750	125	625	6,050	3,306	625	2,681	428.96
Insurance	7	66	1,896	(1,830)	16,584	10,010	9,601	410	4.27
Other Expenses	1,679	1,041	2,287	(1,246)	7,837	3,116	11,479	(8,364)	-72.86
Total Operating Expense	14,309	15,647	15,262	385	76,474	76,623	76,475	148	.19
Total Operating Income	12,554	4,340	4,520	(180)	22,430	12,241	22,434	(10,193)	(45.44)
Non-Operating Income (Expense)									
Interest Income	226	106	215	(108)	1,083	663	1,074	(411)	-38.26
Replacement/Extraordinary Item	(3,634)	(2,692)	(873)	(1,819)	(6,331)	(9,698)	(4,363)	(5,335)	122.29
Other Income (Expense)	0		107	(107)			537	(537)	-100.00
Management Fees	(1,690)	(1,930)	(1,768)	(162)	(9,470)	(9,471)	(8,840)	(631)	7.14
Total Non-Operating Income (Expense)	(5,098)	(4,516)	(2,318)	(2,197)	(14,717)	(18,506)	(11,592)	(6,914)	59.65
Income Before Non-Cash Items	7,456	(175)	2,202	(2,377)	7,713	(6,266)	10,842	(17,107)	(157.79)
Non-Cash Items									
Depreciation & Amortization	(2,034)	(2,159)	(2,034)	(125)	(10,101)	(10,557)	(10,171)	(386)	3.79
Total Non-Cash Items	(2,034)	(2,159)	(2,034)	(125)	(10,101)	(10,557)	(10,171)	(386)	3.79
Change In Net Assets	5,422	(2,334)	167	(2,502)	(2,388)	(16,822)	671	(17,493)	(2,608.44)



SAHFC Encanta Villa
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	49,242	36,494	40,860	(4,366)	197,201	197,424	204,300	(6,876)	-3.37
Bad Debt, Net of Collections	0	(2,379)	(153)	(2,226)	(3,216)	(2,128)	(765)	(1,363)	178.32
Other Tenant Revenue	0	1,740	417	1,323	1,075	6,610	2,083	4,527	217.28
Miscellaneous Revenue	0		71	(71)	0	270	354	(84)	-23.76
Net Revenue	49,242	35,855	41,195	(5,340)	195,059	202,176	205,973	(3,797)	-1.84
Operating Expense									
Salaries and Benefits	7,157	5,251	8,663	(3,413)	35,843	27,288	43,317	(16,029)	-37.00
Supplies and Materials	860	1,206	1,630	(423)	7,145	18,413	8,149	10,264	125.96
Outside Services	4,272	4,933	3,771	1,162	12,725	26,187	18,855	7,332	38.89
Utilities	3,429	4,006	4,250	(245)	19,916	20,824	21,250	(426)	-2.00
Protective Services	0		250	(250)			1,250	(1,250)	-100.00
Insurance	15	84	1,748	(1,665)	10,684	11,511	8,897	2,613	29.37
Other Expenses	3,276	1,078	3,636	(2,559)	10,026	4,534	18,194	(13,660)	-75.08
Total Operating Expense	19,009	16,556	23,949	(7,392)	96,340	108,756	119,912	(11,156)	-9.30
Total Operating Income	30,233	19,299	17,246	2,053	98,720	93,420	86,061	7,359	8.55
Non-Operating Income (Expense)									
Interest Expense	0	(7,679)	(7,416)	(263)		(38,053)	(37,978)	(75)	.20
Interest Income	1,363	1,458	1,151	307	6,317	9,023	5,753	3,270	56.83
Replacement/Extraordinary Item	(5,196)	(1,207)	(1,540)	332	(8,850)	(21,465)	(7,698)	(13,766)	178.82
Management Fees	(3,400)	(3,695)	(3,525)	(170)	(17,470)	(18,866)	(17,626)	(1,240)	7.03
Total Non-Operating Income (Expense)	(7,233)	(11,124)	(11,331)	207	(20,002)	(69,361)	(57,550)	(11,811)	20.52
Income Before Non-Cash Items	23,000	8,175	5,915	2,260	78,717	24,059	28,512	(4,452)	(15.62)
Non-Cash Items									
Depreciation & Amortization	(73)	(305)	(31)	(274)	(366)	(1,097)	(156)	(941)	602.95
Total Non-Cash Items	(73)	(305)	(31)	(274)	(366)	(1,097)	(156)	(941)	602.95
Change In Net Assets	22,927	7,869	5,884	1,986	78,351	22,962	28,356	(5,393)	(19.02)



Homestead
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	201,312	85,250	87,991	(2,741)	543,758	426,308	439,955	(13,648)	-3.10
Bad Debt, Net of Collections	1,520	(4,349)	291	(4,640)	3,144	(653)	1,453	(2,107)	-144.96
Other Tenant Revenue	94	18,140	17,978	162	53,289	89,230	89,889	(658)	-.73
Miscellaneous Revenue	0	175	50	125	175	1,625	250	1,375	550.00
Net Revenue	202,926	99,215	106,310	(7,094)	600,366	516,510	531,548	(15,038)	-2.83
Operating Expense									
Salaries and Benefits	26,133	21,672	20,570	1,102	111,418	103,892	102,850	1,042	1.01
Supplies and Materials	4,909	864	3,625	(2,761)	23,064	16,883	18,125	(1,242)	-6.85
Fleet Costs	567	757	125	632	1,395	2,770	625	2,145	343.25
Outside Services	7,589	17,452	8,242	9,211	56,022	45,462	45,280	182	.40
Utilities	25,639	3,940	27,680	(23,740)	146,998	123,797	138,400	(14,603)	-10.55
Protective Services	968		1,811	(1,811)	6,425	2,568	9,056	(6,488)	-71.64
Insurance	85	222	3,993	(3,771)	14,343	23,958	20,370	3,588	17.61
Other Expenses	6,460	2,761	4,526	(1,765)	22,708	15,265	22,860	(7,595)	-33.22
Total Operating Expense	72,349	47,668	70,572	(22,903)	382,374	334,595	357,566	(22,971)	-6.42
Total Operating Income	130,576	51,547	35,738	15,809	217,992	181,915	173,982	7,933	4.56
Non-Operating Income (Expense)									
Interest Expense	(16,702)	(17,531)	(18,052)	521	(85,224)	(89,451)	(92,154)	2,703	-2.93
Interest Income	603	628	513	115	2,714	3,617	2,566	1,051	40.98
Replacement/Extraordinary Item	(4,464)	(194)	(3,455)	3,261	(22,209)	(23,019)	(17,277)	(5,742)	33.23
Management Fees	(9,001)	(9,218)	(9,106)	(111)	(45,332)	(47,129)	(45,532)	(1,597)	3.51
Total Non-Operating Income (Expense)	(29,565)	(26,315)	(30,101)	3,786	(150,051)	(155,982)	(152,398)	(3,584)	2.35
Income Before Non-Cash Items	101,011	25,232	5,637	19,595	67,940	25,933	21,584	4,349	20.15
Non-Cash Items									
Depreciation & Amortization	(13,873)	(13,877)	(13,526)	(351)	(69,366)	(69,386)	(67,628)	(1,757)	2.60
Total Non-Cash Items	(13,873)	(13,877)	(13,526)	(351)	(69,366)	(69,386)	(67,628)	(1,757)	2.60
Change In Net Assets	87,138	11,355	(7,889)	19,244	(1,425)	(43,453)	(46,044)	2,591	(5.63)



SAHFC La Providencia Apts.
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	86,760	57,375	46,520	10,855	273,169	234,983	232,599	2,384	1.03
Bad Debt, Net of Collections	0	(19,753)	(6)	(19,747)	(1,694)	(19,753)	(32)	(19,721)	60,772.39
Other Tenant Revenue	99	4,897	1,100	3,797	3,472	9,306	5,499	3,807	69.23
Miscellaneous Revenue	0	160	167	(7)	225	1,505	833	672	80.60
Net Revenue	86,859	42,678	47,780	(5,102)	275,172	226,041	238,899	(12,858)	-5.38
Operating Expense									
Salaries and Benefits	13,573	9,473	13,774	(4,301)	65,253	61,100	68,868	(7,768)	-11.28
Supplies and Materials	2,090	1,167	1,258	(91)	9,717	15,357	6,292	9,066	144.09
Fleet Costs	0		125	(125)			625	(625)	-100.00
Outside Services	4,484	9,185	4,554	4,631	20,082	40,451	22,772	17,679	77.64
Utilities	1,591	740	4,917	(4,177)	25,588	30,015	24,583	5,432	22.10
Protective Services	(22)		833	(833)	3,635	1,524	4,167	(2,643)	-63.42
Insurance	15	144	1,833	(1,689)	12,270	13,480	9,427	4,053	43.00
Other Expenses	2,359	791	2,756	(1,965)	10,286	8,236	13,797	(5,561)	-40.30
Total Operating Expense	24,091	21,500	30,050	(8,551)	146,831	170,164	150,530	19,634	13.04
Total Operating Income	62,768	21,178	17,729	3,449	128,341	55,877	88,369	(32,492)	(36.77)
Non-Operating Income (Expense)									
Interest Expense	(8,544)	(7,075)	(7,049)	(26)	(29,944)	(35,081)	(35,243)	162	-.46
Interest Income	2,095	3,975	1,292	2,683	8,151	26,247	6,459	19,788	306.38
Replacement/Extraordinary Item	(1,791)	(626)	(1,226)	600	(9,271)	(33,600)	(6,131)	(27,469)	448.08
Other Income (Expense)	0		105	(105)			526	(526)	-100.00
Management Fees	(6,156)	(6,293)	(6,088)	(205)	(30,456)	(31,234)	(30,439)	(795)	2.61
Total Non-Operating Income (Expense)	(14,396)	(10,018)	(12,966)	2,947	(61,521)	(73,668)	(64,828)	(8,840)	13.64
Income Before Non-Cash Items	48,372	11,160	4,764	6,396	66,820	(17,791)	23,541	(41,332)	(175.58)
Non-Cash Items									
Depreciation & Amortization	(1,618)	(510)	(508)	(1)	(8,092)	(2,548)	(2,541)	(7)	.27
Total Non-Cash Items	(1,618)	(510)	(508)	(1)	(8,092)	(2,548)	(2,541)	(7)	.27
Change In Net Assets	46,754	10,650	4,256	6,395	58,728	(20,339)	21,000	(41,339)	(196.85)



Pecan Hill Apts. Inc.
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	53,799	26,020	19,072	6,948	148,812	123,032	95,361	27,671	29.02
Bad Debt, Net of Collections	0		(52)	52	1,015	155	(259)	414	-159.81
Other Tenant Revenue	44	1,611	1,794	(183)	8,049	11,605	8,972	2,633	29.34
Grants	45,839	44,940	52,823	(7,883)	229,581	227,625	264,116	(36,491)	-13.82
Miscellaneous Revenue	48		4	(4)	48		18	(18)	-100.00
Net Revenue	99,730	72,571	73,641	(1,070)	387,505	362,417	368,207	(5,790)	-1.57
Operating Expense									
Salaries and Benefits	16,531	17,958	19,186	(1,228)	80,443	82,107	95,930	(13,822)	-14.41
Supplies and Materials	1,399	981	4,018	(3,037)	13,717	10,731	20,091	(9,360)	-46.59
Fleet Costs	0		32	(32)			162	(162)	-100.00
Outside Services	3,813	5,308	8,459	(3,151)	26,227	29,732	42,294	(12,561)	-29.70
Utilities	6,317	7,152	7,871	(719)	33,229	36,763	39,357	(2,593)	-6.59
Protective Services	0		417	(417)			2,083	(2,083)	-100.00
Insurance	2	204	2,625	(2,421)	9,669	15,591	13,505	2,086	15.45
Other Expenses	3,880	1,963	4,454	(2,491)	16,835	11,869	22,408	(10,539)	-47.03
Total Operating Expense	31,942	33,566	47,062	(13,497)	180,120	186,794	235,829	(49,035)	-20.79
Total Operating Income	67,788	39,005	26,579	12,426	207,386	175,622	132,378	43,245	32.67
Non-Operating Income (Expense)									
Interest Income	1,190	1,126	952	174	5,152	6,774	4,758	2,015	42.35
Replacement/Extraordinary Item	(4,155)	(221)	(2,448)	2,226	(13,816)	(8,082)	(12,238)	4,155	-33.95
Other Income (Expense)	0		147	(147)			736	(736)	-100.00
Management Fees	(6,739)	(6,769)	(6,717)	(52)	(33,552)	(33,994)	(33,586)	(408)	1.21
Total Non-Operating Income (Expense)	(9,705)	(5,865)	(8,066)	2,201	(42,216)	(35,302)	(40,329)	5,027	-12.46
Income Before Non-Cash Items	58,083	33,141	18,513	14,627	165,170	140,320	92,049	48,271	52.44
Non-Cash Items									
Depreciation & Amortization	(5,960)	(6,125)	(5,960)	(165)	(29,798)	(30,177)	(29,798)	(380)	1.27
Total Non-Cash Items	(5,960)	(6,125)	(5,960)	(165)	(29,798)	(30,177)	(29,798)	(380)	1.27
Change In Net Assets	52,124	27,016	12,554	14,462	135,372	110,143	62,251	47,892	76.93



Sendero I PFC (Crown Meadows)
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	317,898	235,873	159,618	76,255	1,001,281	881,658	798,090	83,569	10.47
Bad Debt, Net of Collections	0	(77,931)	616	(78,547)		1,206	3,081	(1,875)	-60.85
Other Tenant Revenue	(10,921)	28,367	11,708	16,659	28,560	61,194	58,542	2,652	4.53
Miscellaneous Revenue	(5,770)	1,992	417	1,575	1,978	9,148	2,083	7,065	339.13
Net Revenue	301,206	188,302	172,359	15,942	1,031,820	953,207	861,796	91,411	10.61
Operating Expense									
Salaries and Benefits	20,365	20,739	24,296	(3,557)	88,345	116,356	121,482	(5,126)	-4.22
Supplies and Materials	10,986	9,929	9,209	721	48,923	51,048	46,044	5,004	10.87
Fleet Costs	0		72	(72)	227		359	(359)	-100.00
Outside Services	20,879	12,135	14,745	(2,610)	81,314	65,166	73,725	(8,558)	-11.61
Utilities	10,251	12,374	11,823	552	38,378	66,781	59,113	7,668	12.97
Protective Services	0			0					
Insurance	7	287	4,759	(4,472)	26,692	29,722	24,319	5,403	22.22
Other Expenses	5,046	5,615	7,427	(1,812)	27,285	24,364	37,403	(13,039)	-34.86
Total Operating Expense	67,534	61,080	72,330	(11,251)	311,165	353,437	362,445	(9,008)	-2.49
Total Operating Income	233,673	127,222	100,029	27,193	720,655	599,770	499,351	100,419	20.11
Non-Operating Income (Expense)									
Interest Expense	(32,797)	(31,765)	(31,130)	(636)	(162,689)	(157,633)	(159,574)	1,941	-1.22
Interest Income	3,525	2,856	1,546	1,310	15,399	17,107	7,728	9,379	121.36
Replacement/Extraordinary Item	(7,209)	(8,576)	(6,044)	(2,532)	(29,386)	(48,838)	(30,220)	(18,618)	61.61
Management Fees	(12,734)	(13,458)	(12,946)	(512)	(64,410)	(66,707)	(64,730)	(1,978)	3.06
Total Non-Operating Income (Expense)	(49,216)	(50,944)	(48,574)	(2,370)	(241,086)	(256,072)	(246,796)	(9,276)	3.76
Income Before Non-Cash Items	184,457	76,278	51,455	24,823	479,569	343,698	252,555	91,143	36.09
Non-Cash Items									
Depreciation & Amortization	(33,653)	(29,467)	(29,184)	(283)	(168,194)	(160,192)	(159,325)	(867)	.54
Non-Oper Income (Expense)	0		79	(79)	(917)		394	(394)	-100.00
Total Non-Cash Items	(33,653)	(29,467)	(29,105)	(362)	(169,111)	(160,192)	(158,931)	(1,260)	.79
Change In Net Assets	150,804	46,811	22,350	24,461	310,458	183,506	93,624	89,883	96.00



Sunshine Plaza Apts. Inc.
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	51,324	26,131	22,503	3,628	142,516	127,266	112,516	14,750	13.11
Bad Debt, Net of Collections	0		(102)	102	3,863		(508)	508	-100.00
Other Tenant Revenue	10	417	148	269	460	1,031	739	292	39.54
Grants	36,731	38,374	40,090	(1,716)	189,237	182,691	200,448	(17,757)	-8.86
Miscellaneous Revenue	0		24	(24)			122	(122)	-100.00
Net Revenue	88,065	64,922	62,663	2,258	336,076	310,988	313,317	(2,329)	-.74
Operating Expense									
Salaries and Benefits	18,585	17,724	18,817	(1,093)	87,941	91,113	94,085	(2,972)	-3.16
Supplies and Materials	2,583	1,659	5,325	(3,666)	12,151	12,285	26,626	(14,341)	-53.86
Fleet Costs	1,421	2,055	816	1,239	1,555	4,105	4,079	26	.64
Outside Services	4,402	7,914	12,723	(4,808)	33,331	25,206	63,613	(38,407)	-60.38
Utilities	4,489	4,431	5,304	(873)	22,025	22,445	26,521	(4,076)	-15.37
Protective Services	0		417	(417)			2,083	(2,083)	-100.00
Insurance	2	207	2,880	(2,673)	10,828	16,687	14,778	1,909	12.92
Other Expenses	3,651	2,296	4,733	(2,437)	14,915	12,267	23,794	(11,527)	-48.44
Total Operating Expense	35,134	36,286	51,014	(14,728)	182,746	184,109	255,580	(71,471)	-27.96
Total Operating Income	52,931	28,636	11,649	16,986	153,331	126,879	57,737	69,142	119.75
Non-Operating Income (Expense)									
Interest Income	1,817	1,450	1,911	(460)	9,279	8,779	9,554	(775)	-8.11
Replacement/Extraordinary Item	(2,575)		(3,229)	3,229	(7,590)	(2,770)	(16,145)	13,375	-82.84
Other Income (Expense)	2,010		148	(148)	3,210		740	(740)	-100.00
Management Fees	(4,164)	(4,238)	(1)	(4,237)	(19,568)	(23,286)	(5)	(23,281)	431,127.78
Total Non-Operating Income (Expense)	(2,912)	(2,787)	(1,171)	(1,616)	(14,669)	(17,278)	(5,857)	(11,421)	195.01
Income Before Non-Cash Items	50,019	25,848	10,478	15,370	138,662	109,601	51,881	57,721	111.26
Non-Cash Items									
Depreciation & Amortization	(6,652)	(6,819)	(6,652)	(167)	(33,259)	(33,648)	(33,259)	(389)	1.17
Non-Oper Income (Expense)	0		243	(243)	(4,277)		1,214	(1,214)	-100.00
Total Non-Cash Items	(6,652)	(6,819)	(6,409)	(410)	(37,536)	(33,648)	(32,045)	(1,603)	5.00
Change In Net Assets	43,368	19,029	4,069	14,960	101,126	75,953	19,835	56,118	282.92



SAHFC Towering Oaks, LLC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	98,345	98,914	103,886	(4,971)	483,789	479,379	519,428	(40,049)	-7.71
Bad Debt, Net of Collections	(5,638)	(20,788)	(592)	(20,196)	(4,052)	(20,788)	(2,960)	(17,827)	602.19
Other Tenant Revenue	2,641	6,245	2,978	3,267	11,398	27,394	14,890	12,504	83.98
Miscellaneous Revenue	1,179	200	484	(284)	3,364	680	2,421	(1,741)	-71.91
Net Revenue	96,528	84,571	106,756	(22,184)	494,499	486,665	533,778	(47,113)	-8.83
Operating Expense									
Salaries and Benefits	21,347	12,533	15,209	(2,676)	80,458	61,898	76,044	(14,147)	-18.60
Supplies and Materials	3,487	7,123	3,433	3,690	15,362	45,620	17,167	28,453	165.75
Outside Services	14,869	10,653	9,813	840	56,411	56,143	49,064	7,079	14.43
Utilities	3,646	8,294	4,180	4,115	17,362	38,916	20,898	18,019	86.22
Protective Services	0		417	(417)			2,083	(2,083)	-100.00
Insurance	0	186	3,601	(3,415)	49,456	24,829	18,338	6,491	35.39
Other Expenses	7,327	2,158	7,478	(5,320)	23,331	8,336	37,425	(29,089)	-77.73
Total Operating Expense	50,676	40,947	44,129	(3,183)	242,380	235,741	221,019	14,722	6.66
Total Operating Income	45,852	43,624	62,626	(19,002)	252,119	250,924	312,759	(61,835)	(19.77)
Non-Operating Income (Expense)									
Interest Expense	(12,684)	(12,207)	(12,207)	0	(63,803)	(61,439)	(61,439)		
Interest Income	1,037	1,607	419	1,188	4,658	7,730	2,094	5,636	269.14
Replacement/Extraordinary Item	(7,886)	(9,556)	(5,677)	(3,879)	(38,240)	(26,321)	(28,387)	2,067	-7.28
Management Fees	(8,469)	(8,491)	(8,676)	185	(43,101)	(41,735)	(43,379)	1,645	-3.79
Total Non-Operating Income (Expense)	(28,003)	(28,647)	(26,141)	(2,506)	(140,486)	(121,764)	(131,112)	9,348	-7.13
Income Before Non-Cash Items	17,849	14,977	36,485	(21,508)	111,633	129,160	181,647	(52,487)	(28.90)
Non-Cash Items									
Depreciation & Amortization	(2,725)	(3,090)	(2,725)	(364)	(13,626)	(15,448)	(13,626)	(1,822)	13.37
Total Non-Cash Items	(2,725)	(3,090)	(2,725)	(364)	(13,626)	(15,448)	(13,626)	(1,822)	13.37
Change In Net Assets	15,124	11,888	33,760	(21,872)	98,007	113,711	168,021	(54,309)	(32.32)



SAHFC Vera Cruz
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	34,123	14,782	15,447	(665)	92,064	75,522	77,233	(1,711)	-2.22
Bad Debt, Net of Collections	0		(87)	87			(437)	437	-100.00
Other Tenant Revenue	0	560	239	322		865	1,193	(328)	-27.46
Miscellaneous Revenue	(24)	50	75	(25)	18	50	377	(327)	-86.73
Net Revenue	34,099	15,392	15,673	(281)	92,083	76,437	78,365	(1,928)	-2.46
Operating Expense									
Salaries and Benefits	4,788	4,549	5,330	(781)	27,520	24,896	26,652	(1,757)	-6.59
Supplies and Materials	(228)		200	(200)	2,298	2,642	1,000	1,642	164.20
Outside Services	4,070	8,822	1,492	7,330	12,227	13,401	7,458	5,943	79.69
Utilities	1,554	1,467	1,494	(27)	5,374	7,341	7,471	(130)	-1.74
Protective Services	0			0		425		425	100.00
Insurance	1	56	1,397	(1,341)	4,755	7,911	7,090	821	11.58
Other Expenses	1,677	1,772	1,844	(72)	11,075	6,747	9,221	(2,475)	-26.84
Total Operating Expense	11,860	16,666	11,757	4,909	63,250	63,362	58,892	4,470	7.59
Total Operating Income	22,238	(1,274)	3,916	(5,191)	28,833	13,076	19,473	(6,398)	(32.85)
Non-Operating Income (Expense)									
Interest Expense	(842)	(833)	(833)	0	(4,228)	(4,186)	(4,186)		
Interest Income	233	204	204	0	1,049	1,264	1,020	244	23.94
Replacement/Extraordinary Item	0	(4,200)	(521)	(3,679)	(713)	(5,477)	(2,606)	(2,870)	110.13
Management Fees	(1,982)	(2,108)	(1,999)	(109)	(9,961)	(10,424)	(9,995)	(429)	4.29
Total Non-Operating Income (Expense)	(2,590)	(6,937)	(3,149)	(3,788)	(13,853)	(18,822)	(15,767)	(3,055)	19.38
Income Before Non-Cash Items	19,648	(8,212)	767	(8,979)	14,980	(5,747)	3,706	(9,453)	(255.05)
Non-Cash Items									
Depreciation & Amortization	(3,783)	(3,783)	(3,783)	0	(18,913)	(18,915)	(18,913)	(2)	.01
Total Non-Cash Items	(3,783)	(3,783)	(3,783)	0	(18,913)	(18,915)	(18,913)	(2)	.01
Change In Net Assets	15,866	(11,995)	(3,016)	(8,979)	(3,933)	(24,662)	(15,207)	(9,455)	62.18



Villa de Valencia
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	66,860	39,737	39,520	218	217,890	182,393	197,598	(15,205)	-7.69
Bad Debt, Net of Collections	108	(5,660)	(12)	(5,649)	8,856	(5,440)	(58)	(5,382)	9,288.09
Other Tenant Revenue	0	373	300	73	274	2,308	1,500	808	53.87
Grants	26,271	24,698	27,063	(2,365)	125,144	128,968	135,316	(6,348)	-4.69
Miscellaneous Revenue	0		155	(155)	105	320	777	(457)	-58.82
Net Revenue	93,239	59,148	67,027	(7,879)	352,269	308,548	335,133	(26,585)	-7.93
Operating Expense									
Salaries and Benefits	24,959	23,324	14,937	8,387	93,611	120,213	74,686	45,527	60.96
Supplies and Materials	4,820	4,162	3,935	227	18,562	28,696	19,674	9,022	45.86
Fleet Costs	696	264		264	1,061	445		445	100.00
Outside Services	13,849	9,644	10,173	(528)	37,770	59,124	50,863	8,262	16.24
Utilities	12,735	10,002	12,045	(2,043)	62,701	47,507	60,225	(12,717)	-21.12
Protective Services	0		750	(750)			3,750	(3,750)	-100.00
Insurance	172	164	1,727	(1,563)	5,298	8,440	8,934	(494)	-5.53
Other Expenses	4,459	1,724	5,304	(3,580)	15,941	14,362	26,690	(12,328)	-46.19
Total Operating Expense	61,690	49,286	48,871	415	234,945	278,788	244,822	33,967	13.87
Total Operating Income	31,549	9,862	18,156	(8,294)	117,325	29,760	90,312	(60,552)	(67.05)
Non-Operating Income (Expense)									
Interest Income	269	233	198	35	1,218	1,179	992	186	18.77
Replacement/Extraordinary Item	(16,523)	(7,026)	(3,507)	(3,519)	(24,522)	(26,443)	(17,535)	(8,908)	50.80
Management Fees	(5,679)	(6,145)	(5,793)	(352)	(28,794)	(30,061)	(28,967)	(1,094)	3.78
Total Non-Operating Income (Expense)	(21,934)	(12,939)	(9,102)	(3,837)	(52,098)	(55,326)	(45,510)	(9,816)	21.57
Income Before Non-Cash Items	9,616	(3,076)	9,054	(12,130)	65,227	(25,566)	44,802	(70,367)	(157.06)
Non-Cash Items									
Depreciation & Amortization	(6,550)	(6,526)	(6,293)	(233)	(32,732)	(32,370)	(31,508)	(861)	2.73
Total Non-Cash Items	(6,550)	(6,526)	(6,293)	(233)	(32,732)	(32,370)	(31,508)	(861)	2.73
Change In Net Assets	3,066	(9,602)	2,761	(12,363)	32,495	(57,935)	13,293	(71,228)	(535.83)



Warren House
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	(2,124)	3,014	2,770	244	20,859	15,912	13,851	2,061	14.88
Bad Debt, Net of Collections	0		(15)	15	250		(77)	77	-100.00
Other Tenant Revenue	0		201	(201)	(1)		1,005	(1,005)	-100.00
Miscellaneous Revenue	0	40	6	34		230	32	198	616.51
Net Revenue	(2,124)	3,054	2,962	92	21,108	16,142	14,811	1,331	8.99
Operating Expense									
Salaries and Benefits	(99)	638	669	(31)	2,207	3,523	3,347	176	5.27
Supplies and Materials	4	524	133	391	850	524	667	(143)	-21.39
Outside Services	995	1,144	184	960	1,861	3,355	920	2,436	264.85
Utilities	626	457	473	(16)	3,188	2,885	2,365	520	21.99
Insurance	0	9	15	(6)	2,506	2,013	94	1,919	2,044.16
Other Expenses	66	76	184	(108)	539	265	922	(657)	-71.28
Total Operating Expense	1,593	2,849	1,659	1,189	11,152	12,566	8,314	4,251	51.13
Total Operating Income	(3,717)	205	1,303	(1,097)	9,956	3,576	6,497	(2,920)	(44.95)
Non-Operating Income (Expense)									
Interest Income	26	0	17	(17)	120	15	85	(69)	-81.90
Replacement/Extraordinary Item	(1,270)		(359)	359	(1,642)	(841)	(1,796)	955	-53.15
Other Income (Expense)	0		(127)	127			(636)	636	-100.00
Management Fees	(604)	(446)	(448)	2	(3,076)	(2,295)	(2,241)	(55)	2.43
Total Non-Operating Income (Expense)	(1,848)	(446)	(918)	471	(4,598)	(3,121)	(4,588)	1,467	-31.97
Income Before Non-Cash Items	(5,565)	(241)	385	(626)	5,358	455	1,909	(1,454)	(76.16)
Non-Cash Items									
Depreciation & Amortization	(51)			0	(257)				
Total Non-Cash Items	(51)				(257)				
Change In Net Assets	(5,616)	(241)	385	(626)	5,102	455	1,909	(1,454)	(76.16)

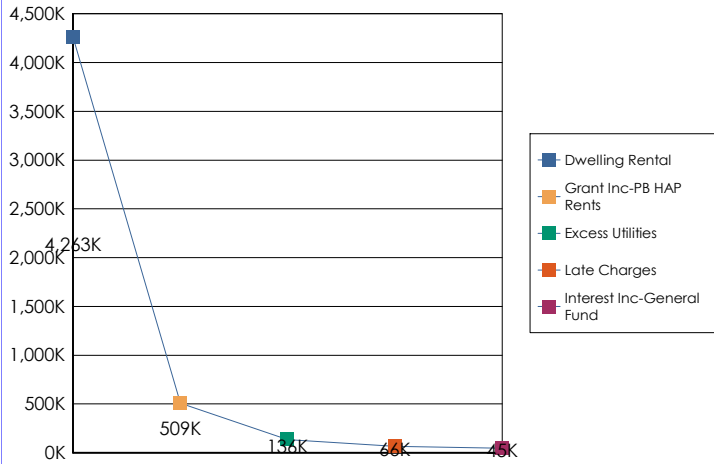


Beacon
Third Party Managed
Summarized Income Statement by Line of Business, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

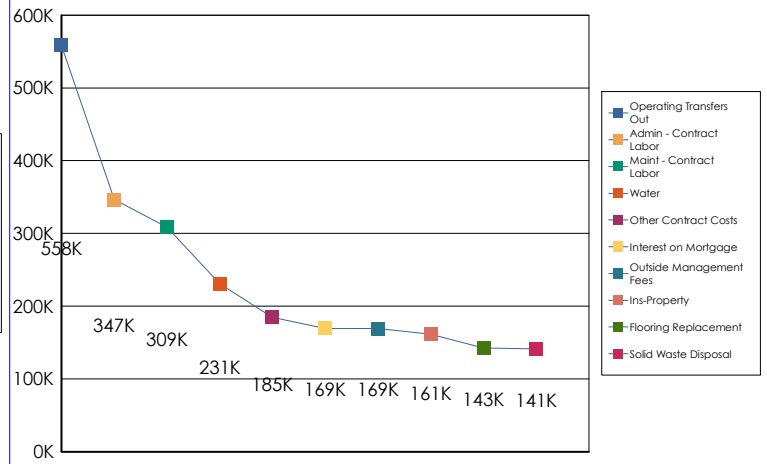
GLJdeIncomeStatementByLineOfBusinessByGroup
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	680,833	714,339	756,253	(41,915)	3,441,369	3,608,673	3,781,647	(172,974)	(4.57)
Bad Debt, Net of Collections	(32,092)	(57,507)	(23,841)	(33,666)	(152,290)	(183,336)	(119,206)	(64,130)	53.80
Other Tenant Revenue	20,831	29,210	32,141	(2,931)	108,627	215,103	161,054	54,049	33.56
Grants	93,089	110,589	99,282	11,307	488,785	508,619	496,410	12,209	2.46
Miscellaneous Revenue	6,380	8,553	5,599	2,954	25,614	30,332	27,994	2,337	8.35
Net Revenue	769,040	805,184	869,434	(64,250)	3,912,105	4,179,391	4,347,899	(168,508)	(3.88)
Operating Expense									
Salaries and Benefits	186,654	198,873	201,034	(2,161)	728,621	753,900	1,003,572	(249,673)	(24.88)
Supplies and Materials	24,660	25,410	26,296	(886)	137,164	137,200	133,002	4,197	3.16
Outside Services	102,144	105,680	131,289	(25,608)	534,326	673,657	677,757	(4,100)	(.60)
Utilities	73,408	72,894	75,775	(2,880)	333,714	330,403	378,873	(48,470)	(12.79)
Protective Services	3,000	14,648	12,783	1,865	54,455	57,928	63,917	(5,989)	(9.37)
Insurance	251	961	34,605	(33,644)	172,866	215,725	176,093	39,632	22.51
Other Expenses	58,572	51,316	44,355	6,961	233,701	256,614	224,460	32,154	14.33
Total Operating Expense	448,690	469,783	526,137	(56,354)	2,194,848	2,425,426	2,657,674	(232,248)	(8.74)
Total Operating Income	320,350	335,400	343,297	(7,896)	1,717,257	1,753,965	1,690,226	63,739	3.77
Non-Operating Income (Expense)									
Interest Expense	(63,363)	(55,195)	(54,391)	(804)	(271,270)	(277,935)	(279,959)	2,024	(.72)
Interest Income	5,922	9,510	7,976	1,534	37,562	57,151	39,880	17,271	43.31
Replacement/Extraordinary Item	(40,328)	(39,192)	(47,066)	7,874	(220,983)	(222,757)	(242,388)	19,631	(8.10)
Other Income (Expense)									
Management Fees	(58,630)	(66,457)	(83,056)	16,599	(295,572)	(333,741)	(415,281)	81,540	(19.63)
Transfers									
Total Non-Operating Income (Expense)	(156,398)	(151,333)	(176,537)	25,204	(750,264)	(777,282)	(897,749)	120,466	(13.42)
Surplus or (Deficit) Prior to Non-Cash Items	163,952	184,067	166,759	17,308	966,994	976,683	792,477	184,206	23.24
Non-Cash Items									
Depreciation & Amortization	(88,789)	(116,250)	(83,171)	(33,079)	(421,864)	(580,141)	(416,050)	(164,091)	39.44
Non-Oper Income (Expense)									
Total Non-Cash Items	(88,789)	(116,250)	(83,171)	(33,079)	(421,864)	(580,141)	(416,050)	(164,091)	39.44
Change In Net Assets	75,163	67,817	83,589	(15,771)	545,130	396,541	376,427	20,115	5.34

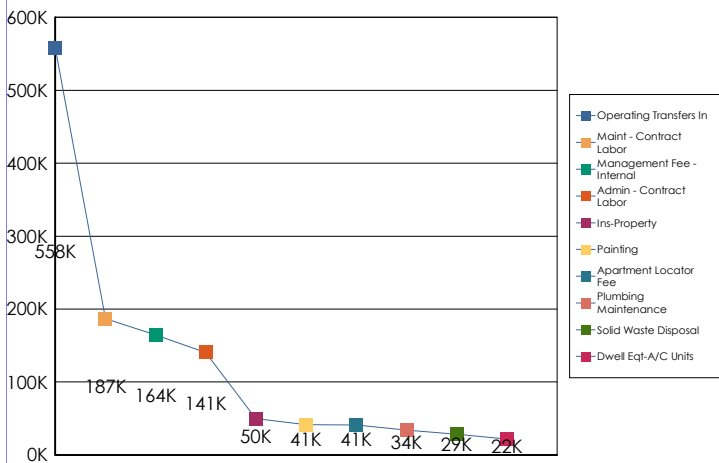
Top 5 Sources of Revenue
Year-To-Date



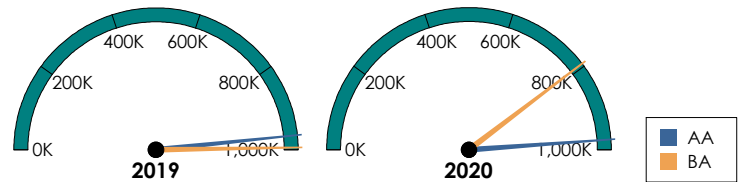
Top 10 Operating Expenses
Year-To-Date



Top 10 Variances Over Budget
Year-To-Date



Surplus (Deficit) Prior to Non-Cash Items
Year-to-Date





Courtland Heights PFC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	40,320	44,609	46,669	(2,059)	212,580	219,557	229,781	(10,224)	-4.45
Bad Debt, Net of Collections	205	(7,219)	(380)	(6,839)	(2,404)	(12,024)	(1,901)	(10,123)	532.54
Other Tenant Revenue	1,560	1,377	1,168	208	5,780	12,950	6,142	6,808	110.86
Miscellaneous Revenue	180	15	317	(302)	1,290	1,215	1,584	(369)	-23.30
Net Revenue	42,265	38,781	47,774	(8,992)	217,246	221,698	235,606	(13,908)	-5.90
Operating Expense									
Salaries and Benefits	10,797	12,749	6,695	6,055	41,287	49,093	31,873	17,220	54.03
Supplies and Materials	1,359	411	1,450	(1,039)	4,511	7,697	7,598	99	1.30
Outside Services	5,034	7,762	6,473	1,288	25,874	43,458	31,380	12,078	38.49
Utilities	3,466	3,074	3,019	55	14,184	16,943	15,095	1,848	12.24
Protective Services	0		333	(333)			1,667	(1,667)	-100.00
Insurance	0	2	2,321	(2,319)	16,005	12,762	11,749	1,013	8.62
Other Expenses	3,161	3,669	2,600	1,069	15,676	23,646	13,650	9,996	73.23
Total Operating Expense	23,818	27,666	22,891	4,775	117,536	153,598	113,012	40,587	35.91
Total Operating Income	18,447	11,115	24,883	(13,767)	99,709	68,100	122,595	(54,495)	(44.45)
Non-Operating Income (Expense)									
Interest Expense	(5,423)	(5,262)	(5,262)	0	(26,438)	(26,103)	(26,104)	0	.00
Replacement/Extraordinary Item	(3,703)	(9,815)	(2,673)	(7,142)	(11,665)	(24,630)	(18,666)	(5,964)	31.95
Management Fees	(1,506)	(1,501)	(3,206)	1,705	(7,517)	(7,520)	(16,032)	8,512	-53.09
Transfers	0			0	492,267	550,198		550,198	100.00
Total Non-Operating Income (Expense)	(10,632)	(16,578)	(11,142)	(5,436)	446,648	491,944	(60,802)	552,747	-909.09
Income Before Non-Cash Items	7,815	(5,463)	13,741	(19,204)	546,357	560,044	61,793	498,252	806.33
Non-Cash Items									
Depreciation & Amortization	(6,579)	(6,597)	(6,579)	(18)	(32,893)	(32,984)	(32,893)	(91)	.28
Total Non-Cash Items	(6,579)	(6,597)	(6,579)	(18)	(32,893)	(32,984)	(32,893)	(91)	.28
Change In Net Assets	1,236	(12,060)	7,162	(19,222)	513,464	527,061	28,900	498,161	1,723.74



SAHFC Monterrey Park
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	126,292	136,240	134,212	2,028	649,126	673,783	671,061	2,722	.41
Bad Debt, Net of Collections	760	(3,993)	(3,152)	(840)	(5,986)	(13,903)	(15,761)	1,858	-11.79
Other Tenant Revenue	10,057	8,461	6,213	2,247	41,261	64,398	31,067	33,330	107.29
Miscellaneous Revenue	2,744	1,566	1,371	195	8,662	7,055	6,856	198	2.89
Net Revenue	139,854	142,274	138,645	3,629	693,063	731,332	693,223	38,110	5.50
Operating Expense									
Salaries and Benefits	38,299	27,170	47,406	(20,237)	141,675	127,927	237,032	(109,105)	-46.03
Supplies and Materials	4,442	3,095	3,973	(879)	32,123	12,280	19,867	(7,587)	-38.19
Outside Services	27,232	23,089	20,483	2,606	125,053	129,267	102,416	26,851	26.22
Utilities	10,364	11,821	10,395	1,425	43,251	54,425	51,977	2,449	4.71
Protective Services	1,200	1,598	1,200	398	4,800	5,198	6,000	(802)	-13.37
Insurance	0		5,424	(5,424)	10,708	35,353	27,687	7,666	27.69
Other Expenses	12,201	7,422	7,223	198	45,731	37,259	36,156	1,103	3.05
Total Operating Expense	93,740	74,194	96,106	(21,912)	403,342	401,710	481,135	(79,425)	-16.51
Total Operating Income	46,114	68,080	42,539	25,541	289,722	329,622	212,088	117,535	55.42
Non-Operating Income (Expense)									
Interest Expense	(19,018)	(15,747)	(15,689)	(58)	(66,650)	(78,084)	(78,445)	361	-.46
Interest Income	4,009	3,504	1,920	1,584	13,645	25,782	9,599	16,183	168.59
Replacement/Extraordinary Item	(7,008)	(3,339)	(6,923)	3,584	(50,641)	(25,685)	(34,613)	8,927	-25.79
Management Fees	(11,294)	(15,352)	(8,557)	(6,795)	(58,114)	(75,495)	(42,783)	(32,712)	76.46
Total Non-Operating Income (Expense)	(33,311)	(30,934)	(29,248)	(1,685)	(161,760)	(153,482)	(146,242)	(7,240)	4.95
Income Before Non-Cash Items	12,803	37,146	13,290	23,855	127,961	176,140	65,845	110,295	167.51
Non-Cash Items									
Depreciation & Amortization	(541)	(444)	(443)	(1)	(2,703)	(2,419)	(2,409)	(10)	.41
Total Non-Cash Items	(541)	(444)	(443)	(1)	(2,703)	(2,419)	(2,409)	(10)	.41
Change In Net Assets	12,262	36,702	12,848	23,854	125,258	173,722	63,437	110,285	173.85



Reagan West Apartments
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	903	2,919	2,794	125	13,793	13,642	13,971	(329)	-2.35
Bad Debt, Net of Collections	(414)			0	(62)	528		528	100.00
Other Tenant Revenue	27	124	50	74	240	432	250	182	72.80
Grants	3,092	4,327	4,161	166	17,608	18,003	20,805	(2,802)	-13.47
Miscellaneous Revenue	35	500	115	385	45	505	575	(70)	-12.17
Net Revenue	3,643	7,870	7,120	750	31,625	33,110	35,601	(2,490)	-7.00
Operating Expense									
Salaries and Benefits	432	512	1,849	(1,336)	1,618	2,871	9,243	(6,372)	-68.94
Supplies and Materials	924		402	(402)	3,173	3,542	1,983	1,559	78.61
Outside Services	1,298	1,729	1,101	628	6,367	32,447	5,503	26,944	489.60
Utilities	891	832	940	(108)	3,572	3,408	4,702	(1,294)	-27.52
Protective Services	0		250	(250)			1,250	(1,250)	-100.00
Insurance	0		160	(160)	406	663	814	(151)	-18.54
Other Expenses	447	1,329	365	964	2,493	5,576	1,839	3,737	203.21
Total Operating Expense	3,993	4,402	5,066	(663)	17,628	48,508	25,335	23,173	91.47
Total Operating Income	(350)	3,468	2,054	1,413	13,996	(15,398)	10,266	(25,663)	(249.99)
Non-Operating Income (Expense)									
Interest Income	110	423	116	307	570	2,116	580	1,536	264.87
Replacement/Extraordinary Item	(2,816)		(686)	686	(5,351)	(7,318)	(5,192)	(2,127)	40.96
Management Fees	(996)	(941)	(4,501)	3,561	(5,216)	(4,393)	(22,506)	18,113	-80.48
Total Non-Operating Income (Expense)	(3,701)	(517)	(5,072)	4,554	(9,996)	(9,596)	(27,118)	17,522	-64.62
Income Before Non-Cash Items	(4,051)	2,951	(3,017)	5,968	4,000	(24,993)	(16,852)	(8,141)	48.31



Cottage Creek I
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	94,370	99,336	95,437	3,899	449,549	536,907	478,749	58,157	12.15
Bad Debt, Net of Collections	(4,388)	(11,947)	(3,493)	(8,453)	(25,163)	(54,006)	(17,467)	(36,539)	209.18
Other Tenant Revenue	1,221	1,937	1,175	762	9,791	12,166	5,900	6,266	106.20
Grants	44,588	64,701	50,438	14,263	249,419	274,197	252,191	22,006	8.73
Miscellaneous Revenue	714	2,054	885	1,169	3,200	3,512	4,425	(913)	-20.63
Net Revenue	136,506	156,081	144,441	11,640	686,795	772,775	723,798	48,978	6.77
Operating Expense									
Salaries and Benefits	47,267	42,987	50,657	(7,670)	179,496	164,183	253,283	(89,101)	-35.18
Supplies and Materials	2,373	3,793	4,600	(807)	28,768	42,746	23,600	19,146	81.13
Outside Services	10,629	15,787	18,965	(3,178)	85,657	140,449	105,825	34,623	32.72
Utilities	11,043	9,828	12,244	(2,416)	51,236	55,301	61,221	(5,920)	-9.67
Protective Services	0	4,480	4,167	313	13,440	22,400	20,833	1,567	7.52
Insurance	251	264	5,346	(5,082)	26,190	39,724	27,327	12,398	45.37
Other Expenses	9,398	8,777	7,521	1,256	36,045	50,965	39,350	11,614	29.52
Total Operating Expense	80,961	85,915	103,500	(17,584)	420,833	515,768	531,440	(15,672)	-2.95
Total Operating Income	55,544	70,166	40,942	29,224	265,963	257,008	192,358	64,650	33.61
Non-Operating Income (Expense)									
Interest Expense	(11,557)	(7,818)	(7,818)	0	(42,778)	(38,782)	(38,782)	0	.00
Interest Income	350	1,147	53	1,095	2,036	6,034	263	5,772	2,195.34
Replacement/Extraordinary Item	(5,595)	(10,084)	(7,748)	(2,336)	(31,641)	(50,187)	(38,739)	(11,448)	29.55
Management Fees	(6,348)	(6,331)	(18,570)	12,239	(31,682)	(31,715)	(92,851)	61,135	-65.84
Transfers	0			0	(596,559)	(558,375)		(558,375)	100.00
Total Non-Operating Income (Expense)	(23,149)	(23,085)	(34,083)	10,997	(700,624)	(673,025)	(170,108)	(502,917)	295.65
Income Before Non-Cash Items	32,395	47,080	6,859	40,221	(434,662)	(416,017)	22,250	(438,267)	(1,969.73)
Non-Cash Items									
Depreciation & Amortization	(14,180)	(14,279)	(12,163)	(2,116)	(62,831)	(70,663)	(60,814)	(9,849)	16.20
Total Non-Cash Items	(14,180)	(14,279)	(12,163)	(2,116)	(62,831)	(70,663)	(60,814)	(9,849)	16.20
Change In Net Assets	18,215	32,801	(5,304)	38,105	(497,492)	(486,680)	(38,564)	(448,116)	1,162.02



Cottage Creek II
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GIJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	60,638	61,357	63,441	(2,085)	298,876	300,661	319,582	(18,921)	-5.92
Bad Debt, Net of Collections	(4,673)	(6,049)	(2,989)	(3,060)	(31,852)	(12,955)	(14,943)	1,988	-13.30
Other Tenant Revenue	1,431	1,122	1,255	(132)	9,503	6,838	6,299	539	8.56
Grants	45,409	41,561	44,683	(3,122)	221,758	216,419	223,414	(6,995)	-3.13
Miscellaneous Revenue	642	927	830	97	2,389	5,035	4,150	885	21.31
Net Revenue	103,447	98,918	107,220	(8,302)	500,673	515,998	538,502	(22,504)	-4.18
Operating Expense									
Salaries and Benefits	26,551	34,394	39,520	(5,126)	104,407	116,997	197,602	(80,605)	-40.79
Supplies and Materials	2,173	3,838	4,325	(488)	20,997	28,713	22,225	6,488	29.19
Outside Services	8,602	16,086	13,487	2,599	61,845	92,627	78,737	13,890	17.64
Utilities	6,954	6,728	7,756	(1,028)	32,949	35,007	38,780	(3,773)	-9.73
Protective Services	0	6,770	4,167	2,603	10,560	17,330	20,833	(3,503)	-16.82
Insurance	0		3,851	(3,851)	21,604	17,495	19,718	(2,223)	-11.27
Other Expenses	13,813	6,615	7,078	(463)	38,706	25,542	35,357	(9,815)	-27.76
Total Operating Expense	58,093	74,430	80,184	(5,754)	291,067	333,710	413,252	(79,542)	-19.25
Total Operating Income	45,354	24,488	27,036	(2,548)	209,606	182,288	125,250	57,038	45.54
Non-Operating Income (Expense)									
Interest Expense	(5,495)	(5,332)	(5,332)	0	(26,789)	(26,451)	(26,451)	0	.00
Replacement/Extraordinary Item	(2,637)	538	(6,340)	6,878	(19,163)	(26,291)	(31,699)	5,408	-17.06
Management Fees	(4,918)	(4,905)	(14,264)	9,360	(24,545)	(24,570)	(71,321)	46,751	-65.55
Transfers	0			0	104,292	8,177		8,177	100.00
Total Non-Operating Income (Expense)	(13,050)	(9,699)	(25,936)	16,237	33,795	(69,135)	(129,470)	60,336	-46.60
Income Before Non-Cash Items	32,304	14,789	1,100	13,690	243,401	113,153	(4,221)	117,373	(2,781.01)
Non-Cash Items									
Depreciation & Amortization	(9,793)	(9,322)	(7,631)	(1,691)	(40,319)	(46,036)	(38,157)	(7,878)	20.65
Total Non-Cash Items	(9,793)	(9,322)	(7,631)	(1,691)	(40,319)	(46,036)	(38,157)	(7,878)	20.65
Change In Net Assets	22,511	5,467	(6,532)	11,999	203,082	67,117	(42,378)	109,495	(258.38)



Woodhill Apartments PFC
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	358,309	369,878	413,701	(43,822)	1,817,445	1,864,124	2,068,504	(204,380)	-9.88
Bad Debt, Net of Collections	(23,583)	(28,299)	(13,827)	(14,473)	(86,823)	(90,977)	(69,134)	(21,843)	31.60
Other Tenant Revenue	6,535	16,189	22,279	(6,090)	42,052	118,320	111,396	6,923	6.22
Miscellaneous Revenue	2,065	3,491	2,081	1,410	10,029	13,010	10,404	2,607	25.05
Net Revenue	343,326	361,259	424,234	(62,975)	1,782,704	1,904,477	2,121,170	(216,693)	-10.22
Operating Expense									
Salaries and Benefits	63,308	81,061	54,908	26,154	260,138	292,828	274,538	18,290	6.66
Supplies and Materials	13,388	14,274	11,546	2,728	47,592	42,222	57,729	(15,507)	-26.86
Outside Services	49,347	41,228	70,779	(29,551)	229,531	235,410	353,897	(118,487)	-33.48
Utilities	40,689	40,612	41,420	(808)	188,523	165,319	207,098	(41,779)	-20.17
Protective Services	1,800	1,800	2,667	(867)	25,655	13,000	13,333	(333)	-2.50
Insurance	0	695	17,504	(16,809)	97,953	109,727	88,798	20,930	23.57
Other Expenses	19,552	23,504	19,568	3,936	95,051	113,626	98,108	15,519	15.82
Total Operating Expense	188,085	203,175	218,391	(15,216)	944,442	972,132	1,093,500	(121,368)	-11.10
Total Operating Income	155,241	158,084	205,843	(47,759)	838,262	932,345	1,027,670	(95,325)	(9.28)
Non-Operating Income (Expense)									
Interest Expense	(21,871)	(21,037)	(20,290)	(746)	(108,614)	(108,515)	(110,178)	1,663	-1.51
Interest Income	4,977	4,436	5,888	(1,452)	28,251	23,219	29,438	(6,219)	-21.13
Replacement/Extraordinary Item	(18,569)	(16,492)	(22,696)	6,204	(102,523)	(88,646)	(113,480)	24,835	-21.88
Management Fees	(33,718)	(37,428)	(33,958)	(3,470)	(169,248)	(190,048)	(169,788)	(20,260)	11.93
Total Non-Operating Income (Expense)	(69,182)	(70,520)	(71,056)	536	(352,134)	(363,989)	(364,008)	18	-.01
Income Before Non-Cash Items	86,060	87,564	134,786	(47,223)	486,128	568,355	663,662	(95,307)	(14.36)
Non-Cash Items									
Depreciation & Amortization	(57,697)	(85,608)	(56,356)	(29,253)	(283,119)	(428,040)	(281,778)	(146,263)	51.91
Total Non-Cash Items	(57,697)	(85,608)	(56,356)	(29,253)	(283,119)	(428,040)	(281,778)	(146,263)	51.91
Change In Net Assets	28,362	1,956	78,431	(76,475)	203,009	140,315	381,884	(241,569)	(63.26)



HemisView Market Units
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	180,279	192,960	207,415	(14,455)	2,139,092	2,121,135	2,281,565	(160,430)	-7.03
Bad Debt, Net of Collections	1,631	(5,072)	277	(5,350)	(113)	(6,748)	3,052	(9,800)	-321.12
Other Tenant Revenue	8,296	15,400	11,705	3,695	139,688	135,447	128,752	6,695	5.20
Miscellaneous Revenue	(27)	0	1,032	(1,032)	8,307	6,123	11,354	(5,231)	-46.07
Net Revenue	190,179	203,288	220,429	(17,142)	2,286,975	2,255,956	2,424,723	(168,766)	-6.96
Operating Expense									
Salaries and Benefits	18,125	21,931	27,620	(5,689)	266,058	253,568	303,823	(50,255)	-16.54
Supplies and Materials	2,750	3,569	3,163	406	35,234	29,698	34,796	(5,098)	-14.65
Outside Services	16,244	39,871	13,800	26,072	146,290	300,392	151,796	148,596	97.89
Utilities	13,579	17,670	13,119	4,551	129,998	140,302	144,309	(4,007)	-2.78
Protective Services	824	3,397	889	2,508	14,365	33,603	9,779	23,824	243.63
Insurance	0		5,390	(5,390)	74,224	72,972	59,294	13,679	23.07
Other Expenses	4,552	7,310	7,241	69	85,076	93,139	79,649	13,490	16.94
Total Operating Expense	56,073	93,748	71,222	22,526	751,245	923,675	783,445	140,230	17.90
Total Operating Income	134,105	109,539	149,207	(39,668)	1,535,730	1,332,281	1,641,277	(308,996)	(18.83)
Non-Operating Income (Expense)									
Interest Expense	(91,334)	(90,626)	(70,575)	(20,051)	(999,694)	(996,012)	(776,330)	(219,682)	28.30
Interest Income	1,243	238	481	(243)	10,528	7,923	5,292	2,630	49.70
Replacement/Extraordinary Item	(8,947)		(4,833)	4,833	(53,679)	(32,463)	(53,167)	20,704	-38.94
Other Income (Expense)	(4,192)		(955)	955	(18,646)	(69,169)	(10,504)	(58,665)	558.48
Management Fees	(7,111)	(7,937)	(8,234)	297	(88,225)	(87,431)	(90,571)	3,140	-3.47
Total Non-Operating Income (Expense)	(110,341)	(98,325)	(84,116)	(14,209)	(1,149,717)	(1,177,152)	(925,280)	(251,873)	27.22
Income Before Non-Cash Items	23,764	11,214	65,091	(53,877)	386,013	155,129	715,998	(560,869)	(78.33)
Non-Cash Items									
Depreciation & Amortization	(44,079)	(44,079)	(44,079)	0	(484,871)	(484,871)	(484,871)		
Non-Oper Income (Expense)	0			0	243,851	243,851		243,851	100.00
Total Non-Cash Items	(44,079)	(44,079)	(44,079)	0	(241,021)	(241,021)	(484,871)	243,851	-50.29
Change In Net Assets	(20,315)	(32,865)	21,011	(53,877)	144,992	(85,892)	231,126	(317,019)	(137.16)



HemisView Village
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	13,390	13,266	12,642	624	147,247	132,189	139,061	(6,871)	-4.94
Bad Debt, Net of Collections	0		(66)	66			(731)	731	-100.00
Other Tenant Revenue	0		1,383	(1,383)			15,217	(15,217)	-100.00
Grants	13,663	13,469	12,218	1,251	137,058	153,519	134,398	19,121	14.23
Miscellaneous Revenue	1,549	1,135	1,624	(489)	17,937	25,639	17,864	7,775	43.52
Net Revenue	28,602	27,870	27,801	69	302,242	311,347	305,808	5,539	1.81
Operating Expense									
Salaries and Benefits	5,334	6,746	9,217	(2,471)	77,333	79,917	101,389	(21,472)	-21.18
Supplies and Materials	860	667	1,054	(387)	11,235	7,792	11,599	(3,807)	-32.82
Outside Services	2,418	1,209	3,962	(2,753)	30,290	39,123	43,580	(4,457)	-10.23
Utilities	2,467	6,044	4,373	1,671	33,933	41,022	48,103	(7,082)	-14.72
Protective Services	260	1,198	296	901	4,648	10,295	3,260	7,036	215.84
Insurance	0		1,797	(1,797)	21,281	13,134	19,765	(6,631)	-33.55
Other Expenses	1,083	1,767	2,119	(352)	16,896	22,369	23,304	(935)	-4.01
Total Operating Expense	12,422	17,631	22,818	(5,187)	195,616	213,651	250,999	(37,348)	-14.88
Total Operating Income	16,181	10,239	4,983	5,256	106,625	97,696	54,810	42,886	78.25
Non-Operating Income (Expense)									
Interest Expense	(26,825)	(27,660)	(967)	(26,693)	(286,526)	(296,056)	(10,635)	(285,421)	2,683.84
Replacement/Extraordinary Item	(1,126)	(31)	(1,554)	1,523	(1,126)	(4,176)	(17,096)	12,920	-75.58
Other Income (Expense)	(221)		(318)	318	(771)	(2,878)	(3,502)	623	-17.79
Management Fees	(1,949)	(2,203)	(2,431)	228	(24,549)	(24,013)	(26,739)	2,726	-10.20
Total Non-Operating Income (Expense)	(30,121)	(29,895)	(5,270)	(24,624)	(312,972)	(327,123)	(57,971)	(269,151)	464.28
Income Before Non-Cash Items	(13,940)	(19,656)	(287)	(19,369)	(206,346)	(229,427)	(3,162)	(226,265)	7,156.87
Non-Cash Items									
Depreciation & Amortization	(16,485)	(16,485)	(16,485)	0	(181,334)	(181,334)	(181,334)	0	.00
Non-Oper Income (Expense)	0			0	(243,851)	(243,851)		(243,851)	100.00
Total Non-Cash Items	(16,485)	(16,485)	(16,485)		(425,184)	(425,184)	(181,334)	(243,851)	134.48
Change In Net Assets	(30,425)	(36,141)	(16,772)	(19,369)	(631,530)	(654,611)	(184,495)	(470,116)	254.81



Midcrowne Seniors Pavillion LP
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdelIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	112,266	113,901	111,680	2,221	1,213,673	1,261,181	1,228,483	32,698	2.66
Bad Debt, Net of Collections	0	(11,920)	(230)	(11,690)	(3,179)	(17,354)	(2,530)	(14,824)	585.93
Other Tenant Revenue	2,565	2,983	2,115	869	25,155	23,818	23,261	557	2.39
Grants	4,745	4,704	4,251	453	45,571	54,760	46,764	7,996	17.10
Miscellaneous Revenue	0	(692)	914	(1,606)	10,602	3,514	10,052	(6,538)	-65.04
Net Revenue	119,576	108,976	118,730	(9,754)	1,291,823	1,325,918	1,306,030	19,889	1.52
Operating Expense									
Salaries and Benefits	22,934	28,109	19,694	8,415	227,054	213,676	216,637	(2,961)	-1.37
Supplies and Materials	932	2,955	3,054	(99)	28,670	41,281	33,594	7,687	22.88
Outside Services	6,953	10,279	13,628	(3,349)	67,154	235,969	149,909	86,060	57.41
Utilities	15,183	17,629	12,700	4,929	136,458	122,905	139,697	(16,792)	-12.02
Protective Services	1,800	1,800	2,317	(517)	31,691	27,793	25,483	2,310	9.06
Insurance	5,662	3,296	6,328	(3,032)	65,435	71,864	69,610	2,254	3.24
Other Expenses	5,323	20,862	8,660	12,202	92,559	115,453	95,261	20,192	21.20
Total Operating Expense	58,786	84,930	66,381	18,549	649,022	828,940	730,191	98,749	13.52
Total Operating Income	60,790	24,046	52,349	(28,303)	642,801	496,979	575,839	(78,860)	(13.69)
Non-Operating Income (Expense)									
Interest Expense	(32,453)	(31,717)	(24,493)	(7,224)	(331,732)	(377,064)	(271,399)	(105,665)	38.93
Interest Income	19	36	8	28	179	536	85	451	527.53
Replacement/Extraordinary Item	0	(5,654)	(5,172)	(482)	(44,254)	(36,484)	(56,892)	20,408	-35.87
Other Income (Expense)	0	(9,519)	(757)	(8,762)	(8,566)	(17,359)	(8,325)	(9,034)	108.51
Management Fees	(4,596)	(4,486)	(5,002)	515	(51,269)	(52,811)	(55,017)	2,205	-4.01
Total Non-Operating Income (Expense)	(37,030)	(51,340)	(35,415)	(15,925)	(435,641)	(483,182)	(391,547)	(91,635)	23.40
Income Before Non-Cash Items	23,760	(27,295)	16,934	(44,228)	207,160	13,797	184,291	(170,495)	(92.51)
Non-Cash Items									
Depreciation & Amortization	(31,211)	(31,211)	(28,592)	(2,619)	(343,325)	(343,325)	(317,132)	(26,194)	8.26
Total Non-Cash Items	(31,211)	(31,211)	(28,592)	(2,619)	(343,325)	(343,325)	(317,132)	(26,194)	8.26
Change In Net Assets	(7,451)	(58,506)	(11,658)	(46,847)	(136,165)	(329,529)	(132,840)	(196,688)	148.06



O'Connor Ltd. Partnership
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

GlJdeIncomeStatementByCompany
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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	92,930	96,821	92,922	3,899	991,695	1,040,511	1,024,614	15,896	1.55
Bad Debt, Net of Collections	221		475	(475)	3,366	1,548	2,850	(1,302)	-45.70
Other Tenant Revenue	152	608	790	(182)	3,359	4,810	4,896	(86)	-1.76
Miscellaneous Revenue	30	101	48	53	1,327	2,592	1,280	1,312	102.49
Net Revenue	93,333	97,530	94,235	3,296	999,748	1,049,460	1,033,640	15,819	1.53
Operating Expense									
Salaries and Benefits	22,956	21,050	21,679	(630)	226,188	232,110	239,463	(7,353)	-3.07
Supplies and Materials	1,930	2,924	2,605	319	25,159	37,141	28,432	8,709	30.63
Outside Services	10,289	11,106	9,404	1,702	105,083	136,826	94,680	42,146	44.51
Utilities	6,024	11,176	6,470	4,706	62,459	83,091	71,450	11,641	16.29
Insurance	0	24	3,480	(3,456)	40,090	40,855	38,324	2,531	6.60
Other Expenses	3,456	3,288	11,434	(8,146)	43,568	48,828	46,734	2,094	4.48
Total Operating Expense	44,656	49,568	55,072	(5,504)	502,546	578,850	519,082	59,768	11.51
Total Operating Income	48,678	47,962	39,163	8,800	497,202	470,610	514,558	(43,948)	(8.54)
Non-Operating Income (Expense)									
Interest Expense	(34,350)	(34,999)	(35,683)	685	(368,435)	(373,831)	(381,273)	7,442	-1.95
Interest Income	369	166	229	(64)	2,622	3,111	2,519	592	23.50
Replacement/Extraordinary Item	(2,229)	(6,082)	(4,058)	(2,024)	(39,700)	(71,631)	(44,638)	(26,993)	60.47
Other Income (Expense)	0	(9,737)		(9,737)	(7,315)	(12,562)	(9,560)	(3,002)	31.40
Management Fees	(5,701)	(6,053)	(5,816)	(237)	(61,750)	(64,337)	(63,826)	(511)	.80
Total Non-Operating Income (Expense)	(41,911)	(56,705)	(45,329)	(11,376)	(474,578)	(519,249)	(496,778)	(22,472)	4.52
Income Before Non-Cash Items	6,767	(8,742)	(6,166)	(2,577)	22,624	(48,640)	17,780	(66,420)	(373.56)
Non-Cash Items									
Depreciation & Amortization	(15,617)	(15,617)	(15,617)	0	(205,269)	(171,791)	(171,791)	0	.00
Total Non-Cash Items	(15,617)	(15,617)	(15,617)	0	(205,269)	(171,791)	(171,791)	0	.00
Change In Net Assets	(8,850)	(24,360)	(21,783)	(2,577)	(182,645)	(220,430)	(154,010)	(66,420)	43.13



Refugio Street, LP
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	144,013	146,211	143,736	2,474	1,533,511	1,610,899	1,581,101	29,797	1.88
Bad Debt, Net of Collections	(807)	688	238	450	4,558	11,448	2,618	8,830	337.28
Other Tenant Revenue	10,496	8,765	9,175	(410)	101,786	100,263	100,925	(662)	-.66
Grants	13,705	15,970	12,256	3,713	140,840	182,981	134,817	48,163	35.72
Miscellaneous Revenue	934	3,020	1,765	1,256	22,133	27,392	19,411	7,980	41.11
Net Revenue	168,341	174,654	167,170	7,483	1,802,828	1,932,982	1,838,873	94,109	5.12
Operating Expense									
Salaries and Benefits	32,346	33,592	32,358	1,234	334,494	350,002	355,935	(5,933)	-1.67
Supplies and Materials	1,885	2,018	2,571	(553)	22,156	24,402	28,281	(3,879)	-13.71
Outside Services	18,900	18,816	16,905	1,911	167,667	228,332	185,954	42,378	22.79
Utilities	13,388	15,267	13,798	1,469	135,865	143,214	151,778	(8,564)	-5.64
Protective Services	4,334	3,025	5,513	(2,488)	60,224	43,230	60,642	(17,412)	-28.71
Insurance	0		5,007	(5,007)	58,265	59,620	55,080	4,540	8.24
Other Expenses	9,500	6,389	8,615	(2,226)	92,963	84,919	94,768	(9,849)	-10.39
Total Operating Expense	80,353	79,106	84,767	(5,661)	871,634	933,719	932,439	1,280	.14
Total Operating Income	87,989	95,548	82,403	13,145	931,194	999,263	906,434	92,830	10.24
Non-Operating Income (Expense)									
Interest Expense	(57,795)	(56,758)	(20,405)	(36,353)	(628,440)	(639,931)	(227,911)	(412,020)	180.78
Interest Income	1,381	1,083	912	171	11,633	15,100	10,031	5,070	50.54
Replacement/Extraordinary Item	(12,259)	(8,157)	(9,437)	1,279	(99,256)	(77,443)	(103,803)	26,360	-25.39
Other Income (Expense)	0	(5,150)	(851)	(4,299)	(10,206)	(12,925)	(9,356)	(3,569)	38.15
Management Fees	(8,912)	(9,431)	(8,773)	(657)	(95,653)	(100,366)	(96,508)	(3,858)	4.00
Total Non-Operating Income (Expense)	(77,585)	(78,414)	(38,554)	(39,860)	(821,921)	(815,564)	(427,548)	(388,017)	90.75
Income Before Non-Cash Items	10,404	17,134	43,849	(26,715)	109,273	183,699	478,886	(295,187)	(61.64)
Non-Cash Items									
Depreciation & Amortization	(36,584)	(29,562)	(28,791)	(771)	(404,028)	(403,071)	(394,629)	(8,441)	2.14
Total Non-Cash Items	(36,584)	(29,562)	(28,791)	(771)	(404,028)	(403,071)	(394,629)	(8,441)	2.14
Change In Net Assets	(26,180)	(12,428)	15,058	(27,487)	(294,756)	(219,372)	84,257	(303,629)	(360.36)



Science Park II, LP
Summarized Income Statement by Company, YTD
Period Ending November 30, 2019
Actual Amounts Vs. Approved Budget Comparison

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Account Description	Current Month				Year-To-Date				
	Last Year	Actual	Budget	Variance	Last Year	Actual	Budget	Variance	%
Revenue									
Rental Revenue	74,261	80,104	75,625	4,479	808,410	850,255	835,025	15,230	1.82
Bad Debt, Net of Collections	0	598	55	543	2,225	3,023	2,270	753	33.18
Other Tenant Revenue	0	300	90	210	2,761	2,055	3,033	(978)	-32.24
Miscellaneous Revenue	44	(1)	38	(39)	513	1,184	470	714	151.95
Net Revenue	74,304	81,001	75,808	5,193	813,908	856,517	840,798	15,719	1.87
Operating Expense									
Salaries and Benefits	19,276	19,792	19,446	346	204,586	218,435	221,596	(3,161)	-1.43
Supplies and Materials	1,728	1,469	1,377	92	14,005	13,181	15,767	(2,586)	-16.40
Fleet Costs	0			0	323	376	740	(364)	-49.23
Outside Services	6,332	14,113	5,726	8,387	88,369	123,800	73,756	50,044	67.85
Utilities	4,140	4,408	5,365	(957)	53,849	53,644	59,015	(5,371)	-9.10
Insurance	0	24	2,857	(2,833)	32,799	33,972	31,472	2,500	7.94
Other Expenses	4,957	3,053	11,799	(8,746)	45,979	43,655	49,192	(5,537)	-11.26
Total Operating Expense	36,433	42,859	46,570	(3,711)	439,910	487,063	451,538	35,525	7.87
Total Operating Income	37,871	38,142	29,238	8,904	373,999	369,454	389,260	(19,806)	(5.09)
Non-Operating Income (Expense)									
Interest Expense	(27,675)	(28,152)	(29,603)	1,451	(297,290)	(301,770)	(328,308)	26,538	-8.08
Interest Income	201	78	91	(12)	1,096	1,319	998	321	32.23
Replacement/Extraordinary Item	(4,504)	(721)	(4,005)	3,284	(25,868)	(16,845)	(33,055)	16,210	-49.04
Other Income (Expense)	0	(4,575)		(4,575)	(15,559)	(11,400)	(6,690)	(4,710)	70.40
Management Fees	(4,489)	(4,928)	(4,679)	(249)	(50,446)	(52,496)	(51,810)	(686)	1.32
Total Non-Operating Income (Expense)	(36,468)	(38,298)	(38,197)	(101)	(388,066)	(381,192)	(418,865)	37,673	-8.99
Income Before Non-Cash Items	1,404	(156)	(8,959)	8,803	(14,068)	(11,738)	(29,606)	17,868	(60.35)
Non-Cash Items									
Depreciation & Amortization	(12,610)	(12,609)	(12,610)	1	(157,185)	(138,703)	(138,715)	12	-.01
Total Non-Cash Items	(12,610)	(12,609)	(12,610)	1	(157,185)	(138,703)	(138,715)	12	-.01
Change In Net Assets	(11,207)	(12,766)	(21,569)	8,804	(171,253)	(150,441)	(168,320)	17,880	(10.62)

Partnerships
Non-Consolidating Balance Sheet
Period Ending November 30, 2019

	HemisView Market Units		HemisView Village		Science Park		O Connor Road		Refugio St. Ltd		Midcrowne Pavillion	
	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year
Assets												
Current Assets												
Cash & Investments, Unrestricted	110,098	842,733	143,031	225,480	36,015	38,056	109,303	122,682	898,293	807,717	26,124	4,409
Cash & Investments, Restricted	408,954	357,081	936,867	913,939	506,288	530,996	536,522	560,844	1,186,840	1,116,445	366,605	385,266
Accounts Receivable	617,343	533,306	(492,029)	(417,786)	19,554	(28,725)	31,554	33,362	76,207	56,850	32,776	210,384
Prepaid Expenses and Other Current Assets	41,679	20,913	2,703	10,431	34,872	34,056	42,688	41,618	30,481	28,874	156,011	128,812
Total Current Assets	1,178,074	1,754,033	590,572	732,064	596,730	574,382	720,067	758,505	2,191,821	2,009,886	581,517	728,871
Fixed Assets												
Land, Buildings and Equipment	20,091,278	20,091,278	7,559,629	7,559,629	7,375,364	7,375,364	8,795,009	8,795,009	16,567,910	16,428,978	13,089,436	13,089,436
Construction In Progress										84,190		
Accumulated Depreciation	(5,013,698)	(4,484,747)	(1,873,625)	(1,675,807)	(3,634,152)	(3,482,839)	(4,089,982)	(3,902,574)	(6,673,787)	(6,232,586)	(4,679,217)	(4,304,680)
Total Fixed Assets	15,077,580	15,606,531	5,686,004	5,883,823	3,741,212	3,892,525	4,705,027	4,892,435	9,894,123	10,280,582	8,410,220	8,784,756
Other Non-Current Assets												
Other Non-Current Assets	3,265,776	3,316,315	1,092,497	1,110,847					2,603	5,687	841,330	863,408
Total Other Non-Current Assets	3,265,776	3,316,315	1,092,497	1,110,847					2,603	5,687	841,330	863,408
Total Assets	19,521,431	20,676,879	7,369,073	7,726,733	4,337,941	4,466,907	5,425,094	5,650,940	12,088,547	12,296,155	9,833,066	10,377,035
Liabilities												
Current Liabilities												
Trade Payable & Accruals	33,673	742,127	940,515	723,368	22,489	19,652	3,092	1,415	10,094	7,519	29,582	28,736
Other Current Liabilities	2,404,215	2,347,295	2,919,461	2,632,967	1,284,400	1,148,775	1,604,986	1,476,842	4,663,449	4,492,161	220,678	217,773
Total Current Liabilities	2,437,887	3,089,421	3,859,976	3,356,334	1,306,890	1,168,427	1,608,078	1,478,257	4,673,543	4,499,681	250,260	246,509
Non-Current Liabilities												
Non-Current Long Term Debt	22,311,274	22,545,139	6,552,397	6,553,546	2,679,858	3,465,454	3,292,700	3,571,380	8,079,333	8,196,391	6,951,013	7,078,744
Total Non-Current Liabilities	22,311,274	22,545,139	6,552,397	6,553,546	2,679,858	3,465,454	3,292,700	3,571,380	8,079,333	8,196,391	6,951,013	7,078,744
Total Liabilities	24,749,162	25,634,560	10,412,373	9,909,881	3,986,748	4,633,882	4,900,778	5,049,636	12,752,876	12,696,071	7,201,273	7,325,253
Equity												
Equity												
Invested In Capital Assets	(3,165,197)	(2,870,107)	115,390	313,659	967,821	1,028,315	1,321,982	1,399,140	1,687,538	1,968,440	3,155,392	3,473,768
Unrestricted Net Assets	(2,471,487)	(2,444,655)	(4,095,558)	(3,410,746)	(1,122,916)	(1,726,286)	(1,334,187)	(1,358,680)	(3,538,707)	(3,484,800)	(890,203)	(817,081)
Total Equity	(5,227,731)	(4,957,681)	(3,043,300)	(2,183,147)	351,193	(166,975)	524,316	601,304	(664,329)	(399,915)	2,631,794	3,041,952
Total Liabilities and Equity	19,521,431	20,676,879	7,369,073	7,726,733	4,337,941	4,466,907	5,425,094	5,650,940	12,088,547	12,296,155	9,833,066	10,377,035